



State of the University

President Clif Smart

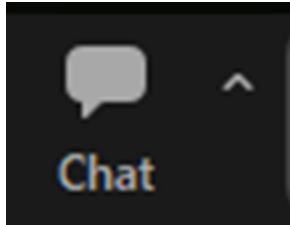
October 2, 2023



Agenda

- My presentation
 - Highlights from the last 12 years
- Questions from you
- President search discussion led by Chair Rob Fulp

Have a question? Let us know.



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ZOOM**

DURING



OPEN MIC

AFTER

FOR PRIVATE QUESTIONS OR FEEDBACK, EMAIL PRESIDENT@MISSOURISTATE.EDU



Professional Doctoral University

Recognized as a doctoral granting university by the State of Missouri, the Missouri Coordinating Board of Higher Education, and the Higher Learning Commission.



Academic Accomplishments

- Reorganized the academic structure of the university to better promote interdisciplinary work and reduce inefficiency and administrative costs while promoting student success.
- Collaborated with the University of Missouri to offer engineering and pharmacy programs in Springfield to address workforce shortages.
- Doubled the number of terminal degree programs offered, adding Master of Fine Arts programs and Doctor of Occupational Therapy, Psychology, and Defense and Strategic Studies programs.



Enrollment Records

- Achieved record undergraduate enrollment for the Missouri State System and the Springfield campus, becoming the number one choice for Missouri high school students taking the ACT.
- Achieved record graduate, underrepresented, and international enrollment.



Enrollment Fall 2023

Total Headcount Enrollment	24,224	23,307	917	3.9%
Total Credit Hours	236,564	228,792	7,772	3.4%



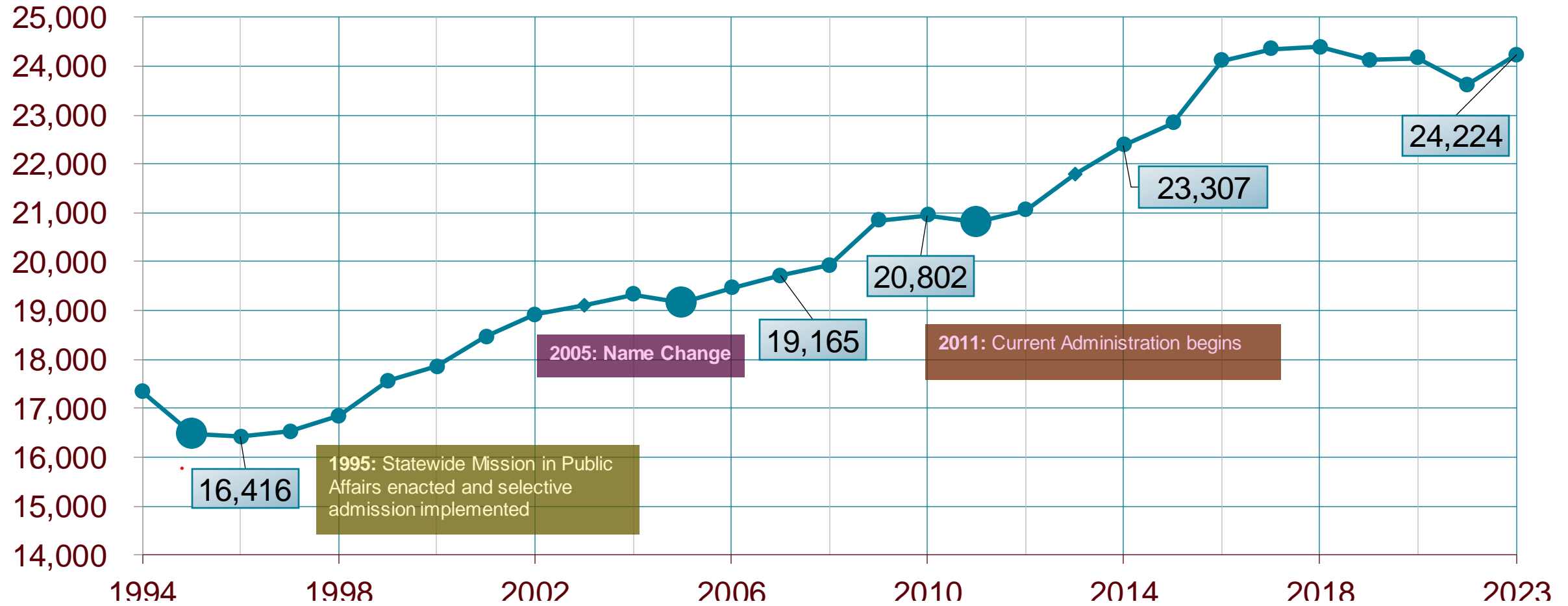
Fall 2023 Enrollment Highlights

	This Fall	Last Fall	Difference	Percentage
Total Headcount Enrollment - SGF	24,224	23,307	917	3.9%
Total Graduate Students	4,295	4,224	71	1.7%
First Time New in College	2,782	2,278	504	22.1%
Underrepresented Students	3,644	3,274	370	11.3%



