



**Missouri  
State**<sup>TM</sup>

**U N I V E R S I T Y**

**FY20**

**INTERNAL OPERATING BUDGET**

***YEAR ENDING JUNE 30, 2020***



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**MISSOURI STATE UNIVERSITY**

FINANCE NO.

Request for FY20 Internal Operating Budget

The following resolution was moved by \_\_\_\_\_

and seconded by \_\_\_\_\_.

BE IT RESOLVED by the Board of Governors for Missouri State University that the Internal Operating Budget for the year ending June 30, 2020, consisting of \$192,992,085 in budgeted operating revenues, \$102,430,520 in budgeted non-operating revenues, \$276,559,294 in budgeted expenses, \$(19,493,271) in budgeted transfers and \$4,995,954 in budgeted non-recurring allocations be adopted and administered through the following funds:

	<b>Budgeted Operating Revenues*</b>	<b>Budgeted Non- Operating Revenues</b>	<b>Budgeted Expenses</b>	<b>Budgeted Transfers</b>	<b>Increase (Decrease) in Net Position (including non-recurring allocations)</b>	<b>Non-recurring Allocations</b>	<b>Increase (Decrease) in Net Position (excluding non-recurring allocations)</b>
<b>Springfield Campus</b>							
Operating Fund	\$ 114,080,111	\$ 87,737,166	\$ 195,034,337	\$ (7,647,649)	\$ (864,709)	\$ 4,053,173	\$ 3,188,464
Total Designated Funds	19,753,466	3,387,038	21,145,548	(1,223,335)	771,621	-	771,621
Total Auxiliary System Fund	53,258,167	4,693,451	48,359,361	(10,510,582)	(918,325)	942,781	24,456
<b>Total Springfield Campus</b>	<b>187,091,744</b>	<b>95,817,655</b>	<b>264,539,246</b>	<b>(19,381,566)</b>	<b>(1,011,413)</b>	<b>4,995,954</b>	<b>3,984,541</b>
<b>West Plains Campus</b>							
Operating Fund	4,183,380	6,122,715	10,083,660	119,828	342,263	-	342,263
Total Designated Funds	100,000	485,000	528,968	(21,266)	34,766	-	34,766
Total Auxiliary System Fund	1,616,961	5,150	1,407,420	(210,267)	4,424	-	4,424
<b>Total West Plains Campus</b>	<b>5,900,341</b>	<b>6,612,865</b>	<b>12,020,048</b>	<b>(111,705)</b>	<b>381,453</b>	<b>-</b>	<b>381,453</b>
<b>Total Budget</b>	<b>\$ 192,992,085</b>	<b>\$ 102,430,520</b>	<b>\$ 276,559,294</b>	<b>\$ (19,493,271)</b>	<b>\$ (629,960)</b>	<b>\$ 4,995,954</b>	<b>\$ 4,365,994</b>

\*Budgeted Operating Revenues are net of \$27,911,903 of Scholarships.

\_\_\_\_\_  
Gabriel E. Gore  
Chair of the Board

Passed at Meeting of  
June 21, 2019

\_\_\_\_\_  
Kristan E. Gochenauer  
Secretary

The FY20 Internal Operating Budget does not include the following: operating fund carryforward balances, other enrollment fees and supplemental course fee revenues and associated dedicated expenses; all grant related revenues and associated dedicated expenses including Pell Grants; and any other similar dedicated revenues and expenses for self-supporting ventures.





**Missouri  
State**<sup>TM</sup>

**U N I V E R S I T Y**

**INTERNAL OPERATING BUDGET**

***YEAR ENDING JUNE 30, 2020***

Missouri State University  
**Operating Budget Summary**  
**All Funds**  
**For the Year Ending June 30, 2020**

	<b>Operating Funds</b>	<b>Designated Funds</b>	<b>Auxiliary Funds</b>	<b>Total Springfield</b>
<b>Operating Revenue</b>				
Tuition and fees	\$ 139,988,339.50	\$7,217,144.00	\$ 12,288,846.00	\$ 159,494,329.50
Scholarships and fellowships	(27,911,903.00)	(231,000.00)	(5,906,738.00)	(34,049,641.00)
Grants and contracts	150,000.00	1,055,000.00	-	1,205,000.00
Sales and services of educational services	152,767.00	11,551,672.00	1,154,701.00	12,859,140.00
Sales and services - auxiliaries	-	8,000.00	45,166,677.00	45,174,677.00
Other revenues	1,700,907.00	152,650.00	554,681.00	2,408,238.00
<b>Total Operating Revenue</b>	<b>114,080,110.50</b>	<b>19,753,466.00</b>	<b>53,258,167.00</b>	<b>187,091,743.50</b>
<b>Operating Expenses</b>				
Faculty and Staff Salaries	106,270,081.07	7,768,689.62	15,320,496.60	129,359,267.29
Part-time help	1,205,865.30	856,918.00	785,299.00	2,848,082.30
Student help	1,678,799.64	767,735.00	2,968,879.00	5,415,413.64
Overtime	95,836.00	21,860.00	130,110.00	247,806.00
Graduate Assistants	4,080,080.53	236,565.93	637,193.50	4,953,839.96
Other personnel	7,060,581.47	1,883,078.93	4,521,481.50	13,465,141.90
Benefits	45,172,818.30	2,969,176.62	5,743,438.70	53,885,433.62
Utilities	5,310,011.00	380,487.00	2,400,843.00	8,091,341.00
Capital outlay	5,905,158.37	361,336.00	275,000.00	6,541,494.37
Travel	1,507,330.39	177,050.00	2,027,245.00	3,711,625.39
Supplies and services	16,293,525.22	3,978,982.00	15,336,595.00	35,609,102.22
Other	6,227,330.90	3,626,748.00	2,296,270.00	12,150,348.90
Bad debt expense	1,287,500.00	-	437,991.00	1,725,491.00
Supplies and services	31,220,844.88	8,144,116.00	20,373,101.00	59,738,061.88
<b>Total Operating Expenses</b>	<b>195,034,336.72</b>	<b>21,145,548.17</b>	<b>48,359,360.80</b>	<b>264,539,245.69</b>
<b>Operating Income (Loss)</b>	<b>(80,954,226.22)</b>	<b>(1,392,082.17)</b>	<b>4,898,806.20</b>	<b>(77,447,502.19)</b>
<b>Other Non-operating Revenues (Expenses)</b>				
State appropriations (less 3%)	83,230,032.00	1,473,276.00	-	84,703,308.00
Gifts	861,151.00	1,877,762.00	4,684,951.00	7,423,864.00
Investment income	3,615,983.00	36,000.00	8,500.00	3,660,483.00
Other non-operating revenue (expense)	30,000.00	-	-	30,000.00
Debt Service Transfers	(3,143,025.00)	(2,107,188.00)	(12,687,644.88)	(17,937,857.88)
Operating Transfers, net	(4,504,624.00)	883,853.00	2,177,062.44	(1,443,708.56)
<b>Net Non-operating Revenues</b>	<b>80,089,517.00</b>	<b>2,163,703.00</b>	<b>(5,817,131.44)</b>	<b>76,436,088.56</b>
<b>Increase (Decrease) in Net Position including non-recurring</b>	<b>(864,709.22)</b>	<b>771,620.83</b>	<b>(918,325.24)</b>	<b>(1,011,413.63)</b>
<b>Non-Recurring Allocations included in FY20 Budget</b>	<b>4,053,173.00</b>	<b>-</b>	<b>942,780.83</b>	<b>4,995,953.83</b>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<b>\$ 3,188,463.78</b>	<b>\$ 771,620.83</b>	<b>\$ 24,455.59</b>	<b>\$ 3,984,540.20</b>



<u>West Plains</u>	<u>FY20</u>	<u>FY19</u>	<u>Change</u>	
\$ 4,545,939.00	\$ 164,040,268.50	\$165,735,463.50	\$ (1,695,195.00)	<b>Operating Revenue</b>
(496,000.00)	(34,545,641.00)	(32,615,461.00)	(1,930,180.00)	Tuition and fees
-	1,205,000.00	1,195,000.00	10,000.00	Scholarships and fellowships
141,000.00	13,000,140.00	10,748,929.00	2,251,211.00	Grants and contracts
1,543,773.00	46,718,450.00	48,835,673.00	(2,117,223.00)	Sales and services of educational services
165,629.00	2,573,867.00	2,397,246.52	176,620.48	Sales and services - auxiliaries
5,900,341.00	192,992,084.50	196,296,851.02	(3,304,766.52)	Other revenues
				<b>Total Operating Revenue</b>
6,499,978.43	135,859,245.72	133,463,264.78	2,395,980.94	<b>Operating Expenses</b>
341,034.95	3,189,117.25	2,860,573.30	328,543.95	Faculty and Staff Salaries
165,286.00	5,580,699.64	5,162,198.35	418,501.29	Part-time help
4,541.00	252,347.00	263,179.00	(10,832.00)	Student help
-	4,953,839.96	4,880,570.53	73,269.43	Overtime
510,861.95	13,976,003.85	13,166,521.18	809,482.67	Graduate Assistants
2,303,876.90	56,189,310.52	53,292,649.30	2,896,661.22	Other personnel
326,984.00	8,418,325.00	8,524,220.00	(105,895.00)	Benefits
66,915.00	6,608,409.37	3,790,209.37	2,818,200.00	Utilities
82,154.00	3,793,779.39	3,743,477.82	50,301.57	Capital outlay
862,442.30	36,471,544.52	36,918,432.14	(446,887.62)	Travel
1,336,836.00	13,487,184.90	16,803,284.13	(3,316,099.23)	Supplies and services
30,000.00	1,755,491.00	1,830,491.00	(75,000.00)	Other
2,378,347.30	62,116,409.18	63,085,894.46	(969,485.28)	Bad debt expense
12,020,048.58	276,559,294.27	271,532,549.72	5,026,744.55	Supplies and services
(6,119,707.58)	(83,567,209.77)	(75,235,698.70)	(8,331,511.07)	<b>Total Operating Expenses</b>
				<b>Operating Income (Loss)</b>
6,477,715.00	91,181,023.00	80,899,023.00	10,282,000.00	<b>Other Non-operating Revenues (Expenses)</b>
45,000.00	7,468,864.00	7,130,119.00	338,745.00	State appropriations (less 3%)
90,150.00	3,750,633.00	2,276,317.00	1,474,316.00	Gifts
-	30,000.00	30,000.00	-	Investment income
(111,704.29)	(18,049,562.17)	(16,078,903.43)	(1,970,658.74)	Other non-operating revenue (expense)
-	(1,443,708.56)	(2,585,569.56)	1,141,861.00	Debt Service Transfers
6,501,160.71	82,937,249.27	71,670,986.01	11,266,263.26	Operating Transfers, net
381,453.13	(629,960.50)	(3,564,712.69)	2,934,752.19	<b>Net Non-operating Revenues</b>
	4,995,953.83	3,956,445.00	1,039,508.83	<b>Increase (Decrease) in Net Position including non-recurring</b>
				<b>Non-Recurring Allocations included in FY20 Budget</b>
\$ 381,453.13	\$ 4,365,993.33	\$ 391,732.31	\$ 3,974,261.02	<b>Increase (Decrease) in Net Position excluding non-recurring</b>





