

Board of Governors Risk Management & Audit Committee Meeting

Plaster Student Union, Ballroom East Thursday, 12/11/2025 8:30 - 9:30 AM CT

- I. Roll Call Presented By: Governor Melissa Gourley
- II. Approval of Minutes Presented By: Governor Melissa Gourley
 - A. Approval of the open and closed minutes of the Risk Management and Audit Committee meeting of October 2, 2025
 - II.A. Open Minutes of the Risk Management and Audit Committee Meeting of October 2, 2025 Page 2
- III. Fiscal Year 2025 Independent Financial Statement Audit and Management Letter Presented By: Kyle Miller, Forvis Mazars Assurance Director, and Rachel Marsh, Forvis Mazars Senior Audit Associate II
 - III.A. Missouri State University Audited Financial Statements 6.30.25 Page 4 III.B. MSU Governance Communication 6.30.25 Page 73
- IV. Fiscal Year 2025 Independent Single Audit of Federal Awards Presented By: Kyle Miller, Forvis Mazars Assurance Director, and Rachel Marsh, Forvis Mazars Senior Audit Associate II
- V. Issued Communication from Auditor *Presented By: Natalie McNish, Director of Internal Audit and Risk Management*
 - V. University Advancement Cash Count Letter Page 105
- VI. Resolution Authorizing Closed Meeting, Pursuant to the Revised Statutes of the State of Missouri 610.021
 - VI. Closed Meeting Resolution RMAC Page 106
- VII. Adjournment Presented By: Governor Melissa Gourley

MINUTES OF THE

BOARD OF GOVERNORS RISK MANAGEMENT AND AUDIT COMMITTEE MISSOURI STATE UNIVERSITY THURSDAY, OCTOBER 2, 2025

The Risk Management and Audit Committee of the Board of Governors for Missouri State University held a meeting in the Robert W. Plaster Student Union, Traywick Parliamentary Room 313 on the Missouri State University Springfield Campus on October 2, 2025, with Governor Melissa Gourley, Chair of the Risk Management and Audit Committee, presiding. Governor Gourley called the meeting to order at 1:00 p.m.

Roll Call

Present – Melissa Gourley, Committee Chair

Anson Elliot, Committee Member Tim Francka, Committee Member Chris Waters, Committee Member

Also present – Richard B. Williams, President

Jamie Birch, Chief of Staff and Assistant to the President for Government Relations

Brad Bodenhausen, Vice President for Community and Global Partnerships Jeff Coiner, Chief Information Officer

Rachael Dockery, General Counsel and Vice President for Legal Affairs and Compliance

Travis Freeman, Governor

Ann Kampeter, Governor

Natalie McNish, Director of Internal Audit and Risk Management

Dawn Medley, Vice President for Enrollment Management

Matt Morris, Vice President for Administration and Finance

Lynn Parman, Governor

Clarenda Phillips, Provost and Vice President for Academic Affairs

Patrick Ransdell, Director of Athletics

Jeff Schrag, Governor

Dee Siscoe, Vice President for Student Affairs

Rowena Stone, Secretary to the Board of Governors

Approval of Minutes

Governor Gourley called for a motion to approve the open and closed minutes of the June 12, 2025, Risk Management and Audit Committee meeting. Governor Tim Francka provided a motion, receiving a second from Governor Chris Waters.

Motion passed 4-0.

Issued Communications from Auditor

Natalie McNish, Director of Internal Audit and Risk Management, reviewed letters issued on inventories and cash counts at various university operations.

Closed Session

It was determined that the Board of Governors needed to meet in a closed session to consider items of business provided in the Revised Statutes of Missouri. Governor Gourley asked if a resolution authorizing a closed meeting of the Board was prepared. Thereupon, the following resolution was presented for consideration:

BE IT RESOLVED by the Risk Management and Audit Committee of the Board of Governors for Missouri State University that a closed meeting, with closed records and closed vote, be held during a recess of the Risk Management and Audit Committee meeting of the Board of Governors to consider items pursuant to:

• R.S.Mo. 610.021 (18). "Confidential or privileged communications between a public governmental body and its auditor,...."

Governor Waters provided a motion for approval to move into closed session and Governor Francka provided a second.

A roll-call vote on the motion was as follows: those voting in favor – Governors Elliott, Francka, Gourley, and Waters; those voting against – none.

The open meeting recessed at 1:03 p.m. to go into closed session.

The open meeting reconvened at 1:57 p.m.

Adjournment

With no additional information needing to be discussed, Governor Gourley called for a motion to adjourn the meeting. Governor Waters provided a motion; Governor Elliott provided a second.

Motion passed 4-0.	
Meeting adjourned at 1:57 p.m.	
	Melissa Gourley Committee Chair
Passed at the meeting of December 11, 2025	
Rowena Stone Secretary to the Board	

Missouri State University A Component Unit of the State of Missouri

Independent Auditor's Report and Financial Statements

June 30, 2025 and 2024

Missouri State University A Component Unit of the State of Missouri Contents June 30, 2025 and 2024

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Forvis Mazars, LLP
910 E. St. Louis Street
Springfield, MO 65806
P 417.865.8701 | F 417.865.0682
forvismazars.us



Independent Auditor's Report

Board of Governors Missouri State University Springfield, Missouri

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of the business-type activities and the discretely presented component unit of Missouri State University (the "University"), collectively a component unit of the State of Missouri, as of and for the years ended June 30, 2025 and 2024, and the related notes to the financial statements, which collectively comprise the University's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities, and the discretely presented component unit of Missouri State University as of June 30, 2025 and 2024, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of the University and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the University's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, pension, and other postemployment benefit information listed in the table of contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the University's basic financial statements. The Condensed Schedules by Campus as listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The Condensed Schedules by Campus have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Forvis Mazars, LLP

Springfield, Missouri December 3, 2025

Missouri State University A Component Unit of the State of Missouri Management's Discussion and Analysis Years Ended June 30, 2025 and 2024

We are providing Missouri State University's (the "University") discussion and analysis of our financial statements and related notes for the two fiscal years ended June 30, 2025 and 2024. Three statements are described in the following discussion and analysis: the Statement of Net Position, which presents the assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position of the institution as of the end of the fiscal year; the Statement of Revenues, Expenses, and Changes in Net Position, which reflects revenues and expenses recognized during the fiscal year; and the Statement of Cash Flows, which provides information on all of the cash inflows and outflows for the institution by major category during the fiscal year.

We hope this information will assist you as you seek to understand the University's financial position and operating activities, accomplishments, and challenges. As you read through the next few pages, please review and refer to the Statements of Net Position, Statements of Revenues, Expenses, and Changes in Net Position, and Statements of Cash Flows in addition to the Notes to the Financial Statements that we have described above.

Overview

Missouri State University is a comprehensive institution with a Carnegie classification of Research Colleges and Universities offering undergraduate and graduate programs, including the professional doctorate with an enrollment of over 25,000 students. The University educates students to be global citizen scholars committed to the public affairs mission. The University's Mission, Vision, and Values are detailed on the following link:

https://www.missouristate.edu/about/mission-statement.htm.

The Missouri State University campuses are structured to address the special needs of the urban and rural populations they serve. Missouri State University-Springfield is a selective-admissions, graduate-level teaching and research institution. Missouri State University-West Plains is an open admissions campus serving seven counties in south central Missouri. Missouri State University-Mountain Grove serves Missouri's fruit industry through operation of the State Fruit Experiment Station. Missouri State University's Department of Defense and Strategic Studies is located near Washington, D.C., in Arlington, Virginia. In addition, MSU Online provides anytime, anyplace learning opportunities and Missouri state Outreach provides instruction through web conferencing and interactive video. The University also operates various other facilities, such as the Darr Agricultural Center and Pinegar Arena in southwest Springfield, the IDEA Commons area including Jordan Valley Innovation Center, Brick City & the Robert W Plaster Free Enterprise Center located in downtown Springfield, the Bull Shoals Field Station near Forsyth, Baker's Acres and Observatory near Marshfield, Journagan Ranch near Mountain Grove and a branch campus at Liaoning Normal University in Dalian, China.

Management's Discussion and Analysis

This discussion and analysis of the Missouri State University's financial statements provide a comparative overview of the University's financial performance during the years ended June 30, 2025, 2024, and 2023. Since the management's discussion and analysis is designed to focus on current activities, resulting changes, and current known facts, please read it in conjunction with the University's basic financial statements and the footnotes. These financial statements are prepared in accordance with Governmental Accounting Standards Board (GASB) pronouncements.

Statements of Net Position

The Statements of Net Position present the financial position of the University at a point in time. The Statement of Net Position has five major components which include 1.) Assets, 2.) Deferred Outflows of Resources, 3.) Liabilities, 4.) Deferred Inflows of Resources, and 5.) Net Position. A description of each component is as follows:

Assets – Current assets are those anticipated to be liquidated within one year or less and include items such as cash and cash equivalents, investments, accounts receivable, inventories, loans to students, and prepaid expenses. Noncurrent assets include that portion of accounts receivable, investments, loans to students, and prepaid expenses not expected to liquidate within one year plus capital assets such as buildings, building improvements, infrastructure, equipment, etc.

Deferred Outflows of Resources – Deferred outflows of resources are those applicable to a future reporting period and include losses on bond refunding and pension and OPEB items required to be reported under GASB Statement Nos. 68 and 75, respectively.

Liabilities – Current liabilities are those anticipated to be recognized within one year or less and include items such as accounts payable and accrued liabilities, accrued compensated absences, unearned revenue, interest payable, student deposits, the current portion of long-term debt, and accrued settlements. Noncurrent liabilities include that portion of accrued liabilities, compensated absences, and long-term debt that are not due within one year.

Deferred Inflows of Resources – Deferred inflows of resources are those applicable to a future reporting period and include pension, OPEB, and lease items required to be reported under GASB Statement Nos. 68, 75, and 87, respectively.

Net Position – Net Position represents University total assets and deferred outflows of resources less total liabilities and deferred inflows of resources. Net Position are classified in three major categories which include 1.) Net Investment in Capital Assets, 2.) Restricted, and 3.) Unrestricted.

- **1.** Net Investment in Capital Assets represents buildings, building improvements, equipment, etc., that is net of accumulated depreciation and related debt.
- 2. Restricted Net Position are that whose purpose has been determined by an outside party for a specific use such as scholarships, loans, and capital projects.
- 3. Unrestricted Net Position represents balances from operational activities that have not been restricted by parties external to the University. This includes funds that have been designated for specific purposes as well as amounts that have been contractually committed for goods and services not yet received.

A summary of the University's assets, deferred outflows, liabilities, deferred inflows, and net position at June 30, 2025, 2024, and 2023:

Statements of Net Position Years Ended June 30, 2025, 2024, and 2023 (In Millions)

	June 30, 2025		June 30, 2024		30, 2025 June 30, 2024 June		ne 30, 2023	
Current Assets Noncurrent Assets Deferred Outflows of Resources	\$	246.1 722.0 81.7	\$	262.4 664.7 85.5	\$	264.8 634.1 70.0		
Total Assets and Deferred Outflows of Resources		1,049.8		1,012.6		968.9		
Current Liabilities Noncurrent Liabilities Deferred Inflows of Resources		85.2 515.7 19.2		79.1 519.3 17.6		77.3 520.9 13.4		
Total Liabilities and Deferred Inflows of Resources		620.1		616.0		611.6		
Net Position Net investment in capital assets Restricted Unrestricted		567.3 19.4 (157.1)		495.6 16.7 (115.7)		452.3 17.1 (112.1)		
Total Net Position	\$	429.6	\$	396.6	\$	357.3		

Comparative Analysis of Fiscal Years 2025, 2024, and 2023

Current Assets – Current assets for Fiscal Year 2025 totaled \$246.1 million which is a decrease of \$16.3 million from Fiscal Year 2024. The decrease is primarily the result of a decrease in cash and short-term investments due to planned capital investment. Current assets for Fiscal Year 2024 totaled \$262.4 million which was a decrease of \$2.4 million from Fiscal Year 2023. The decrease was primarily the result of a decrease in cash and short-term investments offset by an increase in grant receivable and prepaid expenses.

Noncurrent Assets – Noncurrent assets for Fiscal Year 2025 totaled \$722.0 million which is an increase of \$57.3 million. The increase is primarily due to the completion of capital projects. Noncurrent assets for Fiscal Year 2024 totaled \$664.7 million which was an increase of \$30.6 million from Fiscal Year 2023 due to an increase in construction in progress.

Deferred Outflows of Resources – Deferred outflows of resources for Fiscal Year 2025 totaled \$81.7 million which is a decrease of \$3.8 million. The decrease is primarily the result of a decrease of GASB 68. Deferred outflows of resources for Fiscal Year 2024 totaled \$85.5 million which is an increase of \$15.5 million from Fiscal Year 2023 deferred outflows of resources. The increase was primarily the result of GASB 68.

Current Liabilities – Current liabilities for Fiscal Year 2025 totaled \$85.2 million which is an increase of \$6.1 million. The increase is primarily the result of an increase in accounts payable and unearned revenue. Current liabilities for Fiscal Year 2024 totaled \$79.1 million which is an increase of \$1.8 million from Fiscal Year 2023. The increase is primarily the result of an increase in accounts payable, offset by a decrease in unearned revenue.

Noncurrent Liabilities – Noncurrent liabilities for Fiscal Year 2025 totaled \$515.7 million which is a decrease of \$3.6 million. The decrease is primarily the result of a decrease in capital lease obligations and revenue bonds payable offset by an increase in net pension liability. Noncurrent liabilities for Fiscal Year 2024 totaled \$519.3 million which is a decrease of \$1.6 million from Fiscal Year 2023 noncurrent liabilities. The decrease is primarily the result of a decrease in the revenue bonds payable offset by an increase in net pension liability.

Deferred Inflows of Resources – Deferred inflows of resources for Fiscal Year 2025 totaled \$19.2 million which is an increase of \$1.6 million. The increase is primarily the result of GASB 68 and postemployment benefits. Deferred inflows of resources for Fiscal Year 2024 totaled \$17.6 million which is an increase of \$4.2 million. The increase is primarily the result of GASB 68 and postemployment benefits.

Net Position – Net position totaled \$429.6 million for Fiscal Year 2025, \$396.6 million for Fiscal Year 2024, and \$357.3 million for Fiscal Year 2023.