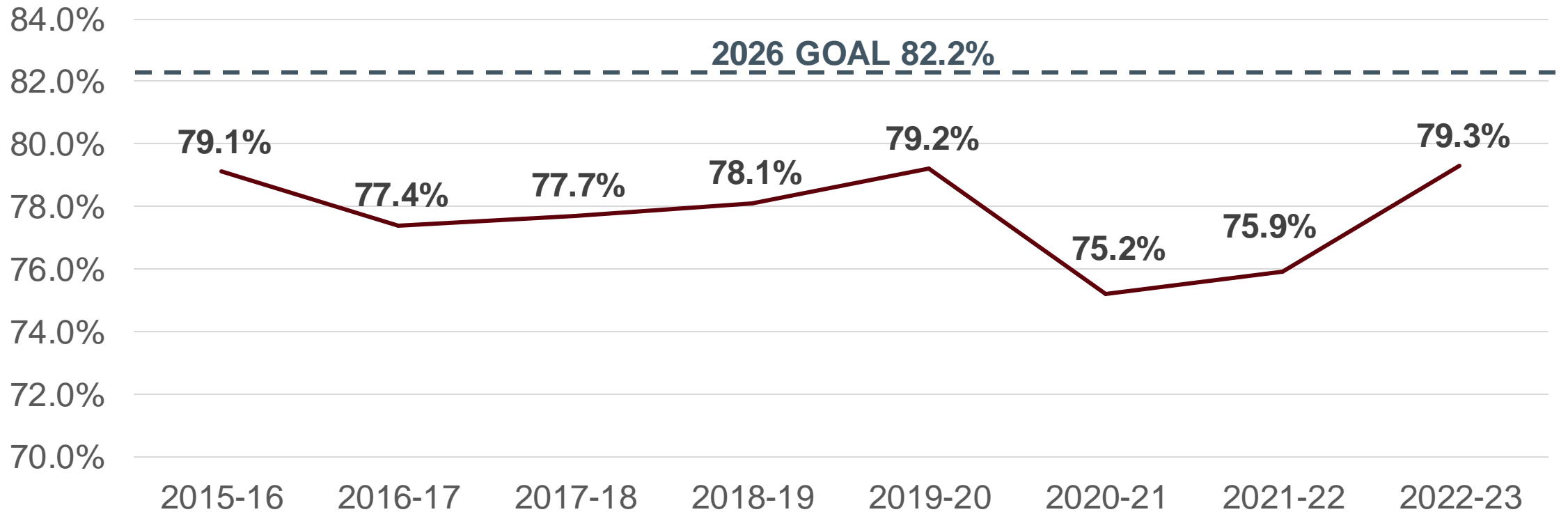
Total Headcount Enrollment

FALL 1994 – FALL 2023



Retention

FIRST TO SECOND YEAR RETENTION

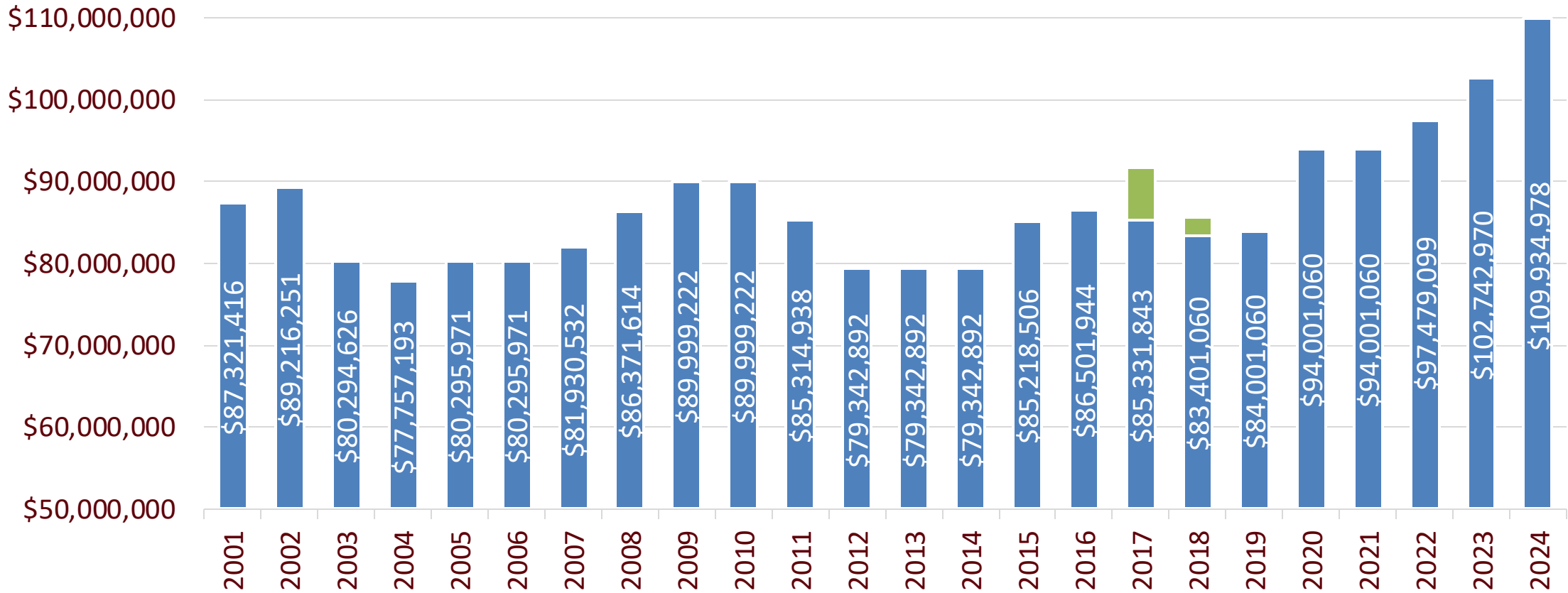




Affordability