# Missouri State<sup>TM</sup>

U N I V E R S I T Y

**OPERATING FUND**

***YEAR ENDING JUNE 30, 2020***



Missouri State University  
**Operating Budget**  
**Operating Funds**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 139,988,339.50	\$ 140,873,891.50	\$ (885,552.00)
Scholarships and fellowships	(27,911,903.00)	(26,510,067.00)	(1,401,836.00)
Grants and contracts	150,000.00	150,000.00	-
Sales and services of educational services	152,767.00	152,767.00	-
Sales and services - auxiliaries	-	-	-
Other revenues	1,700,907.00	1,585,557.00	115,350.00
<b>Total Operating Revenue</b>	<u>114,080,110.50</u>	<u>116,252,148.50</u>	<u>(2,172,038.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	106,270,081.07	104,875,750.51	1,394,330.56
Part-time help	1,205,865.30	1,163,083.30	42,782.00
Student help	1,678,799.64	1,705,955.35	(27,155.71)
Overtime	95,836.00	109,067.00	(13,231.00)
Graduate Assistants	4,080,080.53	4,129,334.53	(49,254.00)
Other personnel	7,060,581.47	7,107,440.18	(46,858.71)
Benefits	45,172,818.30	42,905,202.28	2,267,616.02
Utilities	5,310,011.00	5,430,227.00	(120,216.00)
Capital outlay	5,905,158.37	2,691,308.37	3,213,850.00
Travel	1,507,330.39	1,520,824.82	(13,494.43)
Supplies and services	16,293,525.22	16,687,143.84	(393,618.62)
Other	6,227,330.90	9,261,707.50	(3,034,376.60)
Bad debt expense	1,287,500.00	1,287,500.00	-
Supplies and services	31,220,844.88	31,448,484.53	(227,639.65)
<b>Total Operating Expenses</b>	<u>195,034,336.72</u>	<u>191,767,104.50</u>	<u>3,267,232.22</u>
<b>Operating Income (Loss)</b>	<u>(80,954,226.22)</u>	<u>(75,514,956.00)</u>	<u>(5,439,270.22)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	83,230,032.00	74,181,540.00	9,048,492.00
Gifts	861,151.00	811,256.00	49,895.00
Investment income	3,615,983.00	2,171,983.00	1,444,000.00
Other non-operating revenue (expense)	30,000.00	30,000.00	-
<b>Other Non-operating Revenues (Expenses)</b>	<u>87,737,166.00</u>	<u>77,194,779.00</u>	<u>10,542,387.00</u>
<b>Debt Service Transfers</b>			
Capital Lease - Utility Improvements	(644,279.00)	(644,279.00)	-
Capital Lease - Steinway Pianos	(186,624.00)	-	(186,624.00)
Academic Issues - 2010, 2014, & Brick City	(2,312,122.00)	(850,155.00)	(1,461,967.00)
<b>Debt Service Transfers</b>	<u>(3,143,025.00)</u>	<u>(1,494,434.00)</u>	<u>(1,648,591.00)</u>
<b>Operating Transfers</b>			
Operating - Hammons Student Center/Plaster Sports Complex	(218,782.00)	(218,782.00)	-
Operating - Intercollegiate Athletics	(8,079,126.00)	(7,717,338.00)	(361,788.00)
Operating - Broadcast Services	(486,595.00)	(486,595.00)	-
Operating - JK Hammons Hall for the Performing Arts	(355,000.00)	(355,000.00)	-
Operating - Printing Services	(5,200.00)	(10,700.00)	5,500.00
Operating - Tent Theater	(171,300.00)	-	(171,300.00)
MCHHS Differential Fees - Operating Indirect Cost	108,523.00	-	108,523.00
Bookstore - Operating Budget Supplies	300,000.00	300,000.00	-
Bookstore - Operating Indirect Cost	938,753.00	938,753.00	-
Residence Life - Operating Indirect Cost	2,329,114.00	2,329,114.00	-
Plaster Student Union - Operating Indirect Cost	220,779.00	220,779.00	-
Plaster Student Union - Operating Volunteer Programs	66,677.00	66,677.00	-
Procurement Card Rebate - Operating Indirect Cost	200,000.00	200,000.00	-
Taylor Health - Operating Indirect Cost	491,941.00	491,941.00	-
Transit - Operating Indirect Cost	135,592.00	79,317.00	56,275.00
Transfer from Auxiliaries - Recharge	20,000.00	20,000.00	-
<b>Operating Transfers</b>	<u>(4,504,624.00)</u>	<u>(4,141,834.00)</u>	<u>(362,790.00)</u>
<b>Net Non-operating Revenues</b>	<u>80,089,517.00</u>	<u>71,558,511.00</u>	<u>8,531,006.00</u>
<b>Increase (Decrease) in Net Position</b>	<u>(864,709.22)</u>	<u>(3,956,445.00)</u>	<u>3,091,735.78</u>
<b>Non-Recurring Allocations included in FY20 Budget</b>	<u>4,053,173.00</u>	<u>3,956,445.00</u>	<u>96,728.00</u>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 3,188,463.78</u>	<u>\$ -</u>	<u>\$ 3,188,463.78</u>

Missouri State University  
 Operating Budget  
 Operating Funds by Cost Center  
 For the Year Ending June 30, 2020

	Revenue	President	Provost	Internal Audit	Chief Financial Officer	Vice President Administrative Services	Vice President Research and Economic Development	Vice President Student Affairs
<b>Operating Revenue</b>								
Tuition and fees	\$ 139,988,339.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	(243,900.00)	(675,567.00)	(397,052.00)	-	-	-	-	-
Grants and contracts	150,000.00	-	-	-	-	-	-	-
Sales and services of educational services	82,600.00	-	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-	-
Other revenues	1,700,907.00	-	-	-	-	-	-	-
<b>Total Operating Revenue</b>	<b>141,677,946.50</b>	<b>(675,567.00)</b>	<b>(397,052.00)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Operating Expenses</b>								
Faculty and Staff Salaries	-	2,000,126.52	77,556,148.98	249,863.00	2,367,412.48	7,988,086.69	1,485,752.15	4,780,662.75
Part-time help	-	6,363.00	704,433.00	28,500.00	50,242.00	160,480.22	26,030.00	175,258.00
Student help	-	3,500.00	856,755.80	-	17,352.00	103,378.00	41,574.00	386,037.84
Overtime	-	-	9,000.00	-	-	65,182.00	-	8,315.00
Graduate Assistants	-	56,793.00	3,629,398.00	-	41,014.00	13,732.00	90,659.00	216,582.00
Other personnel	-	66,656.00	5,199,586.80	28,500.00	108,608.00	342,772.22	158,263.00	786,192.84
Benefits	-	765,034.73	28,646,634.84	103,015.85	900,469.74	2,945,401.41	564,722.23	1,818,500.70
Utilities	-	-	21,271.00	-	-	9,200.00	-	-
Capital outlay	-	12,898.00	2,448,294.90	-	-	20,000.00	121,059.47	10,000.00
Travel	-	109,380.00	1,048,423.26	1,325.00	21,170.00	47,920.00	63,655.13	70,415.00
Supplies and services	-	1,336,222.49	5,515,282.23	5,226.00	180,559.00	2,333,676.83	132,647.52	1,056,950.00
Other	-	438,191.00	2,390,695.27	765.00	30,681.00	298,763.08	35,143.98	138,665.00
Bad debt expense	-	-	-	-	-	-	-	-
Supplies and services	-	1,896,691.49	11,402,695.66	7,316.00	232,410.00	2,700,359.91	352,506.10	1,276,030.00
<b>Total Operating Expenses</b>	<b>-</b>	<b>4,728,508.74</b>	<b>122,826,337.28</b>	<b>388,694.85</b>	<b>3,608,900.22</b>	<b>13,985,820.23</b>	<b>2,561,243.48</b>	<b>8,661,386.29</b>
<b>Operating Income (Loss)</b>	<b>141,677,946.50</b>	<b>(5,404,075.74)</b>	<b>(123,223,389.28)</b>	<b>(388,694.85)</b>	<b>(3,608,900.22)</b>	<b>(13,985,820.23)</b>	<b>(2,561,243.48)</b>	<b>(8,661,386.29)</b>
<b>Other Non-operating Revenues (Expenses)</b>								
State appropriations	83,230,032.00	-	-	-	-	-	-	-
Gifts	861,151.00	-	-	-	-	-	-	-
Investment income	3,615,983.00	-	-	-	-	-	-	-
Other non-operating revenue (expense)	30,000.00	-	-	-	-	-	-	-
Debt Service Transfers	-	(50,000.00)	(136,624.00)	-	-	-	-	-
Operating Transfers, net	-	-	-	-	-	20,000.00	-	-
<b>Net Non-operating Revenues</b>	<b>87,737,166.00</b>	<b>(50,000.00)</b>	<b>(136,624.00)</b>	<b>-</b>	<b>-</b>	<b>20,000.00</b>	<b>-</b>	<b>-</b>
<b>Increase (Decrease) in Net Position</b>	<b>\$ 229,415,112.50</b>	<b>\$ (5,454,075.74)</b>	<b>\$ (123,360,013.28)</b>	<b>\$ (388,694.85)</b>	<b>\$ (3,608,900.22)</b>	<b>\$ (13,965,820.23)</b>	<b>\$ (2,561,243.48)</b>	<b>\$ (8,661,386.29)</b>

Non-Recurring Allocations included in FY20 Budget

Increase (Decrease) in Net Position excluding non-recurring

Vice President University Advancement	Vice President Marketing and Communications	CIO Information Services	University Wide	Scholarships	Non-Recurring Funds	FY20	FY19	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139,988,339.50	\$ 140,873,891.50	\$ (885,552.00)	<b>Operating Revenue</b>
-	-	-	-	(26,595,384.00)	-	(27,911,903.00)	(26,510,067.00)	(1,401,836.00)	Tuition and fees
-	-	-	-	-	-	150,000.00	150,000.00	-	Scholarships and fellowships
11,000.00	-	59,167.00	-	-	-	152,767.00	152,767.00	-	Grants and contracts
-	-	-	-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	1,700,907.00	1,585,557.00	115,350.00	Other revenues
11,000.00	-	59,167.00	-	(26,595,384.00)	-	114,080,110.50	116,252,148.50	(2,172,038.00)	<b>Total Operating Revenue</b>
2,047,149.50	1,275,285.00	3,514,496.00	3,005,098.00	-	-	106,270,081.07	104,875,750.51	1,394,330.56	<b>Operating Expenses</b>
10,621.00	155.08	43,783.00	-	-	-	1,205,865.30	1,163,083.30	42,782.00	Faculty and Staff Salaries
112,371.00	15,165.00	142,666.00	-	-	-	1,678,799.64	1,705,955.35	(27,155.71)	Part-time help
5,705.00	-	7,634.00	-	-	-	95,836.00	109,067.00	(13,231.00)	Student help
21,239.53	10,663.00	-	-	-	-	4,080,080.53	4,129,334.53	(49,254.00)	Overtime
149,936.53	25,983.08	194,083.00	-	-	-	7,060,581.47	7,107,440.18	(46,858.71)	Graduate Assistants
768,832.39	483,344.92	1,329,715.49	413,698.00	6,433,448.00	-	45,172,818.30	42,905,202.28	2,267,616.02	Other personnel
-	-	-	5,279,540.00	-	-	5,310,011.00	5,430,227.00	(120,216.00)	Benefits
8,400.00	-	84,506.00	-	-	3,200,000.00	5,905,158.37	2,691,308.37	3,213,850.00	Utilities
47,380.00	15,894.00	29,350.00	52,418.00	-	-	1,507,330.39	1,520,824.82	(13,494.43)	Capital outlay
240,937.15	156,195.00	426,600.00	4,909,229.00	-	-	16,293,525.22	16,687,143.84	(393,618.62)	Travel
241,969.57	51,398.00	37,056.00	2,477,054.00	-	86,949.00	6,227,330.90	9,261,707.50	(3,034,376.60)	Supplies and services
-	-	-	1,287,500.00	-	-	1,287,500.00	1,287,500.00	-	Other
538,686.72	223,487.00	577,512.00	8,726,201.00	-	3,286,949.00	31,220,844.88	31,448,484.53	(227,639.65)	Bad debt expense
3,504,605.14	2,008,100.00	5,615,806.49	17,424,537.00	6,433,448.00	3,286,949.00	195,034,336.72	191,767,104.50	3,267,232.22	Supplies and services
(3,493,605.14)	(2,008,100.00)	(5,556,639.49)	(17,424,537.00)	(33,028,832.00)	(3,286,949.00)	(80,954,226.22)	(75,514,956.00)	(5,439,270.22)	<b>Total Operating Expenses</b>
-	-	-	-	-	-	83,230,032.00	74,181,540.00	9,048,492.00	<b>Operating Income (Loss)</b>
-	-	-	-	-	-	861,151.00	811,256.00	49,895.00	<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	-	-	-	3,615,983.00	2,171,983.00	1,444,000.00	State appropriations
-	-	-	-	-	-	30,000.00	30,000.00	-	Gifts
-	-	-	(2,956,401.00)	-	-	(3,143,025.00)	(1,494,434.00)	(1,648,591.00)	Investment income
-	-	-	(3,895,024.00)	-	(629,600.00)	(4,504,624.00)	(4,141,834.00)	(362,790.00)	Other non-operating revenue (expense)
-	-	-	(6,851,425.00)	-	(629,600.00)	80,089,517.00	71,558,511.00	8,531,006.00	Debt Service Transfers
-	-	-	-	-	-	(864,709.22)	(3,956,445.00)	3,091,735.78	Operating Transfers, net
\$ (3,493,605.14)	\$ (2,008,100.00)	\$ (5,556,639.49)	\$ (24,275,962.00)	\$ (33,028,832.00)	\$ (3,916,549.00)	(864,709.22)	(3,956,445.00)	3,091,735.78	<b>Net Non-operating Revenues</b>
						4,053,173.00	3,956,445.00	96,728.00	<b>Increase (Decrease) in Net Position</b>
									<b>Non-Recurring Allocations included in FY20 Budget</b>
						\$ 3,188,463.78	\$ -	\$ 3,188,463.78	<b>Increase (Decrease) in Net Position excluding non-recurring</b>

Missouri State University  
Operating Budget  
Provost - Colleges  
For the Year Ending June 30, 2020

