



Board of Governors Finance & Facilities Committee Meeting

West Plains Civic Center Room, Magnolia Room

Thursday, 6/23/2022

3:30 - 4:45 PM CT

I. Roll Call *Presented By: Governor Lynn Parman*

II. Approval of Minutes *Presented By: Governor Lynn Parman*

A. Approval of minutes of the Finance and Facilities Committee Open and Closed Meetings of May 19, 2022

II.A. 5.19.2022.FFC.Minutes - Page 2

III. Review Year to Date Financial Statements *Presented By: Steve Foucart, Chief Financial Officer*

III. April 2022 Financial Statements - Page 6

IV. Review Fiscal Year 2023 Operating Budget Recommendations

The FY23 Internal Operating Budget can be found at:

<https://www.missouristate.edu/financialservices/documentsandreports.htm>

IV. FY23 Internal Operating Budget - Page 12

A. FY2023 Internal Operating Budget Summary *Presented By: President Clif Smart; Dr. Dennis Lancaster, Chancellor of the West Plains Campus; and Steve Foucart, Chief Financial Officer*

B. FY2023 Springfield Campus Operating Budget *Presented By: Steve Foucart, Chief Financial Officer*

C. FY2023 Springfield Campus Auxiliary System Budget *Presented By: Steve Foucart, Chief Financial Officer*

D. FY2023 West Plains Campus Operating Budget *Presented By: Steve Foucart, Chief Financial Officer*

E. FY2023 Internal Operating Budget Resolution *Presented By: Steve Foucart, Chief Financial Officer*

V. Review of Procurement Activity Report *Presented By: Steve Foucart, Chief Financial Officer*

V. Procurement Activity Report June FFC - Page 69

VI. West Plains Campus Master Plan *Presented By: Dr. Dennis Lancaster, Chancellor of the West Plains Campus and Matt Morris, Vice President for Administrative Services*

VI. Review of Resolution and 2022-2027 Master Plan for Missouri State University-West Plains - Page 70

VII. Development Report *Presented By: Brent Dunn, Vice President for University Advancement*

VII. Development Report - Page 72

VIII. Resolution Authorizing Closed Meeting, Pursuant to Sections 610.021(1), (2), (3), (6), (9), (11), (12), (13), (14) and/or (17) of the Revised Statutes of Missouri

VIII. Closed Meeting Resolution - FFC - Page 74

IX. Adjournment *Presented By: Governor Lynn Parman*

II.A.

**MINUTES OF THE
BOARD OF GOVERNORS FINANCE AND FACILITIES COMMITTEE
MISSOURI STATE UNIVERSITY
THURSDAY, MAY 19, 2022**

Governor Lynn Parman, Chair of the Finance and Facilities Committee, called the meeting to order at 8:30 a.m. in the Robert W. Plaster Student Union, Ballroom East on the Missouri State University campus in Springfield, Missouri.

Roll Call

Present – Lynn Parman, Committee Chair
Amelia “Amy” Counts, Committee Member
Anson Elliott, Committee Member
Craig Frazier, Committee Member
Ann Kampeter, Committee Member
Carol Silvey, Committee Member
Jay Wasson, Committee Member
Chris Waters, Committee Member

Absent – Briar Douglas, Committee Member
Gabriel Gore, Committee Member

Also present – Clif Smart, President
Jim Baker, Vice President for Community and Global Partnerships
Jeff Coiner, Chief Information Officer
Ryan DeBoef, Chief of Staff and Assistant to the President for
Governmental Relations
Rachael Dockery, General Counsel and Chief Compliance Officer
Brent Dunn, Vice President for University Advancement
Frank Einhellig, Provost
Steve Foucart, Chief Financial Officer
Dennis Lancaster, Chancellor of the West Plains Campus
Natalie McNish, Director of Internal Audit and Risk Management
Kyle Moats, Director of Athletics
Wes Pratt, Chief Diversity Officer and Assistant to the President
Suzanne Shaw, Vice President for Marketing and Communications
Dee Siscoe, Vice President for Student Affairs
Rowena Stone, Secretary to the Board of Governors
Shawn Wahl, Dean of the Reynolds College of Arts and Letters

Approval of Minutes

Governor Parman called for a motion to approve the minutes of the February 17, 2022, Finance and Facilities Committee meeting. Governor Carol Silvey provided a motion, receiving a second from Governor Craig Frazier.

Motion passed 7-0. Governor Anson Elliott abstained.

Year to Date Financial Review

Steve Foucart, Chief Financial Officer, reviewed year-to-date financial statements through March 31, 2022.

Jefferson City Budget Update

President Smart provided an update on the state budget. He shared that the budget includes the university's top priorities:

- A 5.4% core increase for MSU's operations
- \$30 million in capital funds for the Temple Hall project
- \$2.55 million in capital funds for the JVIC braider project
- \$1.25 million in capital funds for the hospital simulation training lab in West Plains

The budget also includes \$7.5 million in capital funds for a facility to house the ASCEND Program on the West Plains campus. While this was not a project the university advocated for this year, it is grateful to receive the funds if the budget is passed by Governor Parson. President Smart thanked Senator Esslinger for her work on getting this item included in the budget. The budget also includes one-time funds to reimburse the increase in the university's MOSERS pension premium.

President Smart concluded his report by sharing Governor Parson has until July 1 to sign or veto each appropriation. The university is engaged with Governor Parson's office to advocate for his signature on these appropriations.

Review Fiscal Year 2023 Operating Budget Recommendations

President Smart presented the Springfield Campus Executive Budget Committee recommendations for the FY2023 budget. Recommendations included:

- A 4% across-the-board raise for qualified full-time faculty and staff and graduate assistant stipends
- A \$15 per hour minimum wage for full-time employees
- Over \$400,000 in faculty promotions and full professor salary incentive program

Chancellor Dennis Lancaster presented the West Plains Campus Executive Budget Committee recommendations for the FY2023 budget. Recommendations included:

- A 4% across-the-board raise for qualified full-time faculty and staff
- A \$15 per hour minimum wage for full-time employees
- Almost \$20,000 in faculty promotions

The West Plains campus recommendations also include anticipated revenue and expenses associated with a new program being delivered at a correctional center, the ASCEND program for autistic students, women's softball, and esports.

Budgets for both campuses will be balanced.

President Smart discussed a \$1,000 one-time retention payment for qualified full-time employees. Payments would be paid with one-time reserves.

The committee asked President Smart to have the budget prepared consistent with all the recommendations presented, including the one-time retention payment.

Procurement & Financial

Mr. Foucart reviewed the procurement activity report to be approved as part of the consent agenda in the regular meeting. He shared information on the following items included in the report:

- Security Services for Special Events/Operations at Great Southern Bank Arena, Juanita K. Hammons Hall for the Performing Arts, and Plaster Stadium
- Purchase of LED videoboard for Intercollegiate Athletics Football at Plaster Stadium
- Purchase of LED videoboard for Intercollegiate Athletics Basketball at Great Southern Bank Arena
- Buildings and Contents Insurance for all campuses

Facilities Update

Mark Wheeler, University Architect and Director of Planning, Design, and Construction, provided an update on facilities projects on campus. Highlights of his report included updates on the Performing Arts Pavilion, Grand Street underpass, New Residence Hall and dining center infill, nursing simulation lab addition at Looney Hall on the West Plains campus, construction and use of a throwing field at Parkview High School, and the small animal education center at Darr Agriculture Center.

Mr. Wheeler concluded his report by reviewing two resolutions to be voted on during the regular Board meeting later in the day:

- Approval of an agreement for the construction and use of a Throwing Field at Parkview High School in Springfield, Missouri
- Approval of bids and award of contract for the Small Animal Education Center at Darr Agricultural Center

Foundation Review

Brent Dunn, Vice President for University Advancement, provided a development report from the Missouri State University Foundation through April 30, 2022. He compared numbers for annual gifts, special campaigns, and one-time gifts. He shared annual gifts are up while special campaigns and one-time gifts are down compared to last year. He concluded his report in sharing that there are 162 days left in the Onward, Upward capital campaign and it is tracking well.

Closed Session

It was determined that the Board of Governors needed to meet in a closed session to consider items of business provided in the Revised Statutes of Missouri. Governor Parman asked if a resolution authorizing a closed meeting of the Board was prepared. Thereupon, the following resolution was presented for consideration:

BE IT RESOLVED by the Board of Governors for the Missouri State University that a closed meeting, with closed records and closed vote, be held during a recess of the Finance and Facilities Committee meeting of the Board of Governors to consider items pursuant to:

R.S.Mo. 610.021(3). "Hiring, firing, disciplining or promoting of particular employees by a public governmental body..."

R.S.Mo. 610.021(13). "Individually identifiable personnel records, performance ratings or records pertaining to employees or applicants for employment..."

Governor Jay Wasson provided a motion for approval, receiving a second from Governor Chris Waters.

A roll call vote was taken. Those voting in favor – Governors Counts, Frazier, Kampeter, Parman, Silvey, Wasson, and Waters; those voting against – none; those abstaining – Governor Elliott.

Motion passed 7-0.

The open meeting recessed at 9:36 a.m. to go into closed session.

The open meeting reconvened at 10:24 a.m.

Adjournment

With no additional information needing to be discussed, Governor Parman called for a motion to adjourn the meeting. Governor Amy Counts provided a motion, receiving a second from Governor Waters.

Motion passed 7-0. Governor Elliott abstained.

Meeting adjourned at 10:24 a.m.

Lynn Parman
Committee Chair

Passed at the meeting of
June 23, 2022

Rowena Stone
Secretary to the Board

III.

Missouri State University
Statement of Revenues, Expenses and Changes in Net Position - unaudited
Operating Funds

	Current YTD April 30, 2022	Prior YTD April 30, 2021	Prior YTD April 30, 2020	FY2022 Original Budget	Current YTD % of Budget	% Increase/ (Decrease) to Prior YTD
Operating Revenue						
Tuition and fees	\$ 139,597,911.67	\$ 140,949,498.40	\$ 139,155,128.58	\$ 145,464,090.50	96.0%	-0.96%
Scholarships and fellowships	(27,614,648.53)	(24,917,897.41)	(26,344,140.46)	(28,056,078.00)	98.4%	10.82%
Grants and contracts	30,180.68	31,696.50	39,293.53	150,000.00	20.1%	-4.78%
Other revenues	1,625,976.89	1,726,389.42	1,788,372.16	1,717,878.00	94.7%	-5.82%
Total Operating Revenue	113,639,420.71	117,789,686.91	114,638,653.81	119,275,890.50	95.3%	-3.52%
Operating Expenses						
Salaries	97,426,358.63	94,939,031.89	98,586,053.41	112,825,090.24	86.4%	2.62%
Benefits	37,919,587.42	35,028,306.44	35,423,452.14	50,171,943.81	75.6%	8.25%
Utilities	4,687,340.63	3,716,804.88	4,092,950.39	5,569,640.00	84.2%	26.11%
Travel	967,561.62	251,200.24	1,717,390.08	1,202,860.00	80.4%	285.18%
Supplies and services	12,346,459.14	10,535,457.07	12,131,350.60	15,372,429.54	80.3%	17.19%
Other	5,741,275.53	5,482,678.35	6,304,483.06	10,653,732.51	53.9%	4.72%
Total Operating Expenses	159,088,582.97	149,953,478.87	158,255,679.68	195,795,696.10	81.3%	6.09%
Operating Income (Loss)	(45,449,162.26)	(32,163,791.96)	(43,617,025.87)	(76,519,805.60)		
Other Non-operating Revenues (Expenses)						
State appropriations	72,465,950.00	62,652,674.00	66,995,683.00	86,959,132.00	83.3%	15.66%
Gifts	527,058.79	415,945.93	693,973.31	761,458.00	69.2%	26.71%
Other	3,780,834.43	3,560,443.39	3,714,693.90	2,530,000.00	149.4%	6.19%
Debt Service Transfers	(2,399,205.51)	(2,873,448.61)	(2,956,795.19)	(2,833,004.00)	84.7%	-16.50%
Increase (Decrease) in Net Position Before Operating Transfers	28,925,475.45	31,591,822.75	24,830,529.15	10,897,780.40		-8.44%
Operating Transfers, net	(14,073,779.13)	(6,031,146.25)	(12,015,285.92)	(8,515,292.40)		
HEERF/CARES ACT FUNDS	14,295,590.56	5,620,083.23	-	-		
Increase (Decrease) in Net Position	\$ 29,147,286.88	\$ 31,180,759.73	\$ 12,815,243.23	\$ 2,382,488.00		

Missouri State University
Statement of Revenues, Expenses and Changes in Net Position - unaudited
Designated Funds

	Current YTD April 30, 2022	Prior YTD April 30, 2021	Prior YTD April 30, 2020	% Increase/ (Decrease) to Prior YTD
Operating Revenue				
Tuition and fees	\$ 18,903,904.83	\$ 17,269,388.24	\$ 16,939,927.67	9.5%
Scholarships and fellowships	(1,123,410.64)	(816,981.26)	(1,102,989.07)	37.5%
Grants and contracts	2,807,086.36	3,119,387.74	2,938,928.15	-10.0%
Other revenues	10,658,085.50	9,410,786.78	13,217,884.44	13.3%
Total Operating Revenue	<u>31,245,666.05</u>	<u>28,982,581.50</u>	<u>31,993,751.19</u>	7.8%
Operating Expenses				
Salaries	12,671,145.48	11,435,578.88	12,136,794.48	10.8%
Benefits	4,029,116.65	3,578,225.90	3,655,503.30	12.6%
Utilities	(63,402.87)	(46,163.96)	(55,052.53)	37.3%
Travel	867,139.75	90,752.96	1,507,498.27	855.5%
Supplies and services	6,014,872.65	4,045,938.39	4,513,921.79	48.7%
Other	3,364,811.37	2,707,828.43	5,077,543.49	24.3%
Total Operating Expenses	<u>26,883,683.03</u>	<u>21,812,160.60</u>	<u>26,836,208.80</u>	23.3%
Operating Income (Loss)	<u>4,361,983.02</u>	<u>7,170,420.90</u>	<u>5,157,542.39</u>	
Other Non-operating Revenues (Expenses)				
State appropriations	742,730.00	1,227,730.00	1,227,730.00	-39.5%
Gifts	1,426,520.29	1,763,050.86	1,505,572.19	-19.1%
Other	446,929.58	384,453.59	371,005.51	16.3%
Debt Service Transfers	(2,013,062.55)	(2,246,389.28)	(2,241,957.78)	
Increase (Decrease) in Net Position Before Operating Transfers	<u>4,965,100.34</u>	<u>8,299,266.07</u>	<u>6,019,892.31</u>	
Operating Transfers, net	(1,966,003.01)	1,441,602.40	2,764,207.29	
HEERF/CARES ACT FUNDS	<u>1,207,025.27</u>	<u>540,472.12</u>	<u>-</u>	
Increase (Decrease) in Net Position	<u>\$ 4,206,122.60</u>	<u>\$ 10,281,340.59</u>	<u>\$ 8,784,099.60</u>	

Missouri State University
Statement of Revenues, Expenses and Changes in Net Position - unaudited
Auxiliary Funds

	Current YTD April 30, 2022	Prior YTD April 30, 2021	Prior YTD April 30, 2020	FY2022 Original Budget	Current YTD % of Budget	% Increase/ (Decrease) to Prior YTD
Operating Revenue						
Tuition and fees	\$ 10,706,194.20	\$ 8,852,697.80	\$ 11,718,413.60	\$ 11,856,988.00	90.3%	20.94%
Scholarships and fellowships	(5,650,522.54)	(5,635,638.98)	(5,593,518.78)	(6,077,716.00)	93.0%	0.26%
Grants and contracts	56,000.00	50,000.00	63,032.74	10,000.00		
Other revenues	40,980,915.53	36,406,230.78	38,110,384.86	43,228,104.00	94.8%	12.57%
Total Operating Revenue	46,092,587.19	39,673,289.60	44,298,312.42	49,017,376.00	94.0%	16.18%
Operating Expenses						
Salaries	16,092,510.00	14,573,314.34	16,093,458.87	20,960,723.02	76.8%	10.42%
Benefits	5,022,140.10	4,519,422.11	4,883,314.66	6,595,559.46	76.1%	11.12%
Utilities	2,074,923.03	1,969,467.76	1,751,265.90	2,619,144.00	79.2%	5.35%
Travel	2,449,001.86	1,130,091.16	2,202,317.25	2,657,128.00	92.2%	116.71%
Supplies and services	11,204,378.73	11,518,141.84	12,104,090.95	15,683,975.00	71.4%	-2.72%
Other	3,052,412.78	1,583,456.18	1,959,535.10	3,145,510.00	97.0%	92.77%
Total Operating Expenses	39,895,366.50	35,293,893.39	38,993,982.73	51,662,039.48	77.2%	13.04%
Operating Income (Loss)	6,197,220.69	4,379,396.21	5,304,329.69	(2,644,663.48)		
Other Non-operating Revenues (Expenses)						
State appropriations	-	-	-	-		
Gifts	2,183,099.96	1,978,131.55	2,332,776.36	6,260,153.00	34.9%	10.36%
Other	160,977.90	111,971.94	183,908.48	43,500.00	370.1%	43.77%
Debt Service Transfers	(7,288,754.21)	(11,450,276.58)	(12,463,295.94)	(10,083,990.09)	72.3%	-36.34%
Increase (Decrease) in Net Position Before Operating Transfers	1,252,544.34	(4,980,776.88)	(4,642,281.41)	(6,425,000.57)		-125.15%
Operating Transfers, net	6,791,282.82	7,757,243.62	1,902,992.78	8,716,168.00		
HEERF/CARES ACT FUNDS	6,278,483.02	3,709,300.81	-	-		
Increase (Decrease) in Net Position	\$ 14,322,310.18	\$ 6,485,767.55	\$ (2,739,288.63)	\$ 2,291,167.43		