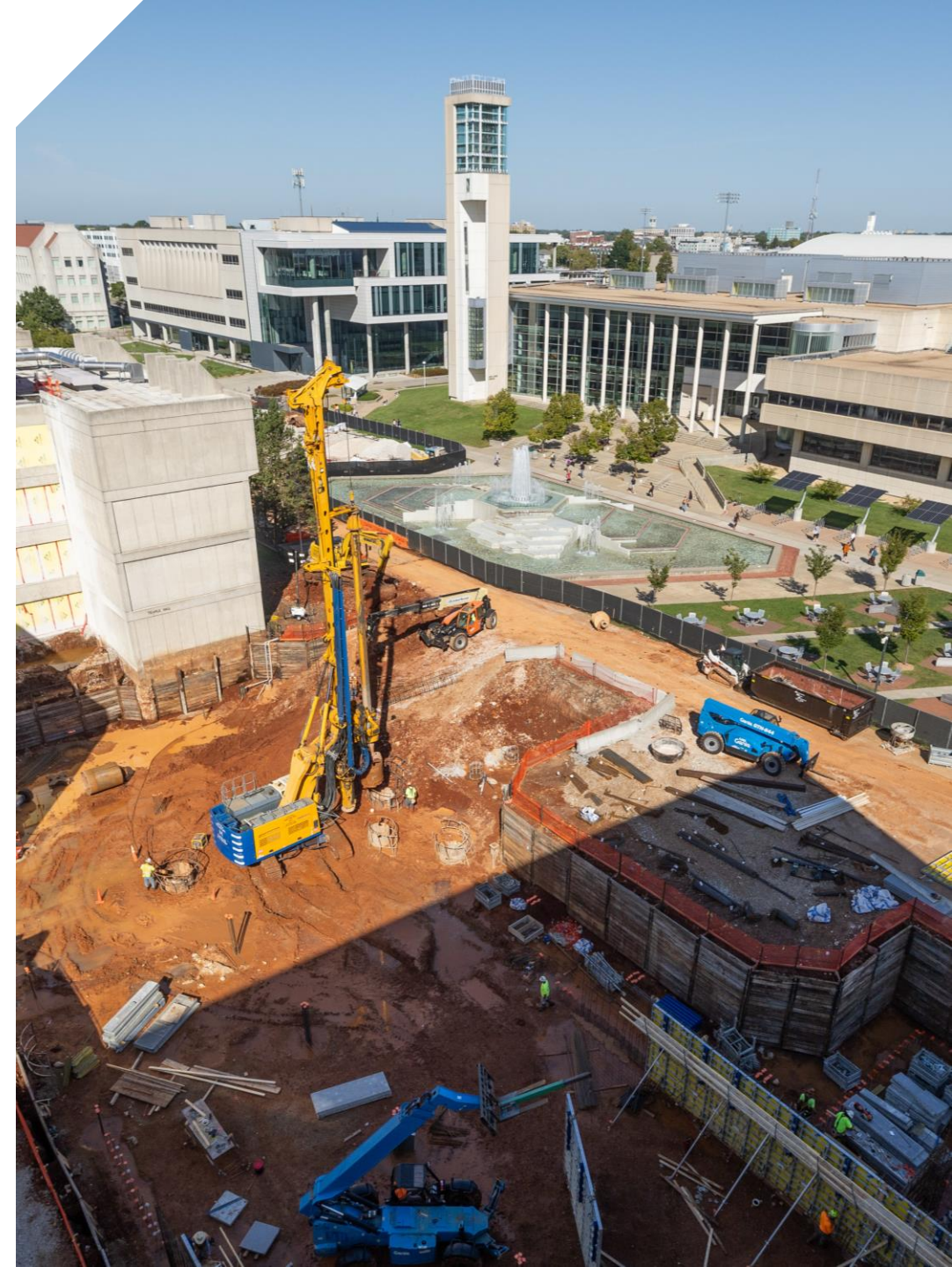
Maintained affordability for students by raising tuition and fees by less than inflation while reducing the number of hours required to graduate from 126 to 120.