	Provost Office	College of Arts and Letters	College of Business Administration	College of Education	College of Health and Human Services	College of Humanities and Public Affairs	College of Natural and Applied Sciences
<b>Operating Revenue</b>							
Tuition and fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	(72,152.00)	(324,900.00)	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-	-
<b>Total Operating Revenue</b>	<u>(72,152.00)</u>	<u>(324,900.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Operating Expenses</b>							
Faculty and Staff Salaries	5,106,840.18	13,566,868.46	13,813,639.67	6,623,624.53	12,953,195.31	8,179,984.71	11,320,106.17
Part-time help	353,333.00	29,007.00	13,994.00	45,340.00	72,282.00	29,882.00	-
Student help	248,682.80	108,817.00	53,012.00	17,000.00	46,525.00	38,300.00	91,500.00
Overtime	500.00	-	5,000.00	-	-	1,500.00	-
Graduate Assistants	359,449.00	693,067.00	412,284.00	151,958.00	430,142.00	292,695.00	978,765.00
Other personnel	961,964.80	830,891.00	484,290.00	214,298.00	548,949.00	362,377.00	1,070,265.00
Benefits	1,871,222.54	4,935,592.77	5,088,863.13	2,413,094.79	4,797,017.02	3,028,612.09	4,243,877.93
Utilities	6,500.00	-	-	-	-	-	1,745.00
Capital outlay	513,457.90	86,375.00	34,216.00	-	61,228.00	-	10,000.00
Travel	303,025.96	131,505.70	-	122,782.50	78,435.00	142,115.00	158,266.00
Supplies and services	1,662,251.23	523,294.00	330,856.00	320,299.00	407,443.00	250,561.00	642,512.00
Other	1,620,864.32	154,778.95	137,277.00	88,344.00	109,551.00	54,233.00	30,327.00
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	4,099,599.41	895,953.65	502,349.00	531,425.50	656,657.00	446,909.00	841,105.00
<b>Total Operating Expenses</b>	<u>12,046,126.93</u>	<u>20,229,305.88</u>	<u>19,889,141.80</u>	<u>9,782,442.82</u>	<u>18,955,818.33</u>	<u>12,017,882.80</u>	<u>17,477,099.10</u>
<b>Operating Income (Loss)</b>	<u>(12,118,278.93)</u>	<u>(20,554,205.88)</u>	<u>(19,889,141.80)</u>	<u>(9,782,442.82)</u>	<u>(18,955,818.33)</u>	<u>(12,017,882.80)</u>	<u>(17,477,099.10)</u>
<b>Other Non-operating Revenues (Expenses)</b>							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	-	-	-
Investment income	-	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	(30,000.00)	(106,624.00)	-	-	-	-	-
Operating Transfers, net	-	-	-	-	-	-	-
<b>Net Non-operating Revenues</b>	<u>(30,000.00)</u>	<u>(106,624.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ (12,148,278.93)</u>	<u>\$ (20,660,829.88)</u>	<u>\$ (19,889,141.80)</u>	<u>\$ (9,782,442.82)</u>	<u>\$ (18,955,818.33)</u>	<u>\$ (12,017,882.80)</u>	<u>\$ (17,477,099.10)</u>



Graduate College	Library	College of Agriculture	FY20	FY19	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	<b>Operating Revenue</b>
-	-	-	(397,052.00)	(462,052.00)	65,000.00	Tuition and fees
-	-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	-	Grants and contracts
-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
-	-	-	(397,052.00)	(462,052.00)	65,000.00	<b>Total Operating Revenue</b>
696,757.36	2,614,069.54	2,681,063.05	77,556,148.98	76,716,623.56	839,525.42	<b>Operating Expenses</b>
73,770.00	36,325.00	50,500.00	704,433.00	651,334.00	53,099.00	Faculty and Staff Salaries
12,154.00	199,000.00	41,765.00	856,755.80	866,613.00	(9,857.20)	Part-time help
-	2,000.00	-	9,000.00	9,231.00	(231.00)	Student help
146,127.00	19,457.00	145,454.00	3,629,398.00	3,630,447.00	(1,049.00)	Overtime
232,051.00	256,782.00	237,719.00	5,199,586.80	5,157,625.00	41,961.80	Graduate Assistants
264,142.52	1,000,186.46	1,004,025.59	28,646,634.84	27,430,879.29	1,215,755.55	Other personnel
-	-	13,026.00	21,271.00	25,771.00	(4,500.00)	Benefits
37,500.00	1,705,518.00	-	2,448,294.90	2,432,444.90	15,850.00	Utilities
58,700.00	19,013.10	34,580.00	1,048,423.26	1,043,860.61	4,562.65	Capital outlay
132,003.00	1,038,913.00	207,150.00	5,515,282.23	5,361,648.87	153,633.36	Travel
139,024.00	22,483.00	33,813.00	2,390,695.27	2,510,934.34	(120,239.07)	Supplies and services
-	-	-	-	-	-	Other
367,227.00	2,785,927.10	275,543.00	11,402,695.66	11,348,888.72	53,806.94	Bad debt expense
1,560,177.88	6,656,965.10	4,211,376.64	122,826,337.28	120,679,787.57	2,146,549.71	Supplies and services
(1,560,177.88)	(6,656,965.10)	(4,211,376.64)	(123,223,389.28)	(121,141,839.57)	(2,081,549.71)	<b>Total Operating Expenses</b>
-	-	-	-	-	-	<b>Operating Income (Loss)</b>
-	-	-	-	-	-	<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	-	-	-	State appropriations
-	-	-	-	-	-	Gifts
-	-	-	-	-	-	Investment income
-	-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	(136,624.00)	-	(136,624.00)	Debt Service Transfers
-	-	-	-	-	-	Operating Transfers, net
-	-	-	(136,624.00)	-	(136,624.00)	<b>Net Non-operating Revenues</b>
<u>\$ (1,560,177.88)</u>	<u>\$ (6,656,965.10)</u>	<u>\$ (4,211,376.64)</u>	<u>\$ (123,360,013.28)</u>	<u>\$ (121,141,839.57)</u>	<u>\$ (2,218,173.71)</u>	<b>Increase (Decrease) in Net Position</b>



**Missouri State University**  
**Operating Budget**  
**Non-Recurring Allocations**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Non-Recurring Allocations</b>			
Insurance Premiums - FY10 Retirees	\$ 1,910.00	\$ 3,346.00	\$ (1,436.00)
VPRED Diversity Hire - 1st of 3	36,774.00	-	36,774.00
Provost Diversity Hire - 1st of 3	19,306.00	-	19,306.00
West Plains Diversity Hire - 2nd of 3	28,959.00	-	28,959.00
Greenwood Multi-Purpose Room Addition	3,200,000.00	-	3,200,000.00
Increased Medical July-Dec 2018	-	1,250,000.00	(1,250,000.00)
COAL - Diversity Hire - 3rd of 3	-	19,366.00	(19,366.00)
COE - Diversity Hire - 3rd of 3	-	20,961.00	(20,961.00)
Glenstone Rental	-	78,053.00	(78,053.00)
COAL - Diversity Hire - 3rd of 3	-	23,239.00	(23,239.00)
COB - Diversity Hire - 3rd of 3	-	56,959.00	(56,959.00)
CNAS - Diversity Hire - 3rd of 3	-	25,518.00	(25,518.00)
COAL - Diversity Hire - 3rd of 3	-	18,227.00	(18,227.00)
COAL - Diversity Hire - 3rd of 3	-	24,379.00	(24,379.00)
<b>Total Budgeted Non-Recurring Allocations</b>	<u>3,286,949.00</u>	<u>1,520,048.00</u>	<u>1,766,901.00</u>
<b>Cost Center Non-Recurring Budget Allocations</b>			
Steinway Piano Capital Lease	136,624.00	-	136,624.00
One-Time Retention Payment	-	1,806,797.00	(1,806,797.00)
Athletics Transfer*	<u>629,600.00</u>	<u>629,600.00</u>	<u>-</u>
<b>Total Cost Center Non-Recurring Budget Allocations</b>	<u>766,224.00</u>	<u>2,436,397.00</u>	<u>(1,670,173.00)</u>
<b>Total Non-Recurring Allocations for FY20</b>	<u>\$ 4,053,173.00</u>	<u>\$ 3,956,445.00</u>	<u>\$ 96,728.00</u>

\*In FY16 the President's Enhancement Fund transferred \$1,886,200 to Athletics.





**Missouri  
State**<sup>TM</sup>

**U N I V E R S I T Y**

**DESIGNATED FUNDS**

***YEAR ENDING JUNE 30, 2020***

Missouri State University  
Operating Budget  
Designated Funds  
For the Year Ending June 30, 2020

	Designated, Institutional Research, Match	Income and Service Centers Fund	Self Insurance Fund	Dedicated Fees	Broadcast Services	Defense and Strategic Studies	Greenwood Laboratory School
<b>Operating Revenue</b>							
Tuition and fees	\$ 482,855.00	\$ 2,421,815.00	\$ -	\$ 3,537,500.00	\$ -	\$ 741,374.00	\$ -
Scholarships and fellowships	-	-	-	(80,000.00)	-	(116,000.00)	(35,000.00)
Grants and contracts	-	-	-	-	925,000.00	-	-
Sales and services of educational services	2,239,581.00	4,208,644.00	-	-	603,100.00	-	2,577,580.00
Sales and services - auxiliaries	-	-	-	-	-	-	8,000.00
Other revenues	-	11,650.00	30,000.00	-	111,000.00	-	-
<b>Total Operating Revenue</b>	<u>2,722,436.00</u>	<u>6,642,109.00</u>	<u>30,000.00</u>	<u>3,457,500.00</u>	<u>1,639,100.00</u>	<u>625,374.00</u>	<u>2,550,580.00</u>
<b>Operating Expenses</b>							
Faculty and Staff Salaries	1,249,388.19	2,278,885.50	57,621.19	183,040.00	1,260,487.00	527,163.00	1,277,167.00
Part-time help	161,950.00	111,500.00	3,000.00	-	62,998.00	86,602.00	401,000.00
Student help	15,346.00	147,500.00	5,478.00	415,715.00	32,900.00	3,061.00	42,735.00
Overtime	-	-	-	5,510.00	16,000.00	350.00	-
Graduate Assistants	72,551.00	-	10,202.00	86,370.00	-	55,611.93	-
Other personnel	249,847.00	259,000.00	18,680.00	507,595.00	111,898.00	145,624.93	443,735.00
Benefits	442,376.98	867,959.74	28,010.35	107,433.37	470,346.21	112,292.89	592,005.24
Utilities	-	-	-	-	-	-	-
Capital outlay	-	110,000.00	14,336.00	237,000.00	-	-	-
Travel	91,047.00	40,000.00	4,703.00	-	-	1,000.00	21,800.00
Supplies and services	192,535.00	1,818,709.00	45,000.00	1,103,515.00	-	35,525.00	105,919.00
Other	102,570.00	59,131.00	36,650.00	1,266,974.00	1,927,325.00	59,799.00	30,285.00
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	386,152.00	2,027,840.00	100,689.00	2,607,489.00	1,927,325.00	96,324.00	158,004.00
<b>Total Operating Expenses</b>	<u>2,327,764.17</u>	<u>5,433,685.24</u>	<u>205,000.54</u>	<u>3,405,557.37</u>	<u>3,770,056.21</u>	<u>881,404.82</u>	<u>2,470,911.24</u>
<b>Operating Income (Loss)</b>	<u>394,671.83</u>	<u>1,208,423.76</u>	<u>(175,000.54)</u>	<u>51,942.63</u>	<u>(2,130,956.21)</u>	<u>(256,030.82)</u>	<u>79,668.76</u>
<b>Other Non-operating Revenues (Expenses)</b>							
State appropriations	1,382,245.00	-	-	-	-	91,031.00	-
Gifts	-	-	-	-	1,644,362.00	165,000.00	8,400.00
Investment income	-	-	-	1,000.00	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	(1,112,148.00)	(995,040.00)	-	-	-	-	-
Operating Transfers, net	(148,000.00)	5,200.00	-	(38,942.00)	486,595.00	-	-
<b>Net Non-operating Revenues</b>	<u>122,097.00</u>	<u>(989,840.00)</u>	<u>-</u>	<u>(37,942.00)</u>	<u>2,130,957.00</u>	<u>256,031.00</u>	<u>8,400.00</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 516,768.83</u>	<u>\$ 218,583.76</u>	<u>\$ (175,000.54)</u>	<u>\$ 14,000.63</u>	<u>\$ 0.79</u>	<u>\$ 0.18</u>	<u>\$ 88,068.76</u>