Missouri State University
Statement of Revenues, Expenses and Changes in Net Position - unaudited
West Plains Operating, Designated and Auxiliaries

	Current YTD April 30, 2022	Prior YTD April 30, 2021	Prior YTD April 30, 2020	FY2022 Original Budget	Current YTD % of Budget	% Increase/ (Decrease) to Prior YTD
Operating Revenue						
Tuition and fees	\$ 4,879,299.91	\$ 4,979,050.57	\$ 5,152,036.72	\$ 4,394,813.00	111.0%	-2.00%
Scholarships and fellowships	(671,294.52)	(610,873.97)	(606,785.21)	(485,676.00)	138.2%	9.89%
Grants and contracts	35,882.73	5,207.00	109,123.00	-		
Other revenues	1,177,549.56	1,236,759.15	1,299,977.58	1,832,767.00	64.2%	-4.79%
Total Operating Revenue	5,421,437.68	5,610,142.75	5,954,352.09	5,741,904.00	94.4%	-3.36%
Operating Expenses						
Salaries	6,340,805.03	5,846,642.60	6,096,859.80	7,153,326.90	88.6%	8.45%
Benefits	2,317,907.51	2,099,831.61	2,109,238.62	2,506,408.75	92.5%	10.39%
Utilities	312,127.48	262,582.15	288,860.85	342,984.00	91.0%	18.87%
Travel	190,654.13	64,681.92	204,192.50	85,298.00	223.5%	194.76%
Supplies and services	1,332,420.32	996,004.14	1,168,087.36	857,344.30	155.4%	33.78%
Other	553,964.37	548,207.10	625,796.02	1,464,126.00	37.8%	1.05%
Total Operating Expenses	11,047,878.84	9,817,949.52	10,493,035.15	12,409,487.95	89.0%	12.53%
Operating Income (Loss)	(5,626,441.16)	(4,207,806.77)	(4,538,683.06)	(6,667,583.95)		
Other Non-operating Revenues (Expenses)						
State appropriations	5,586,930.00	4,915,283.00	5,227,971.00	6,804,312.00	82.1%	13.66%
Gifts	98,547.97	51,813.53	68,406.00	45,000.00	219.0%	90.20%
Other	39,097.81	84,819.17	84,608.91	30,150.00	129.7%	-53.90%
Debt Service Transfers	(44,835.61)	(89,067.38)	(89,471.84)	(111,704.29)	40.1%	-49.66%
Increase (Decrease) in Net Position Before Operating Transfers	53,299.01	755,041.55	752,831.01	100,173.76		-92.94%
Operating Transfers, net	(2,563,397.75)	96,366.14	(8,170.39)	-		
HEERF/CARES ACT FUNDS	910,713.27	679,487.85	-	-		
Increase (Decrease) in Net Position	\$ (1,599,385.47)	\$ 1,530,895.54	\$ 744,660.62	\$ 100,173.76		

Missouri State University
Statement of Revenues, Expenses and Changes in Net Position - unaudited
All Funds

	Current YTD April 30, 2022	Prior YTD April 30, 2021	Prior YTD April 30, 2020	% Increase/ (Decrease) to Prior YTD April 30, 2021	Variance (Decrease) to Prior YTD April 30, 2021	Variance (Decrease) to Prior YTD April 30, 2020
Operating Revenue						
Tuition and fees	\$ 174,029,826.61	\$ 170,223,013.01	\$ 172,978,214.57	2.24%	\$ 3,806,813.60	\$ 1,051,612.04
Scholarships and fellowships	(92,793,904.72)	(75,527,022.40)	(73,166,751.25)	22.86%	(17,266,882.32)	(19,627,153.47)
Grants and contracts	33,336,213.56	41,195,153.87	37,846,094.35	-19.08%	(7,858,940.31)	(4,509,880.79)
Other revenues	54,568,973.85	48,780,066.13	54,409,228.60	11.87%	5,788,907.72	159,745.25
Total Operating Revenue	<u>169,141,109.30</u>	<u>184,671,210.61</u>	<u>192,066,786.27</u>	-8.41%	<u>(15,530,101.31)</u>	<u>(22,925,676.97)</u>
Operating Expenses						
Salaries	138,064,985.59	131,787,057.51	138,245,271.60	4.76%	6,277,928.08	(180,286.01)
Benefits	50,810,740.66	46,616,409.86	47,459,031.78	9.00%	4,194,330.80	3,351,708.88
Utilities	7,011,300.44	5,905,442.07	6,078,024.61	18.73%	1,105,858.37	933,275.83
Travel	4,712,411.05	2,323,402.51	6,036,142.42	102.82%	2,389,008.54	(1,323,731.37)
Supplies and services	32,682,425.58	32,808,363.80	31,456,538.56	-0.38%	(125,938.22)	1,225,887.02
Other	21,749,073.73	18,473,791.77	22,584,612.74	17.73%	3,275,281.96	(835,539.01)
Total Operating Expenses	<u>255,030,937.05</u>	<u>237,914,467.52</u>	<u>251,859,621.71</u>	7.19%	<u>17,116,469.53</u>	<u>3,171,315.34</u>
Operating Income (Loss)	<u>(85,889,827.75)</u>	<u>(53,243,256.91)</u>	<u>(59,792,835.44)</u>		<u>(32,646,570.84)</u>	<u>(26,096,992.31)</u>
Other Non-operating Revenues (Expenses)						
State appropriations	78,795,610.00	70,201,203.00	73,451,383.50	12.24%	8,594,407.00	5,344,226.50
State appropriations-capital	1,789,412.54	4,216,548.00	2,449,523.88		(2,427,135.46)	(660,111.34)
Federal Pell grants to students	20,969,098.80	22,091,356.14	24,487,993.01	-5.08%	(1,122,257.34)	(3,518,894.21)
HEERF/CARES ACT FUNDS	46,106,954.91	26,523,289.76	-		19,583,665.15	46,106,954.91
Gifts	4,235,227.01	4,208,941.87	4,600,727.86	0.62%	26,285.14	(365,500.85)
Gifts capital projects	5,539,444.51	8,264,712.86	3,106,180.40	-32.97%	(2,725,268.35)	2,433,264.11
Other	1,567,900.45	(976,353.92)	(1,340,463.51)	-260.59%	2,544,254.37	2,908,363.96
Debt Service Transfers	-	(0.00)	-		0.00	-
Increase (Decrease) in Net Position Before Operating Transfers	<u>73,113,820.47</u>	<u>81,286,440.80</u>	<u>46,962,509.70</u>	-10.05%	<u>(8,172,620.33)</u>	<u>26,151,310.77</u>
Operating Transfers, net	(0.00)	-	-		(0.00)	(0.00)
Increase (Decrease) in Net Position	<u>\$ 73,113,820.47</u>	<u>\$ 81,286,440.80</u>	<u>\$ 46,962,509.70</u>	-10.05%	<u>\$ (8,172,620.33)</u>	<u>\$ 26,151,310.77</u>

Missouri State University
Statement of Net Position - unaudited
All Funds

	April 30, 2022	April 30, 2021
Assets		
Cash, cash equivalents and investments	\$ 280,968,567.91	\$ 243,006,521.57
Receivables, net of allowance for doubtful accounts	17,216,593.44	11,263,190.30
Subordinated Note Receivable	4,640,888.86	4,600,000.00
Interfund receivables (payables)	-	(0.00)
Inventories	4,850,631.88	4,835,266.39
Other assets	(923,363.31)	146,590.36
Fixed Assets & CIP	1,043,203,516.48	1,021,033,223.02
Accumulated depreciation	(471,597,020.19)	(447,329,612.56)
Deferred outflows of resources related to pension and bonds	50,114,784.17	61,164,520.33
Total Assets	<u><u>\$ 928,474,599.24</u></u>	<u><u>\$ 898,719,699.41</u></u>
Liabilities		
Accounts payable/other	\$ 8,447,774.56	\$ 9,757,371.09
Accrued salaries	25,069,565.11	24,999,038.22
Deferred revenue	5,075,092.57	2,521,420.42
Net pension & OPEB liability	324,095,364.00	310,933,652.00
Deferred inflow of resources related to pension & OPEB	5,124,324.00	4,958,027.00
Notes, bonds and leases payable	169,334,988.57	175,074,566.83
Total Liabilities	<u><u>\$ 537,147,108.81</u></u>	<u><u>\$ 528,244,075.56</u></u>
Net Position	<u>391,327,490.43</u>	<u>370,475,623.85</u>
Total Liabilities and Net Position	<u><u>\$ 928,474,599.24</u></u>	<u><u>\$ 898,719,699.41</u></u>



Missouri StateTM

U N I V E R S I T Y

FY23

INTERNAL OPERATING BUDGET

YEAR ENDING JUNE 30, 2023



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MISSOURI STATE UNIVERSITY

FINANCE NO.

Request for FY23 Internal Operating Budget

The following resolution was moved by _____

and seconded by _____.

BE IT RESOLVED by the Board of Governors for Missouri State University that the Internal Operating Budget for the year ending June 30, 2023, consisting of \$195,327,803 in budgeted operating revenues, \$112,722,092 in budgeted non-operating revenues, \$297,386,033 in budgeted expenses, \$(12,691,707) in budgeted transfers and \$2,925,062 in budgeted non-recurring allocations, which includes a one-time retention payment on December 31, 2022 of \$1,000 for full-time employees employed on or before April 1, 2022 and remaining an active full-time employee through December 1, 2022, be adopted and administered through the following funds:

	Budgeted Operating Revenues*	Budgeted Non- Operating Revenues	Budgeted Expenses	Budgeted Transfers	Increase (Decrease) in Net Position (including non-recurring allocations)	Non-recurring Allocations	Increase (Decrease) in Net Position (excluding non-recurring allocations)
Springfield Campus							
Operating Fund	\$ 117,654,127	\$ 98,010,803	\$ 207,772,289	\$ (10,816,763)	\$ (2,924,122)	\$ 2,925,062	\$ 940
Total Designated Funds**	19,446,908	3,313,357	22,412,330	(607,812)	(259,877)	-	(259,877)
Total Auxiliary System Fund	52,126,199	3,997,839	53,874,737	(1,027,017)	1,222,284	-	1,222,284
Total Springfield Campus	189,227,234	105,321,999	284,059,356	(12,451,592)	(1,961,715)	2,925,062	963,347
West Plains Campus							
Operating Fund	4,578,398	6,909,943	11,370,693	(30,717)	86,931	-	86,931
Total Designated Funds	-	485,000	705,661	(21,266)	(241,927)	-	(241,927)
Total Auxiliary System Fund	1,522,171	5,150	1,250,323	(188,132)	88,866	-	88,866
Total West Plains Campus	6,100,569	7,400,093	13,326,677	(240,115)	(66,130)	-	(66,130)
Total Budget	\$ 195,327,803	\$ 112,722,092	\$ 297,386,033	\$ (12,691,707)	\$ (2,027,845)	\$ 2,925,062	\$ 897,217

*Budgeted Operating Revenues are net of \$34,871,472 of Scholarships.

Carol Silvey
Chair of the Board

Passed at Meeting of
June 24, 2022

Rowena A. Stone
Secretary

The FY23 Internal Operating Budget does not include the following: operating fund carryforward balances, other enrollment fees and supplemental course fee revenues and associated dedicated expenses; all grant related revenues and associated dedicated expenses including Pell Grants; and any other similar dedicated revenues and expenses for self-supporting ventures.

The FY23 Internal Operating Budget can be found at:
<https://www.missouristate.edu/financialservices/documentsandreports.htm>





Missouri StateTM

U N I V E R S I T Y

INTERNAL OPERATING BUDGET

YEAR ENDING JUNE 30, 2023

Missouri State University
Operating Budget Summary
All Funds
For the Year Ending June 30, 2023

	Operating Funds	Designated Funds	Auxiliary Funds	Total Springfield
Operating Revenue				
Tuition and fees	\$ 143,992,498.50	\$8,168,985.00	\$ 11,424,873.00	\$ 163,586,356.50
Scholarships and fellowships	(28,206,250.00)	(231,000.00)	(5,928,774.00)	(34,366,024.00)
Grants and contracts	150,000.00	1,225,000.00	60,000.00	1,435,000.00
Sales and services of educational services	152,767.00	10,123,623.00	2,487,701.00	12,764,091.00
Sales and services - auxiliaries	-	8,000.00	43,640,230.00	43,648,230.00
Other revenues	1,565,111.00	152,300.00	442,169.00	2,159,580.00
Total Operating Revenue	117,654,126.50	19,446,908.00	52,126,199.00	189,227,233.50
Operating Expenses				
Faculty and Staff Salaries	109,718,732.27	8,397,480.34	17,078,157.49	135,194,370.10
Part-time help	1,169,910.55	876,411.00	1,386,663.00	3,432,984.55
Student help	1,646,754.57	766,361.00	2,666,220.00	5,079,335.57
Overtime	91,918.27	9,550.00	133,110.00	234,578.27
Graduate Assistants	4,449,319.20	256,021.93	541,140.00	5,246,481.13
Other personnel	7,357,902.59	1,908,343.93	4,727,133.00	13,993,379.52
Benefits	54,174,873.95	3,689,871.93	7,322,070.20	65,186,816.08
Utilities	5,480,210.00	206,500.00	2,523,569.00	8,210,279.00
Capital outlay	2,313,495.47	276,713.00	325,740.00	2,915,948.47
Travel	1,216,098.00	125,503.00	2,811,429.00	4,153,030.00
Supplies and services	15,482,256.01	3,665,306.79	16,161,526.00	35,309,088.80
Other	10,391,220.81	4,142,610.76	2,488,961.00	17,022,792.57
Bad debt expense	1,637,500.00	-	436,151.00	2,073,651.00
Supplies and services	31,040,570.29	8,210,133.55	22,223,807.00	61,474,510.84
Total Operating Expenses	207,772,289.10	22,412,329.75	53,874,736.69	284,059,355.54
Operating Income (Loss)	(90,118,162.60)	(2,965,421.75)	(1,748,537.69)	(94,832,122.04)
Other Non-operating Revenues (Expenses)				
State appropriations (less 3%)	94,622,075.00	891,276.00	-	95,513,351.00
Gifts	807,728.00	2,421,081.00	3,940,339.00	7,169,148.00
Investment income	2,551,000.00	1,000.00	57,500.00	2,609,500.00
Other non-operating revenue (expense)	30,000.00	-	-	30,000.00
Debt Service Transfers	(2,624,239.00)	(2,058,721.00)	(9,954,056.00)	(14,637,016.00)
Operating Transfers, net	(8,192,524.20)	1,450,909.00	8,927,039.00	2,185,423.80
Net Non-operating Revenues	87,194,039.80	2,705,545.00	2,970,822.00	92,870,406.80
Increase (Decrease) in Net Position including non-recurring	(2,924,122.80)	(259,876.75)	1,222,284.31	(1,961,715.24)
Non-Recurring Allocations included in FY23 Budget	2,925,062.00	-	-	2,925,062.00
Increase (Decrease) in Net Position excluding non-recurring	\$ 939.20	\$ (259,876.75)	\$ 1,222,284.31	\$ 963,346.76