Overall, two significant noncash items have impacted the Fiscal Years 2025, 2024, and 2023 financial results. In order to reflect a comparable comparison of the change in net position on the Statements of Revenues, Expenses, and Changes in Net Position, the following table adjusts for the two items:

Operating Results Years Ended June 30, 2025, 2024, and 2023 (In Millions)

	_ June	June 30, 2025		June 30, 2024		June 30, 2023	
Income (Loss) Before Other Revenues,							
Expenses, Gains, or Losses	\$	(23.1)	\$	(6.9)	\$	(17.2)	
Noncash Items Impacting Results							
GASB 68 Unfunded Pension Expense		15.3		(0.6)		14.4	
Depreciation		34.7		35.3		33.4	
Adjusted Income (Loss) Before Other							
Revenues, Expenses, Gains, or Losses	\$	26.9	\$	27.8	\$	30.6	

Statements of Revenues, Expenses, and Changes in Net Position

The Statements of Revenues, Expenses, and Changes in Net Position (SRECNP) present the operating results of the University as a whole. The statements, prepared in accordance with GASB, distinguish revenues and expenses between operating and nonoperating categories and provide a view of the University's operating margin. Comparative summary statements of revenue, expenses, and changes in net position for the years ended June 30, 2025, 2024, and 2023, are as follows:

Operating Results Years Ended June 30, 2025, 2024, and 2023 (In Millions)

	June 30, 2025		June 30, 2024		June 30, 2023	
Operating Revenue						
Tuition and fees	\$	191.7	\$	183.2	\$	171.4
Scholarship allowances		(55.0)		(48.7)		(42.9)
Net tuition and fees		136.7		134.5		128.5
Sales and services		14.2		12.6		11.6
Grants and contracts		60.4		58.9		55.9
Auxiliary enterprises		40.5		39.7		38.0
Other		5.6		5.7		4.6
Total Operating Revenues		257.4		251.4		238.6
Operating Expenses		440.1		408.4		395.3
Operating Loss		(182.7)		(157.0)		(156.7)
Nonoperating Revenue (Expenses)						
State appropriations		110.3		106.6		102.6
Federal grants and contracts		35.2		28.3		24.1
Other nonoperating expenses and losses		(8.0)		0.3		-
Gifts		10.5		9.0		10.1
Investment income		8.8		10.6		7.3
Interest on capital asset – related debt		(4.3)		(4.8)		(4.5)
Net Nonoperating Revenues		159.7		150.0		139.6
Capital Grants, Gifts, and Appropriations		56.0		46.3		27.0
Increase (Decrease) in Net Position		33.0		39.3		9.9
Net Position, Beginning of Year		396.6		357.3		347.4
Net Position, End of Year	\$	429.6	\$	396.6	\$	357.3

Comparative Analysis of Fiscal Years 2025, 2024, and 2023

Operating Revenues – Operating Revenues for Fiscal Year 2025 totaled \$257.4 million which is an increase of \$6.0 million from Fiscal Year 2024 operating revenues. The increase in operating revenues is caused primarily by an increase in tuition and fees, along with state and local grants and contracts. Operating Revenues for Fiscal Year 2024 totaled \$251.4 million which is an increase of \$12.8 million from Fiscal Year 2023 operating revenues. The increase in operating revenues is caused primarily by an increase in tuition and fees and state, local, and nongovernmental grants and contracts.

Nonoperating Revenues – Nonoperating Revenues for Fiscal Year 2025 totaled \$159.7 million which is an increase of \$9.7 million from Fiscal Year 2024. The increase is primarily due to an increase in state appropriations, federal grants, and gifts offset by a decrease in investment income. State appropriations increased by \$3.7 million. Federal grants and contracts increased by \$6.9 million. Nonoperating Revenues for Fiscal Year 2024 totaled \$150 million which is an increase of \$10.4 million from Fiscal Year 2023. The increase in primarily due to an increase in state appropriations, federal grants, and investment income.

Operating Expenses Years Ended June 30, 2025, 2024, and 2023

	June	30, 2025	June	30, 2024	June	30, 2023
Salaries	\$	180.3	\$	175.8	\$	165.4
Benefits		95.8		74.2		81.5
Scholarships and fellowships		32.0		28.6		26.2
Utilities		8.6		8.7		9.7
Supplies and other services		88.7		85.8		79.1
Depreciation		34.7		35.3		33.4
Total	\$	440.1	\$	408.4	\$	395.3

Operating Expenses – Operating Expenses for Fiscal Year 2025 totaled \$440.1 million which is an increase of \$31.7 million. The increase is due primarily to an increase in salaries and scholarships. Operating Expenses for Fiscal Year 2024 totaled \$408.4 million which is an increase of \$13.1 million due primarily to an increase in salaries. Included in benefits are the GASB 68 unfunded pension expense of \$15.3 million in Fiscal Year 2025, overfunded pension expense of \$600,000 in Fiscal Year 2024, and unfunded pension expense of \$14.4 million for Fiscal Year 2023.

Statements of Cash Flows

The Statements of Cash Flows report the major sources and uses of cash and reveal further information for assessing the University's ability to meet financial obligations as they become due. Inflows and outflows of cash are summarized by operating, noncapital financing, capital and related financing, and investing activities. Comparative summary statements of cash flows for the years ended June 30, 2025, 2024, and 2023, are as follows:

	June 30, 2025		June 30, 2024		June 30, 2023	
Cash Provided By (Used In)			•			
Operating activities	\$	(123.1)	\$	(134.1)	\$	(129.7)
Noncapital financing activities		156.3		144.3		136.5
Capital and related financing activities		(58.3)		(34.0)		(63.9)
Investing activities		17.9		14.3		48.0
Increase (Decrease) in Cash and Cash Equivalents		(7.2)		(9.5)		(9.1)
Cash and Cash Equivalents, Beginning of Year		98.7		108.2		117.3
Cash and Cash Equivalents, End of Year	<u>\$</u>	91.5	\$	98.7	\$	108.2

The Statements of Cash Flows show the sources and uses of University cash. The statements present a beginning and ending cash balance.

Debt and Capital Activities

During Fiscal Years 2025 and 2024, the University did not enter into any additional Debt or Capital arrangements. During Fiscal Year 2023, the University issued a total of \$13,590,000 in educational facilities revenue bonds through the Health and Educational Facilities Authority of the State of Missouri in August 2015. Bond proceeds were used for the renovation and expansion of the College of Business Glass Hall project. In July 2022, bonds in the amount of \$13,215,000 were refunded and refinanced with Capital One at a fixed rate of 2.7%. Current outstanding balance: \$12,995,000. Annual bond payments approximately \$955,000. Source of funds for annual bond payments: College of Business other enrollment fee for upper-level undergraduate business courses approved starting in fiscal year 2013. Final bond payment October 2040. Callable October 1, 2032.

The following table summarizes the construction in progress and capital assets, net as of June 30, 2025, 2024, and 2023:

	June	June 30, 2025		June 30, 2024		June 30, 2023	
Capital Assets							
Construction in progress	\$	36.5	\$	61.3	\$	27.1	
Capital assets, net		656.2		570.6		572.7	

Missouri State University A Component Unit of the State of Missouri Management's Discussion and Analysis Years Ended June 30, 2025 and 2024

On June 30, 2025, the University had 39 construction projects in progress with costs totaling approximately \$36.5 million incurred to date. The project costs budgeted for these projects totals \$282 million. These projects are being funded by pledged gifts, restricted and unrestricted net position, and capital appropriations.

		Previously	Capitalized in	(Amount Expended) Construction in	
Project Name	Original Budget	Capitalized	FY25	Progress	Project Balance
IPTV	\$ 600.000	\$ 597.485	\$ -	\$ -	\$ 2,515
Outdoor Arts Pavillion	6,400,000	6,202,671	-	<u>-</u>	197,329
JVIC CYBER Building #4	702,300	673,861	28,439	_	-
Indoor Practice Facility	172,000	-	- · · · · · · · · · · · · · · · · · · ·	131,294	40.706
Grand Street Underpass	6,625,000	6,456,671	_	-	168,329
Agr Innovation Hub	4,100,000	-,	3,747,546	_	352,454
Small Animal Facility	5,200,000	5,034,290	42,919	_	122,791
Blunt Hall Ph I Reno	80,000,000	-	77,118,662	_	2,881,338
JVIC Building 4 Brewer Infill	2,112,100	_		1,926,079	186,021
JVIC Bldg 6 Braider	4,738,200	_	4,722,998	1,020,070	15,202
Roof Repair, McDonald Arena	300,000	_	283,820	_	16,180
Kemper Hall Addition	9,600,000	_	8,867,962	_	732,038
Roof Repair, Meyer Library	370,000	_	0,007,002	310,496	59,504
Judith Enyeart Reynolds Complex	35,000,000	_	_	7,679,547	27,320,453
JVIC Bldg 4 Leasehold Improvement	2,000,000	_	_	14.679	1,985,321
Cheek Hall Reno	16,840,000	_	_	1,164,121	15,675,879
Advancement Center	26,200,000	_	_	3,302,309	22,897,691
Kampeter Reno Ph II	7,900,000	_	_	2,697,226	5,202,774
Blunt Hall Phase II	41,100,000	_	_	12,216,950	28,883,050
FY24 Sidewalk Repairs	450,000	_	_	356,591	93,409
HSC Improvements	2,700,000	_	2,372,718	330,331	327,282
Turf Replacement, South	820.000	-	2,372,710	- 711,177	108,823
MSU Training Facility, Hammons	257,944	-	252,268	7 1 1, 17 7	5,676
Dyno Testing, Plaster	230,000	-	214,945	-	15,055
Garst, Roof Replacement	820.000	-	752,262	-	67,738
JVIC Third Floor	2,000,000	-	732,202	1,304,649	695,351
Shuttle Stop Shelters	118,000	-	-	95,933	22,067
FY24 Parking Lot Maintenance	,	-	229,581	95,933	19,419
King Street Reno	249,000 2,152,155	-	229,301	2,152,155	19,419
JKHHPA Roof Replacement	1,500,000	-	-	1,332,424	167,576
Phase Zero - Plaster Stadium Turf	, ,	-	1 205 051	1,332,424	
Phase Zero-Plaster Stadium Lighting	1,820,000	-	1,385,051	695,521	434,949 304,479
Phase Zero-Plaster Stadium Lighting PSU Chick-Fil-A Refresh	1,000,000	-	-	,	,
	507,000	-	-	248,582	258,418
Sunvilla Roof Replacement	1,330,000	-	-	21,199	1,308,801
FY25 Parking Lot Maintenance	240,000	-	-	148,789	91,211
Generator Replacement, Telecom	665,000	2 200 004	275 222	-	665,000
WP Looney Nursing Simulator Lab	3,850,000	3,398,864	375,839	-	75,297
WP Autism Center	10,530,000	=	10,083,344	45 474	446,656
WP Vet Tech Program	880,000			15,471	864,529
	\$ 282,078,699	\$ 22,363,843	\$ 110,478,354	\$ 36,525,195	\$ 112,711,307

Missouri State University A Component Unit of the State of Missouri Statements of Net Position June 30, 2025 and 2024

	University 2025	University 2024	Component Unit Foundation 2025	Component Unit Foundation 2024
ASSETS				
Current Assets				
Cash and cash equivalents	\$ 91,445,639	\$ 98,651,032	\$ 27,193,389	\$ 44,745,299
Restricted cash and cash equivalents	16,585	15,880	-	-
Short-term investments	84,980,180	93,842,247	61,375,126	40,028,461
Accounts and other receivables, net	33,730,024	27,746,219	3,960	4,814
Pledges receivable	-	-	4,513,695	4,774,719
Lease receivable	317,791	202,408	-	-
Grants receivable	18,166,625	22,111,658	-	-
Accrued interest receivable	1,336,101	1,692,616	-	-
Inventories	3,817,788	4,225,456	-	-
Prepaid expenses	12,243,924	13,904,689	2,436,581	1,324,514
Assets held for sale			133,734	133,734
Total Current Assets	246,054,657	262,392,205	95,656,485	91,011,541
Noncurrent Assets				
Pledges receivable, net	_	-	7,936,196	7,601,558
Restricted long-term investments	_	_	129,207,330	115,388,278
Investments held in trust	_	_	1,960,596	1,892,023
Cash value of life insurance	_	_	118,277	425,420
Leases receivable	5,569,764	6,002,938	-	-
Note receivable	4,829,328	4,781,512	_	_
Due from Foundation	6,199,762	6,199,762	_	_
Construction in progress	36,525,195	61,284,889	_	_
Capital assets, net	656,247,276	570,623,866	1,851,303	3,020,194
Lease assets, net	10,680,076	13,743,203	487,290	776,106
Subscription assets, net	2,012,567	2,094,059		
Total Noncurrent Assets	722,063,968	664,730,229	141,560,992	129,103,579
Total Assets	968,118,625	927,122,434	237,217,477	220,115,120
Deferred Outflows of Resources				
Loss on refunding of bonds	826,618	1,052,817		
Deferred outflows of resources	020,010	1,002,017	-	-
related to pensions	77,706,774	81,108,026	_	_
Deferred outflows of resources	11,100,114	01,100,020	_	_
related to other postemployment benefits	3,126,911	3,382,087		
Total Deferred Outflows of Resources	81,660,303	85,542,930		

	University 2025	University 2024	Component Unit Foundation 2025	Component Unit Foundation 2024
LIABILITIES				
Current Liabilities				
Accounts payable and accrued expenses	\$ 28,008,067	\$ 24,856,985	\$ 6,438,195	\$ 7,405,269
Accrued compensated absences – current	7,665,450	6,839,497	-	·
Accrued payroll	7,534,749	7,494,123	-	-
Unearned revenue	25,632,025	23,292,056	872,183	1,615,624
Deposits	554,258	525,826	-	-
Accrued interest payable	1,136,640	910,238	_	_
Financed purchases – current	1,020,917	1,150,811	_	_
Lease liability – current	433,973	1,379,090	317,639	298,323
Subscription liability – current	826,630	758,870	-	-
Revenue bonds payable – current	9,736,036	9,760,261	_	_
Annuity obligations – current	-	-	59,687	58,442
Insurance claims payable	2,694,068	2,164,080	-	-
Total Current Liabilities	85,242,813	79,131,837	7,687,704	9,377,658
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Noncurrent Liabilities				
Accrued compensated absences	6,392,263	6,421,939		-
Annuity obligations	-	-	23,034	82,721
Financed purchases	4,691,069	5,711,986	-	-
Lease liability	11,497,058	13,635,386	166,564	502,783
Subscription liability	817,193	895,822	-	-
Revenue bonds payable	110,827,563	120,544,904	-	-
Net pension liability	374,308,763	364,264,299	-	-
Total other postemployment benefits liability	7,197,777	7,792,448	-	-
Due to Missouri State University		-	6,199,762	6,199,762
Total Noncurrent Liabilities	515,731,686	519,266,784	6,389,360	6,785,266
Total Liabilities	600,974,499	598,398,621	14,077,064	16,162,924
Deferred Inflows of Resources				
Deferred inflows of lease receivable	5,175,457	5,652,305	-	-
Deferred inflows of resources related to				
other postemployment benefits	5,732,982	5,556,144	-	-
Deferred inflows of resources related to pensions	8,316,979	6,419,322	-	-
Total Deferred Inflows of Resources	19,225,418	17,627,771	-	_
Net Position				
	567,326,218	495,633,375	1,851,303	3,020,194
Net investment in capital assets	307,320,210	495,055,575	1,051,505	3,020,194
Restricted for				
Nonexpendable	6 100 762	6 100 762	65,014,926	61,415,021
Scholarships and fellowships	6,199,762	6,199,762		
Other	-	-	27,426,418	27,375,203
Expendable			26 402 560	24 042 274
Scholarships and fellowships	607.457	-	36,482,568	31,843,371
Loans	607,457	607,447	-	-
Capital projects	12,548,129	9,952,732	74 207 000	- 62 105 700
Other	- (457 400 555)	(445 754 044)	71,387,929	63,125,789
Unrestricted	(157,102,555)	(115,754,344)	20,977,269	17,172,618
Total Net Position	\$ 429,579,011	\$ 396,638,972	\$ 223,140,413	\$ 203,952,196