Jordan Valley Innovation Center	Journagan Ranch	Juanita K. Hammons Hall Performing Arts	FY20	FY19	Change	
\$ -	\$ -	\$ 33,600.00	\$ 7,217,144.00	\$ 7,464,944.00	\$ (247,800.00)	<b>Operating Revenue</b>
-	-	-	(231,000.00)	(212,500.00)	(18,500.00)	Tuition and fees
120,000.00	-	10,000.00	1,055,000.00	1,045,000.00	10,000.00	Scholarships and fellowships
412,767.00	675,000.00	835,000.00	11,551,672.00	10,479,461.00	1,072,211.00	Grants and contracts
-	-	-	8,000.00	5,000.00	3,000.00	Sales and services of educational services
-	-	-	152,650.00	138,600.00	14,050.00	Sales and services - auxiliaries
532,767.00	675,000.00	878,600.00	19,753,466.00	18,920,505.00	832,961.00	Other revenues
						<b>Total Operating Revenue</b>
275,205.80	121,945.00	537,786.94	7,768,689.62	7,657,751.37	110,938.25	<b>Operating Expenses</b>
10,868.00	-	19,000.00	856,918.00	630,704.00	226,214.00	Faculty and Staff Salaries
-	-	105,000.00	767,735.00	850,831.00	(83,096.00)	Part-time help
-	-	-	21,860.00	18,356.00	3,504.00	Student help
-	-	11,831.00	236,565.93	135,039.00	101,526.93	Overtime
10,868.00	-	135,831.00	1,883,078.93	1,634,930.00	248,148.93	Graduate Assistants
102,471.17	46,217.15	200,063.52	2,969,176.62	2,806,143.56	163,033.06	Other personnel
204,000.00	2,500.00	173,987.00	380,487.00	380,613.00	(126.00)	Benefits
-	-	-	361,336.00	397,920.00	(36,584.00)	Utilities
-	15,000.00	3,500.00	177,050.00	186,254.00	(9,204.00)	Capital outlay
71,836.00	436,000.00	169,943.00	3,978,982.00	3,892,450.00	86,532.00	Travel
72,386.00	43,000.00	28,628.00	3,626,748.00	3,900,653.63	(273,905.63)	Supplies and services
-	-	-	-	-	-	Other
144,222.00	494,000.00	202,071.00	8,144,116.00	8,377,277.63	(233,161.63)	Bad debt expense
736,766.97	664,662.15	1,249,739.46	21,145,548.17	20,856,715.56	288,832.61	Supplies and services
(203,999.97)	10,337.85	(371,139.46)	(1,392,082.17)	(1,936,210.56)	544,128.39	<b>Total Operating Expenses</b>
						<b>Operating Income (Loss)</b>
-	-	-	1,473,276.00	891,276.00	582,000.00	<b>Other Non-operating Revenues (Expenses)</b>
-	-	60,000.00	1,877,762.00	1,767,507.00	110,255.00	State appropriations
-	-	35,000.00	36,000.00	5,684.00	30,316.00	Gifts
-	-	-	-	-	-	Investment income
-	-	-	(2,107,188.00)	(2,107,288.00)	100.00	Other non-operating revenue (expense)
204,000.00	-	375,000.00	883,853.00	1,506,353.00	(622,500.00)	Debt Service Transfers
204,000.00	-	470,000.00	2,163,703.00	2,063,532.00	100,171.00	Operating Transfers, net
\$ 0.03	\$ 10,337.85	\$ 98,860.54	\$ 771,620.83	\$ 127,321.44	\$ 644,299.39	<b>Net Non-operating Revenues</b>
						<b>Increase (Decrease) in Net Position</b>

Missouri State University  
Operating Budget  
Dedicated Student Fees  
For the Year Ending June 30, 2020

	Student Computer User	Student Security	Student Involvement	Student Government Association	Wyrick Student Project	Student Initiative Fund
<b>Operating Revenue</b>						
Tuition and fees	\$ 2,057,000.00	\$ 185,500.00	\$ 820,000.00	\$ 33,000.00	\$ 107,000.00	\$ 100,000.00
Scholarships and fellowships	-	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-
<b>Total Operating Revenue</b>	<u>2,057,000.00</u>	<u>185,500.00</u>	<u>820,000.00</u>	<u>33,000.00</u>	<u>107,000.00</u>	<u>100,000.00</u>
<b>Operating Expenses</b>						
Faculty and Staff Salaries	86,044.00	96,996.00	-	-	-	-
Part-time help	-	-	-	-	-	-
Student help	415,715.00	-	-	-	-	-
Overtime	2,010.00	3,500.00	-	-	-	-
Graduate Assistants	86,370.00	-	-	-	-	-
Other personnel	504,095.00	3,500.00	-	-	-	-
Benefits	71,610.67	35,822.70	-	-	-	-
Utilities	-	-	-	-	-	-
Capital outlay	-	-	-	-	107,000.00	-
Travel	-	-	-	-	-	-
Supplies and services	1,091,515.00	-	-	-	-	-
Other	303,735.00	49,181.00	781,058.00	33,000.00	-	100,000.00
Bad debt expense	-	-	-	-	-	-
Supplies and services	1,395,250.00	49,181.00	781,058.00	33,000.00	107,000.00	100,000.00
<b>Total Operating Expenses</b>	<u>2,056,999.67</u>	<u>185,499.70</u>	<u>781,058.00</u>	<u>33,000.00</u>	<u>107,000.00</u>	<u>100,000.00</u>
<b>Operating Income (Loss)</b>	<u>0.33</u>	<u>0.30</u>	<u>38,942.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Other Non-operating Revenues (Expenses)</b>						
State appropriations	-	-	-	-	-	-
Gifts	-	-	-	-	-	-
Investment income	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-
Operating Transfers, net	-	-	(38,942.00)	-	-	-
<b>Net Non-operating Revenues</b>	<u>-</u>	<u>-</u>	<u>(38,942.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 0.33</u>	<u>\$ 0.30</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



<b>Student Sustainability</b>	<b>Hutchens/SGA Centennial Leaders Scholarship</b>	<b>FY20</b>	<b>FY19</b>	<b>Change</b>	
\$ 130,000.00	\$ 105,000.00	\$ 3,537,500.00	\$ 3,797,900.00	\$ (260,400.00)	<b>Operating Revenue</b>
-	(80,000.00)	(80,000.00)	(80,000.00)	-	Tuition and fees
-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	Grants and contracts
-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	Other revenues
<u>130,000.00</u>	<u>25,000.00</u>	<u>3,457,500.00</u>	<u>3,717,900.00</u>	<u>(260,400.00)</u>	<b>Total Operating Revenue</b>
-	-	<u>183,040.00</u>	<u>174,543.43</u>	<u>8,496.57</u>	<b>Operating Expenses</b>
-	-	-	-	-	Faculty and Staff Salaries
-	-	415,715.00	546,670.00	(130,955.00)	Part-time help
-	-	5,510.00	2,006.00	3,504.00	Student help
-	-	86,370.00	10,970.00	75,400.00	Overtime
-	-	507,595.00	559,646.00	(52,051.00)	Graduate Assistants
-	-	107,433.37	62,959.58	44,473.79	Other personnel
-	-	-	-	-	Benefits
-	-	-	-	-	Utilities
<u>130,000.00</u>	-	<u>237,000.00</u>	<u>256,200.00</u>	<u>(19,200.00)</u>	Capital outlay
-	-	-	-	-	Travel
-	12,000.00	1,103,515.00	1,054,223.00	49,292.00	Supplies and services
-	-	1,266,974.00	1,552,376.88	(285,402.88)	Other
-	-	-	-	-	Bad debt expense
<u>130,000.00</u>	<u>12,000.00</u>	<u>2,607,489.00</u>	<u>2,862,799.88</u>	<u>(255,310.88)</u>	Supplies and services
<u>130,000.00</u>	<u>12,000.00</u>	<u>3,405,557.37</u>	<u>3,659,948.89</u>	<u>(254,391.52)</u>	<b>Total Operating Expenses</b>
-	<u>13,000.00</u>	<u>51,942.63</u>	<u>57,951.11</u>	<u>(6,008.48)</u>	<b>Operating Income (Loss)</b>
-	-	-	-	-	<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	-	-	State appropriations
-	-	-	-	-	Gifts
-	1,000.00	1,000.00	684.00	316.00	Investment income
-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	Debt Service Transfers
-	-	(38,942.00)	(38,942.00)	-	Operating Transfers, net
-	1,000.00	(37,942.00)	(38,258.00)	316.00	<b>Net Non-operating Revenues</b>
<u>\$ -</u>	<u>\$ 14,000.00</u>	<u>\$ 14,000.63</u>	<u>\$ 19,693.11</u>	<u>\$ (5,692.48)</u>	<b>Increase (Decrease) in Net Position</b>

**Missouri State University**  
**Operating Budget**  
**Broadcast Services**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	925,000.00	920,000.00	5,000.00
Sales and services of educational services	603,100.00	621,600.00	(18,500.00)
Other revenues	111,000.00	103,000.00	8,000.00
<b>Total Operating Revenue</b>	<u>1,639,100.00</u>	<u>1,644,600.00</u>	<u>(5,500.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	1,260,487.00	1,213,037.38	47,449.62
Part-time help	62,998.00	70,362.00	(7,364.00)
Student help	32,900.00	30,200.00	2,700.00
Overtime	16,000.00	16,000.00	-
Graduate Assistants	-	10,000.00	(10,000.00)
Other personnel	111,898.00	126,562.00	(14,664.00)
Benefits	470,346.21	442,937.59	27,408.62
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	-	-	-
Other	1,927,325.00	1,903,555.00	23,770.00
Bad debt expense	-	-	-
Supplies and services	1,927,325.00	1,903,555.00	23,770.00
<b>Total Operating Expenses</b>	<u>3,770,056.21</u>	<u>3,686,091.97</u>	<u>83,964.24</u>
<b>Operating Income (Loss)</b>	<u>(2,130,956.21)</u>	<u>(2,041,491.97)</u>	<u>(89,464.24)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	1,644,362.00	1,534,107.00	110,255.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	486,595.00	486,595.00	-
<b>Net Non-operating Revenues</b>	<u>2,130,957.00</u>	<u>2,020,702.00</u>	<u>110,255.00</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 0.79</u>	<u>\$ (20,789.97)</u>	<u>\$ 20,790.76</u>

**Missouri State University**  
**Operating Budget**  
**Defense & Strategic Studies**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 741,374.00	\$ 741,374.00	\$ -
Scholarships and fellowships	(116,000.00)	(116,000.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>625,374.00</u>	<u>625,374.00</u>	<u>-</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	527,163.00	511,785.64	15,377.36
Part-time help	86,602.00	86,602.00	-
Student help	3,061.00	3,061.00	-
Overtime	350.00	350.00	-
Graduate Assistants	55,611.93	54,575.00	1,036.93
Other personnel	145,624.93	144,588.00	1,036.93
Benefits	112,292.89	121,553.22	(9,260.33)
Utilities	-	-	-
Capital outlay	-	-	-
Travel	1,000.00	1,000.00	-
Supplies and services	35,525.00	35,525.00	-
Other	59,799.00	75,991.75	(16,192.75)
Bad debt expense	-	-	-
Supplies and services	96,324.00	112,516.75	(16,192.75)
<b>Total Operating Expenses</b>	<u>881,404.82</u>	<u>890,443.61</u>	<u>(9,038.79)</u>
<b>Operating Income (Loss)</b>	<u>(256,030.82)</u>	<u>(265,069.61)</u>	<u>9,038.79</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	91,031.00	91,031.00	-
Gifts	165,000.00	165,000.00	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
<b>Net Non-operating Revenues</b>	<u>256,031.00</u>	<u>256,031.00</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 0.18</u>	<u>\$ (9,038.61)</u>	<u>\$ 9,038.79</u>

**Missouri State University**  
**Operating Budget**  
**Jordan Valley Innovation Center**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	120,000.00	120,000.00	-
Sales and services of educational services	412,767.00	481,949.00	(69,182.00)
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>532,767.00</u>	<u>601,949.00</u>	<u>(69,182.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	275,205.80	344,710.49	(69,504.69)
Part-time help	10,868.00	9,880.00	988.00
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	10,868.00	9,880.00	988.00
Benefits	102,471.17	125,096.39	(22,625.22)
Utilities	204,000.00	204,000.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	71,836.00	57,195.00	14,641.00
Other	72,386.00	70,975.00	1,411.00
Bad debt expense	-	-	-
Supplies and services	144,222.00	128,170.00	16,052.00
<b>Total Operating Expenses</b>	<u>736,766.97</u>	<u>811,856.88</u>	<u>(75,089.91)</u>
<b>Operating Income (Loss)</b>	<u>(203,999.97)</u>	<u>(209,907.88)</u>	<u>5,907.91</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	204,000.00	204,000.00	-
<b>Net Non-operating Revenues</b>	<u>204,000.00</u>	<u>204,000.00</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 0.03</u>	<u>\$ (5,907.88)</u>	<u>\$ 5,907.91</u>

**Missouri State University**  
**Operating Budget**  
**Juanita K Hammons Hall Performing Arts**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 33,600.00	\$ 36,000.00	\$ (2,400.00)
Scholarships and fellowships	-	-	-
Grants and contracts	10,000.00	5,000.00	5,000.00
Sales and services of educational services	835,000.00	620,000.00	215,000.00
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>878,600.00</u>	<u>661,000.00</u>	<u>217,600.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	537,786.94	546,439.19	(8,652.25)
Part-time help	19,000.00	19,000.00	-
Student help	105,000.00	95,000.00	10,000.00
Overtime	-	-	-
Graduate Assistants	11,831.00	7,815.00	4,016.00
Other personnel	135,831.00	121,815.00	14,016.00
Benefits	200,063.52	198,559.67	1,503.85
Utilities	173,987.00	174,113.00	(126.00)
Capital outlay	-	-	-
Travel	3,500.00	3,500.00	-
Supplies and services	169,943.00	169,943.00	-
Other	28,628.00	28,628.00	-
Bad debt expense	-	-	-
Supplies and services	202,071.00	202,071.00	-
<b>Total Operating Expenses</b>	<u>1,249,739.46</u>	<u>1,242,997.86</u>	<u>6,741.60</u>
<b>Operating Income (Loss)</b>	<u>(371,139.46)</u>	<u>(581,997.86)</u>	<u>210,858.40</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	60,000.00	60,000.00	-
Investment income	35,000.00	5,000.00	30,000.00
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	375,000.00	410,000.00	(35,000.00)
<b>Net Non-operating Revenues</b>	<u>470,000.00</u>	<u>475,000.00</u>	<u>(5,000.00)</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 98,860.54</u>	<u>\$ (106,997.86)</u>	<u>\$ 205,858.40</u>