West Plains	FY23	FY22	Change	
\$ 4,948,107.00	\$ 168,534,463.50	\$169,724,579.50	\$ (1,190,116.00)	Operating Revenue
(505,448.00)	(34,871,472.00)	(34,850,470.00)	(21,002.00)	Tuition and fees
-	1,435,000.00	1,205,000.00	230,000.00	Scholarships and fellowships
141,200.00	12,905,291.00	11,957,089.00	948,202.00	Grants and contracts
1,426,181.00	45,074,411.00	42,575,115.00	2,499,296.00	Sales and services of educational services
90,529.00	2,250,109.00	2,118,166.00	131,943.00	Sales and services - auxiliaries
6,100,569.00	195,327,802.50	192,729,479.50	2,598,323.00	Other revenues
				Total Operating Revenue
7,112,777.55	142,307,147.65	136,437,288.40	5,869,859.25	Operating Expenses
447,229.42	3,880,213.97	3,488,655.66	391,558.31	Faculty and Staff Salaries
206,513.74	5,285,849.31	5,284,516.41	1,332.90	Part-time help
4,541.00	239,119.27	245,831.27	(6,712.00)	Student help
-	5,246,481.13	5,198,013.30	48,467.83	Overtime
658,284.16	14,651,663.68	14,217,016.64	434,647.04	Graduate Assistants
2,843,294.63	68,030,110.71	62,542,385.52	5,487,725.19	Other personnel
342,984.00	8,553,263.00	8,738,268.00	(185,005.00)	Benefits
64,465.00	2,980,413.47	2,930,375.47	50,038.00	Utilities
105,811.81	4,258,841.81	4,037,298.00	221,543.81	Capital outlay
845,951.81	36,155,040.61	35,259,616.73	895,423.88	Travel
1,323,107.00	18,345,899.57	15,036,577.74	3,309,321.83	Supplies and services
30,000.00	2,103,651.00	2,103,651.00	-	Other
2,369,335.62	63,843,846.46	59,367,518.94	4,476,327.52	Bad debt expense
13,326,675.96	297,386,031.50	281,302,477.50	16,083,554.00	Supplies and services
(7,226,106.96)	(102,058,229.00)	(88,572,998.00)	(13,485,231.00)	Total Operating Expenses
				Operating Income (Loss)
7,179,303.00	102,692,654.00	96,186,720.00	6,505,934.00	Other Non-operating Revenues (Expenses)
190,640.00	7,359,788.00	9,310,340.00	(1,950,552.00)	State appropriations (less 3%)
30,150.00	2,639,650.00	2,574,650.00	65,000.00	Gifts
-	30,000.00	30,000.00	-	Investment income
(77,352.22)	(14,714,368.22)	(16,720,088.38)	2,005,720.16	Other non-operating revenue (expense)
(162,763.20)	2,022,660.60	1,165,936.60	856,724.00	Debt Service Transfers
7,159,977.58	100,030,384.38	92,547,558.22	7,482,826.16	Operating Transfers, net
(66,129.38)	(2,027,844.62)	3,974,560.22	(6,002,404.84)	Net Non-operating Revenues
				Increase (Decrease) in Net Position including non-recurring
-	2,925,062.00	764,607.00	2,160,455.00	Non-Recurring Allocations included in FY23 Budget
\$ (66,129.38)	\$ 897,217.38	\$ 4,739,167.22	\$ (3,841,949.84)	Increase (Decrease) in Net Position excluding non-recurring





Missouri StateTM

U N I V E R S I T Y

OPERATING FUND

YEAR ENDING JUNE 30, 2023



Missouri State University
Operating Budget
Operating Funds
For the Year Ending June 30, 2023

	FY23	FY22	Change
Operating Revenue			
Tuition and fees	\$ 143,992,498.50	\$ 145,464,090.50	\$ (1,471,592.00)
Scholarships and fellowships	(28,206,250.00)	(28,056,078.00)	(150,172.00)
Grants and contracts	150,000.00	150,000.00	-
Sales and services of educational services	152,767.00	152,767.00	-
Sales and services - auxiliaries	-	-	-
Other revenues	1,565,111.00	1,565,111.00	-
Total Operating Revenue	117,654,126.50	119,275,890.50	(1,621,764.00)
Operating Expenses			
Faculty and Staff Salaries	109,718,732.27	105,689,340.20	4,029,392.07
Part-time help	1,169,910.55	1,086,599.10	83,311.45
Student help	1,646,754.57	1,661,875.67	(15,121.10)
Overtime	91,918.27	88,830.27	3,088.00
Graduate Assistants	4,449,319.20	4,298,445.00	150,874.20
Other personnel	7,357,902.59	7,135,750.04	222,152.55
Benefits	54,174,873.95	50,171,943.81	4,002,930.14
Utilities	5,480,210.00	5,569,640.00	(89,430.00)
Capital outlay	2,313,495.47	2,281,953.47	31,542.00
Travel	1,216,098.00	1,202,860.00	13,238.00
Supplies and services	15,482,256.01	15,372,429.54	109,826.47
Other	10,391,220.81	6,734,279.04	3,656,941.77
Bad debt expense	1,637,500.00	1,637,500.00	-
Supplies and services	31,040,570.29	27,229,022.05	3,811,548.24
Total Operating Expenses	207,772,289.10	195,795,696.10	11,976,593.00
Operating Income (Loss)	(90,118,162.60)	(76,519,805.60)	(13,598,357.00)
Other Non-operating Revenues (Expenses)			
State appropriations	94,622,075.00	86,959,132.00	7,662,943.00
Gifts	807,728.00	761,458.00	46,270.00
Investment income	2,551,000.00	2,500,000.00	51,000.00
Other non-operating revenue (expense)	30,000.00	30,000.00	-
Other Non-operating Revenues (Expenses)	98,010,803.00	90,250,590.00	7,760,213.00
Debt Service Transfers			
Capital Lease - Utility Improvements	(644,168.00)	(644,168.00)	-
Capital Lease - Steinway Pianos	(186,624.00)	(186,624.00)	-
Academic Issues - 2010, 2014, & Brick City	(1,793,447.00)	(2,002,212.00)	208,765.00
Debt Service Transfers	(2,624,239.00)	(2,833,004.00)	208,765.00
Operating Transfers			
Operating - Intercollegiate Athletics	(7,924,118.00)	(8,089,618.00)	165,500.00
Operating - Broadcast Services	(486,595.00)	(486,595.00)	-
Operating - Printing Services	(5,200.00)	(5,200.00)	-
Operating - Tent Theater	(171,300.00)	(171,300.00)	-
Operating - Auxiliary Support	(867,616.00)	(394,246.00)	(473,370.00)
Operating - Utility System Maintenance Agreement	(260,427.00)	-	(260,427.00)
China Revenue Sharing - Operating	613,974.00	-	613,974.00
ILTC Revenue Sharing - Operating	100,000.00	-	100,000.00
MCHHS Differential Fees - Operating Indirect Cost	308,523.00	308,523.00	-
Procurement Card Rebate - Operating Indirect Cost	200,000.00	200,000.00	-
Transfer from West Plains Development	162,763.20	-	162,763.20
Transfer from Indirect	103,143.60	103,143.60	-
Transfer from Auxiliaries - Recharge	34,328.00	20,000.00	14,328.00
Operating Transfers	(8,192,524.20)	(8,515,292.40)	322,768.20
Net Non-operating Revenues	87,194,039.80	78,902,293.60	8,291,746.20
Increase (Decrease) in Net Position	(2,924,122.80)	2,382,488.00	(5,306,610.80)
Non-Recurring Allocations included in FY23 Budget	2,925,062.00	764,607.00	2,160,455.00
Increase (Decrease) in Net Position excluding non-recurring	\$ 939.20	\$ 3,147,095.00	\$ (3,146,155.80)

Missouri State University
Operating Budget
Operating Funds by Cost Center
For the Year Ending June 30, 2023

	Revenue	President	Provost	Internal Audit	Chief Financial Officer	Vice President Administrative Services	Vice President Community and Global Partnerships	Vice President Student Affairs
Operating Revenue								
Tuition and fees	\$ 143,992,498.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	(100,000.00)	(423,603.00)	(584,427.00)	-	-	-	-	-
Grants and contracts	150,000.00	-	-	-	-	-	-	-
Sales and services of educational services	82,600.00	-	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-	-
Other revenues	1,565,111.00	-	-	-	-	-	-	-
Total Operating Revenue	145,690,209.50	(423,603.00)	(584,427.00)	-	-	-	-	-
Operating Expenses								
Faculty and Staff Salaries	-	2,479,815.40	77,376,533.40	256,361.00	2,489,905.30	8,497,025.95	1,638,365.01	5,021,810.48
Part-time help	-	117,510.00	602,685.75	28,500.00	-	157,159.95	25,000.77	184,495.00
Student help	-	6,448.00	865,947.82	-	7,352.00	95,396.76	31,005.00	389,218.99
Overtime	-	-	17,494.00	-	-	52,770.27	-	8,315.00
Graduate Assistants	-	59,609.00	3,985,289.00	-	55,160.00	14,413.00	79,150.20	222,213.00
Other personnel	-	183,567.00	5,471,416.57	28,500.00	62,512.00	319,739.98	135,155.97	804,241.99
Benefits	-	1,057,070.74	31,632,487.28	115,954.24	1,045,760.24	3,533,612.00	689,986.73	2,082,510.97
Utilities	-	-	14,771.00	-	-	13,700.00	-	-
Capital outlay	-	12,898.00	2,095,442.00	-	-	15,000.00	97,249.47	-
Travel	-	79,960.00	812,349.00	815.00	13,020.00	41,826.00	33,117.00	154,075.00
Supplies and services	-	1,024,788.00	5,555,876.15	5,226.00	166,159.00	2,399,576.06	85,410.89	994,985.76
Other	-	531,996.00	3,234,700.66	765.00	28,568.00	261,203.67	29,537.18	194,254.54
Bad debt expense	-	-	-	-	-	-	-	-
Supplies and services	-	1,649,642.00	11,698,367.81	6,806.00	207,747.00	2,717,605.73	245,314.54	1,343,315.30
Total Operating Expenses	-	5,370,095.14	126,193,576.06	407,621.24	3,805,924.54	15,081,683.66	2,708,822.25	9,251,878.74
Operating Income (Loss)	145,690,209.50	(5,793,698.14)	(126,778,003.06)	(407,621.24)	(3,805,924.54)	(15,081,683.66)	(2,708,822.25)	(9,251,878.74)
Other Non-operating Revenues (Expenses)								
State appropriations	94,622,075.00	-	-	-	-	-	-	-
Gifts	807,728.00	-	-	-	-	-	-	-
Investment income	2,551,000.00	-	-	-	-	-	-	-
Other non-operating revenue (expense)	30,000.00	-	-	-	-	-	-	-
Debt Service Transfers	-	(50,000.00)	(136,624.00)	-	-	-	-	-
Operating Transfers, net	-	-	-	-	103,143.60	34,328.00	-	-
Net Non-operating Revenues	98,010,803.00	(50,000.00)	(136,624.00)	-	103,143.60	34,328.00	-	-
Increase (Decrease) in Net Position	\$ 243,701,012.50	\$ (5,843,698.14)	\$ (126,914,627.06)	\$ (407,621.24)	\$ (3,702,780.94)	\$ (15,047,355.66)	\$ (2,708,822.25)	\$ (9,251,878.74)

Non-Recurring Allocations included in FY23 Budget

Increase (Decrease) in Net Position excluding non-recurring

Vice President University Advancement	Vice President Marketing and Communications	CIO Information Services	University Wide	Scholarships	Non-Recurring Funds	FY23	FY22	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 143,992,498.50	\$ 145,464,090.50	\$ (1,471,592.00)	Operating Revenue
-	-	-	-	(27,098,220.00)	-	(28,206,250.00)	(28,056,078.00)	(150,172.00)	Tuition and fees
-	-	-	-	-	-	150,000.00	150,000.00	-	Scholarships and fellowships
11,000.00	-	59,167.00	-	-	-	152,767.00	152,767.00	-	Grants and contracts
-	-	-	-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	1,565,111.00	1,565,111.00	-	Sales and services - auxiliaries
11,000.00	-	59,167.00	-	(27,098,220.00)	-	117,654,126.50	119,275,890.50	(1,621,764.00)	Other revenues
									Total Operating Revenue
2,436,595.00	1,400,536.00	3,658,248.73	4,263,536.00	-	200,000.00	109,718,732.27	105,689,340.20	4,029,392.07	Operating Expenses
10,621.00	155.08	43,783.00	-	-	-	1,169,910.55	1,086,599.10	83,311.45	Faculty and Staff Salaries
112,371.00	5,349.00	133,666.00	-	-	-	1,646,754.57	1,661,875.67	(15,121.10)	Part-time help
5,705.00	-	7,634.00	-	-	-	91,918.27	88,830.27	3,088.00	Student help
22,293.00	11,192.00	-	-	-	-	4,449,319.20	4,298,445.00	150,874.20	Overtime
150,990.00	16,696.08	185,083.00	-	-	-	7,357,902.59	7,135,750.04	222,152.55	Graduate Assistants
1,024,188.48	587,876.48	1,530,154.19	3,374,236.60	7,417,036.00	84,000.00	54,174,873.95	50,171,943.81	4,002,930.14	Other personnel
-	-	-	5,451,739.00	-	-	5,480,210.00	5,569,640.00	(89,430.00)	Benefits
8,400.00	-	84,506.00	-	-	-	2,313,495.47	2,281,953.47	31,542.00	Utilities
32,389.00	4,255.00	18,050.00	26,242.00	-	-	1,216,098.00	1,202,860.00	13,238.00	Capital outlay
261,262.15	90,749.00	1,027,400.00	3,870,823.00	-	-	15,482,256.01	15,372,429.54	109,826.47	Travel
231,905.76	48,398.00	37,056.00	3,151,774.00	-	2,641,062.00	10,391,220.81	6,734,279.04	3,656,941.77	Supplies and services
-	-	-	1,637,500.00	-	-	1,637,500.00	1,637,500.00	-	Other
533,956.91	143,402.00	1,167,012.00	8,686,339.00	-	2,641,062.00	31,040,570.29	27,229,022.05	3,811,548.24	Bad debt expense
4,145,730.39	2,148,510.56	6,540,497.92	21,775,850.60	7,417,036.00	2,925,062.00	207,772,289.10	195,795,696.10	11,976,593.00	Supplies and services
(4,134,730.39)	(2,148,510.56)	(6,481,330.92)	(21,775,850.60)	(34,515,256.00)	(2,925,062.00)	(90,118,162.60)	(76,519,805.60)	(13,598,357.00)	Total Operating Expenses
-	-	-	-	-	-	94,622,075.00	86,959,132.00	7,662,943.00	Operating Income (Loss)
-	-	-	-	-	-	807,728.00	761,458.00	46,270.00	Other Non-operating Revenues (Expenses)
-	-	-	-	-	-	2,551,000.00	2,500,000.00	51,000.00	State appropriations
-	-	-	-	-	-	30,000.00	30,000.00	-	Gifts
-	-	-	(2,437,615.00)	-	-	(2,624,239.00)	(2,833,004.00)	208,765.00	Investment income
162,763.20	-	-	(8,492,759.00)	-	-	(8,192,524.20)	(8,515,292.40)	322,768.20	Other non-operating revenue (expense)
162,763.20	-	-	(10,930,374.00)	-	-	87,194,039.80	78,902,293.60	8,291,746.20	Debt Service Transfers
\$ (3,971,967.19)	\$ (2,148,510.56)	\$ (6,481,330.92)	\$ (32,706,224.60)	\$ (34,515,256.00)	\$ (2,925,062.00)	\$ 2,924,122.80	\$ 2,382,488.00	\$ (5,306,610.80)	Operating Transfers, net
									Net Non-operating Revenues
									Increase (Decrease) in Net Position
						2,925,062.00	764,607.00	2,160,455.00	Non-Recurring Allocations included in FY23 Budget
						\$ 939.20	\$ 3,147,095.00	\$ (3,146,155.80)	Increase (Decrease) in Net Position excluding non-recurring

Missouri State University
Operating Budget
Provost - Colleges
For the Year Ending June 30, 2023

	Provost Office	College of Arts and Letters	College of Business Administration	College of Education	College of Health and Human Services	College of Humanities and Public Affairs	College of Natural and Applied Sciences
Operating Revenue							
Tuition and fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	(259,527.00)	(324,900.00)	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-	-
Total Operating Revenue	<u>(259,527.00)</u>	<u>(324,900.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Operating Expenses							
Faculty and Staff Salaries	5,327,092.11	12,807,105.04	13,677,334.47	6,659,096.51	12,945,684.23	7,925,856.71	11,950,679.37
Part-time help	295,256.75	16,257.00	5,000.00	67,512.00	43,882.00	29,882.00	-
Student help	248,241.90	106,317.00	53,012.00	17,000.00	45,807.92	38,300.00	103,600.00
Overtime	1,000.00	-	13,994.00	-	-	1,500.00	-
Graduate Assistants	342,820.00	887,279.00	432,722.00	168,431.00	502,443.00	307,205.00	1,027,281.00
Other personnel	887,318.65	1,009,853.00	504,728.00	252,943.00	592,132.92	376,887.00	1,130,881.00
Benefits	2,132,762.82	5,184,954.98	5,566,674.17	2,709,612.13	5,304,576.41	3,243,511.46	4,953,558.28
Utilities	-	-	-	-	-	-	1,745.00
Capital outlay	135,000.00	86,375.00	34,216.00	-	61,228.00	-	10,000.00
Travel	217,016.00	103,133.00	-	101,201.00	60,355.00	111,777.00	127,480.00
Supplies and services	1,622,602.15	539,869.00	330,856.00	319,304.00	433,323.00	250,561.00	672,512.00
Other	1,304,679.35	1,321,178.66	137,277.00	103,703.40	121,656.00	54,233.00	30,327.00
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	3,279,297.50	2,050,555.66	502,349.00	524,208.40	676,562.00	416,571.00	840,319.00
Total Operating Expenses	<u>11,626,471.08</u>	<u>21,052,468.68</u>	<u>20,251,085.64</u>	<u>10,145,860.04</u>	<u>19,518,955.56</u>	<u>11,962,826.17</u>	<u>18,877,182.65</u>
Operating Income (Loss)	<u>(11,885,998.08)</u>	<u>(21,377,368.68)</u>	<u>(20,251,085.64)</u>	<u>(10,145,860.04)</u>	<u>(19,518,955.56)</u>	<u>(11,962,826.17)</u>	<u>(18,877,182.65)</u>
Other Non-operating Revenues (Expenses)							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	-	-	-
Investment income	-	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	(30,000.00)	(106,624.00)	-	-	-	-	-
Operating Transfers, net	-	-	-	-	-	-	-
Net Non-operating Revenues	<u>(30,000.00)</u>	<u>(106,624.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position	<u>\$ (11,915,998.08)</u>	<u>\$ (21,483,992.68)</u>	<u>\$ (20,251,085.64)</u>	<u>\$ (10,145,860.04)</u>	<u>\$ (19,518,955.56)</u>	<u>\$ (11,962,826.17)</u>	<u>\$ (18,877,182.65)</u>