Missouri State University A Component Unit of the State of Missouri Statements of Revenues, Expenses, and Changes in Net Position Years Ended June 30, 2025 and 2024

	University 2025	University 2024	Component Unit Foundation 2025	Component Unit Foundation 2024
Operating Revenues				
Student tuition and fees	\$ 191,653,007	\$ 183,183,164	\$ -	\$ -
Less scholarship allowances	(55,000,113)	(48,749,248)	-	-
Total net student tuition and fees	136,652,894	134,433,916	-	
Sales and services of educational departments	14,180,103	12,643,686	-	-
Federal grants and contracts	32,965,348	34,620,000	_	-
State and local grants and contracts	18,577,887	13,845,103	-	-
Nongovernmental grants and contracts	8,852,688	10,449,001	_	_
Gifts and contributions	-	-	14,961,357	15,601,562
Auxiliary enterprises			, ,	-,,
Residential life (net of scholarship allowances of				
\$10,861,887 in 2025 and \$9,480,630 in 2024)	27,986,834	26,797,370	_	_
Bookstore (net of scholarship allowances of	,,	==,,		
\$2,211,658 in 2025 and \$1,931,889 in 2024)	815,818	(311,749)	_	_
Parking (net of scholarship allowances of	0.0,0.0	(0.1.,)		
\$392,911 in 2025 and \$381,789 in 2024)	1,673,110	1,739,017	_	_
Magers Health and Wellness Center	2,007,832	2,177,460	_	_
Athletics	4,221,203	4,465,879	_	_
Recreational facilities	2,926,729	3,989,159	_	
Student union	914,303	883,867	_	_
Other operating revenues	5,588,335	5,721,037	2,471,533	2,494,588
Total Operating Revenues	257,363,084	251,453,746	17,432,890	18,096,150
Total Operating Revenues	237,303,004	231,433,740	17,432,090	10,090,130
Operating Expenses				
Salaries	180,303,515	175,848,357	_	_
Benefits	95,836,611	74,206,266	-	_
Scholarships and fellowships	31,980,205	28,605,000	4,189,366	4,379,277
Utilities	8,594,076	8,629,132	130.273	100.283
Supplies and other services	88,696,578	85,775,839	5,405,031	4,653,756
Depreciation and amortization			102,041	169,414
'	34,664,433	35,347,269		
Total Operating Expenses	440,075,418	408,411,863	9,826,711	9,302,730
Operating Income (Loss)	(182,712,334)	(156,958,117)	7,606,179	8,793,420
Nonoperating Revenues (Expenses)				
State appropriations	110,345,536	106,636,928		
Federal grants and contracts	35,199,234	28,319,490	-	-
Gifts	10,481,957	9,042,208	-	-
	8,747,675	10,578,591	17 /110 OEE	12 507 226
Investment income (loss)	, ,	, ,	17,418,055	13,597,226
Interest on capital asset-related debt	(4,349,061)	(4,653,329)	407.000	100 00E
Gain (loss) on assets held in trust	-	246.027	137,869	136,905
Other nonoperating revenues and expenses	292,479	316,027	(217,582)	3,950,623
Expenditures to Missouri State University	(4.404.004)	- (4.44.044)	(10,481,957)	(9,042,208)
Loss on disposal of capital assets	(1,104,091)	(141,241)		
Net Nonoperating Revenues (Expenses)	159,613,729	150,098,674	6,856,385	8,642,546
Income (I cos) Before Other Berry				
Income (Loss) Before Other Revenues,	(00.000.005)	(0.050.115)		
Expenses, Gains, or Losses	(23,098,605)	(6,859,443)	14,462,564	17,435,966

See Notes to Financial Statements 13

Missouri State University A Component Unit of the State of Missouri Statements of Revenues, Expenses, and Changes in Net Position Years Ended June 30, 2025 and 2024

(Continued)

	University 2025	University 2024	Component Unit Foundation 2025	Component Unit Foundation 2024
Other Revenues, Expenses, Gains, or Losses Capital gifts	\$ 3,799,372	\$ 4,564,950	\$ 4,873,905	\$ 5,185,527
Expenditures for capital projects to Missouri State University Capital grants and contracts Capital appropriations Additions to permanent endowments	31,238,659 21,000,613	25,473,375 16,213,935 -	(3,799,372) - - - 3,651,120	(4,564,950) - - 3,613,050
Total Other Revenues, Expenses, Gains, or Losses	56,038,644	46,252,260	4,725,653	4,233,627
Increase in Net Position	32,940,039	39,392,817	19,188,217	21,669,593
Net Position, Beginning of Year	396,638,972	357,246,155	203,952,196	182,282,603
Net Position, End of Year	\$ 429,579,011	\$ 396,638,972	\$ 223,140,413	\$ 203,952,196

	2025	2024
Operating Activities		
Tuition and fees	\$ 133,896,818	\$ 125,688,147
Sales and services of educational departments	14,180,103	12,643,686
Federal grants and contracts	36,051,053	32,574,615
State and local grants and contracts	18,577,887	13,845,103
Nongovernmental grants and contracts	8,852,688	10,449,001
Payments to suppliers	(120,748,740)	(124,617,518)
Payments to employees	(260,056,699)	(249,605,559)
Auxiliary enterprise charges		
Residential Life	27,986,834	26,797,370
Bookstore	815,818	(311,749)
Parking	1,673,110	1,739,017
Magers Health and Wellness Center	2,007,832	2,177,460
Athletics	4,221,203	4,465,879
Recreational facilities	2,926,729	3,989,159
Student union	914,303	883,867
Other receipts	5,641,475	5,180,301
Net Cash Used in Operating Activities	(123,059,586)	(134,101,221)
Noncapital Financing Activities		
State appropriations	110,345,536	106,636,928
Federal grants and contracts	35,199,234	28,319,490
Other nonoperating revenues and expenses	292,479	316,027
Gifts and grants received for other than capital purposes	10,481,957	9,042,208
• • • • • • • • • • • • • • • • • • • •	10,461,937	9,042,200
Net Cash Provided by Noncapital Financing Activities	156,319,206	144,314,653
Activities	130,319,200	144,514,055
Capital and Related Financing Activities		
Purchase of capital assets	(8,207,399)	(12,034,924)
Construction in progress	(89,007,422)	(50,027,400)
Capital appropriations	21,000,613	16,213,935
Gifts and grants received for capital purposes	35,038,031	30,038,325
Principal paid on capital debt and leases	(10,596,812)	(10,931,869)
Principal paid on lease liabilities	(1,763,116)	(1,962,401)
Principal paid on subscription liabilities	(906,602)	(848,361)
Principal received on lease receivables	317,791	277,828
Interest paid on capital debt and leases	(3,454,181)	(4,181,209)
Interest paid on lease liabilities	(723,462)	(645,039)
Interest paid on subscription liabilities	(80,189)	(28,250)
Interest received on lease receivables	99,519	101,692
Net Cash Used in Capital and Related Financing		<u> </u>
Activities	(58,283,229)	(34,027,673)
Investing Activities	_	
Proceeds from sales and maturities of investments	160,901,968	175,011,917
Purchases of investments	(151,970,597)	(169,553,201)
Interest on investments	8,887,550	8,779,560
Net Cash Provided by Investing Activities	17,818,921	14,238,276
 	, ,	,,

See Notes to Financial Statements

(Continued)

	2025	2024
Decrease in Cash and Cash Equivalents	\$ (7,204,688)	\$ (9,575,965)
Cash and Cash Equivalents, Beginning of Year	98,666,912	108,242,877
Cash and Cash Equivalents, End of Year	\$ 91,462,224	\$ 98,666,912
Reconciliation of Cash and Cash Equivalents to the Statements of Net Position Cash and cash equivalents Restricted cash and cash equivalents	\$ 91,445,639 16,585	\$ 98,651,032 15,880
Total Cash and Cash Equivalents	\$ 91,462,224	\$ 98,666,912
Reconciliation of Operating Loss to Net Cash Used in Operating Activities Operating loss Adjustments to reconcile operating loss to net cash	\$ (182,712,334)	\$ (156,958,117)
used in operating activities Depreciation and amortization expense Changes in operating assets and liabilities	34,664,433	35,347,269
Accounts receivable Federal and state grants receivable Inventories	(5,983,805) 3,085,705 407,668	(2,447,057) (2,045,385) 1,162,809
Prepaid expenses Accounts payable and accrued expenses	1,660,765 6,453,686	(8,212,366) 5,442,012
Accrued compensated absences Accrued payroll Unearned revenue	796,277 40,626 3,199,297	119,895 935,310 (6,430,670)
Deposits Insurance claims payable Total other postemployment benefits	28,432 529,988 (594,671)	131,958 (162,603) (43,370)
Deferred outflows of resources Deferred inflows of resources Net pension liability	3,722,236 1,597,647 10,044,464	(15,832,550) 4,204,204 10,687,440
Net Cash Used in Operating Activities	\$ (123,059,586)	\$ (134,101,221)
Supplemental Cash Information Noncash Investing, Capital, and Financing Activities Accounts payable incurred for purchase of		
capital assets Lease assets acquired with lease liabilities Lease assets disposed through early lease termination	\$ 2,557,466 \$ - \$ 1,290,509	\$ 5,860,070 \$ 1,643,348 \$ 1,487,981
Subscription assets acquired with subscription liabilities	\$ 895,732	\$ 1,514,106

See Notes to Financial Statements 16

Note 1. Nature of Operations and Summary of Significant Accounting Policies

Nature of Institution

Missouri State University (the "University") is a state-assisted University with campuses in Springfield and West Plains and locations in Mountain Grove, Missouri, and Dalian, China. A nine-member Board of Governors, appointed by the Governor and confirmed by the Senate of the State of Missouri, governs the University, a component unit of the State of Missouri.

Component Units

The Missouri State University Foundation, Inc. (the "Foundation") is a legally separate, tax-exempt component unit of the University. The Foundation's primary function is to raise and hold funds to support the University and its programs. The board of the Foundation is self-perpetuating and consists of graduates and friends of the University.

Although the University does not control the timing or amount of receipts from the Foundation, the majority of the Foundation's resources and related income are restricted by donors for the benefit of the University. Because these restricted resources held by the Foundation can only be used by, or for the benefit of, the University, the Foundation is considered a component unit of the University and is discretely presented in the University's financial statements.

During the years ended June 30, 2025 and 2024, the Foundation provided \$14,281,328 and \$13,607,158, respectively, of support to the University. Audited financial statements of the Foundation are available at https://www.missouristate.edu/FinancialServices/foundationreports.htm or may be obtained from its administrative office at the following address: 901 S. National, Springfield, MO 65897.

The Foundation is a private nonprofit organization that reports under the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC). As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's statements in the University's financial reporting entity for these differences.

The Missouri State University Development Corporation (the "Corporation") is fully controlled by the University and considered a component unit of the University and is blended in the University's financial statements.

The purpose of the Corporation is to foster, cooperate, and assist in the physical and functional growth, development, and advancement of Missouri State University. The Corporation owned three unimproved lots and one warehouse in downtown Springfield with a value of \$1,067,280 as of June 30, 2025 and 2024.

Basis of Accounting and Presentation

The financial statements of the University have been prepared on the accrual basis of accounting. Revenues, expenses, gains, losses, assets, liabilities, and deferred inflows and outflows of resources from exchange and exchange-like transactions are recognized when the exchange transaction takes place, while those from government-mandated or voluntary nonexchange transactions (principally federal and state grants and state appropriations) are recognized when all applicable eligibility requirements are met. Internal activity and balances are eliminated in preparation of the financial statements.

Operating revenues and expenses include exchange transactions and program-specific, government-mandated, or voluntary nonexchange transactions. Government-mandated or voluntary nonexchange transactions that are not program specific (such as state appropriations), investment income, and interest on capital asset-related debt are included in nonoperating revenues and expenses. The University first applies restricted net position when an expense or outlay is incurred for purposes for which both restricted and unrestricted net position are available.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and deferred inflows and outflows of resources and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, gains, losses, and other changes in net position during the reporting period. Actual results could differ from those estimates.

Cash Equivalents

The University considers all liquid investments with original maturities of three months or less to be cash equivalents. At June 30, 2025, cash equivalents consisted primarily of depository accounts and money market accounts with brokers.

Investments and Investment Income

Investments in debt securities are carried at fair value. Fair value is determined using quoted market prices. Investments in nonnegotiable certificates of deposit are carried at cost. Investment income consists of interest income and the net change for the year in the fair value of investments carried at fair value.

Accounts and Notes Receivable

Student accounts receivable consists of fees charged to students and charges for auxiliary enterprise services provided to students, faculty, and staff. Accounts receivable also include amounts due from the Federal government, state and local governments, or private sources, in connection with reimbursement of allowable expenditures made pursuant to the University's grants and contracts. Accounts receivable are recorded net of estimated uncollectible amounts of \$5,341,914 and \$4,465,838 at June 30, 2025 and 2024, respectively. The University reserves for uncollectible accounts that are at least 90 days past due.

Student accounts receivable are stated at the amount billed to the students less applied scholarships and loan proceeds. The University provides an allowance for doubtful accounts, which is based upon a review of outstanding receivables, historical collection information, and existing economic conditions. All charges are due at the beginning of the semester unless the student is enrolled in the Deferred Payment Plan. Fee payment deadlines vary depending upon when the student registers. If charges are not paid in full by that date, a finance charge is assessed on the remaining balance. Charges that are past due without payments for one year and have had no response to the due diligence process are considered delinquent. Delinquent receivables are written off based on individual credit evaluation and specific circumstances of the student.

Valuation of Gifts and Property

Gifts of real and personal property are reported at their estimated fair value as of the date the property is received. Fair value is determined either by a staff member of the University with expertise in the valuation of the particular property, or by appropriate documentation furnished by the donor.

Inventories

Nonauxiliary inventories consist of supplies for use by the University and merchandise available for sale such as art supplies. These inventories are stated at the lower of cost, determined using the first-in, first-out method or market.

Auxiliary enterprises inventories consist of merchandise available for sale at the bookstore, student union, pharmacy, and recreation facilities. These inventories are stated at the lower of cost, determined using the first-in, first-out method or market.