**Missouri  
State**<sup>TM</sup>

**U N I V E R S I T Y**

**AUXILIARY SYSTEM FUND**

***YEAR ENDING JUNE 30, 2020***

Missouri State University  
 Operating Budget  
 Auxiliary Funds  
 For the Year Ending June 30, 2020

	Bookstore	Residence Life	Plaster Student Union	Magers Health & Wellness Center	Intercollegiate Athletics	Athletic Facilities	Transit
<b>Operating Revenue</b>							
Tuition and fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	-	(816,162.00)	-	-	(5,090,576.00)	-	-
Grants and contracts	-	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	(24,299.00)	-	-
Sales and services - auxiliaries	2,750,000.00	31,587,843.00	1,060,250.00	2,323,400.00	4,682,184.00	1,179,000.00	2,429,000.00
Other revenues	-	316,697.00	4,900.00	-	-	108,000.00	16,000.00
<b>Total Operating Revenue</b>	<u>2,750,000.00</u>	<u>31,088,378.00</u>	<u>1,065,150.00</u>	<u>2,323,400.00</u>	<u>(432,691.00)</u>	<u>1,287,000.00</u>	<u>2,445,000.00</u>
<b>Operating Expenses</b>							
Faculty and Staff Salaries	677,551.65	4,225,603.26	923,799.70	2,490,560.09	4,701,122.97	690,046.40	1,021,773.00
Part-time help	125,000.00	114,855.00	-	93,453.00	283,991.00	131,000.00	25,000.00
Student help	525,000.00	953,969.00	184,177.00	69,834.00	103,809.00	580,000.00	21,090.00
Overtime	12,000.00	45,911.00	6,895.00	5,000.00	15,304.00	17,000.00	27,000.00
Graduate Assistants	-	230,439.50	60,892.00	13,014.00	197,560.00	20,772.00	-
Other personnel	662,000.00	1,345,174.50	251,964.00	181,301.00	600,664.00	748,772.00	73,090.00
Benefits	259,682.03	1,570,715.13	323,047.89	926,971.17	1,759,271.35	264,723.68	375,321.55
Utilities	23,794.00	1,667,257.00	321,099.00	-	-	-	135,000.00
Capital outlay	-	25,000.00	-	20,000.00	112,000.00	18,000.00	-
Travel	15,000.00	76,400.00	-	11,000.00	1,884,645.00	2,700.00	20,000.00
Supplies and services	501,697.00	10,446,939.00	268,229.00	178,000.00	1,817,905.00	301,809.00	1,532,226.00
Other	115,000.00	485,819.00	39,477.00	18,000.00	1,315,871.00	63,903.00	5,000.00
Bad debt expense	75,000.00	332,991.00	-	30,000.00	-	-	-
Supplies and services	706,697.00	11,367,149.00	307,706.00	257,000.00	5,130,421.00	386,412.00	1,557,226.00
<b>Total Operating Expenses</b>	<u>2,329,724.68</u>	<u>20,175,898.89</u>	<u>2,127,616.59</u>	<u>3,855,832.26</u>	<u>12,191,479.32</u>	<u>2,089,954.08</u>	<u>3,162,410.55</u>
<b>Operating Income (Loss)</b>	<u>420,275.32</u>	<u>10,912,479.11</u>	<u>(1,062,466.59)</u>	<u>(1,532,432.26)</u>	<u>(12,624,170.32)</u>	<u>(802,954.08)</u>	<u>(717,410.55)</u>
<b>Other Non-operating Revenues (Expenses)</b>							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	1,490,150.00	2,797,301.00	-
Investment income	-	6,000.00	-	-	-	-	2,500.00
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	(9,343.00)	(3,995,319.00)	(430,692.18)	(820,337.50)	-	(4,444,506.00)	(356,997.20)
Operating Transfers, net	(1,238,753.00)	(7,035,557.00)	1,493,159.00	2,377,208.44	11,135,610.00	2,450,782.00	1,071,908.00
<b>Net Non-operating Revenues</b>	<u>(1,248,096.00)</u>	<u>(11,024,876.00)</u>	<u>1,062,466.82</u>	<u>1,556,870.94</u>	<u>12,625,760.00</u>	<u>803,577.00</u>	<u>717,410.80</u>
<b>Increase (Decrease) in Net Position</b>	<u>(827,820.68)</u>	<u>(112,396.89)</u>	<u>0.23</u>	<u>24,438.68</u>	<u>1,589.68</u>	<u>622.92</u>	<u>0.25</u>
<b>Non-Recurring Allocations included in FY20 Budget</b>	-	467,770.59	265,101.18	-	-	111,764.86	98,144.20
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ (827,820.68)</u>	<u>\$ 355,373.70</u>	<u>\$ 265,101.41</u>	<u>\$ 24,438.68</u>	<u>\$ 1,589.68</u>	<u>\$ 112,387.78</u>	<u>\$ 98,144.45</u>



B.E.A.R. Fee	Auxiliary System Fees	Bill R. Foster and Family Recreation Center	FY20	FY19	Change	
\$ -	\$ 12,288,846.00	\$ -	\$ 12,288,846.00	\$ 13,185,356.00	\$ (896,510.00)	<b>Operating Revenue</b>
-	-	-	(5,906,738.00)	(5,402,594.00)	(504,144.00)	Tuition and fees
-	-	-	-	-	-	Scholarships and fellowships
-	-	-	(24,299.00)	(24,299.00)	-	Grants and contracts
-	-	226,000.00	46,237,677.00	47,343,299.00	(1,105,622.00)	Sales and services of educational services
-	-	217,084.00	662,681.00	607,460.52	55,220.48	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
-	12,288,846.00	443,084.00	53,258,167.00	55,709,222.52	(2,451,055.52)	<b>Total Operating Revenue</b>
-	-	590,039.53	15,320,496.60	14,737,250.15	583,246.45	<b>Operating Expenses</b>
-	-	12,000.00	785,299.00	734,775.00	50,524.00	Faculty and Staff Salaries
-	-	531,000.00	2,968,879.00	2,447,126.00	521,753.00	Part-time help
-	-	1,000.00	130,110.00	131,215.00	(1,105.00)	Student help
-	-	114,516.00	637,193.50	616,197.00	20,996.50	Overtime
-	-	658,516.00	4,521,481.50	3,929,313.00	592,168.50	Graduate Assistants
-	-	263,705.90	5,743,438.70	5,428,415.79	315,022.91	Other personnel
90,565.00	-	163,128.00	2,400,843.00	2,386,396.00	14,447.00	Benefits
-	-	100,000.00	275,000.00	634,066.00	(359,066.00)	Utilities
-	-	17,500.00	2,027,245.00	1,956,245.00	71,000.00	Capital outlay
-	-	289,790.00	15,336,595.00	15,514,109.00	(177,514.00)	Travel
200,000.00	-	53,200.00	2,296,270.00	2,346,918.00	(50,648.00)	Supplies and services
-	-	-	437,991.00	512,991.00	(75,000.00)	Other
200,000.00	-	460,490.00	20,373,101.00	20,964,329.00	(591,228.00)	Bad debt expense
290,565.00	-	2,135,879.43	48,359,360.80	47,445,703.94	913,656.86	Supplies and services
(290,565.00)	12,288,846.00	(1,692,795.43)	4,898,806.20	8,263,518.58	(3,364,712.38)	<b>Total Operating Expenses</b>
-	-	-	-	-	-	<b>Operating Income (Loss)</b>
-	-	-	-	-	-	<b>Other Non-operating Revenues (Expenses)</b>
150,000.00	-	247,500.00	4,684,951.00	4,506,356.00	178,595.00	State appropriations
-	-	-	8,500.00	8,500.00	-	Gifts
-	-	-	-	-	-	Investment income
(1,491,435.00)	-	(1,139,015.00)	(12,687,644.88)	(12,365,477.14)	(322,167.74)	Other non-operating revenue (expense)
1,582,000.00	(12,288,846.00)	2,629,551.00	2,177,062.44	49,911.44	2,127,151.00	Debt Service Transfers
240,565.00	(12,288,846.00)	1,738,036.00	(5,817,131.44)	(7,800,709.70)	1,983,578.26	Operating Transfers, net
(50,000.00)	-	45,240.57	(918,325.24)	462,808.88	(1,381,134.12)	<b>Net Non-operating Revenues</b>
-	-	-	942,780.83	-	942,780.83	<b>Increase (Decrease) in Net Position</b>
-	-	-	942,780.83	-	942,780.83	<b>Non-Recurring Allocations included in FY20 Budget</b>
\$ (50,000.00)	\$ -	\$ 45,240.57	\$ 24,455.59	\$ 462,808.88	\$ (438,353.29)	<b>Increase (Decrease) in Net Position excluding non-recurring</b>

**Missouri State University**  
**Operating Budget**  
**Bookstore**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,750,000.00	3,510,000.00	(760,000.00)
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>2,750,000.00</u>	<u>3,510,000.00</u>	<u>(760,000.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	677,551.65	649,397.41	28,154.24
Part-time help	125,000.00	100,000.00	25,000.00
Student help	525,000.00	550,000.00	(25,000.00)
Overtime	12,000.00	12,000.00	-
Graduate Assistants	-	-	-
Other personnel	662,000.00	662,000.00	-
Benefits	259,682.03	242,512.76	17,169.27
Utilities	23,794.00	23,423.00	371.00
Capital outlay	-	100,000.00	(100,000.00)
Travel	15,000.00	15,000.00	-
Supplies and services	501,697.00	454,128.00	47,569.00
Other	115,000.00	115,000.00	-
Bad debt expense	75,000.00	150,000.00	(75,000.00)
Supplies and services	706,697.00	834,128.00	(127,431.00)
<b>Total Operating Expenses</b>	<u>2,329,724.68</u>	<u>2,411,461.17</u>	<u>(81,736.49)</u>
<b>Operating Income (Loss)</b>	<u>420,275.32</u>	<u>1,098,538.83</u>	<u>(678,263.51)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(9,343.00)	(9,343.00)	-
Operating Transfers, net	(1,238,753.00)	(1,238,753.00)	-
<b>Net Non-operating Revenues</b>	<u>(1,248,096.00)</u>	<u>(1,248,096.00)</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>(827,820.68)</u>	<u>(149,557.17)</u>	<u>(678,263.51)</u>
<b>Non-Recurring Allocations included in FY20 Budget</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ (827,820.68)</u>	<u>\$ (149,557.17)</u>	<u>\$ (678,263.51)</u>

**Missouri State University**  
**Operating Budget**  
**Residence Life**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(816,162.00)	(816,162.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	31,587,843.00	33,225,160.00	(1,637,317.00)
Other revenues	316,697.00	328,185.52	(11,488.52)
<b>Total Operating Revenue</b>	<u>31,088,378.00</u>	<u>32,737,183.52</u>	<u>(1,648,805.52)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	4,225,603.26	4,083,426.58	142,176.68
Part-time help	114,855.00	114,855.00	-
Student help	953,969.00	870,774.00	83,195.00
Overtime	45,911.00	45,911.00	-
Graduate Assistants	230,439.50	226,143.00	4,296.50
Other personnel	1,345,174.50	1,257,683.00	87,491.50
Benefits	1,570,715.13	1,486,956.45	83,758.68
Utilities	1,667,257.00	1,610,703.00	56,554.00
Capital outlay	25,000.00	354,566.00	(329,566.00)
Travel	76,400.00	76,400.00	-
Supplies and services	10,446,939.00	10,446,787.00	152.00
Other	485,819.00	485,819.00	-
Bad debt expense	332,991.00	332,991.00	-
Supplies and services	11,367,149.00	11,696,563.00	(329,414.00)
<b>Total Operating Expenses</b>	<u>20,175,898.89</u>	<u>20,135,332.03</u>	<u>40,566.86</u>
<b>Operating Income (Loss)</b>	<u>10,912,479.11</u>	<u>12,601,851.49</u>	<u>(1,689,372.38)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	6,000.00	6,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(3,995,319.00)	(3,628,691.00)	(366,628.00)
Operating Transfers, net	(7,035,557.00)	(8,722,837.00)	1,687,280.00
<b>Net Non-operating Revenues</b>	<u>(11,024,876.00)</u>	<u>(12,345,528.00)</u>	<u>1,320,652.00</u>
<b>Increase (Decrease) in Net Position</b>	(112,396.89)	256,323.49	(368,720.38)
<b>Non-Recurring Allocations included in FY20 Budget</b>	<u>467,770.59</u>	<u>-</u>	<u>467,770.59</u>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 355,373.70</u>	<u>\$ 256,323.49</u>	<u>\$ 99,050.21</u>