Graduate College	Library	College of Agriculture	FY23	FY22	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Operating Revenue
-	-	-	(584,427.00)	(400,922.00)	(183,505.00)	Tuition and fees
-	-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	-	Grants and contracts
-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
-	-	-	(584,427.00)	(400,922.00)	(183,505.00)	Total Operating Revenue
746,209.86	2,605,366.12	2,732,108.98	77,376,533.40	75,850,709.04	1,525,824.36	Operating Expenses
26,536.00	67,860.00	50,500.00	602,685.75	609,402.00	(6,716.25)	Faculty and Staff Salaries
27,404.00	183,000.00	43,265.00	865,947.82	872,336.92	(6,389.10)	Part-time help
-	1,000.00	-	17,494.00	16,994.00	500.00	Student help
154,321.00	10,122.00	152,665.00	3,985,289.00	3,843,799.00	141,490.00	Overtime
208,261.00	261,982.00	246,430.00	5,471,416.57	5,342,531.92	128,884.65	Graduate Assistants
309,153.93	1,094,568.37	1,133,114.77	31,632,487.32	29,543,343.34	2,089,143.98	Other personnel
-	-	13,026.00	14,771.00	14,771.00	-	Benefits
7,500.00	1,726,123.00	35,000.00	2,095,442.00	2,063,900.00	31,542.00	Utilities
44,330.00	13,759.00	33,298.00	812,349.00	813,391.00	(1,042.00)	Capital outlay
143,003.00	1,039,296.00	204,550.00	5,555,876.15	5,600,706.00	(44,829.85)	Travel
131,469.87	12,483.00	17,693.38	3,234,700.66	2,129,283.20	1,105,417.46	Supplies and services
-	-	-	-	-	-	Other
326,302.87	2,791,661.00	290,541.38	11,698,367.81	10,607,280.20	1,091,087.61	Bad debt expense
1,589,927.66	6,753,577.49	4,415,221.13	126,193,576.10	117,074,732.49	4,834,940.60	Supplies and services
(1,589,927.66)	(6,753,577.49)	(4,415,221.13)	(126,778,003.10)	(117,475,654.49)	(5,018,445.60)	Total Operating Expenses
-	-	-	-	-	-	Operating Income (Loss)
-	-	-	-	-	-	Other Non-operating Revenues (Expenses)
-	-	-	-	-	-	State appropriations
-	-	-	-	-	-	Gifts
-	-	-	-	-	-	Investment income
-	-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	(136,624.00)	(136,624.00)	-	Debt Service Transfers
-	-	-	-	-	-	Operating Transfers, net
-	-	-	(136,624.00)	(136,624.00)	-	Net Non-operating Revenues
\$ (1,589,927.66)	\$ (6,753,577.49)	\$ (4,415,221.13)	\$ (126,914,627.10)	\$ (117,612,278.49)	\$ (5,018,445.60)	Increase (Decrease) in Net Position



Missouri State University
Operating Budget
Non-Recurring Allocations
For the Year Ending June 30, 2023

	FY23	FY22	Change
Non-Recurring Allocations			
VPRED Diversity Hire - 3rd of 3	\$ -	\$ 18,947.00	\$ (18,947.00)
CHHS - Diversity Hire - 2nd of 2	-	25,947.00	(25,947.00)
CHHS - Diversity Hire - 1st of 2	-	25,947.00	(25,947.00)
COAL Diversity Hire - 2nd of 2	25,087.00	24,733.00	354.00
COAL Diversity Hire - 2nd of 3	19,880.00	19,600.00	280.00
CHHS - Diversity Hire - 1st of 3	20,721.00	19,833.00	888.00
COB - Diversity Hire - 1st of 3	64,374.00	-	64,374.00
International Recruitment	250,000.00	-	250,000.00
Interim Provost	284,000.00	-	284,000.00
One-Time Retention Payment	<u>2,261,000.00</u>	<u>-</u>	<u>2,261,000.00</u>
Total Budgeted Non-Recurring Allocations	2,925,062.00	135,007.00	2,790,055.00
 Cost Center Non-Recurring Budget Allocations			
Athletics Transfer*	<u>-</u>	<u>629,600.00</u>	<u>(629,600.00)</u>
Total Cost Center Non-Recurring Budget Allocations	-	629,600.00	(629,600.00)
 Total Non-Recurring Allocations for FY23	<u>\$ 2,925,062.00</u>	<u>\$ 764,607.00</u>	<u>\$ 2,160,455.00</u>

*In FY16 the President's Enhancement Fund transferred \$1,886,200 to Athletics.





Missouri StateTM

U N I V E R S I T Y

DESIGNATED FUNDS

YEAR ENDING JUNE 30, 2023

Missouri State University
Operating Budget
Designated Funds
For the Year Ending June 30, 2023

	Designated, Institutional Research, Match	Income and Service Centers Fund	Self Insurance Fund	Dedicated Fees	Broadcast Services	Defense and Strategic Studies
Operating Revenue						
Tuition and fees	\$ 671,721.00	\$ 3,337,394.00	\$ -	\$ 3,352,202.00	\$ -	\$ 807,668.00
Scholarships and fellowships	-	-	-	(80,000.00)	-	(116,000.00)
Grants and contracts	-	-	-	-	925,000.00	-
Sales and services of educational services	1,348,761.00	4,488,944.00	-	-	569,600.00	-
Sales and services - auxiliaries	-	-	-	-	-	-
Other revenues	-	12,200.00	30,000.00	-	110,100.00	-
Total Operating Revenue	2,020,482.00	7,838,538.00	30,000.00	3,272,202.00	1,604,700.00	691,668.00
Operating Expenses						
Faculty and Staff Salaries	1,237,881.12	3,207,133.54	57,200.00	250,169.84	1,411,011.60	506,538.24
Part-time help	110,905.00	103,000.00	3,000.00	-	102,036.00	86,602.00
Student help	32,700.00	147,500.00	5,678.00	497,722.00	44,700.00	3,061.00
Overtime	-	-	-	3,500.00	5,700.00	350.00
Graduate Assistants	67,100.00	-	10,610.00	104,300.00	-	55,611.93
Other personnel	210,705.00	250,500.00	19,288.00	605,522.00	152,436.00	145,624.93
Benefits	494,389.29	1,362,732.09	30,755.00	195,071.33	600,481.64	157,616.43
Utilities	-	-	-	-	-	-
Capital outlay	-	100,000.00	11,404.00	145,309.00	-	-
Travel	50,000.00	33,000.00	4,703.00	-	-	1,000.00
Supplies and services	188,649.00	2,035,678.00	45,000.00	516,961.00	-	46,525.00
Other	96,103.00	52,500.00	36,650.00	1,543,601.00	2,161,046.76	89,425.00
Bad debt expense	-	-	-	-	-	-
Supplies and services	334,752.00	2,221,178.00	97,757.00	2,205,871.00	2,161,046.76	136,950.00
Total Operating Expenses	2,277,727.41	7,041,543.63	205,000.00	3,256,634.17	4,324,976.00	946,729.60
Operating Income (Loss)	(257,245.41)	796,994.37	(175,000.00)	15,567.83	(2,720,276.00)	(255,061.60)
Other Non-operating Revenues (Expenses)						
State appropriations	800,245.00	-	-	-	-	91,031.00
Gifts	-	-	-	-	2,233,681.00	165,000.00
Investment income	-	-	-	1,000.00	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	(1,060,537.00)	(998,184.00)	-	-	-	-
Operating Transfers, net	518,088.00	285,972.00	-	(43,746.00)	486,595.00	-
Net Non-operating Revenues	257,796.00	(712,212.00)	-	(42,746.00)	2,720,276.00	256,031.00
Increase (Decrease) in Net Position	\$ 550.59	\$ 84,782.37	\$ (175,000.00)	\$ (27,178.17)	\$ -	\$ 969.40

Greenwood Laboratory School	Jordan Valley Innovation Center	Journagan Ranch	FY23	FY22	Change	
\$ -	\$ -	\$ -	\$ 8,168,985.00	\$ 8,008,688.00	\$ 160,297.00	Operating Revenue
(35,000.00)	-	-	(231,000.00)	(231,000.00)	-	Tuition and fees
-	300,000.00	-	1,225,000.00	1,045,000.00	180,000.00	Scholarships and fellowships
2,650,133.00	384,985.00	681,200.00	10,123,623.00	9,711,421.00	412,202.00	Grants and contracts
8,000.00	-	-	8,000.00	8,000.00	-	Sales and services of educational services
-	-	-	152,300.00	152,200.00	100.00	Sales and services - auxiliaries
2,623,133.00	684,985.00	681,200.00	19,446,908.00	18,694,309.00	752,599.00	Other revenues
						Total Operating Revenue
1,420,889.97	169,598.03	137,058.00	8,397,480.34	7,967,335.81	430,144.53	Operating Expenses
460,000.00	10,868.00	-	876,411.00	782,085.64	94,325.36	Faculty and Staff Salaries
35,000.00	-	-	766,361.00	748,472.00	17,889.00	Part-time help
-	-	-	9,550.00	19,350.00	(9,800.00)	Student help
18,400.00	-	-	256,021.93	197,921.43	58,100.50	Overtime
513,400.00	10,868.00	-	1,908,343.93	1,747,829.07	160,514.86	Graduate Assistants
719,193.79	72,068.00	57,564.36	3,689,871.93	3,268,473.50	421,398.43	Other personnel
-	204,000.00	2,500.00	206,500.00	206,500.00	-	Benefits
-	20,000.00	-	276,713.00	293,217.00	(16,504.00)	Utilities
21,800.00	-	15,000.00	125,503.00	92,012.00	33,491.00	Capital outlay
84,419.00	322,450.79	425,624.00	3,665,306.79	3,345,867.89	319,438.90	Travel
30,285.00	90,000.00	43,000.00	4,142,610.76	4,514,018.70	(371,407.94)	Supplies and services
-	-	-	-	-	-	Other
136,504.00	432,450.79	483,624.00	8,210,133.55	8,245,115.59	(34,982.04)	Bad debt expense
2,789,987.76	888,984.82	680,746.36	22,412,329.75	21,435,253.97	977,075.78	Supplies and services
(166,854.76)	(203,999.82)	453.64	(2,965,421.75)	(2,740,944.97)	(224,476.78)	Total Operating Expenses
						Operating Income (Loss)
-	-	-	891,276.00	2,523,276.00	(1,632,000.00)	Other Non-operating Revenues (Expenses)
22,400.00	-	-	2,421,081.00	2,243,729.00	177,352.00	State appropriations
-	-	-	1,000.00	1,000.00	-	Gifts
-	-	-	-	-	-	Investment income
-	-	-	(2,058,721.00)	(3,691,390.00)	1,632,669.00	Other non-operating revenue (expense)
-	204,000.00	-	1,450,909.00	965,061.00	485,848.00	Debt Service Transfers
22,400.00	204,000.00	-	2,705,545.00	2,041,676.00	663,869.00	Operating Transfers, net
\$ (144,454.76)	\$ 0.18	\$ 453.64	\$ (259,876.75)	\$ (699,268.97)	\$ 439,392.22	Net Non-operating Revenues
						Increase (Decrease) in Net Position

Missouri State University
Operating Budget
Dedicated Student Fees
For the Year Ending June 30, 2023

	Student Computer User	Student Security	Student Involvement	Student Government Association	Wyrick Student Project	Student Initiative Fund
Operating Revenue						
Tuition and fees	\$ 2,082,000.00	\$ 135,646.00	\$ 655,516.00	\$ 26,238.00	\$ 81,388.00	\$ 95,105.00
Scholarships and fellowships	-	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-
Total Operating Revenue	2,082,000.00	135,646.00	655,516.00	26,238.00	81,388.00	95,105.00
Operating Expenses						
Faculty and Staff Salaries	58,415.00	99,705.84	-	-	-	-
Part-time help	-	-	-	-	-	-
Student help	497,722.00	-	-	-	-	-
Overtime	-	3,500.00	-	-	-	-
Graduate Assistants	104,300.00	-	-	-	-	-
Other personnel	602,022.00	3,500.00	-	-	-	-
Benefits	114,534.30	41,876.45	-	-	-	-
Utilities	-	-	-	-	-	-
Capital outlay	-	-	-	-	81,388.00	-
Travel	-	-	-	-	-	-
Supplies and services	514,573.00	-	-	-	-	-
Other	792,456.00	18,032.00	611,770.00	26,238.00	-	95,105.00
Bad debt expense	-	-	-	-	-	-
Supplies and services	1,307,029.00	18,032.00	611,770.00	26,238.00	81,388.00	95,105.00
Total Operating Expenses	2,082,000.30	163,114.29	611,770.00	26,238.00	81,388.00	95,105.00
Operating Income (Loss)	(0.30)	(27,468.29)	43,746.00	-	-	-
Other Non-operating Revenues (Expenses)						
State appropriations	-	-	-	-	-	-
Gifts	-	-	-	-	-	-
Investment income	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-
Operating Transfers, net	-	-	(43,746.00)	-	-	-
Net Non-operating Revenues	-	-	(43,746.00)	-	-	-
Increase (Decrease) in Net Position	\$ (0.30)	\$ (27,468.29)	\$ -	\$ -	\$ -	\$ -

<u>Student Sustainability</u>	<u>Mental Health Student Fund</u>	<u>Hutchens/SGA Centennial Leaders Scholarship</u>	<u>FY23</u>	<u>FY22</u>	<u>Change</u>	
\$ 63,921.00	\$ 131,000.00	\$ 81,388.00	\$ 3,352,202.00	\$ 3,362,186.00	\$ (9,984.00)	Operating Revenue
-	-	(80,000.00)	(80,000.00)	(80,000.00)	-	Tuition and fees
-	-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	-	Grants and contracts
-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
<u>63,921.00</u>	<u>131,000.00</u>	<u>1,388.00</u>	<u>3,272,202.00</u>	<u>3,282,186.00</u>	<u>(9,984.00)</u>	Total Operating Revenue
-	<u>92,049.00</u>	-	<u>250,169.84</u>	<u>273,878.78</u>	<u>(23,708.94)</u>	Operating Expenses
-	-	-	-	-	-	Faculty and Staff Salaries
-	-	-	497,722.00	508,118.00	(10,396.00)	Part-time help
-	-	-	3,500.00	5,500.00	(2,000.00)	Student help
-	-	-	104,300.00	88,525.00	15,775.00	Overtime
-	-	-	605,522.00	602,143.00	3,379.00	Graduate Assistants
-	<u>38,660.58</u>	-	<u>195,071.33</u>	<u>168,033.60</u>	<u>27,037.73</u>	Other personnel
-	-	-	-	-	-	Benefits
63,921.00	-	-	145,309.00	163,350.00	(18,041.00)	Utilities
-	-	-	-	-	-	Capital outlay
-	-	2,388.00	516,961.00	697,463.00	(180,502.00)	Travel
-	-	-	1,543,601.00	2,044,736.20	(501,135.20)	Supplies and services
-	-	-	-	-	-	Other
63,921.00	-	<u>2,388.00</u>	<u>2,205,871.00</u>	<u>2,905,549.20</u>	<u>(699,678.20)</u>	Bad debt expense
63,921.00	<u>130,709.58</u>	<u>2,388.00</u>	<u>3,256,634.17</u>	<u>3,949,604.58</u>	<u>(692,970.41)</u>	Supplies and services
-	<u>290.42</u>	<u>(1,000.00)</u>	<u>15,567.83</u>	<u>(667,418.58)</u>	<u>682,986.41</u>	Total Operating Expenses
-	-	-	-	-	-	Operating Income (Loss)
-	-	-	-	-	-	Other Non-operating Revenues (Expenses)
-	-	-	-	-	-	State appropriations
-	-	1,000.00	1,000.00	1,000.00	-	Gifts
-	-	-	-	-	-	Investment income
-	-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	-	Debt Service Transfers
-	-	-	(43,746.00)	(41,432.00)	(2,314.00)	Operating Transfers, net
-	-	<u>1,000.00</u>	<u>(42,746.00)</u>	<u>(40,432.00)</u>	<u>(2,314.00)</u>	Net Non-operating Revenues
\$ -	\$ 290.42	\$ -	\$ (27,178.17)	\$ (707,850.58)	\$ 680,672.41	Increase (Decrease) in Net Position