Capital Assets

Capital assets purchased by the University are recorded at cost at the date of acquisition. Building additions and improvements with a cost in excess of \$200,000 are capitalized if the life of the building is extended. Equipment with a cost in excess of \$5,000 with a useful life greater than one year is capitalized. Donated assets are transferred from the Missouri State University Foundation and are recorded at the acquisition value at the date of donation to the Foundation. Infrastructure assets are included in the financial statements and are depreciated. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Depreciation is computed using the straight-line method over the estimated useful life of the asset. Expenditures for construction in progress are capitalized with depreciation beginning when the project is completed. The following estimated useful lives are being used by the University:

Land improvements	20 years
Buildings and improvements	7–40 years
Furniture, fixtures, and equipment	3–15 years
Infrastructure	20 years
Library materials	10 years

Lease Assets

Lease assets are initially recorded at the initial measurement of the lease liability, plus lease payments made at or before the commencement of the lease term, less any lease incentives received from the lessor at or before the commencement of the lease, plus initial direct costs that are ancillary to place the asset into service. Lease assets are amortized on a straight-line basis over the shorter of the lease term or the useful life of the underlying asset.

Subscription Assets

Subscription assets are initially recorded at the initial measurement of the subscription liability, plus subscription payments made at, and certain prepayments made before, the commencement of the subscription-based information technology arrangement (SBITA) term, less any SBITA term, plus capitalizable initial implementation costs. Subscription assets are amortized on a straight-line basis over the shorter of the SBITA term or the useful life of the underlying IT asset.

Capital, Lease, and Subscription Asset Impairment

The University evaluates capital, lease, and subscription assets for impairment whenever events or circumstances indicate a significant, unexpected decline in the service utility of a capital or lease asset has occurred. If a capital, lease, or subscription asset is tested for impairment and the magnitude of the decline in service utility is significant and unexpected, the capital asset historical cost and related accumulated amortization are decreased proportionately such that the net decrease equals the impairment loss.

No asset impairment was recognized during the years June 30, 2025 and 2024.

Loss on Refunding

Losses on refunding incurred on the bond issues have been deferred and are being amortized over the life of the bonds and are included in deferred outflows of resources.

Deferred Outflows of Resources

The University reports the consumption of net position that relates to a future reporting period as deferred outflows of resources in a separate section of its statements of net position.

Unearned Revenue

Unearned revenue includes unearned student fees, advances on program tickets, and unamortized revenue contributions for dining services capital projects.

Compensated Absences

University policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. A liability is accrued for compensated absences as the benefits are earned if the leave is more likely than not to be used for time off or settled in cash.

Compensated absence liabilities are computed using the regular pay and termination pay rates, as applicable, in effect at statement of net position date plus an additional amount for salary-related payments such as social security and Medicare taxes computed using rates in effect at that date. Employees who retire under one of the University's public retirement plans will be paid for 40% of any accumulated unused sick leave rounded up or down to the nearest full day (up to a maximum of 48 days) and the remaining unused sick leave will be reported to Missouri State Employees' Retirement System (MOSERS) for inclusion as creditable service in accordance with MOSERS' policies regarding the reporting of unused sick leave. The estimated compensated absences liability expected to be paid more than one year after the statement of net position date is included in other long-term liabilities.

Noncurrent Liabilities

Noncurrent liabilities include (1) principal amounts of revenue bonds payable and capital lease obligations with contractual maturities greater than one year and (2) estimated amounts for accrued compensated absences and other liabilities that will not be paid within the next fiscal year.

Defined Benefit Pension Plan

As a component unit of the State of Missouri, the University participates in the Missouri State Employees' Plan (MSEP), a single-employer defined benefit pension plan as defined by GASB Statement No. 68. MSEP is administered by the Missouri State Employee's Retirement System (MOSERS), also a component unit of the State of Missouri. In accordance with the provisions of GASB Statement No. 68, the University accounts for and reports its participation in the single-employer plan as if it was a cost-sharing employer. For purposes of measuring the net pension liability, deferred outflows of resources, and deferred inflows of resources related to pensions and pension expense, information about the fiduciary net position of MOSERS and additions to/deductions from MOSERS' fiduciary net position has been determined on the same basis as they are reported by MOSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms. Investments are reported at fair value.

Defined Benefit Other Postemployment Benefit Plan Nontrusted Single Employer

The University has a single-employer defined benefit other postemployment benefit (OPEB) plan, providing health insurance to retirees (the "OPEB Plan"). For purposes of measuring the total OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, have been determined on the same basis as they are reported by the OPEB Plan. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms.

Deferred Inflows of Resources

The University reports the acquisition of net position that relates to a future reporting period as deferred inflows of resources in a separate section of its statements of net position.

Net Position

Net position of the University is classified in four components on its statement of net position. Net investment in capital assets consists of capital assets net of accumulated depreciation and reduced by the outstanding balances of any borrowings used to finance the purchase or construction of those assets. Restricted expendable net position is made up of noncapital assets that must be used for a particular purpose as specified by creditors, grantors, or donors external to the University, including amounts deposited with trustees as required by bond indentures, reduced by the outstanding balances of any related borrowings.

Restricted nonexpendable net position consists of noncapital assets that are required to be maintained in perpetuity as specified by parties external to the University, such as the federal portion of loan funds. Unrestricted net position is the remaining net position that does not meet the definition of net investment in capital assets or restricted.

The Foundation's net assets, which under FASB standards are reported as either with or without donor restrictions based on the presence or absence of donor restrictions, have been presented based on the GASB classifications with like characteristics.

Classification of Revenues

The University has classified its revenues as either operating or nonoperating revenues according to the following criteria:

Operating revenues – Operating revenues include activities that have the characteristics of exchange transactions, such as (1) student fees, net of scholarship allowances, (2) sales and services of auxiliary enterprises, and (3) grants and contracts meeting certain criteria.

Nonoperating revenues – Nonoperating revenues include activities that have the characteristics of nonexchange transactions, such as grants, gifts, and contributions, and other revenue sources that are defined as nonoperating revenues by GASB No. 9, Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Government Entities That Use Proprietary Funds Accounting, and GASB No. 34, such as state appropriations and investment income.

Tuition Revenue

Tuition revenue is recognized in the term to which it relates. The summer term is allocated by number of days falling within each fiscal year.

Auxiliary Revenue

Auxiliary revenue presented in the statements of revenues, expenses, and changes in net position are presented net of cost of goods sold.

Scholarship Allowances

Student tuition and fees and auxiliary enterprise revenues, presented net of scholarships and fellowships of \$68,466,564 and \$60,543,556 at June 30, 2025 and 2024, respectively, are applied to student accounts, while stipends and other payments made directly to students are reported as scholarships and fellowships expense. Net tuition and fees, except for summer session, are recognized as revenues as they are assessed. The portion of summer session tuition and fees applicable to the following fiscal year is included in unearned revenues.

Bad Debt Expense

Bad debt expense is \$4,221,704 and \$3,745,337 for the years ended June 30, 2025 and 2024, respectively, and is netted against tuition and fee revenues.

Federal Financial Assistance Programs

The University participates in the following federal student financial aid programs: Federal Pell Grant, Federal Supplemental Educational Opportunity Grant, Federal Work Study, and Federal Direct Loan.

Income Taxes

As a state institution of higher education, the income of the University is generally exempt from federal and state income taxes under Section 115(a) of the Internal Revenue Code and a similar provision of state law. However, the University is subject to federal income tax on any unrelated business taxable income.

Adoption of New Accounting Standard

In June 2022, the Governmental Accounting Standards Board (GASB) issued GASB Statement No. 101, Compensated Absences. The new accounting guidance updates the recognition and measurement guidance for compensated absences under a unified model.

Specifically, the new standard clarifies that a liability should be recorded for compensated absences that are more likely than not to be paid or otherwise settled. Additionally, it amends certain existing disclosure requirements.

The University adopted this standard on July 1, 2024, and applied it retrospectively to the earliest period presented. There was no effect on beginning net position as of July 1, 2023.

Revision

An immaterial revision has been made to the 2024 Note 10 Auxiliary Enterprise System information to correct total assets and net position. This revision did not have an impact on any financial statement line items.

Note 2. Deposits, Investments, and Investment Income

Deposits

Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. The University's deposit policy for custodial credit risk requires compliance with the provisions of state law.

State law requires collateralization of all deposits with federal depository insurance; bonds and other obligations of the U.S. Treasury, U.S. agencies or instrumentalities, or the state of Missouri; bonds of any city having a population of not less than 2,000, county, school district, or special road district of the state of Missouri; bonds of any state; or a surety bond having an aggregate value at least equal to the amount of the deposits.

At June 30, 2025 and 2024, none of the University's bank balances held by the current domestic depository, a United States financial institution, were exposed to custodial credit risk. All these domestic deposits were fully collateralized at the end of Fiscal Year 2025 and 2024. The funds held by international banks for the University's foreign education activities were not collateralized. The University is exposed to custodial credit risk for these deposits as follows:

	2025		2024	
Uninsured and uncollateralized	\$	87,866	\$	68,555

Foreign Currency Risk. This risk relates to adverse effects on the fair value of a deposit from changes in exchange rates. The University does not have any policies related to foreign currency risk. The University has \$87,866 and \$68,555 of foreign deposits denominated in Chinese Yuan at June 30, 2025 and 2024, respectively.

Investments

Investment policies are established by the Board of Governors. The University may invest in certificates of deposit, United States Treasury and U.S. agency securities, repurchase agreements, corporate bonds, commercial paper, banker's acceptances, and money market funds.

At June 30, 2025, the University had the following investments and maturities:

	June 30, 2025					
			Maturities in Years	S		
Туре	Fair Value	Less than 1	1–5	6–10		
U.S. Treasury obligations	\$ 84,980,180	\$ 84,980,180	\$ -	\$ -		
	\$ 84,980,180	\$ 84,980,180	\$ -	\$ -		

At June 30, 2024, the University had the following investments and maturities:

	June 30, 2024						
			Maturities in Years	3			
Туре	Fair Value	Less than 1	1–5	6–10			
U.S. Treasury obligations	\$ 93,842,247	\$ 93,842,247	<u> </u>	\$ -			
	\$ 93,842,247	\$ 93,842,247	\$ -	\$ -			

Interest Rate Risk. As a means of limiting its exposure to fair value losses, the University's investment policy limits the type of investments to those which are not exposed to fair value losses arising from increasing interest rates. The maturities are structured to meet the cash flow needs of the University.

The prohibition of speculative investments precludes pursuit of gain or profit through unusual risk. Investment trading in response to changes in market value or market direction is warranted under active portfolio management. Interest rate risk is not specifically discussed in the University's investment policy.

Credit Risk. Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. The University uses nationally recognized rating organizations to evaluate credit risk for non-U.S. governmental agency investments. Minimums are established for each investment type.

Custodial Credit Risk. For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the University will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. In accordance with its policy, the University minimizes custodial credit risk by establishing limitations on the types of instruments held by qualifying institutions.

Concentration of Credit Risk. The University's investment policy places maximum percentages on the total investment funds held in each type of instrument. The type of investments that can be held in the University's portfolio include U.S. Treasury and U.S. agency securities, repurchase agreements, corporate bonds, commercial paper, banker's acceptance, and money market funds. It is the University's policy that no more than 15% of the total portfolio will be held in any one bank, unless a safekeeping custody agreement is in place. There are no restrictions on direct obligations of the U.S. government, U.S. government agency issues, or U.S. government guaranteed securities.

There are no restrictions for repurchase agreements which are fully collateralized by U.S. government securities. No more than 20% of the portfolio will be held in corporate bonds or banker's acceptances with no more than 5% of the portfolio to be held with any one issuer. No more than 30% of the portfolio will be held in commercial paper, with no more than 5% of the portfolio to be held with any one issuer. Money market funds must be SEC 2a-7 compliant and no more than \$4,000,000 to be held in money market funds.

Foreign Currency Risk. This risk relates to adverse effects on the fair value of an investment from changes in exchange rates. The University's exposure to foreign currency risk did not exist at June 30, 2025 and 2024, because there were no foreign investments in the University's investment portfolio at any time during these two fiscal years.

Summary of Carrying Values

The carrying values of deposits and investments shown above are included in the statements of net position as follows:

	 2025	2024		
Carrying value				
Deposits	\$ 91,462,224	\$	98,666,912	
Investments	 84,980,180		93,842,247	
	 _		_	
	\$ 176,442,404	\$	192,509,159	

Included in the following statements of net position captions:

	2025			2024		
Cash and cash equivalents	\$	91,445,639	\$	98,651,032		
Restricted cash and cash equivalents		16,585		15,880		
Short-term investments		84,980,180		93,842,247		
Cash, cash equivalents, and investments total	\$	176,442,404	\$	192,509,159		

Investment Income

Investment income for the years ended June 30, 2025 and 2024, consisted of:

	2025			2024		
Interest and dividend income Fair value adjustment		8,766,006 (18,331)	\$	10,666,226 (87,635)		
	\$	8,747,675	\$	10,578,591		

Note 3. Leases Receivable

The University leases a portion of its property to various third parties, the terms of which expire August 2025 through June 2044. Payments increase annually based on the terms of the contract (*i.e.*, fixed rate increases of a defined percentage or increases based on the Consumer Price Index). The leases were measured based upon the payment rate increases at lease commencement.

Revenues recognized under lease contracts during the year June 30, 2025 and 2024, were \$159,058 and \$175,726, respectively, which includes both lease revenue and interest revenue.