**Missouri State University**  
**Operating Budget**  
**Plaster Student Union**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ 1,860,156.00	\$ (1,860,156.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,060,250.00	911,650.00	148,600.00
Other revenues	4,900.00	7,900.00	(3,000.00)
<b>Total Operating Revenue</b>	<u>1,065,150.00</u>	<u>2,779,706.00</u>	<u>(1,714,556.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	923,799.70	843,891.89	79,907.81
Part-time help	-	36,000.00	(36,000.00)
Student help	184,177.00	173,480.00	10,697.00
Overtime	6,895.00	3,000.00	3,895.00
Graduate Assistants	60,892.00	59,757.00	1,135.00
Other personnel	251,964.00	272,237.00	(20,273.00)
Benefits	323,047.89	307,958.14	15,089.75
Utilities	321,099.00	306,781.00	14,318.00
Capital outlay	-	-	-
Travel	-	22,100.00	(22,100.00)
Supplies and services	268,229.00	295,166.00	(26,937.00)
Other	39,477.00	31,025.00	8,452.00
Bad debt expense	-	-	-
Supplies and services	307,706.00	348,291.00	(40,585.00)
<b>Total Operating Expenses</b>	<u>2,127,616.59</u>	<u>2,079,159.03</u>	<u>48,457.56</u>
<b>Operating Income (Loss)</b>	<u>(1,062,466.59)</u>	<u>700,546.97</u>	<u>(1,763,013.56)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(430,692.18)	(430,692.18)	-
Operating Transfers, net	1,493,159.00	(248,360.00)	1,741,519.00
<b>Net Non-operating Revenues</b>	<u>1,062,466.82</u>	<u>(679,052.18)</u>	<u>1,741,519.00</u>
<b>Increase (Decrease) in Net Position</b>	0.23	21,494.79	(21,494.56)
<b>Non-Recurring Allocations included in FY20 Budget</b>	<u>265,101.18</u>	<u>-</u>	<u>265,101.18</u>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 265,101.41</u>	<u>\$ 21,494.79</u>	<u>\$ 243,606.62</u>

**Missouri State University**  
**Operating Budget**  
**Magers Health & Wellness Center**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ 3,044,987.00	\$ (3,044,987.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,323,400.00	2,129,400.00	194,000.00
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>2,323,400.00</u>	<u>5,174,387.00</u>	<u>(2,850,987.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	2,490,560.09	2,386,358.65	104,201.44
Part-time help	93,453.00	93,453.00	-
Student help	69,834.00	82,000.00	(12,166.00)
Overtime	5,000.00	10,000.00	(5,000.00)
Graduate Assistants	13,014.00	12,771.00	243.00
Other personnel	181,301.00	198,224.00	(16,923.00)
Benefits	926,971.17	870,205.85	56,765.32
Utilities	-	-	-
Capital outlay	20,000.00	20,000.00	-
Travel	11,000.00	11,000.00	-
Supplies and services	178,000.00	304,000.00	(126,000.00)
Other	18,000.00	72,000.00	(54,000.00)
Bad debt expense	30,000.00	30,000.00	-
Supplies and services	257,000.00	437,000.00	(180,000.00)
<b>Total Operating Expenses</b>	<u>3,855,832.26</u>	<u>3,891,788.50</u>	<u>(35,956.24)</u>
<b>Operating Income (Loss)</b>	<u>(1,532,432.26)</u>	<u>1,282,598.50</u>	<u>(2,815,030.76)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(820,337.50)	(820,362.50)	25.00
Operating Transfers, net	2,377,208.44	(491,941.56)	2,869,150.00
<b>Net Non-operating Revenues</b>	<u>1,556,870.94</u>	<u>(1,312,304.06)</u>	<u>2,869,175.00</u>
<b>Increase (Decrease) in Net Position</b>	24,438.68	(29,705.56)	54,144.24
<b>Non-Recurring Allocations included in FY20 Budget</b>	-	-	-
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 24,438.68</u>	<u>\$ (29,705.56)</u>	<u>\$ 54,144.24</u>



**Missouri State University**  
**Operating Budget**  
**Intercollegiate Athletics**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ 108,400.00	\$ (108,400.00)
Scholarships and fellowships	(5,090,576.00)	(4,586,432.00)	(504,144.00)
Grants and contracts	-	-	-
Sales and services of educational services	(24,299.00)	(24,299.00)	-
Sales and services - auxiliaries	4,682,184.00	4,324,184.00	358,000.00
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>(432,691.00)</u>	<u>(178,147.00)</u>	<u>(254,544.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	4,701,122.97	4,513,119.98	188,002.99
Part-time help	283,991.00	283,991.00	-
Student help	103,809.00	94,755.00	9,054.00
Overtime	15,304.00	15,304.00	-
Graduate Assistants	197,560.00	193,873.00	3,687.00
Other personnel	600,664.00	587,923.00	12,741.00
Benefits	1,759,271.35	1,674,480.95	84,790.40
Utilities	-	-	-
Capital outlay	112,000.00	35,000.00	77,000.00
Travel	1,884,645.00	1,779,645.00	105,000.00
Supplies and services	1,817,905.00	1,797,905.00	20,000.00
Other	1,315,871.00	1,315,871.00	-
Bad debt expense	-	-	-
Supplies and services	5,130,421.00	4,928,421.00	202,000.00
<b>Total Operating Expenses</b>	<u>12,191,479.32</u>	<u>11,703,944.93</u>	<u>487,534.39</u>
<b>Operating Income (Loss)</b>	<u>(12,624,170.32)</u>	<u>(11,882,091.93)</u>	<u>(742,078.39)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	1,490,150.00	1,297,555.00	192,595.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	11,135,610.00	10,574,838.00	560,772.00
<b>Net Non-operating Revenues</b>	<u>12,625,760.00</u>	<u>11,872,393.00</u>	<u>753,367.00</u>
<b>Increase (Decrease) in Net Position</b>	1,589.68	(9,698.93)	11,288.61
<b>Non-Recurring Allocations included in FY20 Budget</b>	-	-	-
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 1,589.68</u>	<u>\$ (9,698.93)</u>	<u>\$ 11,288.61</u>

**Missouri State University**  
**Operating Budget**  
**Athletic Facilities**  
**For the Year Ending June 30, 2020**

	<b>Plaster Sports Complex</b>	<b>Hammons Student Center</b>	<b>JQH Arena</b>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	1,179,000.00
Sales and services - auxiliaries	37,000.00	21,000.00	50,000.00
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>37,000.00</u>	<u>21,000.00</u>	<u>1,229,000.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	28,103.00	395,693.50	266,249.90
Part-time help	-	-	131,000.00
Student help	-	-	580,000.00
Overtime	1,000.00	8,000.00	8,000.00
Graduate Assistants	-	10,258.00	10,514.00
Other personnel	1,000.00	18,258.00	729,514.00
Benefits	10,378.92	146,064.89	108,279.87
Utilities	-	-	-
Capital outlay	-	18,000.00	-
Travel	-	2,700.00	-
Supplies and services	60,356.00	144,202.00	97,251.00
Other	18,000.00	19,903.00	26,000.00
Bad debt expense	-	-	-
Supplies and services	78,356.00	184,805.00	123,251.00
<b>Total Operating Expenses</b>	<u>117,837.92</u>	<u>744,821.39</u>	<u>1,227,294.77</u>
<b>Operating Income (Loss)</b>	<u>(80,837.92)</u>	<u>(723,821.39)</u>	<u>1,705.23</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	2,797,301.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(148,575.00)	(427,599.00)	(3,868,332.00)
Operating Transfers, net	229,500.00	1,151,782.00	1,069,500.00
<b>Net Non-operating Revenues</b>	<u>80,925.00</u>	<u>724,183.00</u>	<u>(1,531.00)</u>
<b>Increase (Decrease) in Net Position</b>	87.08	361.61	174.23
<b>Non-Recurring Allocations included in FY20 Budget</b>	-	111,764.86	-
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 87.08</u>	<u>\$ 112,126.47</u>	<u>\$ 174.23</u>



<u>FY20</u>	<u>FY19</u>	<u>Change</u>	
\$ -	\$ 2,450,500.00	\$ (2,450,500.00)	<b>Operating Revenue</b>
-	-	-	Tuition and fees
-	-	-	Scholarships and fellowships
1,179,000.00	-	1,179,000.00	Grants and contracts
108,000.00	560,405.00	(452,405.00)	Sales and services of educational services
-	14,000.00	(14,000.00)	Sales and services - auxiliaries
<u>1,287,000.00</u>	<u>3,024,905.00</u>	<u>(1,737,905.00)</u>	Other revenues
			<b>Total Operating Revenue</b>
			<b>Operating Expenses</b>
690,046.40	666,884.03	23,162.37	Faculty and Staff Salaries
131,000.00	30,900.00	100,100.00	Part-time help
580,000.00	201,367.00	378,633.00	Student help
17,000.00	17,000.00	-	Overtime
20,772.00	20,772.00	-	Graduate Assistants
<u>748,772.00</u>	<u>270,039.00</u>	<u>478,733.00</u>	Other personnel
264,723.68	243,550.86	21,172.82	Benefits
-	-	-	Utilities
18,000.00	18,000.00	-	Capital outlay
2,700.00	2,700.00	-	Travel
301,809.00	301,809.00	-	Supplies and services
63,903.00	63,903.00	-	Other
-	-	-	Bad debt expense
<u>386,412.00</u>	<u>386,412.00</u>	<u>-</u>	Supplies and services
2,089,954.08	1,566,885.89	523,068.19	<b>Total Operating Expenses</b>
<u>(802,954.08)</u>	<u>1,458,019.11</u>	<u>(2,260,973.19)</u>	<b>Operating Income (Loss)</b>
			<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	State appropriations
2,797,301.00	2,811,301.00	(14,000.00)	Gifts
-	-	-	Investment income
-	-	-	Other non-operating revenue (expense)
(4,444,506.00)	(4,437,304.26)	(7,201.74)	Debt Service Transfers
<u>2,450,782.00</u>	<u>158,782.00</u>	<u>2,292,000.00</u>	Operating Transfers, net
<u>803,577.00</u>	<u>(1,467,221.26)</u>	<u>2,270,798.26</u>	<b>Net Non-operating Revenues</b>
622.92	(9,202.15)	9,825.07	<b>Increase (Decrease) in Net Position</b>
<u>111,764.86</u>	<u>-</u>	<u>111,764.86</u>	<b>Non-Recurring Allocations included in FY20 Budget</b>
<u>\$ 112,387.78</u>	<u>\$ (9,202.15)</u>	<u>\$ 121,589.93</u>	<b>Increase (Decrease) in Net Position excluding non-recurring</b>

**Missouri State University**  
**Operating Budget**  
**Athletic Facilities-Plaster Sports Complex**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ 335,000.00	\$ (335,000.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	37,000.00	37,000.00	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>37,000.00</u>	<u>372,000.00</u>	<u>(335,000.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>28,103.00</u>	<u>26,911.38</u>	<u>1,191.62</u>
Part-time help	-	1,900.00	(1,900.00)
Student help	-	53,367.00	(53,367.00)
Overtime	1,000.00	1,000.00	-
Graduate Assistants	-	-	-
Other personnel	<u>1,000.00</u>	<u>56,267.00</u>	<u>(55,267.00)</u>
Benefits	<u>10,378.92</u>	<u>9,878.19</u>	<u>500.73</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	60,356.00	60,356.00	-
Other	18,000.00	18,000.00	-
Bad debt expense	-	-	-
Supplies and services	<u>78,356.00</u>	<u>78,356.00</u>	<u>-</u>
<b>Total Operating Expenses</b>	<u>117,837.92</u>	<u>171,412.57</u>	<u>(53,574.65)</u>
<b>Operating Income (Loss)</b>	<u>(80,837.92)</u>	<u>200,587.43</u>	<u>(281,425.35)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(148,575.00)	(148,574.14)	(0.86)
Operating Transfers, net	<u>229,500.00</u>	<u>(52,000.00)</u>	<u>281,500.00</u>
<b>Net Non-operating Revenues</b>	<u>80,925.00</u>	<u>(200,574.14)</u>	<u>281,499.14</u>
<b>Increase (Decrease) in Net Position</b>	87.08	13.29	73.79
<b>Non-Recurring Allocations included in FY20 Budget</b>	-	-	-
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 87.08</u>	<u>\$ 13.29</u>	<u>\$ 73.79</u>

