

Igniting Opportunity					
2025-2030 Strategic Plan					
VISION	Missouri State will be the nation’s leading public affairs university, delivering on our mission by cultivating civic responsibility and igniting social and economic opportunity.				
GOAL AREAS	ACADEMIC OPPORTUNITIES & INNOVATION	COMMUNITY PARTNERSHIPS & ECONOMIC DEVELOPMENT	INSTITUTION OF CHOICE FOR STUDENTS & EMPLOYEES	STUDENT & ALUMNI EXPERIENCE	BRANDING & IDENTITY
2024-25 PRIORITY STRATEGIES	CONNECT CURRICULUM TO CAREERS AND OUTCOMES	PROMOTE EXPERIENTIAL LEARNING*	INVEST IN LEADERSHIP DEVELOPMENT AND TALENT RETENTION	PROMOTE PROACTIVE STUDENT SUPPORT	REFRESH THE BRAND
			DEVELOP A SEM PLAN		
ADDITIONAL STRATEGIES	Promote interdisciplinary curriculum, programming, and scholarship Increase equitable access Foster increased research productivity	Support technology commercialization and entrepreneurship Share talent Assess and improve staffing structure Develop a database of university expertise	Achieve meaningful gains in student and employee satisfaction Design a culture of connection, recognition and purpose Elevate Missouri State’s national profile in teaching and research Achieve competitive excellence in Conference USA Position MSU as a leader in student access and success	Implement the University Advancement strategic plan Increase participation in campus events and organizations Increase alumni engagement	Amp up fans and spirit Centralize academic success stories Bring the community in, send the campus out Invite people to be where the Bears are Connect students and alumni through stories

\* ”Promote experiential learning” was originally a strategy in Academic Opportunities and Innovation. It overlaps significantly with themes in Community Partnerships & Economic Development.

\*\* Strategies, tactics, and potential actions related to public affairs appear in all five goal areas.