Note 4. Capital Assets

Capital asset activity for the year ended June 30, 2025, was as follows:

			2025		
	Beginning Balance	Additions	Retirements	Transfers	Ending Balance
Land	\$ 44,840,575	\$ 776,633	\$ -	\$ -	\$ 45,617,208
Infrastructure	114,125,807	13,842	(1,615,674)	1,815,735	114,339,710
Buildings Furniture, fixtures, and	818,699,653	310,231	-	108,580,520	927,590,404
equipment	65,855,492	4,454,788	(1,133,308)	68,257	69,245,229
Library materials	75,816,530	1,537,483	-	-	77,354,013
Capitalized collections	2,540,974	24,214	-	-	2,565,188
Construction in progress	61,284,889	85,704,818		(110,464,512)	36,525,195
	1,183,163,920	92,822,009	(2,748,982)		1,273,236,947
Less accumulated depreciation					
Infrastructure	70,485,923	4,561,522	(1,615,674)	-	73,431,771
Buildings Furniture, fixtures, and	363,781,176	21,080,713	-	-	384,861,889
equipment	48,689,746	4,255,063	(1,119,425)	-	51,825,384
Library materials	66,675,600	1,845,622	-	-	68,521,222
Capitalized collections	1,622,720	201,490			1,824,210
Total accumulated					
depreciation	551,255,165	31,944,410	(2,735,099)		580,464,476
Net capital assets	\$ 631,908,755	\$ 60,877,599	\$ (13,883)	\$ -	\$ 692,772,471

Capital asset activity for the year ended June 30, 2024, was as follows:

	2024					
	Beginning Balance	Additions	Retirements	Transfers	Ending Balance	
Land	\$ 44,840,575	\$ -	\$ -	\$ -	\$ 44,840,575	
Infrastructure	113,932,692	-	(1,326,116)	1,519,231	114,125,807	
Buildings	798,023,482	6,384,773	-	14,291,398	818,699,653	
Furniture, fixtures, and						
equipment	61,681,128	4,215,808	(2,374,476)	2,333,032	65,855,492	
Library materials	74,491,731	1,324,799	-	-	75,816,530	
Capitalized collections	2,445,770	95,204	-	-	2,540,974	
Construction in progress	27,080,581	52,347,969		(18,143,661)	61,284,889	
	1,122,495,959	64,368,553	(3,700,592)		1,183,163,920	
Less accumulated depreciation						
Infrastructure	65,597,023	6,143,805	(1,254,905)	-	70,485,923	
Buildings	343,537,517	20,243,659	-	-	363,781,176	
Furniture, fixtures, and						
equipment	47,422,321	3,587,060	(2,319,635)	-	48,689,746	
Library materials	64,744,888	1,930,712	-	-	66,675,600	
Capitalized collections	1,421,551	201,169	<u>-</u> _		1,622,720	
Total accumulated						
depreciation	522,723,300	32,106,405	(3,574,540)		551,255,165	
Net capital assets	\$ 599,772,659	\$ 32,262,148	\$ (126,052)	\$ -	\$ 631,908,755	

Note 5. Lease and Subscription Assets

Lease asset activity for the year ended June 30, 2025, was as follows:

	Beginning Balance	Additions	Retirements	Transfers	Ending Balance	
Infrastructure	\$ 7,279,192	\$ -	\$ (127,405)	\$ -	\$ 7,151,787	
Buildings	15,334,935	-	(2,217,315)	-	13,117,620	
	22,614,127		(2,344,720)		20,269,407	
Less accumulated amortization						
Infrastructure	4,085,599	600,341	(23,231)	_	4,662,709	
Buildings	4,785,325	1,142,458	(1,001,161)	_	4,926,622	
Total accumulated amortization	8,870,924	1,742,799	(1,024,392)		9,589,331	
Net leased assets	\$ 13,743,203	\$ (1,742,799)	\$ (1,320,328)	\$ -	\$ 10,680,076	

Lease asset activity for the year ended June 30, 2024, was as follows:

	Beginning Balance	Additions	Retirements	Transfers	Ending Balance	
Infrastructure	\$ 7,736,523	\$ 1,643,348	\$ (2,100,679)	\$ -	\$ 7,279,192	
Buildings	15,334,935	-	-	-	15,334,935	
	23,071,458	1,643,348	(2,100,679)		22,614,127	
Less accumulated amortization						
Infrastructure	4,087,953	610,344	(612,698)	-	4,085,599	
Buildings	2,950,965	1,834,360	·	-	4,785,325	
Total accumulated amortization	7,038,918	2,444,704	(612,698)		8,870,924	
Net leased assets	\$ 16,032,540	\$ (801,356)	\$ (1,487,981)	\$ -	\$ 13,743,203	

Subscription asset activity for the year ended June 30, 2025, was as follows:

	2025									
		Beginning Balance	A	Additions		Retirements		Transfers		Ending Balance
Subscription IT assets	\$	3,563,849 3,563,849	\$	895,732 895,732	\$	<u>-</u>	\$	<u>-</u>	\$	4,459,581 4,459,581
Less accumulated amortization Subscription IT assets Total accumulated amortization		1,469,790 1,469,790		977,224 977,224		<u>-</u>		<u>-</u>		2,447,014 2,447,014
Subscription assets, net	\$	2,094,059	\$	(81,492)	\$		\$		\$	2,012,567

Subscription asset activity for the year ended June 30, 2024, was as follows:

	Beginning Balance	Additions	Retirements	Transfers	Ending Balance	
Subscription IT assets	\$ 2,049,743 2,049,743	\$ 1,514,106 1,514,106	\$ - -	\$ - -	\$ 3,563,849 3,563,849	
Less accumulated amortization Subscription IT assets Total accumulated amortization	659,746 659,746	810,044 810,044		<u> </u>	1,469,790 1,469,790	
Subscription assets, net	\$ 1,389,997	\$ 704,062	\$ -	\$ -	\$ 2,094,059	

Note 6. Risk Management

The University is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; and employee health, dental, and accidental benefits. Commercial insurance coverage is purchased for claims arising from such matters other than those related to general liability, workers' compensation, natural disasters, and employee health benefits.

Settled claims have not exceeded this commercial coverage in any of the three preceding years. Additional coverage is provided through the State Self-Insurance program, through the Risk Management Division of the Department of Administration Services in Jefferson City. The State of Missouri self-insures the workers' compensation benefits for all state employees, including University employees. Claims are administered by the Missouri Office of Administration, Risk Management Section.

Liabilities for employee health and dental benefits are included in liabilities for claims incurred but not yet reported or paid. The liability is estimated based on subsequent payments and historical information. Changes in the balance of claims liabilities for the years ended June 30, 2025 and 2024, are summarized as follows:

	 2025	 2024	 2023
Balance at beginning of year	\$ 2,164,080	\$ 2,326,683	\$ 1,980,421
Health and dental claims	32,611,910	29,087,623	25,548,988
Health insurance payments	(32,081,922)	 (29,250,226)	(29,250,226)
Balance at end of year	\$ 2,694,068	\$ 2,164,080	\$ 2,326,683

Note 7. Long-Term Liabilities

Long-term debt and other obligations consist of the following as of June 30, 2025:

						2025		
	Bond	Interest		Beginning			Ending	Current
	Series	Rate	Maturity	Balance	Additions	Reductions	Balance	Portion
Auxiliary Enterprise System								
Revenue Bonds*								
Auxiliary enterprise system								
2016	Α	2.00%-3.25%	2039	\$ 9,950,000	\$ -	\$ 485,000	\$ 9,465,000	\$ 505,000
2017	Α	2.15%-2.63%	2036	23,165,000	-	2,030,000	21,135,000	1,825,000
2018	Α	3.35%	2037	14,750,000	-	925,000	13,825,000	945,000
2019	Α	4.00%-5.00%	2035	14,455,000	-	920,000	13,535,000	970,000
2021	Α	1.61%-2.04%	2032	19,403,000	-	2,291,000	17,112,000	2,330,000
				81,723,000		6,651,000	75,072,000	6,575,000
MOUEEA Decident								
MOHEFA Bonds** 2019	В	2.375%-4.00%	2035	6,005,000		405,000	5,600,000	420,000
2019	A	2.375%-4.00%	2033	11,375,000	-	965,000	10,410,000	1,000,000
2021	В	2.69%	2040	16,145,000		815,000	15,330,000	835,000
2022	A	2.70%	2040	12,995,000	-	610,000	12,385,000	630,000
2022	^	2.7070	2041	46,520,000		2,795,000	43,725,000	2,885,000
				40,320,000		2,795,000	43,723,000	2,000,000
Total bonds and notes payable				128,243,000	-	9,446,000	118,797,000	9,460,000
Unamortized premium on bond issues	5			2,062,164		295,565	1,766,599	276,036
Total bonds and notes payable								
including unamortized premiums				130,305,164		9,741,565	120,563,599	9,736,036
Compensated absences (A)				13,261,436	796,277	-	14,057,713	7,665,450
Lease liability				15,014,476	-	3,083,445	11,931,031	433,973
Subscription liability				1,654,752	895,672	906,601	1,643,823	826,630
Financed purchases		1.87%-3.07%	2030	6,862,797	-	1,150,811	5,711,986	1,020,917
Other postemployment benefits				7,792,448	-	594,671	7,197,777	-
Net pension liability				364,264,299	10,044,464		374,308,763	
Total other obligations				408,850,208	11,736,413	5,735,528	414,851,093	9,946,970
Total long-term debt and								
other obligations				\$ 539,155,372	\$ 11,736,413	\$ 15,477,093	\$ 535,414,692	\$ 19,683,006

Long-term debt and other obligations consist of the following as of June 30, 2024:

						2024		
	Bond	Interest		Beginning			Ending	Current
	Series	Rate	Maturity	Balance	Additions	Reductions	Balance	Portion
Auxiliary Enterprise System								
Revenue Bonds*								
Auxiliary enterprise system								
2016	Α	2.00%-3.25%	2039	\$ 10,415,000	\$ -	\$ 465,000	\$ 9,950,000	\$ 485,000
2017	Α	2.15%-2.63%	2036	25,780,000	-	2,615,000	23,165,000	2,030,000
2018	Α	3.35%	2037	15,635,000	-	885,000	14,750,000	925,000
2019	Α	4.00%-5.00%	2035	15,335,000	-	880,000	14,455,000	920,000
2021	Α	1.61%-2.04%	2032	21,656,000		2,253,000	19,403,000	2,291,000
				88,821,000		7,098,000	81,723,000	6,651,000
MOHEFA Bonds**								
2019	В	2.375%-4.00%	2035	6,390,000	-	385,000	6,005,000	405,000
2021	Α	2.15%	2033	12,310,000	-	935,000	11,375,000	965,000
2021	В	2.69%	2040	16,940,000	-	795,000	16,145,000	815,000
2022	Α	2.70%	2041	13,590,000		595,000	12,995,000	610,000
				49,230,000		2,710,000	46,520,000	2,795,000
Total bonds and notes payable				138,051,000	-	9,808,000	128,243,000	9,446,000
Unamortized premium on bond issues	3			2,376,425		314,261	2,062,164	295,565
Total bonds and notes payable								
including unamortized premiums				140,427,425		10,122,261	130,305,164	9,741,565
Compensated absences				13,141,541	119,895	-	13,261,436	6,839,497
Lease liability				16,821,509	1,643,348	3,450,381	15,014,476	1,379,090
Subscription liability				1,223,576	1,514,166	1,082,990	1,654,752	758,870
Financed purchases		1.87%-3.07%	2030	7,986,666	-	1,123,869	6,862,797	1,150,811
Other postemployment benefits				7,835,818	-	43,370	7,792,448	-
Net pension liability				353,576,859	10,687,440		364,264,299	
Total other obligations				400,585,969	13,964,849	5,700,610	408,850,208	10,128,268
Total long-term debt and								
other obligations				\$ 541,013,394	\$ 13,964,849	\$ 15,822,871	\$ 539,155,372	\$ 19,869,833

^{*} All auxiliary enterprise system revenue bonds are secured by the net revenues pledged of the auxiliary enterprise system.

Notes from Direct Borrowings and Direct Placements

The University's outstanding notes from direct borrowings and direct placements of \$90,197,000 contain a provision and remedies that in an event of default, outstanding amounts become due within 30 days if the University is unable to make payment.

The University's outstanding educational MOHEFA bonds, from direct borrowings of \$38,125,000, are general unsecured obligations of the University and the full faith and credit of the University (except funds appropriated to the University by the State of Missouri and funds pledged to payment of the University's revenue bonds).

The University's outstanding auxiliary enterprise system revenue bonds from direct borrowings of \$52,072,000 are secured by the net revenues pledged of the auxiliary enterprise system.

^{**} All MOHEFA bonds are general unsecured obligations of the University.

⁽A) The change in accrued compensated absences liability is presented as a net amount.

Financed Purchases

As of June 30, 2025, the University is obligated under one agreement accounted for as a financed purchase agreement. The agreement is for an expansion for the utility system improvements to the Springfield campus. At June 30, 2024, the University was also obligated under two additional agreements accounted for as financed purchased arrangements. One agreement provided financing primarily for utility system improvements to the Springfield campus. The second agreement financed the purchase of 52 Steinway pianos for the College of Arts and Letters music department. Assets under this agreement on June 30, 2025 and 2024, totaled \$8,382,340 and \$8,946,437, respectively, net of accumulated depreciation of \$2,738,749 and \$2,188,494 in 2025 and 2024, respectively.

The principal and interest requirements on notes and bonds payable to maturity at June 30, 2025, are as follows:

Year Ending		Во	nds		Direct Placement		Financed Purchases				Total to		
June 30,	_	Principal		Interest		Principal	Interest		Principal		Interest	_	be Paid
2026	\$	1,895,000	\$	1,101,238	\$	7,565,000	\$ 2,232,740	\$	1,020,917	\$	92,203	\$	13,907,098
2027		1.980.000		1,013,788		7,769,000	2,051,920		908,377		75,808		13,798,893
2028		2,055,000		922,688		7,980,000	1,868,132		923,056		61,128		13,810,004
2029		2,155,000		827,613		8,185,000	1,674,715		937,973		46,212		13,826,513
2030		2,250,000		728,063		8,393,000	1,478,267		953,130		31,054		13,833,514
2031-2035		12,725,000		2,150,862		35,845,000	4,394,106		968,533		15,651		56,099,152
2036-2040		5,540,000		297,943		13,520,000	936,169		-		-		20,294,112
2041-2045		_		-		940,000	12,690		-		=		952,690
	\$	28,600,000	\$	7,042,195	\$	90,197,000	\$ 14,648,739	\$	5,711,986	\$	322,056	\$	146,521,976

Note 8. Lease Liabilities

The University leases various assets, the terms of which expire in various years through 2041. Variable payments of certain leases are based upon the Consumer Price Index (Index). The leases were measured based upon the Index at lease commencement. Variable payments based upon the use of the underlying asset are not included in the lease liability because they are not fixed in substance.

During the years ended June 30, 2025 and 2024, the University did not recognize rental expense or variable payments not previously included in the measurement of the lease liability.

The following is a schedule by year of payments under the leases as of June 30, 2025:

Year Ending June 30,		Principal Interest			Total to be Paid		
2026	\$	433,973	\$	663,952	\$	1,097,925	
2027		456,338		643,668		1,100,006	
2028		477,786		622,430		1,100,216	
2029		510,528		599,886		1,110,414	
2030		6,740,337		272,312		7,012,649	
2031–2035		1,616,076		197,900		1,813,976	
2036–2040		1,673,880		57,941		1,731,821	
2040–2041		22,113		29		22,142	
	\$	11,931,031	\$	3,058,118	\$	14,989,149	

Note 9. Subscription Liabilities

The University has various subscription-based information technology arrangements (SBITAs), the terms of which expire in various years through 2029. The subscriptions were measured based upon the interest rate implicit per the contract or the University's incremental borrowing rate at commencement. Variable payments based upon the use of the underlying asset are not included in the subscription liability because they are not fixed in substance. There were no outflows of resources recognized in the reporting period for variable payments not previously recorded in the measurement of the subscription liability.