**Missouri State University**  
**Operating Budget**  
**Athletic Facilities-Hammons Student Center**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ 1,640,000.00	\$ (1,640,000.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	21,000.00	21,000.00	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>21,000.00</u>	<u>1,661,000.00</u>	<u>(1,640,000.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	395,693.50	382,787.01	12,906.49
Part-time help	-	19,000.00	(19,000.00)
Student help	-	133,000.00	(133,000.00)
Overtime	8,000.00	8,000.00	-
Graduate Assistants	10,258.00	10,258.00	-
Other personnel	18,258.00	170,258.00	(152,000.00)
Benefits	146,064.89	139,893.24	6,171.65
Utilities	-	-	-
Capital outlay	18,000.00	18,000.00	-
Travel	2,700.00	2,700.00	-
Supplies and services	144,202.00	144,202.00	-
Other	19,903.00	19,903.00	-
Bad debt expense	-	-	-
Supplies and services	184,805.00	184,805.00	-
<b>Total Operating Expenses</b>	<u>744,821.39</u>	<u>877,743.25</u>	<u>(132,921.86)</u>
<b>Operating Income (Loss)</b>	<u>(723,821.39)</u>	<u>783,256.75</u>	<u>(1,507,078.14)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(427,599.00)	(427,598.86)	(0.14)
Operating Transfers, net	1,151,782.00	(361,218.00)	1,513,000.00
<b>Net Non-operating Revenues</b>	<u>724,183.00</u>	<u>(788,816.86)</u>	<u>1,512,999.86</u>
<b>Increase (Decrease) in Net Position</b>	361.61	(5,560.11)	5,921.72
<b>Non-Recurring Allocations included in FY20 Budget</b>	<u>111,764.86</u>	<u>-</u>	<u>111,764.86</u>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 112,126.47</u>	<u>\$ (5,560.11)</u>	<u>\$ 117,686.58</u>

Missouri State University  
 Operating Budget  
 Athletic Facilities-JQH Arena  
 For the Year Ending June 30, 2020

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ 475,500.00	\$ (475,500.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	1,179,000.00	-	1,179,000.00
Sales and services - auxiliaries	50,000.00	502,405.00	(452,405.00)
Other revenues	-	14,000.00	(14,000.00)
<b>Total Operating Revenue</b>	<u>1,229,000.00</u>	<u>991,905.00</u>	<u>237,095.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	266,249.90	257,185.64	9,064.26
Part-time help	131,000.00	10,000.00	121,000.00
Student help	580,000.00	15,000.00	565,000.00
Overtime	8,000.00	8,000.00	-
Graduate Assistants	10,514.00	10,514.00	-
Other personnel	729,514.00	43,514.00	686,000.00
Benefits	108,279.87	93,779.43	14,500.44
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	97,251.00	97,251.00	-
Other	26,000.00	26,000.00	-
Bad debt expense	-	-	-
Supplies and services	123,251.00	123,251.00	-
<b>Total Operating Expenses</b>	<u>1,227,294.77</u>	<u>517,730.07</u>	<u>709,564.70</u>
<b>Operating Income (Loss)</b>	<u>1,705.23</u>	<u>474,174.93</u>	<u>(472,469.70)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	2,797,301.00	2,811,301.00	(14,000.00)
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(3,868,332.00)	(3,861,131.26)	(7,200.74)
Operating Transfers, net	1,069,500.00	572,000.00	497,500.00
<b>Net Non-operating Revenues</b>	<u>(1,531.00)</u>	<u>(477,830.26)</u>	<u>476,299.26</u>
<b>Increase (Decrease) in Net Position</b>	174.23	(3,655.33)	3,829.56
<b>Non-Recurring Allocations included in FY20 Budget</b>	-	-	-
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 174.23</u>	<u>\$ (3,655.33)</u>	<u>\$ 3,829.56</u>

**Missouri State University**  
**Operating Budget**  
**Transit**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ 1,205,000.00	\$ (1,205,000.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,429,000.00	2,441,000.00	(12,000.00)
Other revenues	16,000.00	16,000.00	-
<b>Total Operating Revenue</b>	<u>2,445,000.00</u>	<u>3,662,000.00</u>	<u>(1,217,000.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	1,021,773.00	997,207.60	24,565.40
Part-time help	25,000.00	53,576.00	(28,576.00)
Student help	21,090.00	19,250.00	1,840.00
Overtime	27,000.00	27,000.00	-
Graduate Assistants	-	-	-
Other personnel	73,090.00	99,826.00	(26,736.00)
Benefits	375,321.55	360,820.71	14,500.84
Utilities	135,000.00	177,168.00	(42,168.00)
Capital outlay	-	6,500.00	(6,500.00)
Travel	20,000.00	33,200.00	(13,200.00)
Supplies and services	1,532,226.00	1,613,103.00	(80,877.00)
Other	5,000.00	5,000.00	-
Bad debt expense	-	-	-
Supplies and services	1,557,226.00	1,657,803.00	(100,577.00)
<b>Total Operating Expenses</b>	<u>3,162,410.55</u>	<u>3,292,825.31</u>	<u>(130,414.76)</u>
<b>Operating Income (Loss)</b>	<u>(717,410.55)</u>	<u>369,174.69</u>	<u>(1,086,585.24)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	2,500.00	2,500.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(356,997.20)	(356,997.20)	-
Operating Transfers, net	1,071,908.00	18,183.00	1,053,725.00
<b>Net Non-operating Revenues</b>	<u>717,410.80</u>	<u>(336,314.20)</u>	<u>1,053,725.00</u>
<b>Increase (Decrease) in Net Position</b>	0.25	32,860.49	(32,860.24)
<b>Non-Recurring Allocations included in FY20 Budget</b>	<u>98,144.20</u>	<u>-</u>	<u>98,144.20</u>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 98,144.45</u>	<u>\$ 32,860.49</u>	<u>\$ 65,283.96</u>



**Missouri State University**  
**Operating Budget**  
**Bill R Foster and Family Recreation Center**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ 2,819,313.00	\$ (2,819,313.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	226,000.00	241,500.00	(15,500.00)
Other revenues	217,084.00	241,375.00	(24,291.00)
<b>Total Operating Revenue</b>	<u>443,084.00</u>	<u>3,302,188.00</u>	<u>(2,859,104.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	590,039.53	540,201.34	49,838.19
Part-time help	12,000.00	22,000.00	(10,000.00)
Student help	531,000.00	455,500.00	75,500.00
Overtime	1,000.00	1,000.00	-
Graduate Assistants	114,516.00	102,881.00	11,635.00
Other personnel	658,516.00	581,381.00	77,135.00
Benefits	263,705.90	241,930.07	21,775.83
Utilities	163,128.00	157,048.00	6,080.00
Capital outlay	100,000.00	100,000.00	-
Travel	17,500.00	16,200.00	1,300.00
Supplies and services	289,790.00	301,211.00	(11,421.00)
Other	53,200.00	58,300.00	(5,100.00)
Bad debt expense	-	-	-
Supplies and services	460,490.00	475,711.00	(15,221.00)
<b>Total Operating Expenses</b>	<u>2,135,879.43</u>	<u>1,996,271.41</u>	<u>139,608.02</u>
<b>Operating Income (Loss)</b>	<u>(1,692,795.43)</u>	<u>1,305,916.59</u>	<u>(2,998,712.02)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	247,500.00	247,500.00	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(1,139,015.00)	(1,146,360.00)	7,345.00
Operating Transfers, net	2,629,551.00	-	2,629,551.00
<b>Net Non-operating Revenues</b>	<u>1,738,036.00</u>	<u>(898,860.00)</u>	<u>2,636,896.00</u>
<b>Increase (Decrease) in Net Position</b>	45,240.57	407,056.59	(361,816.02)
<b>Non-Recurring Allocations included in FY20 Budget</b>	-	-	-
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 45,240.57</u>	<u>\$ 407,056.59</u>	<u>\$ (361,816.02)</u>







**Missouri  
State**<sup>TM</sup>

**U N I V E R S I T Y**

**WEST PLAINS CAMPUS  
OPERATING & AUXILIARY**

***YEAR ENDING JUNE 30, 2020***

**Missouri State University**  
**Operating Budget**  
**West Plains Funds**  
**For the Year Ending June 30, 2020**

	<b>West Plains Operating</b>	<b>West Plains Designated</b>	<b>West Plains Auxiliary</b>
<b>Operating Revenue</b>			
Tuition and fees	\$ 4,470,689.00	\$ -	\$ 75,250.00
Scholarships and fellowships	(443,600.00)	-	(52,400.00)
Grants and contracts	-	-	-
Sales and services of educational services	141,000.00	-	-
Sales and services - auxiliaries	-	-	1,543,773.00
Other revenues	15,291.00	100,000.00	50,338.00
<b>Total Operating Revenue</b>	<b>4,183,380.00</b>	<b>100,000.00</b>	<b>1,616,961.00</b>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	5,869,420.49	335,352.48	295,205.46
Part-time help	284,554.95	25,000.00	31,480.00
Student help	100,981.00	-	64,305.00
Overtime	4,541.00	-	-
Graduate Assistants	-	-	-
Other personnel	390,076.95	25,000.00	95,785.00
Benefits	2,069,609.79	122,926.42	111,340.69
Utilities	279,704.00	-	47,280.00
Capital outlay	66,915.00	-	-
Travel	78,454.00	-	3,700.00
Supplies and services	632,244.00	33,599.00	196,599.30
Other	667,236.00	12,090.00	657,510.00
Bad debt expense	30,000.00	-	-
Supplies and services	1,474,849.00	45,689.00	857,809.30
<b>Total Operating Expenses</b>	<b>10,083,660.23</b>	<b>528,967.90</b>	<b>1,407,420.45</b>
<b>Operating Income (Loss)</b>	<b>(5,900,280.23)</b>	<b>(428,967.90)</b>	<b>209,540.55</b>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	5,992,715.00	485,000.00	-
Gifts	45,000.00	-	-
Investment income	85,000.00	-	5,150.00
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(39,043.75)	-	(72,660.54)
Operating Transfers, net	158,872.00	(21,266.00)	(137,606.00)
<b>Net Non-operating Revenues</b>	<b>6,242,543.25</b>	<b>463,734.00</b>	<b>(205,116.54)</b>
<b>Increase (Decrease) in Net Position</b>	<b>342,263.02</b>	<b>34,766.10</b>	<b>4,424.01</b>
<b>Non-Recurring Allocations included in FY20 Budget</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<b>\$ 342,263.02</b>	<b>\$ 34,766.10</b>	<b>\$ 4,424.01</b>

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>	
				<b>Operating Revenue</b>
\$	4,545,939.00	\$ 4,211,272.00	\$ 334,667.00	Tuition and fees
	(496,000.00)	(490,300.00)	(5,700.00)	Scholarships and fellowships
	-	-	-	Grants and contracts
	141,000.00	141,000.00	-	Sales and services of educational services
	1,543,773.00	1,487,374.00	56,399.00	Sales and services - auxiliaries
	165,629.00	65,629.00	100,000.00	Other revenues
	<u>5,900,341.00</u>	<u>5,414,975.00</u>	<u>485,366.00</u>	<b>Total Operating Revenue</b>
				<b>Operating Expenses</b>
	6,499,978.43	6,192,512.75	307,465.68	Faculty and Staff Salaries
	341,034.95	332,011.00	9,023.95	Part-time help
	165,286.00	158,286.00	7,000.00	Student help
	4,541.00	4,541.00	-	Overtime
	-	-	-	Graduate Assistants
	<u>510,861.95</u>	<u>494,838.00</u>	<u>16,023.95</u>	Other personnel
	2,303,876.90	2,152,887.67	150,989.23	Benefits
	326,984.00	326,984.00	-	Utilities
	66,915.00	66,915.00	-	Capital outlay
	82,154.00	80,154.00	2,000.00	Travel
	862,442.30	824,729.30	37,713.00	Supplies and services
	1,336,836.00	1,294,005.00	42,831.00	Other
	30,000.00	30,000.00	-	Bad debt expense
	<u>2,378,347.30</u>	<u>2,295,803.30</u>	<u>82,544.00</u>	Supplies and services
	12,020,048.58	11,463,025.72	557,022.86	<b>Total Operating Expenses</b>
	<u>(6,119,707.58)</u>	<u>(6,048,050.72)</u>	<u>(71,656.86)</u>	<b>Operating Income (Loss)</b>
				<b>Other Non-operating Revenues (Expenses)</b>
	6,477,715.00	5,826,207.00	651,508.00	State appropriations
	45,000.00	45,000.00	-	Gifts
	90,150.00	90,150.00	-	Investment income
	-	-	-	Other non-operating revenue (expense)
	(111,704.29)	(111,704.29)	-	Debt Service Transfers
	-	-	-	Operating Transfers, net
	<u>6,501,160.71</u>	<u>5,849,652.71</u>	<u>651,508.00</u>	<b>Net Non-operating Revenues</b>
	381,453.13	(198,398.01)	579,851.14	<b>Increase (Decrease) in Net Position</b>
	-	-	-	<b>Non-Recurring Allocations included in FY20 Budget</b>
\$	<u>381,453.13</u>	<u>(198,398.01)</u>	<u>579,851.14</u>	<b>Increase (Decrease) in Net Position excluding non-recurring</b>