Record State Funding



Record Capital Funding

Raised over \$135 million in federal, state, and private money in the last two years to renovate and expand science and healthcare facilities.





Record External Funding

- Completed the largest two comprehensive campaigns in university history (\$274 million and \$167 million).
- Achieved record external funding and record endowment valuation.



Financial Stability

Created twelve balanced budgets, refinanced debt to save millions of dollars of interest, and reduced the indebtedness of the University.



Inclusive Engagement

- Increased the diversity of faculty and staff, including establishing a successful mentoring program for faculty (the Bear Bridge program).
- Improved support for underrepresented students, including building new gathering spaces, creating a bias response team and a new mentoring program for first year students (the Bears Lead program), and partnering with access organizations to provide scholarship and support services for participating students.



Inclusive Engagement

- Facilitated the relocation of the national headquarters of SAAB (the Student African American Brotherhood) to campus.
- Began programs for developmentally disabled students to attend college at both campuses (Bear Power and ASCEND programs).



Improved Facilities

UPGRADED AND NEW CAMPUS FACILITIES INCLUDE:

- Magers Health and Wellness Center,
- Davis-Harrington Welcome Center,
- Allison North and South Stadiums,
- Foster Family Recreation Center,
- O'Reilly Clinical Health Sciences Center, and
- John Goodman Amphitheatre
- Ellis, Glass, Hill, Kampeter and Pummill Halls
- Plaster Stadium.



Collaboration

- Partnered with Springfield Public School System to build an agricultural magnet school for grades four through six at the Darr College of Agriculture.
- Entered into a public-private partnership to successfully build and open the first new residence hall in over thirty years.
- Formed the Alliance for Healthcare Education with CoxHealth, Ozark Technical Community College, and Springfield Public Schools.

IDEA Commons

Continued the development of IDEA Commons including Brick City, Plaster Center for Free Enterprise (eFactory), and Roy Blunt Jordan Valley Innovation Center.



Overcame the Pandemic

Successfully led the university through the pandemic with no layoffs, reopening as a residential campus in the fall of 2020.





President's Search

CLIF SMART



Search Committee Composition

Board Members (3)	Community / Alumni (5)	Faculty / Academic Leadership (6)	Administration (1)
Lynn Parman	Rob Fulp, Chair	Kim Church	Brad Bodenhausen
Jeff Schrag	Amy Counts, Vice-chair	Doug Gouzie	West Plains (1)
Chris Waters	Trevor Crist	Shurita Thomas-Tate	Crockett Oaks
Students (2)	Ryan Sivill	Barri Tinkler	Staff (2)
Bradley Cooper	Greg Spears	Beth Walker	A'dja Jones
Elizabeth Simcoe		Shannon Wooden	Laura Derrick

Search Committee Staff Support

- **Legal counsel**
 - Contract terms



Rachael Dockery
General Counsel &
Chief Compliance Officer

- **Communications**
 - Press Releases
 - **Presidential Search Website**



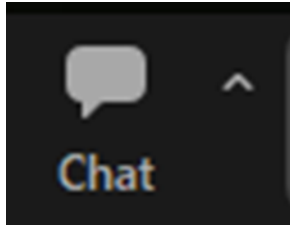
Suzanne Shaw
Vice President for
Marketing & Communications