Missouri State University
Operating Budget
Broadcast Services
For the Year Ending June 30, 2023

	FY23	FY22	Change
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	925,000.00	925,000.00	-
Sales and services of educational services	569,600.00	553,000.00	16,600.00
Other revenues	110,100.00	110,000.00	100.00
Total Operating Revenue	1,604,700.00	1,588,000.00	16,700.00
Operating Expenses			
Faculty and Staff Salaries	1,411,011.60	1,358,202.97	52,808.63
Part-time help	102,036.00	104,500.00	(2,464.00)
Student help	44,700.00	31,300.00	13,400.00
Overtime	5,700.00	13,500.00	(7,800.00)
Graduate Assistants	-	-	-
Other personnel	152,436.00	149,300.00	3,136.00
Benefits	600,481.64	529,968.80	70,512.84
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	-	-	-
Other	2,161,046.76	2,093,451.50	67,595.26
Bad debt expense	-	-	-
Supplies and services	2,161,046.76	2,093,451.50	67,595.26
Total Operating Expenses	4,324,976.00	4,130,923.27	194,052.73
Operating Income (Loss)	(2,720,276.00)	(2,542,923.27)	(177,352.73)
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	2,233,681.00	2,056,329.00	177,352.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	486,595.00	486,595.00	-
Net Non-operating Revenues	2,720,276.00	2,542,924.00	177,352.00
Increase (Decrease) in Net Position	\$ -	\$ 0.73	\$ (0.73)

Missouri State University
Operating Budget
Defense & Strategic Studies
For the Year Ending June 30, 2023

	FY23	FY22	Change
Operating Revenue			
Tuition and fees	\$ 807,668.00	\$ 807,668.00	\$ -
Scholarships and fellowships	(116,000.00)	(116,000.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
Total Operating Revenue	691,668.00	691,668.00	-
Operating Expenses			
Faculty and Staff Salaries	506,538.24	517,759.91	(11,221.67)
Part-time help	86,602.00	86,602.00	-
Student help	3,061.00	3,061.00	-
Overtime	350.00	350.00	-
Graduate Assistants	55,611.93	55,611.93	-
Other personnel	145,624.93	145,624.93	-
Benefits	157,616.43	147,363.88	10,252.55
Utilities	-	-	-
Capital outlay	-	-	-
Travel	1,000.00	1,000.00	-
Supplies and services	46,525.00	46,525.00	-
Other	89,425.00	89,425.00	-
Bad debt expense	-	-	-
Supplies and services	136,950.00	136,950.00	-
Total Operating Expenses	946,729.60	947,698.72	(969.12)
Operating Income (Loss)	(255,061.60)	(256,030.72)	969.12
Other Non-operating Revenues (Expenses)			
State appropriations	91,031.00	91,031.00	-
Gifts	165,000.00	165,000.00	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
Net Non-operating Revenues	256,031.00	256,031.00	-
Increase (Decrease) in Net Position	\$ 969.40	\$ 0.28	\$ 969.12

Missouri State University
Operating Budget
Jordan Valley Innovation Center
For the Year Ending June 30, 2023

	FY23	FY22	Change
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	300,000.00	120,000.00	180,000.00
Sales and services of educational services	384,985.00	343,585.00	41,400.00
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
Total Operating Revenue	684,985.00	463,585.00	221,400.00
Operating Expenses			
Faculty and Staff Salaries	169,598.03	203,209.77	(33,611.74)
Part-time help	10,868.00	10,868.00	-
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	10,868.00	10,868.00	-
Benefits	72,068.00	78,833.56	(6,765.56)
Utilities	204,000.00	204,000.00	-
Capital outlay	20,000.00	20,000.00	-
Travel	-	-	-
Supplies and services	322,450.79	96,172.89	226,277.90
Other	90,000.00	54,500.00	35,500.00
Bad debt expense	-	-	-
Supplies and services	432,450.79	170,672.89	261,777.90
Total Operating Expenses	888,984.82	667,584.22	221,400.60
Operating Income (Loss)	(203,999.82)	(203,999.22)	(0.60)
Other Non-operating Revenues (Expenses)			
State appropriations	-	1,632,000.00	(1,632,000.00)
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	(1,632,000.00)	1,632,000.00
Operating Transfers, net	204,000.00	204,000.00	-
Net Non-operating Revenues	204,000.00	204,000.00	-
Increase (Decrease) in Net Position	\$ 0.18	\$ 0.78	\$ (0.60)



Missouri StateTM

U N I V E R S I T Y

AUXILIARY SYSTEM FUND

YEAR ENDING JUNE 30, 2023

Missouri State University
Operating Budget
Auxiliary Funds
For the Year Ending June 30, 2023

	Bookstore	Residence Life	Plaster Student Union	Magers Health & Wellness Center	Intercollegiate Athletics	Athletic Facilities	Transportation Services
Operating Revenue							
Tuition and fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,350.00	\$ -
Scholarships and fellowships	-	(768,220.00)	-	-	(5,160,554.00)	-	-
Grants and contracts	-	50,000.00	-	-	-	10,000.00	-
Sales and services of educational services	-	-	-	-	(24,299.00)	2,512,000.00	-
Sales and services - auxiliaries	2,513,000.00	31,114,260.00	1,155,000.00	1,964,500.00	4,606,000.00	104,366.00	1,987,604.00
Other revenues	57,143.00	214,026.00	5,000.00	-	150,000.00	-	16,000.00
Total Operating Revenue	<u>2,570,143.00</u>	<u>30,610,066.00</u>	<u>1,160,000.00</u>	<u>1,964,500.00</u>	<u>(428,853.00)</u>	<u>2,654,716.00</u>	<u>2,003,604.00</u>
Operating Expenses							
Faculty and Staff Salaries	716,854.76	4,709,169.12	945,623.02	2,250,944.52	5,590,002.69	1,339,760.45	887,322.13
Part-time help	85,000.00	114,855.00	-	589,000.00	376,808.00	181,000.00	35,000.00
Student help	445,000.00	953,969.00	185,607.00	77,080.00	103,809.00	407,555.00	-
Overtime	5,000.00	45,911.00	6,895.00	5,000.00	15,304.00	27,000.00	27,000.00
Graduate Assistants	-	150,409.00	66,976.00	13,535.00	202,400.00	34,220.00	-
Other personnel	535,000.00	1,265,144.00	259,478.00	684,615.00	698,321.00	649,775.00	62,000.00
Benefits	307,624.00	1,980,798.07	397,161.67	990,749.70	2,376,815.33	576,636.39	370,872.10
Utilities	24,151.00	1,692,266.00	325,915.00	-	-	176,597.00	70,000.00
Capital outlay	85,000.00	25,500.00	-	-	62,240.00	18,000.00	-
Travel	12,000.00	77,928.00	22,500.00	7,000.00	2,654,301.00	6,200.00	15,000.00
Supplies and services	545,000.00	11,104,100.00	244,265.00	181,560.00	1,912,121.00	703,958.00	1,212,522.00
Other	110,800.00	495,535.00	55,065.00	20,000.00	1,435,030.00	116,531.00	5,000.00
Bad debt expense	76,500.00	339,651.00	-	20,000.00	-	-	-
Supplies and services	829,300.00	12,042,714.00	321,830.00	228,560.00	6,063,692.00	844,689.00	1,232,522.00
Total Operating Expenses	<u>2,412,929.76</u>	<u>21,690,091.19</u>	<u>2,250,007.69</u>	<u>4,154,869.22</u>	<u>14,728,831.02</u>	<u>3,587,457.84</u>	<u>2,622,716.23</u>
Operating Income (Loss)	<u>157,213.24</u>	<u>8,919,974.81</u>	<u>(1,090,007.69)</u>	<u>(2,190,369.22)</u>	<u>(15,157,684.02)</u>	<u>(932,741.84)</u>	<u>(619,112.23)</u>
Other Non-operating Revenues (Expenses)							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	2,382,839.00	1,160,000.00	-
Investment income	-	20,000.00	-	-	-	35,000.00	2,500.00
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	(9,343.00)	(3,504,020.00)	(165,591.00)	(824,762.50)	-	(3,065,805.00)	(253,222.50)
Operating Transfers, net	(1,697.00)	(4,363,271.00)	1,283,861.00	2,880,490.00	12,774,959.00	2,452,782.00	1,018,055.00
Net Non-operating Revenues	<u>(11,040.00)</u>	<u>(7,847,291.00)</u>	<u>1,118,270.00</u>	<u>2,055,727.50</u>	<u>15,157,798.00</u>	<u>581,977.00</u>	<u>767,332.50</u>
Increase (Decrease) in Net Position	<u>146,173.24</u>	<u>1,072,683.81</u>	<u>28,262.31</u>	<u>(134,641.72)</u>	<u>113.98</u>	<u>(350,764.84)</u>	<u>148,220.27</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 146,173.24</u>	<u>\$ 1,072,683.81</u>	<u>\$ 28,262.31</u>	<u>\$ (134,641.72)</u>	<u>\$ 113.98</u>	<u>\$ (350,764.84)</u>	<u>\$ 148,220.27</u>

B.E.A.R. Fee	Auxiliary System Fees	Bill R. Foster and Family Recreation Center	FY23	FY22	Change	
\$ -	\$ 11,396,523.00	\$ -	\$ 11,424,873.00	\$ 11,856,988.00	\$ (432,115.00)	Operating Revenue
-	-	-	(5,928,774.00)	(6,077,716.00)	148,942.00	Tuition and fees
-	-	-	60,000.00	10,000.00	50,000.00	Scholarships and fellowships
-	-	-	2,487,701.00	1,951,701.00	536,000.00	Grants and contracts
-	-	195,500.00	43,640,230.00	41,041,477.00	2,598,753.00	Sales and services of educational services
-	-	-	442,169.00	234,926.00	207,243.00	Sales and services - auxiliaries
-	11,396,523.00	195,500.00	52,126,199.00	49,017,376.00	3,108,823.00	Other revenues
-	-	638,480.80	17,078,157.49	16,181,648.15	896,509.34	Total Operating Revenue
-	-	5,000.00	1,386,663.00	1,278,663.00	108,000.00	Operating Expenses
-	-	493,200.00	2,666,220.00	2,665,655.00	565.00	Faculty and Staff Salaries
-	-	1,000.00	133,110.00	133,110.00	-	Part-time help
-	-	73,600.00	541,140.00	701,646.87	(160,506.87)	Student help
-	-	572,800.00	4,727,133.00	4,779,074.87	(51,941.87)	Overtime
-	-	321,412.94	7,322,070.20	6,595,559.46	726,510.74	Graduate Assistants
104,640.00	-	130,000.00	2,523,569.00	2,619,144.00	(95,575.00)	Other personnel
-	-	135,000.00	325,740.00	290,740.00	35,000.00	Benefits
-	-	16,500.00	2,811,429.00	2,657,128.00	154,301.00	Utilities
-	-	258,000.00	16,161,526.00	15,683,975.00	477,551.00	Capital outlay
200,000.00	-	51,000.00	2,488,961.00	2,418,619.00	70,342.00	Travel
-	-	-	436,151.00	436,151.00	-	Supplies and services
200,000.00	-	460,500.00	22,223,807.00	21,486,613.00	737,194.00	Other
304,640.00	-	2,123,193.74	53,874,736.69	51,662,039.48	2,212,697.21	Bad debt expense
(304,640.00)	11,396,523.00	(1,927,693.74)	(1,748,537.69)	(2,644,663.48)	896,125.79	Supplies and services
-	-	-	-	-	-	Total Operating Expenses
150,000.00	-	247,500.00	3,940,339.00	6,260,153.00	(2,319,814.00)	Operating Income (Loss)
-	-	-	57,500.00	43,500.00	14,000.00	Other Non-operating Revenues (Expenses)
-	-	-	-	-	-	State appropriations
(1,324,255.00)	-	(807,057.00)	(9,954,056.00)	(10,083,990.09)	129,934.09	Gifts
1,622,553.00	(11,396,523.00)	2,655,830.00	8,927,039.00	8,716,168.00	210,871.00	Investment income
448,298.00	(11,396,523.00)	2,096,273.00	2,970,822.00	4,935,830.91	(1,965,008.91)	Other non-operating revenue (expense)
143,658.00	-	168,579.26	1,222,284.31	2,291,167.43	(1,068,883.12)	Debt Service Transfers
-	-	-	-	-	-	Operating Transfers, net
-	-	-	-	-	-	Net Non-operating Revenues
-	-	-	-	-	-	Increase (Decrease) in Net Position
-	-	-	-	-	-	Non-Recurring Allocations included in FY23 Budget
\$ 143,658.00	\$ -	\$ 168,579.26	\$ 1,222,284.31	\$ 2,291,167.43	\$ (1,068,883.12)	Increase (Decrease) in Net Position excluding non-recurring

Missouri State University
Operating Budget
Bookstore
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,513,000.00	2,730,000.00	(217,000.00)
Other revenues	57,143.00	-	57,143.00
Total Operating Revenue	<u>2,570,143.00</u>	<u>2,730,000.00</u>	<u>(159,857.00)</u>
Operating Expenses			
Faculty and Staff Salaries	716,854.76	691,746.97	25,107.79
Part-time help	85,000.00	90,000.00	(5,000.00)
Student help	445,000.00	475,000.00	(30,000.00)
Overtime	5,000.00	5,000.00	-
Graduate Assistants	-	-	-
Other personnel	535,000.00	570,000.00	(35,000.00)
Benefits	307,624.00	283,538.79	24,085.21
Utilities	24,151.00	24,151.00	-
Capital outlay	85,000.00	85,000.00	-
Travel	12,000.00	12,000.00	-
Supplies and services	545,000.00	521,697.00	23,303.00
Other	110,800.00	117,300.00	(6,500.00)
Bad debt expense	76,500.00	76,500.00	-
Supplies and services	829,300.00	812,497.00	16,803.00
Total Operating Expenses	<u>2,412,929.76</u>	<u>2,381,933.76</u>	<u>30,996.00</u>
Operating Income (Loss)	<u>157,213.24</u>	<u>348,066.24</u>	<u>(190,853.00)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(9,343.00)	(9,343.00)	-
Operating Transfers, net	(1,697.00)	(338,753.00)	337,056.00
Net Non-operating Revenues	<u>(11,040.00)</u>	<u>(348,096.00)</u>	<u>337,056.00</u>
Increase (Decrease) in Net Position	<u>146,173.24</u>	<u>(29.76)</u>	<u>146,203.00</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 146,173.24</u>	<u>\$ (29.76)</u>	<u>\$ 146,203.00</u>

Missouri State University
Operating Budget
Residence Life
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(768,220.00)	(1,116,162.00)	347,942.00
Grants and contracts	50,000.00	-	50,000.00
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	31,114,260.00	28,015,743.00	3,098,517.00
Other revenues	214,026.00	214,026.00	-
Total Operating Revenue	<u>30,610,066.00</u>	<u>27,113,607.00</u>	<u>3,496,459.00</u>
Operating Expenses			
Faculty and Staff Salaries	4,709,169.12	4,417,687.49	291,481.63
Part-time help	114,855.00	114,855.00	-
Student help	953,969.00	953,969.00	-
Overtime	45,911.00	45,911.00	-
Graduate Assistants	150,409.00	237,351.87	(86,942.87)
Other personnel	1,265,144.00	1,352,086.87	(86,942.87)
Benefits	1,980,798.07	1,776,687.99	204,110.08
Utilities	1,692,266.00	1,692,266.00	-
Capital outlay	25,500.00	25,500.00	-
Travel	77,928.00	77,928.00	-
Supplies and services	11,104,100.00	10,250,000.00	854,100.00
Other	495,535.00	495,535.00	-
Bad debt expense	339,651.00	339,651.00	-
Supplies and services	12,042,714.00	11,188,614.00	854,100.00
Total Operating Expenses	<u>21,690,091.19</u>	<u>20,427,342.35</u>	<u>1,262,748.84</u>
Operating Income (Loss)	<u>8,919,974.81</u>	<u>6,686,264.65</u>	<u>2,233,710.16</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	20,000.00	6,000.00	14,000.00
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(3,504,020.00)	(3,100,433.77)	(403,586.23)
Operating Transfers, net	(4,363,271.00)	(3,220,233.00)	(1,143,038.00)
Net Non-operating Revenues	<u>(7,847,291.00)</u>	<u>(6,314,666.77)</u>	<u>(1,532,624.23)</u>
Increase (Decrease) in Net Position	<u>1,072,683.81</u>	<u>371,597.88</u>	<u>701,085.93</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 1,072,683.81</u>	<u>\$ 371,597.88</u>	<u>\$ 701,085.93</u>