The following is a schedule by year of payments under the leases as of June 30, 2025:

Year Ending June 30,	 Principal	 Interest	Total to be Paid
2026	\$ 826,630	\$ 93,362	\$ 919,992
2027 2028	572,654 114,901	53,338 17,377	625,992 132,278
2029	 129,638	 8,329	 137,967
	\$ 1,643,823	\$ 172,406	\$ 1,816,229

Note 10. Auxiliary Enterprise System

The outstanding debt of the University consists of Auxiliary Enterprise System Revenue Bonds. The most recent Auxiliary Enterprise System Revenue Bonds were issued in accordance with a Resolution adopted by the Board of Governors in April 2021.

The Resolution provides that the bonds are payable from the gross income and revenues derived from the housing, parking, health center, and recreational facilities serving the University and its students. The housing facilities consist of 11 residence halls, 4 dining facilities, and the Student Union Building. The parking facilities consist of all facilities, lots, and equipment for the parking of vehicles and the movement of passengers around campus. The health center consists of the Magers Health and Wellness Center facility which provides medical and wellness services to students and their spouses and University employees and their spouses and eligible dependents. The recreational facilities include the Bill R. Foster and Family Recreation Center, Hammons Student Center, the Plaster Stadium, the Great Southern Bank Arena, Betty and Bobby Allison Recreation Fields, the Juanita K. Hammons Hall for the Performing Arts, and the athletic programs of the University. The Auxiliary Enterprise System also includes the University's Bookstore and certain auxiliary operations at the University's West Plains campus.

Financial information for the Auxiliary Enterprise System for June 30, 2025 and 2024, is summarized as follows:

	2025	2024
Condensed Statements of Net Position		
Assets Current assets	\$ 33,743,270	\$ 31,690,968
Noncurrent assets	234,679,444	242,019,554
Total assets	268,422,714	273,710,522
Deferred Outflows of Resources	8,984,432	10,031,178
Total assets and deferred outflows of resources	277,407,146	283,741,700
Liabilities		
Current liabilities	18,267,715	19,647,317
Long-term liabilities	96,414,800	105,172,771
Total liabilities	114,682,515	124,820,088
Deferred Inflows of Resources	1,405,819	1,204,410
Total liabilities and deferred inflows of resources	116,088,334	126,024,498
Net Position		
Net investment in capital assets	156,346,350	156,921,185
Unrestricted	4,972,462	796,016
Total net position	\$161,318,812	\$ 157,717,201
Condensed Statements of Revenues, Expenses, and		
Changes in Net Position		
Operating revenues	\$ 66,596,856	\$ 62,871,045
Operating expenses		
Depreciation	12,573,696	13,446,006
All other operating expenses	76,579,823	66,595,002
Total operating expenses	89,153,519	80,041,008
Operating income (loss)	(22,556,663)	(17,169,963)
Nonoperating revenues (expenses)	3,512,417	1,706,651
Excess (deficiency) of revenues over expenses	(19,044,246)	(15,463,312)
Transfer from other University units	22,645,857	16,008,801
Increase (Decrease) in Net Position	3,601,611	545,489
Net Position, Beginning of Year	157,717,201	157,171,712
Net Position, End of Year	\$161,318,812	\$ 157,717,201

Note 11. Pension Plans

MOSERS

Plan Description

The Missouri State Employees' Plan (MSEP) is a multiple-employer, defined benefit public employee retirement plan with two benefit structures known as the MSEP (closed plan) and MSEP 2000, which are administered by the Missouri State Employees' Retirement System ("MOSERS" or the "System") in accordance with Sections 104.010 and 104.312 to 104.1215 of the Revised Statutes of Missouri (RSMo). In accordance with the provisions of GASB 68, the University accounts for and records its participation in the single-employer plan as if it was a cost-sharing plan. As established under Section 104.320, RSMo, MOSERS is a body corporate and an instrumentality of the state. In the System are vested the powers and duties specified in Sections 104.010 and 104.312 to 104.1215, RSMo and such other powers as may be necessary or proper to enable it, its officers, employees, and agents to carry out fully and effectively all the purposes of Sections 104.010 and 104.312 to 104.1215, RSMo. Responsibility for the operation and administration of the System is vested in the 11-member MOSERS Board of Trustees as defined by state law. Due to the nature of MOSERS' reliance on funding from the state of Missouri and other state government agencies and the overall control of the plan document by the legislative and executive branches of state government, the MSEP is considered a component unit of the state of Missouri financial reporting entity and is included in the state's financial reports as a pension trust fund.

Generally, all full-time state employees hired before July 2000, who were not covered under another state-sponsored retirement plan, are eligible for membership in the MSEP (closed plan). Full-time state employees hired after July 2000, and before January 2011, are eligible for membership in the MSEP 2000. Employees hired for the first time on or after January 2011 are eligible for membership in the MSEP 2011 tier of the MSEP 2000. The MSEP provides retirement, survivor, and disability benefits. MOSERS issues an Annual Financial Report, a publicly available financial report that can be obtained at www.mosers.org.

Benefits Provided

MOSERS provides retirement, disability, and life insurance benefits to eligible employees. The base retirement benefits are calculated by multiplying the employee's final average pay by a specific factor multiplied by the years of credited service. The factor is based on the specific funding structure in which the employee participates, which is based on the employee's hire date. Information on the three funding structures administered by MOSERS (MSEP, MSEP 2000, and MSEP 2011) and how eligibility and the benefit amount is determined for each funding structure may be found in the Notes to the Financial Statements of MOSERS' Annual Financial Report starting on page 26.

Contributions

Per Chapter 104.436 of the Revised Statutes of Missouri, contribution requirements of the active employees and the participating employers are established and may be amended by the MOSERS' Board. No employee contribution is required for the MSEP and MSEP 2000 plans. Employees in the MSEP 2011 plan are required to contribute 4.00% of their annual pay. The University's required contribution rate for all plans for the year ended June 30, 2025, was 28.75% of annual payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The contribution rate for the MOSERS' plan years ended June 30, 2024 and 2023, was 27.26% and 26.33%, respectively, for all plans, which were the years of measurement for the net pension liability. Contributions to the pension plan from the University were \$34,279,037 and \$30,903,661 for the years ended June 30, 2025 and 2024, respectively.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2025 and 2024, the University reported a liability of \$374,308,763 and \$364,264,299, respectively, for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2024 and 2023, respectively, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of those dates.

The University's proportion of the net pension liability was based on the University's actual share of contributions to the pension plan relative to the actual contributions of all participating employers for MOSERS' plan years ended June 30, 2024 and 2023. At June 30, 2024, the University's proportion was 4.61177% which was a decrease of 0.16045% from its proportion measured as of June 30, 2023. At June 30, 2023, the University's proportion was 4.77222%, which was a decrease of 0.16560% from its proportion measured as of June 30, 2022.

There were no changes in benefit terms during the MOSERS' plan year ended June 30, 2024 and 2023, that affected the measurement of total pension liability.

For the years ended June 30, 2025 and 2024, the University recognized pension expense of \$49,622,410 and \$30,302,202, respectively.

At June 30, 2025 and 2024, the University reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	2025				20	024		
		Deferred Outflows of Resources	ı	Deferred nflows of Resources	_	Deferred Outflows of Resources	li	Deferred nflows of esources
Differences between expected and actual experience Net difference between projected and actual	\$	18,182,481	\$	-	\$	17,067,220	\$	-
earning on pension plan investments Change in proportion and differences between the University's contributions and the		25,245,256		-		29,971,643		-
University's proportionate share of contributions University's contributions subsequent to		-		8,316,979		3,165,502		6,419,322
the measurement date		34,279,037			_	30,903,661		<u>-</u>
Total	\$	77,706,774	\$	8,316,979	\$	81,108,026	\$	6,419,322

At June 30, 2025 and 2024, the University reported \$34,279,037 and \$30,903,661, respectively, as deferred outflows of resources related to pensions resulting from University contributions subsequent to the measurement date that will be recognized as a reduction of the net pension liability in the years ending June 30, 2025 and 2024, respectively.

Other amounts reported as deferred outflows of resources and deferred inflows of resources at June 30, 2025, related to pensions will be recognized in pension expense as follows:

	F	Amount Recognized		
Year Ended June 30, 2025				
2025	\$	11,397,694		
2026		19,518,368		
2027		3,942,832		
2028		251,864		
	\$	35,110,758		

Actuarial Assumptions

The total pension liability in the June 30, 2024 and 2023, actuarial valuations were determined using the following actuarial assumptions, applied to all periods included in the measurement:

June 30, 2024

Inflation 2.25%

Salary increases 2.75% to 10.00% including inflation

Wage inflation 2.25%

Investment rate of return 6.95% per year, compounded annually, net after investment

expenses and including inflation

June 30, 2023

Inflation 2.25%

Salary increases 2.75% to 10.00% including inflation

Wage inflation 2.25%

Investment rate of return 6.95% per year, compounded annually, net after investment

expenses and including inflation

Mortality: Preretirement mortality rates were based on the Pub-2010 General Members Below Median Employee mortality table, set back two years for males and set forward one year for females. Mortality was projected generationally from 2010 to 2020 using Scale MP-2020 and 75% of Scale MP-2020 for years after 2020.

Postretirement mortality rates for retirees were based on the Pub-2010 General Members Below Median Healthy Retiree mortality table, scaled by 104%, set back two years for males and set forward one year for females. Mortality was projected generationally from 2010 to 2020 using Scale MP-2020 and 75% of Scale MP-2020 for years after 2020.

Postretirement mortality rates for beneficiaries were based on the Pub-2010 General Members Below Median Contingent Survivor mortality table, set back two years for males and set forward one year for females. Mortality was projected generationally from 2010 to 2020 using Scale MP-2020 and 75% of Scale MP-2020 for years after 2020.

The actuarial assumptions used in the June 30, 2024 and 2023, valuation were based on the results of an actuarial experience study for the period July 1, 2015, to June 30, 2020. As a result of this actuarial experience study, the MOSERS' Board made various demographic assumption changes to more closely reflect actual experience. The most significant changes included the following: subsequent changes in the unfunded actuarial accrued liability due to actuarial gains/losses or assumption changes are now amortized over a closed 25-year period instead of 30 years; mortality assumptions are now based on generational tables; and the merit component of the salary increase assumption was adjusted to partially reflect observed experience. The changes in assumptions recorded as deferred inflows and outflows of resources were due to these changes from the actuarial experience study.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates rates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of geometric real rates of return for each major asset class included in MOSERS' target asset allocation as of June 30, 2024, are summarized in the following table:

Asset Class	Policy Allocation	Long-Term Expected Real Rate of Return*	Weighted Average Long-Term Expected Real Rate of Return
Global public equities	30.00%	5.80%	2.30%
Global private equities	15.00%	7.40%	1.40%
Long treasuries	25.00%	1.60%	0.90%
Core bonds	10.00%	1.20%	0.30%
Commodities	5.00%	3.60%	0.30%
TIPS	25.00%	0.80%	0.70%
Private real assets	5.00%	5.20%	0.30%
Public real assets	5.00%	5.80%	0.40%
Hedge funds	5.00%	2.90%	0.20%
Alternative beta	10.00%	3.40%	0.50%
Private credit	5.00%	7.60%	0.50%
Cash and cash equivalents	-40.00%	0.00%	0.00%
	100.00%		7.80%

^{*}Represent best estimates of geometric rates of return for each major asset class included.

Discount Rate

The discount rate used to measure the total pension liability was 6.95% at June 30, 2024 and 2023. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that contributions from employers will be made at required rates, actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the University's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the University's proportionate share of the net pension liability calculated using the discount rate of 6.95%, as well as what the University's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% point lower (5.95%) or 1% point higher (7.95%) than the current rate:

		1% Decrease (5.95%)		Current Discount Rate (6.95%)		1%
						Increase (7.95%)
University's proportionate share						
of the net pension liability	\$	464,710,118	\$	374,308,763	\$	298,799,372

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued MOSERS' financial report.

CURP

Beginning July 1, 2002, all faculty on full-time, regular appointments are enrolled in the College and University Retirement Plan (CURP) if they have not previously been enrolled in MOSERS. CURP is a noncontributory 401(a) defined contribution retirement plan which uses TIAA-CREF as its third-party administrator. CURP provides a retirement program which offers interstate portability, immediate vesting, and no minimum service requirement. Contributions made by the University are self-directed by participants into their selected individual accounts. After participating in CURP for at least six years, a faculty member may elect to become a member of the Missouri State Employees' Retirement System (MOSERS).

The University was required to contribute 6.00% of the participant's salary to CURP for the years ended June 30, 2025 and 2024, respectively. The total contributed for years ended June 30, 2025 and 2024, was \$2,365,970 and \$2,476,832, respectively.

Note 12. Other Postemployment Benefit Plan

Plan Description: The University contributes to the Missouri State University Employee Benefit Plan (the "OPEB Plan"), a single-employer defined benefit OPEB plan covering substantially all employees. The OPEB Plan is administered through a commercial insurance carrier. Benefit provisions are contained in the plan document and were established and can be amended by action of the University's governing body. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

Benefits Provided: The OPEB Plan provides medical and prescription drug benefits to eligible retirees and their dependents. Benefits are provided through a third-party insurer, and retirees contribute premiums ranging between \$546 for a single person to \$1,357 for retiree and spouse. For employees who retire before reaching age 65, their insurance will be continued until the earlier of the date the plan is canceled or until their 65th birthday.

The employees covered by the benefit terms at June 30, 2025 and 2024, are:

	2025	2024
Inactive employees or beneficiaries currently		
receiving benefit payments	70	70
Active employees	2,114	2,043
	2,184	2,113

Total OPEB Liability

The University's total OPEB liability of \$7,197,777 and \$7,792,448 was measured as of June 30, 2025 and 2024, respectively, for the years then ended, and was determined by an actuarial valuation as of those dates.

The total OPEB liability in the June 30, 2025 and 2024, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

	2025
Inflation	3.00%
Discount rate	5.20%
Salary increases	3.50%
Health care cost trend rates	7.45% for 2025, grading down to an
	ultimate rate of 4.0% for 2029 and later years
	2024
Inflation	3.00%
Discount rate	3.93%
Salary increases	3.50%
Health care cost trend rates	7.75% for 2025, grading down to an ultimate rate of 4.0% for 2029 and later years

This discount rate used for the plan was the 20-year, tax-exempt municipal bond rate as there are no assets in the plan.

For the OPEB valuation as of June 30, 2025, the mortality projection scale was updated from MP-2020 to MP-2021 to reflect the Society of Actuaries' recent mortality study, mortality rates were based on the Pub-2010 projected forward using SOA scale MO-2021.

The actuarial assumptions used in the June 30, 2025 and 2024, valuations were based on the results of an actuarial experience study from 2013.