- **Logistics**
 - Meetings
 - Materials
 - Travel



Rowena Stone
Secretary to the
Board of Governors

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President's Search

ROB FULP, CHAIR OF THE SEARCH COMMITTEE



Rob Fulp

- Regional Managing Director, Great Southern Bank
- Chair, CoxHealth Board
- Chair, Search committee for CoxHealth president and CEO
- Former Executive in Residence, College of Business
- Missouri State University, '79



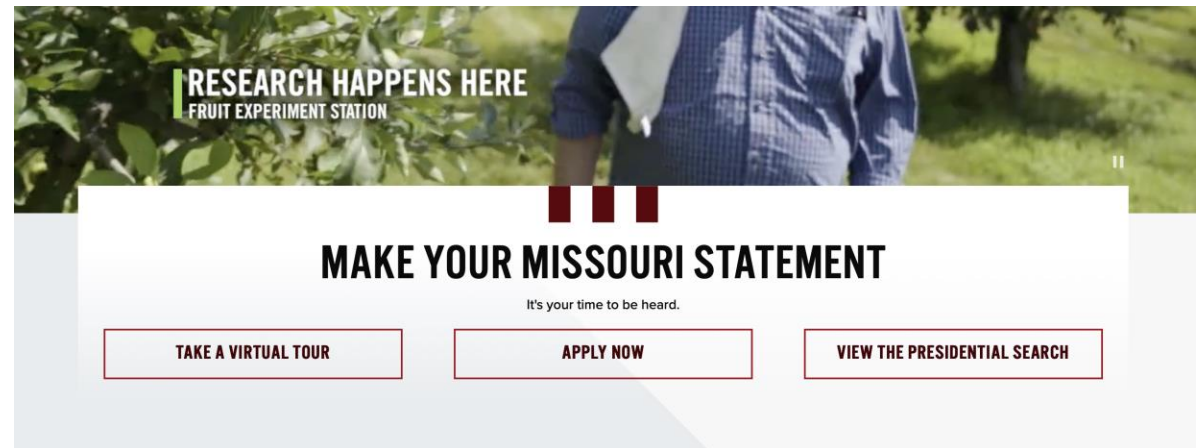
Timeline

Date	Task
September 6, 2023	President Smart's public announcement to retire in 2024 / Application window open
September 20, 2023	Search Committee approved at the Board of Governors meeting
October 2, 2023	Qualifications Input forum from 12:15 -1:30 at the PSU Theater/Zoom
November 1, 2023	First date of consideration
November - December 2023	Search Committee meets to select semi-finalists
January 2024	Search Committee completes semi-finalists interviews
February 2024	Finalists will be on campus for interviews
March 2024	Board of Governors selects new president

Access the president's search website

STAY UPDATED AND PROVIDE INPUT

- Home Page
- About Missouri State
- President Smart's page



Help the search committee

WHAT QUALITIES AND SKILLS SHOULD OUR NEXT PRESIDENT POSSESS

- Survey on the website
- This meeting today
- Presidential search email

PRESIDENTIAL SEARCH
Overview
Position Description
Application Process
Timeline
Community Survey
Nomination Form
Search Committee
WHO WE ARE
Mission, Vision and Values
Goals and Progress
Stats and Facts
History
Our Community

Community Survey

COMMUNITY INPUT

This online survey is being used to gather input in the selection of the new president.

- All interested parties are invited to complete the survey
- The survey will close on October 6, 2023

[COMPLETE THE SURVEY](#)



PresidentialSearch@MissouriState.edu



Zoom Poll



Which of the following qualities is the most important to the success of the next president?

LIVE AUDIENCE, VOTE FOR ONE ONLY

- Extensive higher education administration experience
- Academic experience as a member of faculty
- Strong track record of fundraising and financial management
- Strong track record of successful government relations
- Active participation in the community in a leadership capacity
- A strong collaborative management style



What do you see as the university's biggest challenge?

- Increasing campus enrollment
- Recruiting qualified faculty/staff
- Retaining faculty/staff
- Increasing donations to Missouri State
- Improving/expanding Missouri State Facilities
- Other



Questions to think about

- **What attributes, skills and experience do you believe Missouri State's next president should have?**
- **What qualities of the university and the city of Springfield do you believe would motivate strong candidates to join our team?**



MAKE YOUR MISSOURI STATEMENT.

Missouri State.
UNIVERSITY