Missouri State University
Operating Budget
Plaster Student Union
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,155,000.00	1,000,000.00	155,000.00
Other revenues	5,000.00	4,900.00	100.00
Total Operating Revenue	<u>1,160,000.00</u>	<u>1,004,900.00</u>	<u>155,100.00</u>
Operating Expenses			
Faculty and Staff Salaries	945,623.02	854,035.32	91,587.70
Part-time help	-	-	-
Student help	185,607.00	172,607.00	13,000.00
Overtime	6,895.00	6,895.00	-
Graduate Assistants	66,976.00	65,190.00	1,786.00
Other personnel	259,478.00	244,692.00	14,786.00
Benefits	397,161.67	341,614.13	55,547.54
Utilities	325,915.00	325,915.00	-
Capital outlay	-	-	-
Travel	22,500.00	22,500.00	-
Supplies and services	244,265.00	261,580.00	(17,315.00)
Other	55,065.00	49,065.00	6,000.00
Bad debt expense	-	-	-
Supplies and services	321,830.00	333,145.00	(11,315.00)
Total Operating Expenses	<u>2,250,007.69</u>	<u>2,099,401.45</u>	<u>150,606.24</u>
Operating Income (Loss)	<u>(1,090,007.69)</u>	<u>(1,094,501.45)</u>	<u>4,493.76</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(165,591.00)	(165,591.00)	-
Operating Transfers, net	1,283,861.00	1,261,643.00	22,218.00
Net Non-operating Revenues	<u>1,118,270.00</u>	<u>1,096,052.00</u>	<u>22,218.00</u>
Increase (Decrease) in Net Position	<u>28,262.31</u>	<u>1,550.55</u>	<u>26,711.76</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 28,262.31</u>	<u>\$ 1,550.55</u>	<u>\$ 26,711.76</u>

Missouri State University
Operating Budget
Magers Health & Wellness Center
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,964,500.00	2,014,500.00	(50,000.00)
Other revenues	-	-	-
Total Operating Revenue	<u>1,964,500.00</u>	<u>2,014,500.00</u>	<u>(50,000.00)</u>
Operating Expenses			
Faculty and Staff Salaries	<u>2,250,944.52</u>	<u>2,179,722.05</u>	<u>71,222.47</u>
Part-time help	589,000.00	589,000.00	-
Student help	77,080.00	72,715.00	4,365.00
Overtime	5,000.00	5,000.00	-
Graduate Assistants	<u>13,535.00</u>	<u>13,014.00</u>	<u>521.00</u>
Other personnel	<u>684,615.00</u>	<u>679,729.00</u>	<u>4,886.00</u>
Benefits	<u>990,749.70</u>	<u>916,652.82</u>	<u>74,096.88</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	7,000.00	7,000.00	-
Supplies and services	181,560.00	181,560.00	-
Other	20,000.00	20,000.00	-
Bad debt expense	<u>20,000.00</u>	<u>20,000.00</u>	<u>-</u>
Supplies and services	<u>228,560.00</u>	<u>228,560.00</u>	<u>-</u>
Total Operating Expenses	<u>4,154,869.22</u>	<u>4,004,663.87</u>	<u>150,205.35</u>
Operating Income (Loss)	<u>(2,190,369.22)</u>	<u>(1,990,163.87)</u>	<u>(200,205.35)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(824,762.50)	(820,212.50)	(4,550.00)
Operating Transfers, net	<u>2,880,490.00</u>	<u>2,291,316.00</u>	<u>589,174.00</u>
Net Non-operating Revenues	<u>2,055,727.50</u>	<u>1,471,103.50</u>	<u>584,624.00</u>
Increase (Decrease) in Net Position	<u>(134,641.72)</u>	<u>(519,060.37)</u>	<u>384,418.65</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (134,641.72)</u>	<u>\$ (519,060.37)</u>	<u>\$ 384,418.65</u>



Missouri State University
Operating Budget
Intercollegiate Athletics
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(5,160,554.00)	(4,961,554.00)	(199,000.00)
Grants and contracts	-	-	-
Sales and services of educational services	(24,299.00)	(24,299.00)	-
Sales and services - auxiliaries	4,606,000.00	4,490,500.00	115,500.00
Other revenues	150,000.00	-	150,000.00
Total Operating Revenue	<u>(428,853.00)</u>	<u>(495,353.00)</u>	<u>66,500.00</u>
Operating Expenses			
Faculty and Staff Salaries	5,590,002.69	5,203,790.65	386,212.04
Part-time help	376,808.00	268,808.00	108,000.00
Student help	103,809.00	103,809.00	-
Overtime	15,304.00	15,304.00	-
Graduate Assistants	202,400.00	241,380.00	(38,980.00)
Other personnel	698,321.00	629,301.00	69,020.00
Benefits	2,376,815.33	2,101,945.67	274,869.66
Utilities	-	-	-
Capital outlay	62,240.00	62,240.00	-
Travel	2,654,301.00	2,500,000.00	154,301.00
Supplies and services	1,912,121.00	1,854,264.00	57,857.00
Other	1,435,030.00	1,372,188.00	62,842.00
Bad debt expense	-	-	-
Supplies and services	6,063,692.00	5,788,692.00	275,000.00
Total Operating Expenses	<u>14,728,831.02</u>	<u>13,723,729.32</u>	<u>1,005,101.70</u>
Operating Income (Loss)	<u>(15,157,684.02)</u>	<u>(14,219,082.32)</u>	<u>(938,601.70)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	2,382,839.00	2,002,653.00	380,186.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	12,774,959.00	12,214,963.00	559,996.00
Net Non-operating Revenues	<u>15,157,798.00</u>	<u>14,217,616.00</u>	<u>940,182.00</u>
Increase (Decrease) in Net Position	<u>113.98</u>	<u>(1,466.32)</u>	<u>1,580.30</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 113.98</u>	<u>\$ (1,466.32)</u>	<u>\$ 1,580.30</u>

Missouri State University
Operating Budget
Athletic Facilities
For the Year Ending June 30, 2023

	Plaster Sports Complex	Hammons Student Center	Great Southern Bank Arena	Juanita K. Hammons Hall Performing Arts
Operating Revenue				
Tuition and fees	\$ -	\$ -	\$ -	\$ 28,350.00
Scholarships and fellowships	-	-	-	-
Grants and contracts	-	-	-	10,000.00
Sales and services of educational services	-	15,000.00	1,324,000.00	1,173,000.00
Sales and services - auxiliaries	37,066.00	300.00	67,000.00	-
Other revenues	-	-	-	-
Total Operating Revenue	<u>37,066.00</u>	<u>15,300.00</u>	<u>1,391,000.00</u>	<u>1,211,350.00</u>
Operating Expenses				
Faculty and Staff Salaries	31,907.00	375,540.00	318,066.50	614,246.95
Part-time help	-	-	131,000.00	50,000.00
Student help	-	-	192,555.00	215,000.00
Overtime	1,000.00	8,000.00	8,000.00	10,000.00
Graduate Assistants	-	10,767.00	11,035.00	12,418.00
Other personnel	1,000.00	18,767.00	342,590.00	287,418.00
Benefits	13,400.94	157,726.80	143,674.93	261,833.72
Utilities	-	-	-	176,597.00
Capital outlay	-	18,000.00	-	-
Travel	-	2,700.00	-	3,500.00
Supplies and services	60,356.00	140,602.00	298,000.00	205,000.00
Other	18,000.00	19,903.00	50,000.00	28,628.00
Bad debt expense	-	-	-	-
Supplies and services	78,356.00	181,205.00	348,000.00	237,128.00
Total Operating Expenses	<u>124,663.94</u>	<u>733,238.80</u>	<u>1,152,331.43</u>	<u>1,577,223.67</u>
Operating Income (Loss)	<u>(87,597.94)</u>	<u>(717,938.80)</u>	<u>238,668.57</u>	<u>(365,873.67)</u>
Other Non-operating Revenues (Expenses)				
State appropriations	-	-	-	-
Gifts	-	-	1,100,000.00	60,000.00
Investment income	-	-	-	35,000.00
Other non-operating revenue (expense)	-	-	-	-
Debt Service Transfers	(148,600.00)	(315,834.00)	(2,601,371.00)	-
Operating Transfers, net	192,044.00	971,536.00	949,773.00	339,429.00
Net Non-operating Revenues	<u>43,444.00</u>	<u>655,702.00</u>	<u>(551,598.00)</u>	<u>434,429.00</u>
Increase (Decrease) in Net Position	<u>(44,153.94)</u>	<u>(62,236.80)</u>	<u>(312,929.43)</u>	<u>68,555.33</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (44,153.94)</u>	<u>\$ (62,236.80)</u>	<u>\$ (312,929.43)</u>	<u>\$ 68,555.33</u>

FY23	FY22	Change	
\$ 28,350.00	\$ 32,000.00	\$ (3,650.00)	Operating Revenue
-	-	-	Tuition and fees
10,000.00	10,000.00	-	Scholarships and fellowships
2,512,000.00	1,976,000.00	536,000.00	Grants and contracts
104,366.00	640,300.00	(535,934.00)	Sales and services of educational services
-	-	-	Sales and services - auxiliaries
2,654,716.00	2,658,300.00	(3,584.00)	Other revenues
			Total Operating Revenue
1,339,760.45	1,294,321.30	45,439.15	Operating Expenses
181,000.00	181,000.00	-	Faculty and Staff Salaries
407,555.00	407,555.00	-	Part-time help
27,000.00	27,000.00	-	Student help
34,220.00	33,711.00	509.00	Overtime
649,775.00	649,266.00	509.00	Graduate Assistants
576,636.39	531,074.32	45,562.07	Other personnel
176,597.00	176,597.00	-	Benefits
18,000.00	18,000.00	-	Utilities
6,200.00	6,200.00	-	Capital outlay
703,958.00	848,958.00	(145,000.00)	Travel
116,531.00	116,531.00	-	Supplies and services
-	-	-	Other
844,689.00	989,689.00	(145,000.00)	Bad debt expense
3,587,457.84	3,640,947.62	(53,489.78)	Supplies and services
(932,741.84)	(982,647.62)	49,905.78	Total Operating Expenses
			Operating Income (Loss)
-	-	-	Other Non-operating Revenues (Expenses)
1,160,000.00	3,860,000.00	(2,700,000.00)	State appropriations
35,000.00	35,000.00	-	Gifts
-	-	-	Investment income
(3,065,805.00)	(3,807,069.00)	741,264.00	Other non-operating revenue (expense)
2,452,782.00	2,543,152.00	(90,370.00)	Debt Service Transfers
581,977.00	2,631,083.00	(2,049,106.00)	Operating Transfers, net
(350,764.84)	1,648,435.38	(1,999,200.22)	Net Non-operating Revenues
			Increase (Decrease) in Net Position
-	-	-	Non-Recurring Allocations included in FY23 Budget
\$ (350,764.84)	\$ 1,648,435.38	\$ (1,999,200.22)	Increase (Decrease) in Net Position excluding non-recurring

Missouri State University
Operating Budget
Athletic Facilities-Plaster Sports Complex
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	37,066.00	37,000.00	66.00
Other revenues	-	-	-
Total Operating Revenue	<u>37,066.00</u>	<u>37,000.00</u>	<u>66.00</u>
Operating Expenses			
Faculty and Staff Salaries	<u>31,907.00</u>	<u>27,393.00</u>	<u>4,514.00</u>
Part-time help	-	-	-
Student help	-	-	-
Overtime	1,000.00	1,000.00	-
Graduate Assistants	-	-	-
Other personnel	<u>1,000.00</u>	<u>1,000.00</u>	<u>-</u>
Benefits	<u>13,400.94</u>	<u>10,957.20</u>	<u>2,443.74</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	60,356.00	60,356.00	-
Other	18,000.00	18,000.00	-
Bad debt expense	-	-	-
Supplies and services	<u>78,356.00</u>	<u>78,356.00</u>	<u>-</u>
Total Operating Expenses	<u>124,663.94</u>	<u>117,706.20</u>	<u>6,957.74</u>
Operating Income (Loss)	<u>(87,597.94)</u>	<u>(80,706.20)</u>	<u>(6,891.74)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(148,600.00)	(148,600.00)	-
Operating Transfers, net	<u>192,044.00</u>	<u>229,940.00</u>	<u>(37,896.00)</u>
Net Non-operating Revenues	<u>43,444.00</u>	<u>81,340.00</u>	<u>(37,896.00)</u>
Increase (Decrease) in Net Position	<u>(44,153.94)</u>	<u>633.80</u>	<u>(44,787.74)</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (44,153.94)</u>	<u>\$ 633.80</u>	<u>\$ (44,787.74)</u>

Missouri State University
Operating Budget
Athletic Facilities-Hammons Student Center
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	15,000.00	-	15,000.00
Sales and services - auxiliaries	300.00	29,300.00	(29,000.00)
Other revenues	-	-	-
Total Operating Revenue	<u>15,300.00</u>	<u>29,300.00</u>	<u>(14,000.00)</u>
Operating Expenses			
Faculty and Staff Salaries	<u>375,540.00</u>	<u>406,813.70</u>	<u>(31,273.70)</u>
Part-time help	-	-	-
Student help	-	-	-
Overtime	8,000.00	8,000.00	-
Graduate Assistants	<u>10,767.00</u>	<u>10,258.00</u>	<u>509.00</u>
Other personnel	<u>18,767.00</u>	<u>18,258.00</u>	<u>509.00</u>
Benefits	<u>157,726.80</u>	<u>162,596.28</u>	<u>(4,869.48)</u>
Utilities	-	-	-
Capital outlay	18,000.00	18,000.00	-
Travel	2,700.00	2,700.00	-
Supplies and services	140,602.00	140,602.00	-
Other	19,903.00	19,903.00	-
Bad debt expense	-	-	-
Supplies and services	<u>181,205.00</u>	<u>181,205.00</u>	<u>-</u>
Total Operating Expenses	<u>733,238.80</u>	<u>768,872.98</u>	<u>(35,634.18)</u>
Operating Income (Loss)	<u>(717,938.80)</u>	<u>(739,572.98)</u>	<u>21,634.18</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(315,834.00)	(315,834.00)	-
Operating Transfers, net	<u>971,536.00</u>	<u>1,096,782.00</u>	<u>(125,246.00)</u>
Net Non-operating Revenues	<u>655,702.00</u>	<u>780,948.00</u>	<u>(125,246.00)</u>
Increase (Decrease) in Net Position	<u>(62,236.80)</u>	<u>41,375.02</u>	<u>(103,611.82)</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (62,236.80)</u>	<u>\$ 41,375.02</u>	<u>\$ (103,611.82)</u>

Missouri State University
Operating Budget
Athletic Facilities-Great Southern Bank Arena
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	1,324,000.00	843,000.00	481,000.00
Sales and services - auxiliaries	67,000.00	534,000.00	(467,000.00)
Other revenues	-	-	-
Total Operating Revenue	<u>1,391,000.00</u>	<u>1,377,000.00</u>	<u>14,000.00</u>
Operating Expenses			
Faculty and Staff Salaries	<u>318,066.50</u>	<u>279,764.60</u>	<u>38,301.90</u>
Part-time help	131,000.00	131,000.00	-
Student help	192,555.00	192,555.00	-
Overtime	8,000.00	8,000.00	-
Graduate Assistants	<u>11,035.00</u>	<u>11,035.00</u>	<u>-</u>
Other personnel	<u>342,590.00</u>	<u>342,590.00</u>	<u>-</u>
Benefits	<u>143,674.93</u>	<u>121,729.84</u>	<u>21,945.09</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	298,000.00	298,000.00	-
Other	50,000.00	50,000.00	-
Bad debt expense	-	-	-
Supplies and services	<u>348,000.00</u>	<u>348,000.00</u>	<u>-</u>
Total Operating Expenses	<u>1,152,331.43</u>	<u>1,092,084.44</u>	<u>60,246.99</u>
Operating Income (Loss)	<u>238,668.57</u>	<u>284,915.56</u>	<u>(46,246.99)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	1,100,000.00	3,800,000.00	(2,700,000.00)
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(2,601,371.00)	(3,342,635.00)	741,264.00
Operating Transfers, net	<u>949,773.00</u>	<u>806,430.00</u>	<u>143,343.00</u>
Net Non-operating Revenues	<u>(551,598.00)</u>	<u>1,263,795.00</u>	<u>(1,815,393.00)</u>
Increase (Decrease) in Net Position	<u>(312,929.43)</u>	<u>1,548,710.56</u>	<u>(1,861,639.99)</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (312,929.43)</u>	<u>\$ 1,548,710.56</u>	<u>\$ (1,861,639.99)</u>