**Missouri State University**  
**Operating Budget**  
**West Plains Operating**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 4,470,689.00	\$4,136,022.00	\$ 334,667.00
Scholarships and fellowships	(443,600.00)	(443,600.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	141,000.00	141,000.00	-
Sales and services - auxiliaries	-	-	-
Other revenues	<u>15,291.00</u>	<u>15,291.00</u>	<u>-</u>
<b>Total Operating Revenue</b>	<u>4,183,380.00</u>	<u>3,848,713.00</u>	<u>334,667.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>5,869,420.49</u>	<u>5,630,486.50</u>	<u>238,933.99</u>
Part-time help	284,554.95	292,731.00	(8,176.05)
Student help	100,981.00	100,981.00	-
Overtime	4,541.00	4,541.00	-
Graduate Assistants	-	-	-
Other personnel	<u>390,076.95</u>	<u>398,253.00</u>	<u>(8,176.05)</u>
Benefits	<u>2,069,609.79</u>	<u>1,950,437.13</u>	<u>119,172.66</u>
Utilities	<u>279,704.00</u>	<u>279,704.00</u>	<u>-</u>
Capital outlay	66,915.00	66,915.00	-
Travel	78,454.00	76,454.00	2,000.00
Supplies and services	632,244.00	597,037.00	35,207.00
Other	667,236.00	623,405.00	43,831.00
Bad debt expense	<u>30,000.00</u>	<u>30,000.00</u>	<u>-</u>
Supplies and services	<u>1,474,849.00</u>	<u>1,393,811.00</u>	<u>81,038.00</u>
<b>Total Operating Expenses</b>	<u>10,083,660.23</u>	<u>9,652,691.63</u>	<u>430,968.60</u>
<b>Operating Income (Loss)</b>	<u>(5,900,280.23)</u>	<u>(5,803,978.63)</u>	<u>(96,301.60)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	5,992,715.00	5,341,207.00	651,508.00
Gifts	45,000.00	45,000.00	-
Investment income	85,000.00	85,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(39,043.75)	(39,043.75)	-
Operating Transfers, net	<u>158,872.00</u>	<u>158,872.00</u>	<u>-</u>
<b>Net Non-operating Revenues</b>	<u>6,242,543.25</u>	<u>5,591,035.25</u>	<u>651,508.00</u>
<b>Increase (Decrease) in Net Position</b>	342,263.02	(212,943.38)	555,206.40
<b>Non-Recurring Allocations included in FY20 Budget</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 342,263.02</u>	<u>\$ (212,943.38)</u>	<u>\$ 555,206.40</u>

**Missouri State University**  
**Operating Budget**  
**West Plains Auxiliary Funds**  
**For the Year Ending June 30, 2020**

	<u>Bookstore</u>	<u>Food Service</u>	<u>Residence Life</u>	<u>Recreation Center</u>
<b>Operating Revenue</b>				
Tuition and fees	\$ -	\$ -	\$ -	\$ 75,250.00
Scholarships and fellowships	-	-	(52,400.00)	-
Grants and contracts	-	-	-	-
Sales and services of educational services	-	-	-	-
Sales and services - auxiliaries	292,901.00	201,523.00	1,047,349.00	2,000.00
Other revenues	<u>900.00</u>	<u>200.00</u>	<u>35,000.00</u>	<u>14,238.00</u>
<b>Total Operating Revenue</b>	<u>293,801.00</u>	<u>201,723.00</u>	<u>1,029,949.00</u>	<u>91,488.00</u>
<b>Operating Expenses</b>				
Faculty and Staff Salaries	<u>116,075.25</u>	<u>64,274.50</u>	<u>114,855.71</u>	<u>-</u>
Part-time help	-	6,000.00	25,480.00	-
Student help	15,000.00	22,055.00	-	27,250.00
Overtime	-	-	-	-
Graduate Assistants	-	-	-	-
Other personnel	<u>15,000.00</u>	<u>28,055.00</u>	<u>25,480.00</u>	<u>27,250.00</u>
Benefits	<u>42,257.17</u>	<u>25,502.10</u>	<u>43,581.42</u>	<u>-</u>
Utilities	<u>4,100.00</u>	<u>5,740.00</u>	<u>31,200.00</u>	<u>6,240.00</u>
Capital outlay	-	-	-	-
Travel	3,100.00	600.00	-	-
Supplies and services	24,900.00	74,518.30	95,181.00	2,000.00
Other	6,600.00	2,000.00	648,660.00	250.00
Bad debt expense	-	-	-	-
Supplies and services	<u>34,600.00</u>	<u>77,118.30</u>	<u>743,841.00</u>	<u>2,250.00</u>
<b>Total Operating Expenses</b>	<u>212,032.42</u>	<u>200,689.90</u>	<u>958,958.13</u>	<u>35,740.00</u>
<b>Operating Income (Loss)</b>	<u>81,768.58</u>	<u>1,033.10</u>	<u>70,990.87</u>	<u>55,748.00</u>
<b>Other Non-operating Revenues (Expenses)</b>				
State appropriations	-	-	-	-
Gifts	-	-	-	-
Investment income	4,100.00	550.00	500.00	-
Other non-operating revenue (expense)	-	-	-	-
Debt Service Transfers	-	-	-	(72,660.54)
Operating Transfers, net	<u>(78,320.00)</u>	<u>-</u>	<u>(59,286.00)</u>	<u>-</u>
<b>Net Non-operating Revenues</b>	<u>(74,220.00)</u>	<u>550.00</u>	<u>(58,786.00)</u>	<u>(72,660.54)</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 7,548.58</u>	<u>\$ 1,583.10</u>	<u>\$ 12,204.87</u>	<u>\$ (16,912.54)</u>

<u>FY20</u>	<u>FY19</u>	<u>Change</u>	
\$ 75,250.00	\$ 75,250.00	\$ -	<b>Operating Revenue</b>
(52,400.00)	(46,700.00)	(5,700.00)	Tuition and fees
-	-	-	Scholarships and fellowships
-	-	-	Grants and contracts
1,543,773.00	1,487,374.00	56,399.00	Sales and services of educational services
50,338.00	50,338.00	-	Sales and services - auxiliaries
<u>1,616,961.00</u>	<u>1,566,262.00</u>	<u>50,699.00</u>	Other revenues
			<b>Total Operating Revenue</b>
			<b>Operating Expenses</b>
295,205.46	284,630.00	10,575.46	Faculty and Staff Salaries
31,480.00	14,280.00	17,200.00	Part-time help
64,305.00	57,305.00	7,000.00	Student help
-	-	-	Overtime
-	-	-	Graduate Assistants
<u>95,785.00</u>	<u>71,585.00</u>	<u>24,200.00</u>	Other personnel
<u>111,340.69</u>	<u>103,411.61</u>	<u>7,929.08</u>	Benefits
<u>47,280.00</u>	<u>47,280.00</u>	<u>-</u>	Utilities
-	-	-	Capital outlay
3,700.00	3,700.00	-	Travel
196,599.30	194,093.30	2,506.00	Supplies and services
657,510.00	658,510.00	(1,000.00)	Other
-	-	-	Bad debt expense
<u>857,809.30</u>	<u>856,303.30</u>	<u>1,506.00</u>	Supplies and services
<u>1,407,420.45</u>	<u>1,363,209.91</u>	<u>44,210.54</u>	<b>Total Operating Expenses</b>
<u>209,540.55</u>	<u>203,052.09</u>	<u>6,488.46</u>	<b>Operating Income (Loss)</b>
			<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	State appropriations
-	-	-	Gifts
5,150.00	5,150.00	-	Investment income
-	-	-	Other non-operating revenue (expense)
(72,660.54)	(72,660.54)	-	Debt Service Transfers
<u>(137,606.00)</u>	<u>(137,606.00)</u>	<u>-</u>	Operating Transfers, net
<u>(205,116.54)</u>	<u>(205,116.54)</u>	<u>-</u>	<b>Net Non-operating Revenues</b>
<u>\$ 4,424.01</u>	<u>\$ (2,064.45)</u>	<u>\$ 6,488.46</u>	<b>Increase (Decrease) in Net Position</b>

**Missouri State University**  
**Operating Budget**  
**West Plains Bookstore**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	292,901.00	292,901.00	-
Other revenues	900.00	900.00	-
<b>Total Operating Revenue</b>	<u>293,801.00</u>	<u>293,801.00</u>	<u>-</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	116,075.25	110,557.41	5,517.84
Part-time help	-	-	-
Student help	15,000.00	14,000.00	1,000.00
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	15,000.00	14,000.00	1,000.00
Benefits	42,257.17	39,805.64	2,451.53
Utilities	4,100.00	4,100.00	-
Capital outlay	-	-	-
Travel	3,100.00	3,100.00	-
Supplies and services	24,900.00	21,260.00	3,640.00
Other	6,600.00	7,600.00	(1,000.00)
Bad debt expense	-	-	-
Supplies and services	34,600.00	31,960.00	2,640.00
<b>Total Operating Expenses</b>	<u>212,032.42</u>	<u>200,423.05</u>	<u>11,609.37</u>
<b>Operating Income (Loss)</b>	<u>81,768.58</u>	<u>93,377.95</u>	<u>(11,609.37)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	4,100.00	4,100.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	(78,320.00)	(78,320.00)	-
<b>Net Non-operating Revenues</b>	<u>(74,220.00)</u>	<u>(74,220.00)</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 7,548.58</u>	<u>\$ 19,157.95</u>	<u>\$ (11,609.37)</u>



**Missouri State University**  
**Operating Budget**  
**West Plains Food Service**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	201,523.00	189,840.00	11,683.00
Other revenues	200.00	200.00	-
<b>Total Operating Revenue</b>	<u>201,723.00</u>	<u>190,040.00</u>	<u>11,683.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	64,274.50	61,849.35	2,425.15
Part-time help	6,000.00	4,000.00	2,000.00
Student help	22,055.00	16,055.00	6,000.00
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	28,055.00	20,055.00	8,000.00
Benefits	25,502.10	23,200.55	2,301.55
Utilities	5,740.00	5,740.00	-
Capital outlay	-	-	-
Travel	600.00	600.00	-
Supplies and services	74,518.30	74,518.30	-
Other	2,000.00	2,000.00	-
Bad debt expense	-	-	-
Supplies and services	77,118.30	77,118.30	-
<b>Total Operating Expenses</b>	<u>200,689.90</u>	<u>187,963.20</u>	<u>12,726.70</u>
<b>Operating Income (Loss)</b>	<u>1,033.10</u>	<u>2,076.80</u>	<u>(1,043.70)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	550.00	550.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
<b>Net Non-operating Revenues</b>	<u>550.00</u>	<u>550.00</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 1,583.10</u>	<u>\$ 2,626.80</u>	<u>\$ (1,043.70)</u>

**Missouri State University**  
**Operating Budget**  
**West Plains Residence Life**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(52,400.00)	(46,700.00)	(5,700.00)
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,047,349.00	1,002,633.00	44,716.00
Other revenues	35,000.00	35,000.00	-
<b>Total Operating Revenue</b>	<u>1,029,949.00</u>	<u>990,933.00</u>	<u>39,016.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	114,855.71	112,223.23	2,632.48
Part-time help	25,480.00	10,280.00	15,200.00
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	25,480.00	10,280.00	15,200.00
Benefits	43,581.42	40,405.42	3,176.00
Utilities	31,200.00	31,200.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	95,181.00	96,315.00	(1,134.00)
Other	648,660.00	648,660.00	-
Bad debt expense	-	-	-
Supplies and services	743,841.00	744,975.00	(1,134.00)
<b>Total Operating Expenses</b>	<u>958,958.13</u>	<u>939,083.65</u>	<u>19,874.48</u>
<b>Operating Income (Loss)</b>	<u>70,990.87</u>	<u>51,849.35</u>	<u>19,141.52</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	500.00	500.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	(59,286.00)	(59,286.00)	-
<b>Net Non-operating Revenues</b>	<u>(58,786.00)</u>	<u>(58,786.00)</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 12,204.87</u>	<u>\$ (6,936.65)</u>	<u>\$ 19,141.52</u>

**Missouri State University**  
**Operating Budget**  
**West Plains Recreation Center**  
**For the Year Ending June 30, 2020**

	<u>FY20</u>	<u>FY19</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 75,250.00	\$ 75,250.00	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,000.00	2,000.00	-
Other revenues	14,238.00	14,238.00	-
<b>Total Operating Revenue</b>	<u>91,488.00</u>	<u>91,488.00</u>	<u>-</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	-	-	-
Part-time help	-	-	-
Student help	27,250.00	27,250.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	27,250.00	27,250.00	-
Benefits	-	-	-
Utilities	6,240.00	6,240.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	2,000.00	2,000.00	-
Other	250.00	250.00	-
Bad debt expense	-	-	-
Supplies and services	2,250.00	2,250.00	-
<b>Total Operating Expenses</b>	<u>35,740.00</u>	<u>35,740.00</u>	<u>-</u>
<b>Operating Income (Loss)</b>	<u>55,748.00</u>	<u>55,748.00</u>	<u>-</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(72,660.54)	(72,660.54)	-
Operating Transfers, net	-	-	-
<b>Net Non-operating Revenues</b>	<u>(72,660.54)</u>	<u>(72,660.54)</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ (16,912.54)</u>	<u>\$ (16,912.54)</u>	<u>\$ -</u>