Missouri State University
Operating Budget
Athletic Facilities-Juanita K Hammons Hall Performing Arts
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 28,350.00	\$ 32,000.00	\$ (3,650.00)
Scholarships and fellowships	-	-	-
Grants and contracts	10,000.00	10,000.00	-
Sales and services of educational services	1,173,000.00	1,133,000.00	40,000.00
Sales and services - auxiliaries	-	40,000.00	(40,000.00)
Other revenues	-	-	-
Total Operating Revenue	<u>1,211,350.00</u>	<u>1,215,000.00</u>	<u>(3,650.00)</u>
Operating Expenses			
Faculty and Staff Salaries	614,246.95	580,350.00	33,896.95
Part-time help	50,000.00	50,000.00	-
Student help	215,000.00	215,000.00	-
Overtime	10,000.00	10,000.00	-
Graduate Assistants	12,418.00	12,418.00	-
Other personnel	287,418.00	287,418.00	-
Benefits	261,833.72	235,791.00	26,042.72
Utilities	176,597.00	176,597.00	-
Capital outlay	-	-	-
Travel	3,500.00	3,500.00	-
Supplies and services	205,000.00	350,000.00	(145,000.00)
Other	28,628.00	28,628.00	-
Bad debt expense	-	-	-
Supplies and services	237,128.00	382,128.00	(145,000.00)
Total Operating Expenses	<u>1,577,223.67</u>	<u>1,662,284.00</u>	<u>(85,060.33)</u>
Operating Income (Loss)	<u>(365,873.67)</u>	<u>(447,284.00)</u>	<u>81,410.33</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	60,000.00	60,000.00	-
Investment income	35,000.00	35,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	339,429.00	410,000.00	(70,571.00)
Net Non-operating Revenues	<u>434,429.00</u>	<u>505,000.00</u>	<u>(70,571.00)</u>
Increase (Decrease) in Net Position	<u>\$ 68,555.33</u>	<u>\$ 57,716.00</u>	<u>\$ 10,839.33</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 68,555.33</u>	<u>\$ 57,716.00</u>	<u>\$ 10,839.33</u>

Missouri State University
Operating Budget
Transportation Services
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,987,604.00	1,984,434.00	3,170.00
Other revenues	16,000.00	16,000.00	-
Total Operating Revenue	<u>2,003,604.00</u>	<u>2,000,434.00</u>	<u>3,170.00</u>
Operating Expenses			
Faculty and Staff Salaries	887,322.13	934,121.02	(46,798.89)
Part-time help	35,000.00	25,000.00	10,000.00
Student help	-	-	-
Overtime	27,000.00	27,000.00	-
Graduate Assistants	-	-	-
Other personnel	62,000.00	52,000.00	10,000.00
Benefits	370,872.10	356,376.40	14,495.70
Utilities	70,000.00	130,000.00	(60,000.00)
Capital outlay	-	-	-
Travel	15,000.00	15,000.00	-
Supplies and services	1,212,522.00	1,472,226.00	(259,704.00)
Other	5,000.00	5,000.00	-
Bad debt expense	-	-	-
Supplies and services	1,232,522.00	1,492,226.00	(259,704.00)
Total Operating Expenses	<u>2,622,716.23</u>	<u>2,964,723.42</u>	<u>(342,007.19)</u>
Operating Income (Loss)	<u>(619,112.23)</u>	<u>(964,289.42)</u>	<u>345,177.19</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	2,500.00	2,500.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(253,222.50)	(258,169.82)	4,947.32
Operating Transfers, net	1,018,055.00	1,166,582.00	(148,527.00)
Net Non-operating Revenues	<u>767,332.50</u>	<u>910,912.18</u>	<u>(143,579.68)</u>
Increase (Decrease) in Net Position	<u>148,220.27</u>	<u>(53,377.24)</u>	<u>201,597.51</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 148,220.27</u>	<u>\$ (53,377.24)</u>	<u>\$ 201,597.51</u>

Missouri State University
Operating Budget
Bill R Foster and Family Recreation Center
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	195,500.00	166,000.00	29,500.00
Other revenues	-	-	-
Total Operating Revenue	<u>195,500.00</u>	<u>166,000.00</u>	<u>29,500.00</u>
Operating Expenses			
Faculty and Staff Salaries	638,480.80	606,223.35	32,257.45
Part-time help	5,000.00	10,000.00	(5,000.00)
Student help	493,200.00	480,000.00	13,200.00
Overtime	1,000.00	1,000.00	-
Graduate Assistants	73,600.00	111,000.00	(37,400.00)
Other personnel	572,800.00	602,000.00	(29,200.00)
Benefits	321,412.94	287,669.34	33,743.60
Utilities	130,000.00	165,575.00	(35,575.00)
Capital outlay	135,000.00	100,000.00	35,000.00
Travel	16,500.00	16,500.00	-
Supplies and services	258,000.00	293,690.00	(35,690.00)
Other	51,000.00	43,000.00	8,000.00
Bad debt expense	-	-	-
Supplies and services	460,500.00	453,190.00	7,310.00
Total Operating Expenses	<u>2,123,193.74</u>	<u>2,114,657.69</u>	<u>8,536.05</u>
Operating Income (Loss)	<u>(1,927,693.74)</u>	<u>(1,948,657.69)</u>	<u>20,963.95</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	247,500.00	247,500.00	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(807,057.00)	(924,040.00)	116,983.00
Operating Transfers, net	2,655,830.00	2,500,907.00	154,923.00
Net Non-operating Revenues	<u>2,096,273.00</u>	<u>1,824,367.00</u>	<u>271,906.00</u>
Increase (Decrease) in Net Position	<u>168,579.26</u>	<u>(124,290.69)</u>	<u>292,869.95</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 168,579.26</u>	<u>\$ (124,290.69)</u>	<u>\$ 292,869.95</u>





Missouri StateTM

U N I V E R S I T Y

WEST PLAINS CAMPUS OPERATING & AUXILIARY

YEAR ENDING JUNE 30, 2023

Missouri State University
Operating Budget
West Plains Funds
For the Year Ending June 30, 2023

	West Plains Operating	West Plains Designated	West Plains Auxiliary
Operating Revenue			
Tuition and fees	\$ 4,857,107.00	\$ -	\$ 91,000.00
Scholarships and fellowships	(463,600.00)	-	(41,848.00)
Grants and contracts	-	-	-
Sales and services of educational services	141,000.00	-	200.00
Sales and services - auxiliaries	4,000.00	-	1,422,181.00
Other revenues	39,891.00	-	50,638.00
Total Operating Revenue	<u>4,578,398.00</u>	<u>-</u>	<u>1,522,171.00</u>
Operating Expenses			
Faculty and Staff Salaries	6,311,510.97	496,512.37	304,754.21
Part-time help	402,029.42	-	45,200.00
Student help	134,063.74	-	72,450.00
Overtime	4,541.00	-	-
Graduate Assistants	-	-	-
Other personnel	540,634.16	-	117,650.00
Benefits	2,506,712.26	205,105.19	131,477.18
Utilities	294,704.00	-	48,280.00
Capital outlay	64,465.00	-	-
Travel	101,211.81	-	4,600.00
Supplies and services	649,197.51	3,043.00	193,711.30
Other	872,257.00	1,000.00	449,850.00
Bad debt expense	30,000.00	-	-
Supplies and services	1,717,131.32	4,043.00	648,161.30
Total Operating Expenses	<u>11,370,692.71</u>	<u>705,660.56</u>	<u>1,250,322.69</u>
Operating Income (Loss)	<u>(6,792,294.71)</u>	<u>(705,660.56)</u>	<u>271,848.31</u>
Other Non-operating Revenues (Expenses)			
State appropriations	6,694,303.00	485,000.00	-
Gifts	190,640.00	-	-
Investment income	25,000.00	-	5,150.00
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(26,826.25)	-	(50,525.97)
Operating Transfers, net	(3,891.20)	(21,266.00)	(137,606.00)
Net Non-operating Revenues	<u>6,879,225.55</u>	<u>463,734.00</u>	<u>(182,981.97)</u>
Increase (Decrease) in Net Position	<u>86,930.84</u>	<u>(241,926.56)</u>	<u>88,866.34</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 86,930.84</u>	<u>\$ (241,926.56)</u>	<u>\$ 88,866.34</u>

<u>FY23</u>	<u>FY22</u>	<u>Change</u>	
\$ 4,948,107.00	\$ 4,394,813.00	\$ 553,294.00	Operating Revenue
(505,448.00)	(485,676.00)	(19,772.00)	Tuition and fees
-	-	-	Scholarships and fellowships
141,200.00	141,200.00	-	Grants and contracts
1,426,181.00	1,525,638.00	(99,457.00)	Sales and services of educational services
90,529.00	165,929.00	(75,400.00)	Sales and services - auxiliaries
6,100,569.00	5,741,904.00	358,665.00	Other revenues
			Total Operating Revenue
7,112,777.55	6,598,964.24	513,813.31	Operating Expenses
447,229.42	341,307.92	105,921.50	Faculty and Staff Salaries
206,513.74	208,513.74	(2,000.00)	Part-time help
4,541.00	4,541.00	-	Student help
-	-	-	Overtime
658,284.16	554,362.66	103,921.50	Graduate Assistants
2,843,294.63	2,506,408.75	336,885.88	Other personnel
342,984.00	342,984.00	-	Benefits
64,465.00	64,465.00	-	Utilities
105,811.81	85,298.00	20,513.81	Capital outlay
845,951.81	857,344.30	(11,392.49)	Travel
1,323,107.00	1,369,661.00	(46,554.00)	Supplies and services
30,000.00	30,000.00	-	Other
2,369,335.62	2,406,768.30	(37,432.68)	Bad debt expense
13,326,675.96	12,409,487.95	917,188.01	Supplies and services
(7,226,106.96)	(6,667,583.95)	(558,523.01)	Total Operating Expenses
			Operating Income (Loss)
7,179,303.00	6,704,312.00	474,991.00	Other Non-operating Revenues (Expenses)
190,640.00	45,000.00	145,640.00	State appropriations
30,150.00	30,150.00	-	Gifts
-	-	-	Investment income
(77,352.22)	(111,704.29)	34,352.07	Other non-operating revenue (expense)
(162,763.20)	-	(162,763.20)	Debt Service Transfers
7,159,977.58	6,667,757.71	492,219.87	Operating Transfers, net
(66,129.38)	173.76	(66,303.14)	Net Non-operating Revenues
			Increase (Decrease) in Net Position
-	-	-	Non-Recurring Allocations included in FY23 Budget
\$ (66,129.38)	\$ 173.76	\$ (66,303.14)	Increase (Decrease) in Net Position excluding non-recurring



Missouri State University
Operating Budget
West Plains Operating
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 4,857,107.00	\$4,303,813.00	\$ 553,294.00
Scholarships and fellowships	(463,600.00)	(443,600.00)	(20,000.00)
Grants and contracts	-	-	-
Sales and services of educational services	141,000.00	141,000.00	-
Sales and services - auxiliaries	4,000.00	-	4,000.00
Other revenues	39,891.00	15,291.00	24,600.00
Total Operating Revenue	<u>4,578,398.00</u>	<u>4,016,504.00</u>	<u>561,894.00</u>
Operating Expenses			
Faculty and Staff Salaries	6,311,510.97	5,906,516.68	404,994.29
Part-time help	402,029.42	291,107.92	110,921.50
Student help	134,063.74	136,063.74	(2,000.00)
Overtime	4,541.00	4,541.00	-
Graduate Assistants	-	-	-
Other personnel	540,634.16	431,712.66	108,921.50
Benefits	2,506,712.26	2,241,336.10	265,376.16
Utilities	294,704.00	294,704.00	-
Capital outlay	64,465.00	64,465.00	-
Travel	101,211.81	80,698.00	20,513.81
Supplies and services	649,197.51	655,062.00	(5,864.49)
Other	872,257.00	717,811.00	154,446.00
Bad debt expense	30,000.00	30,000.00	-
Supplies and services	1,717,131.32	1,548,036.00	169,095.32
Total Operating Expenses	<u>11,370,692.71</u>	<u>10,422,305.44</u>	<u>948,387.27</u>
Operating Income (Loss)	<u>(6,792,294.71)</u>	<u>(6,405,801.44)</u>	<u>(386,493.27)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	6,694,303.00	6,219,312.00	474,991.00
Gifts	190,640.00	45,000.00	145,640.00
Investment income	25,000.00	25,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(26,826.25)	(39,043.75)	12,217.50
Operating Transfers, net	(3,891.20)	158,872.00	(162,763.20)
Net Non-operating Revenues	<u>6,879,225.55</u>	<u>6,409,140.25</u>	<u>470,085.30</u>
Increase (Decrease) in Net Position	<u>86,930.84</u>	<u>3,338.81</u>	<u>83,592.03</u>
Non-Recurring Allocations included in FY23 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 86,930.84</u>	<u>\$ 3,338.81</u>	<u>\$ 83,592.03</u>

Missouri State University
Operating Budget
West Plains Auxiliary Funds
For the Year Ending June 30, 2023

	<u>Bookstore</u>	<u>Food Service</u>	<u>Residence Life</u>	<u>Recreation Center</u>
Operating Revenue				
Tuition and fees	\$ -	\$ -	\$ -	\$ 91,000.00
Scholarships and fellowships	-	-	(41,848.00)	-
Grants and contracts	-	-	-	-
Sales and services of educational services	-	-	-	-
Sales and services - auxiliaries	338,001.00	211,073.00	871,307.00	2,000.00
Other revenues	900.00	500.00	35,000.00	14,238.00
Total Operating Revenue	<u>338,901.00</u>	<u>211,573.00</u>	<u>864,459.00</u>	<u>107,238.00</u>
Operating Expenses				
Faculty and Staff Salaries	108,613.90	77,743.10	118,397.21	-
Part-time help	30,000.00	-	15,200.00	-
Student help	32,000.00	14,400.00	-	26,050.00
Overtime	-	-	-	-
Graduate Assistants	-	-	-	-
Other personnel	62,000.00	14,400.00	15,200.00	26,050.00
Benefits	47,927.84	32,652.11	50,897.23	-
Utilities	5,100.00	5,740.00	31,200.00	6,240.00
Capital outlay	-	-	-	-
Travel	4,000.00	600.00	-	-
Supplies and services	26,900.00	79,987.30	84,824.00	2,000.00
Other	1,600.00	1,000.00	447,000.00	250.00
Bad debt expense	-	-	-	-
Supplies and services	32,500.00	81,587.30	531,824.00	2,250.00
Total Operating Expenses	<u>256,141.74</u>	<u>212,122.51</u>	<u>747,518.44</u>	<u>34,540.00</u>
Operating Income (Loss)	<u>82,759.26</u>	<u>(549.51)</u>	<u>116,940.56</u>	<u>72,698.00</u>
Other Non-operating Revenues (Expenses)				
State appropriations	-	-	-	-
Gifts	-	-	-	-
Investment income	4,100.00	550.00	500.00	-
Other non-operating revenue (expense)	-	-	-	-
Debt Service Transfers	-	-	-	(50,525.97)
Operating Transfers, net	(78,320.00)	-	(59,286.00)	-
Net Non-operating Revenues	<u>(74,220.00)</u>	<u>550.00</u>	<u>(58,786.00)</u>	<u>(50,525.97)</u>
Increase (Decrease) in Net Position	<u>\$ 8,539.26</u>	<u>\$ 0.49</u>	<u>\$ 58,154.56</u>	<u>\$ 22,172.03</u>

<u>FY23</u>	<u>FY22</u>	<u>Change</u>	
\$ 91,000.00	\$ 91,000.00	\$ -	Operating Revenue
(41,848.00)	(42,076.00)	228.00	Tuition and fees
-	-	-	Scholarships and fellowships
-	-	-	Grants and contracts
1,422,381.00	1,525,838.00	(103,457.00)	Sales and services of educational services
50,638.00	50,638.00	-	Sales and services - auxiliaries
1,522,171.00	1,625,400.00	(103,229.00)	Other revenues
			Total Operating Revenue
304,754.21	285,891.16	18,863.05	Operating Expenses
45,200.00	50,200.00	(5,000.00)	Faculty and Staff Salaries
72,450.00	72,450.00	-	Part-time help
-	-	-	Student help
-	-	-	Overtime
117,650.00	122,650.00	(5,000.00)	Graduate Assistants
131,477.18	111,938.60	19,538.58	Other personnel
48,280.00	48,280.00	-	Benefits
-	-	-	Utilities
4,600.00	4,600.00	-	Capital outlay
193,711.30	199,239.30	(5,528.00)	Travel
449,850.00	650,850.00	(201,000.00)	Supplies and services
-	-	-	Other
648,161.30	854,689.30	(206,528.00)	Bad debt expense
1,250,322.69	1,423,449.06	(173,126.37)	Supplies and services
271,848.31	201,950.94	69,897.37	Total Operating Expenses
			Operating Income (Loss)
-	-	-	Other Non-operating Revenues (Expenses)
-	-	-	State appropriations
5,150.00	5,150.00	-	Gifts
-	-	-	Investment income
(50,525.97)	(72,660.54)	22,134.57	Other non-operating revenue (expense)
(137,606.00)	(137,606.00)	-	Debt Service Transfers
(182,981.97)	(205,116.54)	22,134.57	Operating Transfers, net
\$ 88,866.34	\$ (3,165.60)	\$ 92,031.94	Net Non-operating Revenues
			Increase (Decrease) in Net Position

Missouri State University
Operating Budget
West Plains Bookstore
For the Year Ending June 30, 2023

	FY23	FY22	Change
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	338,001.00	304,701.00	33,300.00
Other revenues	900.00	900.00	-
Total Operating Revenue	338,901.00	305,601.00	33,300.00
Operating Expenses			
Faculty and Staff Salaries	108,613.90	99,958.02	8,655.88
Part-time help	30,000.00	30,000.00	-
Student help	32,000.00	32,000.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	62,000.00	62,000.00	-
Benefits	47,927.84	40,651.60	7,276.24
Utilities	5,100.00	5,100.00	-
Capital outlay	-	-	-
Travel	4,000.00	4,000.00	-
Supplies and services	26,900.00	26,900.00	-
Other	1,600.00	1,600.00	-
Bad debt expense	-	-	-
Supplies and services	32,500.00	32,500.00	-
Total Operating Expenses	256,141.74	240,209.62	15,932.12
Operating Income (Loss)	82,759.26	65,391.38	17,367.88
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	4,100.00	4,100.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	(78,320.00)	(78,320.00)	-
Net Non-operating Revenues	(74,220.00)	(74,220.00)	-
Increase (Decrease) in Net Position	\$ 8,539.26	\$ (8,828.62)	\$ 17,367.88

Missouri State University
Operating Budget
West Plains Food Service
For the Year Ending June 30, 2023

	FY23	FY22	Change
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	211,073.00	208,073.00	3,000.00
Other revenues	500.00	500.00	-
Total Operating Revenue	211,573.00	208,573.00	3,000.00
Operating Expenses			
Faculty and Staff Salaries	77,743.10	71,719.00	6,024.10
Part-time help	-	-	-
Student help	14,400.00	14,400.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	14,400.00	28,055.00	-
Benefits	32,652.11	26,287.60	6,364.51
Utilities	5,740.00	5,740.00	-
Capital outlay	-	-	-
Travel	600.00	600.00	-
Supplies and services	79,987.30	82,173.30	(2,186.00)
Other	1,000.00	2,000.00	(1,000.00)
Bad debt expense	-	-	-
Supplies and services	81,587.30	84,773.30	(3,186.00)
Total Operating Expenses	212,122.51	216,574.90	9,202.61
Operating Income (Loss)	(549.51)	(8,001.90)	(6,202.61)
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	550.00	550.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
Net Non-operating Revenues	550.00	550.00	-
Increase (Decrease) in Net Position	\$ 0.49	\$ (7,451.90)	\$ (6,202.61)

Missouri State University
Operating Budget
West Plains Residence Life
For the Year Ending June 30, 2023

	FY23	FY22	Change
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(41,848.00)	(42,076.00)	228.00
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	871,307.00	1,011,064.00	(139,757.00)
Other revenues	35,000.00	35,000.00	-
Total Operating Revenue	864,459.00	1,003,988.00	(139,529.00)
Operating Expenses			
Faculty and Staff Salaries	118,397.21	114,214.14	4,183.07
Part-time help	15,200.00	20,200.00	(5,000.00)
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	15,200.00	20,200.00	(5,000.00)
Benefits	50,897.23	44,999.40	5,897.83
Utilities	31,200.00	31,200.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	84,824.00	88,166.00	(3,342.00)
Other	447,000.00	647,000.00	(200,000.00)
Bad debt expense	-	-	-
Supplies and services	531,824.00	735,166.00	(203,342.00)
Total Operating Expenses	747,518.44	945,779.54	(198,261.10)
Operating Income (Loss)	116,940.56	58,208.46	58,732.10
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	500.00	500.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	(59,286.00)	(59,286.00)	-
Net Non-operating Revenues	(58,786.00)	(58,786.00)	-
Increase (Decrease) in Net Position	\$ 58,154.56	\$ (577.54)	\$ 58,732.10

Missouri State University
Operating Budget
West Plains Recreation Center
For the Year Ending June 30, 2023

	<u>FY23</u>	<u>FY22</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 91,000.00	\$ 91,000.00	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,000.00	2,000.00	-
Other revenues	14,238.00	14,238.00	-
Total Operating Revenue	<u>107,238.00</u>	<u>107,238.00</u>	<u>-</u>
Operating Expenses			
Faculty and Staff Salaries	-	-	-
Part-time help	-	-	-
Student help	26,050.00	26,050.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	26,050.00	26,050.00	-
Benefits	-	-	-
Utilities	6,240.00	6,240.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	2,000.00	2,000.00	-
Other	250.00	250.00	-
Bad debt expense	-	-	-
Supplies and services	2,250.00	2,250.00	-
Total Operating Expenses	<u>34,540.00</u>	<u>34,540.00</u>	<u>-</u>
Operating Income (Loss)	<u>72,698.00</u>	<u>72,698.00</u>	<u>-</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(50,525.97)	(72,660.54)	22,134.57
Operating Transfers, net	-	-	-
Net Non-operating Revenues	<u>(50,525.97)</u>	<u>(72,660.54)</u>	<u>22,134.57</u>
Increase (Decrease) in Net Position	<u>\$ 22,172.03</u>	<u>\$ 37.46</u>	<u>\$ 22,134.57</u>

V.

Procurement Activity Report

FOR APPROVAL

**Exercise of contract renewal option for the purchase of goods and services estimated >
\$250,000**

Periodicals, S1 Domestic Origin Meyer Library	\$440,000.00 (Estimated)
--	-------------------------------------

Recommend renewal of Contract C7331-1 with Otto Harrassowitz, for the purchase of Class S1 Periodicals for the period July 1, 2022 through June 30, 2023. The renewal is the sixth of six available renewal options, and **subject to continued satisfactory performance, the University will continue to exercise the remaining available annual renewal options.** Contract prices and mailing services will remain the same as during the original contract period.

Note: Funding to be from ongoing operational budgets.

**Exercise of contract renewal option for the purchase of goods and services estimated >
\$250,000**

Periodicals, S2 European Origin Meyer Library	\$750,000.00 (Estimated)
--	-------------------------------------

Recommend first of two one-year renewals of Contract C6623-1 with Otto Harrassowitz, for the purchase of Class S2 Periodicals for the period July 1, 2022 through June 30, 2023. Contract prices and mailing services will remain the same as during the original contract period.

Note: Funding to be from the ongoing operational budgets.

VI.

RECOMMENDED ACTION – Approval of the 2022-2027 Master Plan for Missouri State University-West Plains.

The following resolution was moved by _____ and seconded by _____.

BE IT RESOLVED by the Board of Governors for Missouri State University that the 2022-2027 Master Plan for Missouri State University-West Plains, as presented by Planning, Design and Construction, be accepted and approved.

VOTE: **AYE** _____

NAY _____

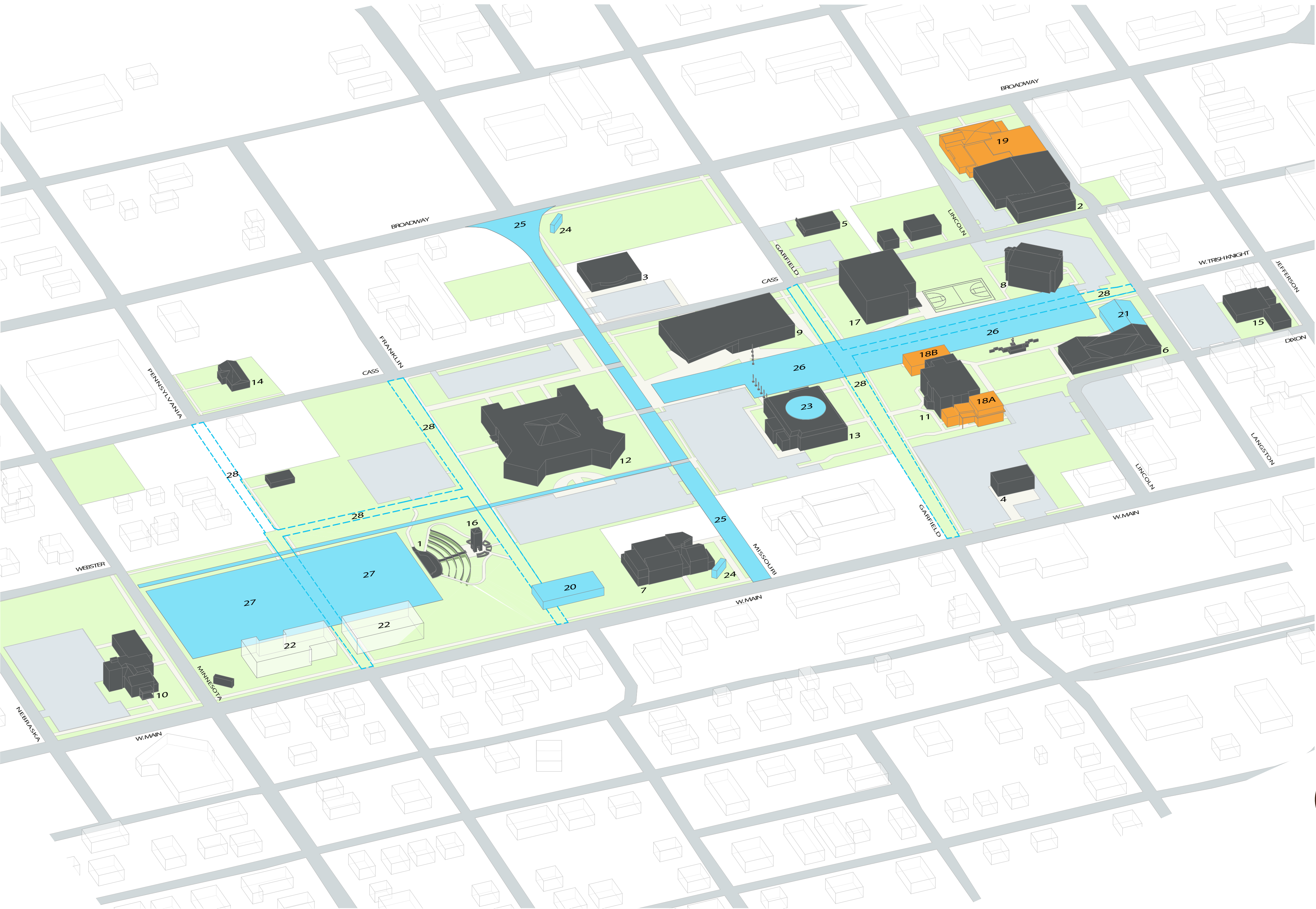
COMMENTS:

The 2022-2027 Master Plan for Missouri State University-West Plains documents realistic projects that have the potential to be completed in the next five years.

- a. Projects categorized as **Underway** are as follows:
 - i. Looney Hall Lecture Hall Addition
 - ii. Looney Hall Nursing Simulation Lab Renovation & Addition
 - iii. Pace Industrial Science Center

- b. Projects categorized as **Planned** are as follows:
 - i. Autism Center
 - ii. Garnett Library Renovation
 - iii. Main Street Future Building Site
 - iv. Melton Hall Science Lab Renovation
 - v. Monument Signs
 - vi. New Entry / Crosswalks
 - vii. New East Quad
 - viii. New West Quad
 - ix. Street Removals

MASTER PLAN
2022 - 2027



WEST PLAINS CAMPUS

Prepared by Planning, Design & Construction

Existing University Facilities	Projects categorized as Underway are as follows:	Projects categorized as Planned are as follows:
1. - Amphitheater 2. - Broadway Building 3. - Cass Hall 4. - Drago Hall 5. - Garfield Hall 6. - Garnett Library 7. - Gohn Hall 8. - Grizzly House 9. - Hass-Darr Hall 10. - Kellett Hall 11. - Looney Hall 12. - Lybyer Enhanced Technology Center 13. - Melton Hall 14. - Pennsylvania House 15. - Putnam Hall 16. - Smith-London Centennial Bell Tower 17. - Student Recreation Center	18A. - Looney Hall Lecture Hall Addition 18B. - Nursing Simulation Lab Renovation & Addition 19. - Pace Industrial Science Center	20. - Autism Center 21. - Garnett Library Renovation 22. - Main Street Future Building Site 23. - Melton Hall Science Lab Renovation 24. - Monument Signs 25. - New Entry / Crosswalks 26. - New East Quad 27. - New West Quad 28. - Street Removals
Parking Lots	Missouri State University West Plains Property	Street Removal

VII.

**Report of Gifts
to the
Missouri State University Foundation
Monthly and Year-to-Date**

		MONTHLY						YEAR-TO-DATE		
		Designations under \$1,000		Designations \$1,000 and over		Totals for May		Running Totals		
	Year	No.	Amount	No.	Amount	No.	Amount	No.	Amount	Year
Annual Gifts	FY 21	5,921	\$140,389	46	\$354,509	5,967	\$494,898	68,331	\$7,941,506	FY 21
	FY 22	802	\$64,739	54	\$187,304	856	\$252,043	67,062	\$7,784,220	FY 22
Special Campaigns	FY 21	38	\$9,550	12	\$51,725	50	\$61,275	951	\$7,851,646	FY 21
	FY 22	24	\$4,327	10	\$1,555,000	34	\$1,559,327	1,266	\$6,860,286	FY 22
One Time Gifts	FY 21	0	\$0	8	\$758,350	8	\$758,350	103	\$8,688,952	FY 21
	FY 22	0	\$0	13	\$105,000	13	\$105,000	175	\$6,002,633	FY 22
TOTALS	FY 21	5,959	\$149,939	66	\$1,164,584	6,025	\$1,314,523	69,385	\$24,482,104	FY 21
	FY 22	826	\$69,066	77	\$1,847,304	903	\$1,916,370	68,503	\$20,647,139	FY 22

**MISSOURI STATE UNIVERSITY FOUNDATION
INCOME SUMMARY TOTALS BY TYPE AND SOURCE
07/01/2021 TO 5/31/2022**

SOURCE	UNRESTRICTED CURRENT	RESTRICTED CURRENT	ENDOWMENT	GIFTS OF PROPERTY	NON-GIFT INCOME*	TOTAL 07/01/2021 TO 5/31/2022	TOTAL 07/01/2020 TO 5/31/2021
ALUMNI	\$88,206	\$2,508,269	\$1,445,566	\$37,450	\$360,562	\$4,440,053	\$4,237,314
FRIENDS	26,413	3,203,970	814,088	31,896	286,817	\$4,363,184	4,025,587
PARENTS	2,790	108,306	31,532	191	53,150	\$195,969	176,216
FOUNDATIONS	4,325	2,444,656	140,580	0	14,550	\$2,604,111	3,552,068
ORGANIZATIONS	45,642	1,436,448	2,397,440	9,702	4,400	\$3,893,632	5,985,657
BUSINESSES	56,392	2,437,592	229,984	1,460,456	965,766	\$5,150,190	6,505,262
GIFT TOTAL	<u>\$223,768</u>	<u>\$12,139,241</u>	<u>\$5,059,190</u>	<u>\$1,539,695</u>	<u>\$1,685,245</u>	<u>\$20,647,139</u>	<u>\$24,482,104</u>

**Per the Tax Cuts and Jobs Act, the US Tax reform bill signed into law effective in 2020, income recieved from athletics seat assessments and suites are no longer tax deductible.*

DEFERRED GIFT COMMITMENTS

	UNRESTRICTED CURRENT	RESTRICTED CURRENT	ENDOWMENT	GIFTS OF PROPERTY	TOTAL 07/01/2021 TO 5/31/2022	TOTAL 07/01/2020 TO 5/31/2021
DEFERRED GIFTS	0	866,000	4,213,723	0	\$ 5,079,723	\$ 3,358,501

GRAND TOTAL FOR TESTAMENTARY GIFTS YET TO BE RECEIVED: \$72.8M

	NUMBER OF DONORS 7/1/2021 TO 5/31/2022	NUMBER OF DONORS 7/1/2020 TO 5/31/2021
ALUMNI	5,270	5,785
FRIENDS	10,840	10,613
PARENTS	846	1,141
FOUNDATIONS	49	53
ORGANIZATIONS	282	225
BUSINESSES	780	554
TOTAL	<u>18,067</u>	<u>18,371</u>

VIII.

RECOMMENDED ACTION - Resolution authorizing closed meeting

BE IT RESOLVED by the Board of Governors for the Missouri State University that a closed meeting, with closed records and closed vote, be held during a recess of the Finance and Facilities Committee meeting of the Board of Governors to consider items pursuant to...

- A. R.S.Mo. 610.021(1). "Legal actions, causes of action, or litigation involving a public governmental body..."
- B. R.S.Mo. 610.021(2). "Leasing, purchase or sale of real estate by a public governmental body..."
- C. R.S.Mo. 610.021(3). "Hiring, firing, disciplining or promoting of particular employees by a public governmental body..."
- D. R.S.Mo. 610.021(6). "Scholastic probation, expulsion, or graduation of identifiable individuals..."
- E. R.S.Mo. 610.021(9). "Preparation, including any discussions or work product, on behalf of a public governmental body or its representatives for negotiations with employee groups;"
- F. R.S. Mo. 610.021(11) and (12). "Specifications for competitive bidding..." and "Sealed bids and related documents..."
- G. R.S.Mo. 610.021(13). "Individually identifiable personnel records, performance ratings or records pertaining to employees or applicants for employment..."
- H. R.S.Mo. 610.021(14). "Records which are protected from disclosure by law;" and
- I. R.S.Mo. 610.021(17). "Confidential or privileged communications between a public governmental body and its auditor,..."

VOTE: ___ AYE

___ NAY