Changes in Total OPEB Liability

Changes in the total OPEB liability are:

	2025			2024	
Balance, beginning of year	\$	7,792,448	\$	7,835,818	
Service cost		353,008		352,981	
Interest		307,604		289,822	
Differences between expected and actual experience		-		2,468,389	
Changes in assumptions or other inputs		(618,501)		(2,657,647)	
Benefit payments		(636,782)		(496,915)	
Net changes		(594,671)		(43,370)	
Balance, end of year	\$	7,197,777	\$	7,792,448	

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate and Health Care Cost Trend Rates

The total OPEB liability of the University has been calculated using a discount rate of 5.20%, an increase of 1.27% from the 2024 rate of 3.93%. The following presents the total OPEB liability using a discount rate 1% higher and 1% lower than the discount rate.

		Current	
	1% Decrease	Discount Rate	1% Increase
University's total OPEB liability	\$ 7,774,000	\$ 7,198,000	\$ 6,694,000

The total OPEB liability of the University has been calculated and updated using health care cost trend rates of 7.75% decreasing to 4.00%, consistent with prior year of 7.75% decreasing to 4.00%.

The following presents the total OPEB liability using health care cost rates 1% higher and 1% lower than the current health care cost trend rates.

			_	rrent Health Care Cost		
	_1%	Decrease	Tı	rend Rates	1	% Increase
University's total OPEB liability	\$	6,622,000	\$	7,198,000	\$	7,846,000

OPEB Expense and Deferred Inflows of Resources Related to OPEB

For the years ended June 30, 2025 and 2024, the University recognized OPEB expense of \$474,125 and \$492,233, respectively. At June 30, 2025 and 2024, the University reported deferred outflows and deferred inflows of resources related to OPEB from the following sources:

	2025					2024				
	Deferred Outflows of Resources		Deferred Inflows of Resources		Deferred Outflows of Resources		Deferred Inflows of Resources			
Differences between expected and actual experience Changes of assumptions	\$	2,181,700 945,211	\$	2,100,926 3,632,056	\$	2,325,045 1,057,042	\$	2,281,779 3,274,365		
Total	\$	3,126,911	\$	5,732,982	\$	3,382,087	\$	5,556,144		

Deferred outflows and deferred inflows of resources at June 30, 2025, related to OPEB will be recognized as a reduction in OPEB expense as follows:

2026	\$ (186,487)
2027	(186,487)
2028	(186,487)
2029	(170,836)
2030	(167,691)
Thereafter	 (1,708,083)
	 (2,606,071)

Note 13. Disclosure About Fair Value of Assets

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value:

- **Level 1** Quoted prices in active markets for identical assets or liabilities.
- **Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- **Level 3** Unobservable inputs supported by little or no market activity and are significant to the fair value of the assets or liabilities.

Recurring Measurements

The following tables present the fair value measurements of assets recognized in the accompanying financial statements measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at June 30, 2025 and 2024:

		20)25		
Description	Total	Level 1	Level 2		
U.S. Treasury obligations	\$ 84,980,180	\$ -	\$ 84,980,180		
Total investments measured at fair value	\$ 84,980,180	\$ -	\$ 84,980,180		
Description	Total	20 Level 1)24 Level 2		
U.S. Treasury obligations	\$ 93,842,247	\$ -	\$ 93,842,247		
Total investments measured at fair value	\$ 93,842,247	\$ -	\$ 93,842,247		

Investments

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections, and cash flows. Such securities are classified in Level 2 of the valuation hierarchy. In certain cases where Level 1 or Level 2 are not available, securities are classified within Level 3 of the hierarchy.

Note 14. Operating Expenses by Function

Operating expenses by functional classification for the year ended June 30, 2025, are summarized as follows:

			Scholarships and		Supplies and Other	Depreciation and	2025
	Salaries	Benefits	Fellowships	Utilities	Services	Amortization	Total
Instruction	\$ 82,792,170	\$ 42,871,420	\$ -	\$ 2,262	\$ 14,188,717	\$ -	\$ 139,854,569
Research	5,528,711	3,266,817	-	1,572	12,644,759	-	21,441,859
Public service	8,804,122	4,679,032	-	38,398	7,384,725	-	20,906,277
Academic support	19,057,434	9,716,206	-	57,076	9,616,696	-	38,447,412
Student services	9,807,281	5,083,155	-	-	5,667,708	-	20,558,144
Institutional support	21,992,603	13,576,936	-	-	5,220,851	-	40,790,390
Operation and							
maintenance of plant	7,731,150	4,355,544	-	5,869,375	7,429,354	-	25,385,423
Scholarship and fellowships	667,814	429,570	24,330,398	-	60,682	-	25,488,464
Auxiliary enterprises	23,922,230	11,857,931	7,649,807	2,625,393	26,483,086	-	72,538,447
Depreciation						34,664,433	34,664,433
Total operating expenses for fiscal year	\$ 180,303,515	\$ 95,836,611	\$ 31,980,205	\$ 8,594,076	\$ 88,696,578	\$ 34,664,433	\$ 440,075,418

Operating expenses by functional classification for the year ended June 30, 2024, are summarized as follows:

				S	cholarships		Supplies	D	epreciation		
					and		and Other		and		2024
	Sa	laries	 Benefits	F	ellowships	 Utilities	 Services	A	mortization		Total
Instruction	\$ 81	,025,670	\$ 34,985,636	\$	-	\$ 111	\$ 15,245,264	\$	-	\$ 13	1,256,681
Research	5	,124,907	2,137,489		-	1,655	12,678,217		-	1	9,942,268
Public service	8	,075,785	3,302,528		-	41,623	9,651,718		-	2	1,071,654
Academic support	18	,060,714	7,545,669		-	67,710	8,569,372		-	3	4,243,465
Student services	10	,221,292	3,968,566		-	-	5,141,982		-	1	9,331,840
Institutional support	23	,586,170	11,082,207		-	-	4,471,678		-	3	9,140,055
Operation and											
maintenance of plant	7	,381,092	3,117,231		-	6,107,587	5,457,504		-	2	2,063,414
Scholarship and fellowships		229,431	116,639		21,925,704	-	117,501		-	2	2,389,275
Auxiliary enterprises	22	2,143,296	7,950,301		6,679,296	2,410,446	24,442,603		-	6	3,625,942
Depreciation		-	 -			 -	 -		35,347,269	3	5,347,269
Total operating expenses			 			 	 				
for fiscal year	\$ 175	,848,357	\$ 74,206,266	\$	28,605,000	\$ 8,629,132	\$ 85,775,839	\$	35,347,269	\$ 40	8,411,863

Note 15. Related Party Transactions

In 1982, the University's Board of Governors authorized the transfer of its endowment fund of \$199,762 to the Foundation for management purposes. This balance is shown on the University's statements of net position as amounts due from the Foundation, in noncurrent assets. All investment earnings from these funds have been recorded in the accounting records of the Foundation and are not shown on the University's financial statements. All endowment additions since 1982, including gifts and other income, have been recorded in the Foundation's accounting records. In 2023, the University received grants of \$6,000,000 from the Department of Education to establish endowment funds. The University's Board of Governors authorized the transfer of these funds to the Foundation for management purposes.

The Foundation owed the University approximately \$12,286,552 and \$13,107,681 at June 30, 2025 and 2024, respectively, for pledges receivable and expenses paid by the University for costs to be funded by the Foundation. The balance is shown on the University's statements of net position as current assets and is included in accounts receivable.

The University pays the Foundation for space occupied by various University departments within the Kenneth E. Meyer Alumni Center. Rental payments for each of the years ended June 30, 2025 and 2024, was \$482,152.

Note 16. Commitments and Contingencies

Claims and Litigation

As is common with most large governmental entities, various parties have asserted claims against the University through litigation and by other means. The University is vigorously defending each of these matters, the eventual outcomes of which management presently believes will not be material.

Government Grants

The University is currently participating in numerous grants from various departments and agencies of the federal and state governments. The expenditures of grant proceeds must be for allowable and eligible purposes. Single audits and audits by the granting department or agency may result in requests for reimbursement of unused grant proceeds or disallowed expenditures. Upon notification of final approval by the granting department or agency, the grants are considered closed.

Construction Commitments

The University has outstanding commitments for various construction contracts of approximately \$112.7 million at June 30, 2025.

Note 17. Missouri State University Foundation

Financial Statements

The consolidated financial statements of the Foundation are presented in accordance with the provisions of the FASB ASC. The FASB ASC requires the Foundation to distinguish between contributions that increase net assets with donor restrictions or net assets without donor restrictions. It also requires recognition of contributions, including contributed services meeting certain criteria, at fair values. The FASB ASC establishes standards for external financial statements of not-for-profit organizations and requires a statement of financial position, a statement of activities, and a statement of cash flows. As permitted by GASB Statement No. 34, the University has elected not to present a statement of cash flows for the Foundation in the basic financial statements of the University's reporting entity.

Pooled Investments

Funds treated as endowment by the Foundation are managed as a pooled investment fund. This pool includes funds from the with or without donor restrictions net asset classes. The various subsidiary accounts purchase shares in the investment pool when additions are received. The investment pool is operated on a unit market basis. The following schedule summarizes data related to the investment pool for the years ended June 30, 2025 and 2024:

	2025			2024			
Pooled investments at market value	\$	132,210,471	\$	121,995,631			
Number of pool shares		538,324		515,323			
Market value per pool share	\$	247	\$	237			
Fiscal year return		9.85%		8.31%			
Interest and dividend earnings	\$	2,782,750	\$	2,723,646			
Net gains (losses)	\$	10,229,900	\$	7,166,633			

Investments and Investment Return

The Foundation measures securities, other than investments that qualify for the equity method of accounting, at fair value. Investments in private equity funds and hedge funds are recorded at net asset value (NAV), as a practical expedient, to determine fair value of the investments.

Net investment return includes dividend and interest income and other investment income; realized and unrealized gains and losses on investments carried at fair value; and realized gains and losses on other investments, less external and direct internal investment expenses. Gains and losses on the sale of securities are recorded on the trade date and are determined using the specific identification method. Investment return that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in net assets without donor restrictions. Other investment return is reflected in the statements of activities as with or without donor restrictions based upon the existence and nature of any donor or legally imposed restrictions.

The Foundation maintains pooled investment accounts for its endowments. Investment income and realized and unrealized gains and losses from securities in the pooled investment accounts are allocated monthly to the individual endowments based on the relationship of the fair value of the interest of each endowment to the total fair value of the pooled investments accounts, as adjusted for additions to or deductions from those accounts.

The Foundation has significant investments in marketable securities, which are subject to price fluctuation. These instruments could potentially subject the Foundation to significant concentrations of market risk. This risk is controlled through a diversified portfolio and regular monitoring procedures.

Investments are summarized as follows at June 30, 2025 and 2024:

		2025	 2024
Accrued income	\$	867,497	\$ 1,050,884
Money market accounts		250,828	333,180
U.S. Treasury bills and notes		60,288,085	38,803,075
U.S. equity mutual funds		49,185,813	42,041,739
Non-U.S. equity mutual funds		32,047,803	26,287,793
Real assets		-	1,699,181
U.S. Treasury securities		4,646,918	2,519,540
Corporate bonds		3,835,550	7,773,442
U.S fixed income exchange-traded funds		21,205,131	16,266,782
Hedge funds		4,923,915	6,633,704
Private equity funds		13,327,416	12,003,919
Other		3,500	 3,500
	_\$	190,582,456	\$ 155,416,739

Investment return consists of the following:

	 2025	 2024
Investment income	\$ 6,937,870	\$ 6,189,609
Realized and unrealized gains on investments reported at fair value Investment expenses	 10,754,619 (274,434)	7,750,827 (343,210)
	\$ 17,418,055	\$ 13,597,226

Investments held in trust are deposited with The Northern Trust Company, Cadence Bank Asset Management and Trust, Charles Schwab, and Bank of America, N.A.

Pledges Receivable

Pledges receivable are a credit risk to the extent donors choose not to complete their pledge payments. Discount rates ranged from 0.445% to 4.588% for the year ended June 30, 2025, and 0.345% to 4.891% for the year ended June 30, 2024. Pledges receivable consist of the following unconditional promises to give at June 30, 2025 and 2024:

	 2025	 2024
Due in less than one year	\$ 5,483,457	\$ 5,738,439
Due in one to five years	7,358,609	6,807,888
Due in more than five years	577,587	 793,670
	13,419,653	13,339,997
	 _	
Less: Allowance for doubtful accounts	297,355	301,938
Less: Unamortized discount	 672,407	 661,782
	969,762	963,720
	\$ 12,449,891	\$ 12,376,277

Net Assets

Net assets with donor restrictions at June 30, 2025 and 2024, are restricted for the following purposes or periods:

	2025		 2024	
Any purpose, time restricted	\$	35,379	\$ 43,676	
Instruction and academic program support		26,909,977	24,324,029	
Student services		8,055,286	8,132,489	
Institutional support		30,441,220	24,795,503	
Scholarships		36,482,568	31,843,371	
Public service and broadcast services		5,946,067	5,830,092	
	\$	107,870,497	\$ 94,969,160	

Net assets with donor restrictions that are perpetual in nature at June 30, 2025 and 2024, are restricted to investments in perpetuity, the revenue from which is expendable to support:

	 2025	 2024
Instruction and academic program support	\$ 20,469,203	\$ 21,079,707
Student services	2,783,012	2,530,278
Institutional support	3,282,841	3,083,856
Scholarships	65,014,926	61,415,021
Public service and broadcast services	 891,362	 681,362
	\$ 92,441,344	\$ 88,790,224

Endowments

The Foundation's endowment consists of approximately 1,230 individual funds established for a variety of purposes. The endowment includes both donor-restricted endowment funds and funds designated by the governing body to function as endowments (Board-designated endowment funds). As required by accounting principles generally accepted in the United States of America (GAAP), net assets associated with endowment funds, including Board-designated endowment funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Foundation's governing body has interpreted the State of Missouri Prudent Management of Institutional Funds Act (SPMIFA) as requiring preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The remaining portion of donor-restricted endowment funds is classified as net assets with donor restrictions – purpose or time-restricted for future periods until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by SPMIFA. In accordance with SPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. Duration and preservation of the fund
- 2. Purposes of the Foundation and the fund
- 3. General economic conditions
- 4. Possible effect of inflation and deflation
- 5. Expected total return from investment income and appreciation or depreciation of investments
- 6. Other resources of the Foundation
- 7. Investment policies of the Foundation

The composition of net assets by type of endowment fund at June 30, 2025, was:

	Without Donor Restrictions	With Donor Restrictions – Purpose or Time-Restricted	With Donor Restrictions – Perpetual in Nature	2025 Total
Donor-restricted endowment funds Board-designated endowment funds	\$ - 3,391,490	\$ 34,932,314 	\$ 91,856,365 <u>-</u>	\$ 126,788,679 3,391,490
Total endowment funds	\$ 3,391,490	\$ 34,932,314	\$ 91,856,365	\$ 130,180,169

The composition of net assets by type of endowment fund at June 30, 2024, was:

	Without Donor Restrictions		With Donor Restrictions – Purpose or Time-Restricted			Vith Donor estrictions – Perpetual in Nature	2024 Total
Donor-restricted endowment funds Board-designated endowment funds	\$	- 3,256,393	\$	28,617,995	\$	88,196,424 -	\$ 116,814,419 3,256,393
Total endowment funds	\$	3,256,393	\$	28,617,995	\$	88,196,424	\$ 120,070,812

Changes in endowment net assets for the year ended June 30, 2025, were:

	thout Donor	Re F	With Donor estrictions – Purpose or ne-Restricted	Re	Vith Donor estrictions – Perpetual in Nature	2025 Total
Endowment net assets, beginning of year	\$ 3,256,393	\$	28,617,995	\$	88,196,424	\$ 120,070,812
Investment return, net Investment income Net appreciation (depreciation)	- 131,235		2,805,156 10,543,702		- -	2,805,156 10,674,937
Total investment return, net	131,235		13,348,858			 13,480,093
Contributions Other income Appropriation of endowment assets	-		- 295,457		3,636,026 23,915	3,636,026 319,372
for expenditure Other additions	 3,862		(7,375,771) 45,775		- -	 (7,375,771) 49,637
Endowment net assets, end of year	\$ 3,391,490	\$	34,932,314	\$	91,856,365	\$ 130,180,169

Changes in endowment net assets for the year ended June 30, 2024, were:

	thout Donor	Re F	With Donor estrictions – Purpose or ne-Restricted	R	Vith Donor estrictions – Perpetual in Nature	2024 Total
Endowment net assets, beginning of year	\$ 3,197,425	\$	25,459,114	\$	84,588,971	\$ 113,245,510
Investment return, net Investment income Net appreciation (depreciation)	- 74,297		2,816,750 7,161,279		- -	2,816,750 7,235,576
Total investment return, net	74,297		9,978,029			10,052,326
Contributions Other income Appropriation of endowment assets	- -		90 (6,891,960)		3,583,173 24,280	3,583,173 24,370
for expenditure Other additions	 (15,329)		72,722			(6,891,960) 57,393
Endowment net assets, end of year	\$ 3,256,393	\$	28,617,995	\$	88,196,424	\$ 120,070,812

Underwater Endowments

The governing body of the Foundation has interpreted SPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Foundation considers a fund to be underwater if the fair value of the fund is less than the sum of:

- a. the original value of initial and subsequent gift amounts donated to the fund and
- b. any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument.

The Foundation has interpreted SPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law.

At June 30, 2025, funds with original gift value of \$175; fair value of \$94; and deficiency of \$81 were reported in net assets with donor restrictions. At June 30, 2024, funds with original gift value of \$337,549; fair value of \$322,520; and deficiency of \$15,029 were reported in net assets with donor restrictions. These deficiencies resulted from unfavorable market fluctuations that occurred shortly after investment of new restricted contributions and continued appropriation for certain purposes that was deemed prudent by the governing body.

The Foundation has a policy that does not permit spending from underwater endowment funds.

Investment and Spending Policies

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs and other items supported by its endowment while seeking to maintain the purchasing power of the endowment. Endowment assets include those assets of donor-restricted endowment funds the Foundation must hold in perpetuity or for donor-specified periods, as well as those of Board-designated endowment funds. Under the Foundation's policies, endowment assets are invested in a manner that is intended to produce results that exceed the endowment's financial requirement over time, while assuming a moderate level of investment risk. The Foundation expects its endowment funds to provide a rate of return between 9.9% annually over time. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate of return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both current yield (investment income such as dividends and interest) and capital appreciation (both realized and unrealized). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

The Foundation has a policy (the spending policy) of appropriating for expenditure each year 6.0% of its endowment fund's average fair value over the prior 36 months through the month-end preceding the month in which expenditure is planned. In establishing this policy, the Foundation considered the long-term expected return on its endowment. The Foundation expects the current spending policy to allow its endowment to grow at a rate approximating the inflationary rate over the long term. This is consistent with the Foundation's objective to maintain the purchasing power of endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

Liquidity and Availability

Financial assets available for general expenditures, that is, without donor or other restrictions limiting their use, within one year of June 30, 2025 and 2024, respectively, comprise the following:

	2025	2024
Financial assets at year-end		
Cash and cash equivalents	\$ 27,193,389	\$ 44,745,299
Accounts receivable, net	3,960	4,814
Pledges receivable, net	12,449,891	12,376,277
Investments	190,582,456	155,416,739
Investments held in trust	1,960,596	1,892,023
Assets held for sale	133,734	133,734
Total financial assets at year-end	232,324,026	214,568,886
Less amounts restricted or not available to be used within one year		
Pledges receivable, due after one year	7,936,196	7,601,558
Investments held in custodial and noncustodial annuities and trusts	1,985,673	1,918,740
Endowment with donor restrictions	126,788,679	116,814,419
Investments in nonliquid securities	3,500	 3,500
Financial assets not available to meet general		
expenditures within one year	136,714,048	126,338,217
Financial assets available to meet general		
expenditures within one year	\$ 95,609,978	\$ 88,230,669

The Foundation receives significant contributions with donor restrictions to be used in accordance with the associated purpose restrictions. It also receives gifts to establish endowments that will exist in perpetuity. In addition, the Foundation receives support without donor restrictions. Contributions and the income generated from endowments are used to provide scholarships, faculty support, improve facilities, and to support student programs. Such support has historically represented a significant percent of annual program funding needs, with the remainder funded by investment income without donor restrictions and appropriated earnings from gifts with donor restrictions.

The Foundation considers investment income without donor restrictions, appropriated earnings from donor-restricted, and Board-designated (quasi) endowments, contributions without donor restrictions, and contributions with donor restrictions to meet ongoing obligations, major and central to its annual operations to be available to meet cash needs for general expenditures. General expenditures include instruction and academic program support, student services, institutional support, scholarships, rental expenses, and capital projects expected to be paid in the subsequent year. Annual operations are defined as activities occurring during the Foundation's fiscal year.

The Foundation manages its cash available to meet general expenditures following three guiding principles:

- Operating within a prudent range of financial soundness and stability,
- · Maintaining adequate liquid assets, and
- Maintaining sufficient reserves to provide reasonable assurance that long-term commitments and obligations under endowments with donor restrictions and quasi-endowments that support mission fulfillment will continue to be met, ensuring the sustainability of the Foundation.

The Foundation strives to maintain financial assets available to meet general expenditures at a level that represents 100% of annual expenses.

Disclosures about Fair Value of Assets and Liabilities

The following tables present the fair value measurements of assets and liabilities recognized in the accompanying statements of consolidated financial position measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at June 30, 2025 and 2024:

June 30, 2025
Fair Value Measurements Using

		Fair vai			
	Total Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Investments Measured at NAV (A)
Assets					
Cash equivalents Investments	\$ 13,712,934	\$ 13,712,934	\$ -	\$ -	\$ -
U.S. Treasury bills	60,288,085	60,288,085	-	-	-
Money market funds	250,828	250,828	-	-	-
U.S. equity mutual funds Non-U.S. equity mutual	49,185,813	49,185,813	-	-	-
funds	32,047,803	32,047,803	-	-	-
U.S. Treasury securities	4,646,918	-	4,646,918	_	-
Corporate bonds U.S. fixed income	3,835,550	-	3,835,550	-	-
exchange-traded funds	21,205,131	-	21,205,131	-	-
Hedge funds	4,923,915	-	-	-	4,923,915
Private equity funds	13,327,416	-	-	-	13,327,416
Other	3,500	3,500	-	-	-
Investments held in trust					
Mutual funds	1,387,422	1,387,422	-	-	-
Other	573,174	132,037	331,141	109,996	
Total assets	\$ 205,388,489	\$ 157,008,422	\$ 30,018,740	\$ 109,996	\$ 18,251,331
Liabilities					
Annuity obligations	\$ 82,721	\$ -	\$ -	\$ 82,721	\$ -

Fair Value Measurements Using											
			Q	uoted Prices	.9						
		al Fair alue		in Active Markets for Identical Assets (Level 1)	O Obs In	nificant other ervable puts evel 2)	Uno	gnificant bservable Inputs _evel 3)	Meas	stments sured at AV (A)	
Assets											
Cash equivalents Investments	\$ 37	,120,510	\$	37,120,510	\$	-	\$	-	\$	-	
U.S. Treasury bills	38	,803,075		38,803,075		-		-		-	
Money market funds		333,180		333,180		-		-		-	
U.S. equity mutual funds	42	,041,739		42,041,739		-		-		-	
Non-U.S. equity mutual											
funds		,287,793		26,287,793		-		-		-	
U.S. Treasury securities	2	,519,540		-	2,	519,540		-		-	
Corporate bonds	7	,773,442		-	7,	773,442		-		-	
U.S. fixed income											
exchange-traded funds		,266,782		-	16,	266,782		-		-	
Real estate	1	,699,181		1,699,181		-		-		-	
Hedge funds	6	,633,704		-		-		-	6,	,633,704	
Private equity funds	12	,003,919		-		-		-	12,	,003,919	
Other		3,500		3,500		-		-		-	
Investments held in trust											
Mutual funds	1	,409,758		1,409,758		-		-		-	
Other		482,265		148,761		230,174		103,330			
Total assets	\$ 193	,378,388	\$	147,847,497	\$ 26,	789,938	\$	103,330	\$ 18,	,637,623	
Liabilities											
Annuity obligations	\$	141,163	\$		\$	-	\$	141,163	\$	-	

June 30, 2024

Investments

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Level 1 securities include cash equivalents, money market funds, equity securities, and mutual funds. If quoted market prices are not available, then fair values are estimated by using pricing models, quoted prices of securities with similar characteristics, or discounted cash flows. Inputs used to value Level 2 securities include interest rates for similar debt securities and Treasury obligations with similar maturities.

⁽A) Certain investments that are measured using the net assets value per share (or equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts included above are intended to permit reconciliations of the fair value hierarchy to the amounts presented in the consolidated statements of financial position.

Investments Held in Trust

Fair value is estimated at the present value of the future distributions expected to be received over the term of the agreement. Due to the nature of the valuation inputs, the investments are classified as Level 1, Level 2, and Level 3 of the hierarchy. The Level 3 investments are the Foundation's beneficial interest in trusts. Fair value is determined based on the market value of the securities held in the trusts and the Foundation's proportional beneficial interest.

Cash Equivalents

The carrying amount approximates fair value.

Contributed Services

The Foundation applies ASU 2013-06, Services Received from Personnel of an Affiliate, which requires recognition of personnel services received from an affiliate for which the Foundation was not charged. The Foundation received contributed personnel services from the University of \$4,424,084 and \$4,301,960 for the years ended June 30, 2025 and 2024, respectively. The contributed personnel services are based on costs incurred and expense recognized by the University. The Foundation receives administrative support outside of personnel services from the University without charge.

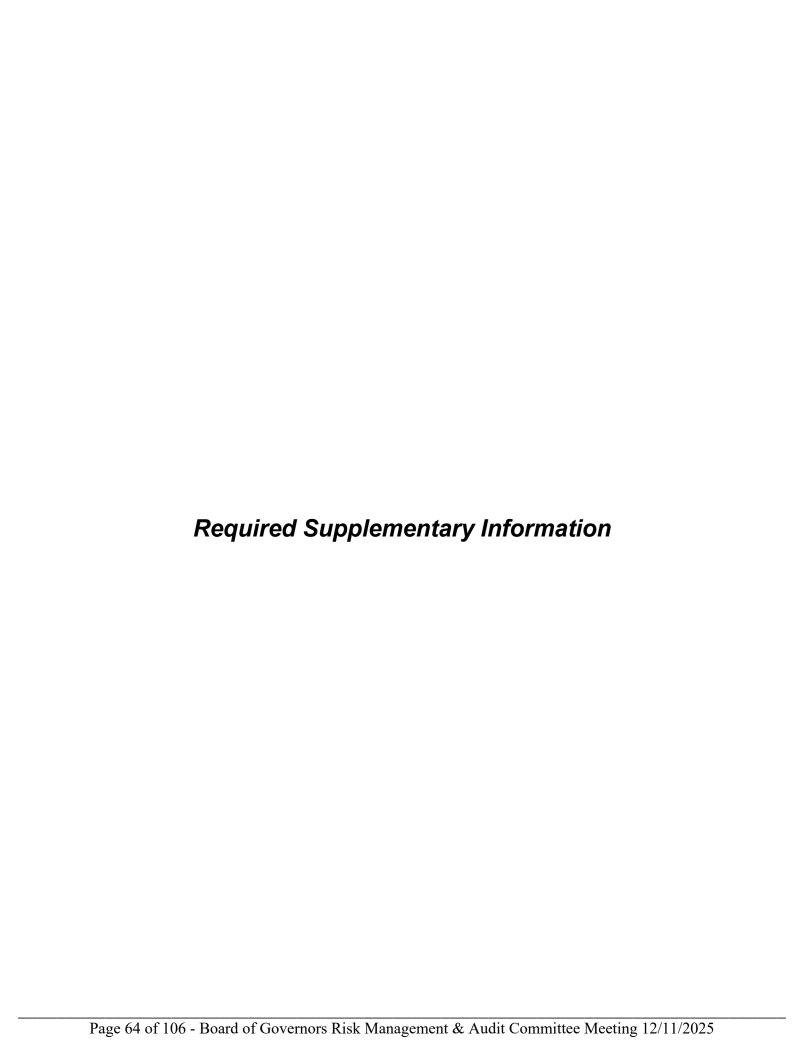
Functional Expenses

The Foundation's financial statements report certain categories of expenses that are attributed to more than one program or supporting function. The tables below present expenses by both their nature and their function. Program and support services expenses consist of the following as of June 30, 2025:

				Prog	gram Service	es					Support				
Studen Service:		Instruction and Academic		Sc	holarships	Institutional Support			Capital Projects		Rental Expenses		stitutional Support	Tota	ı <u>l</u>
Personnel	\$ 398,950	\$	417,689	\$	-	\$	62,757	\$	-	\$	91,773	\$	4,131,418	\$ 5,102	,587
Utilities	-		-		-		-		-		130,272		-	130	,272
Travel	30,635		77,164		-		34,291		-		-		84,166	226	,256
Educational supplies and															
service agreements	7,169	2	2,170,735		-		-		-		-		134,831	2,312	,735
Supplies, services, and															
other	560,974		644,975		-		276,857		52,046		571,033		522,869	2,628	,754
Broadcast services	-	•	1,853,043		-		-		-		-		-	1,853	,043
Fundraising	233,356		11,772		-		209,730		-		-		651,259	1,106	,117
Arena debt	-		-		-		-		432,495		-		-	432	,495
Transfer to University	2,995,168		969,536		4,189,366		53,334		4,389,364				2,143,096	14,739	,864
Total expenses	\$ 4,226,252	\$ 6	6,144,914	\$	4,189,366	\$	636,969	\$	4,873,905	\$	793,078	\$	7,667,639	\$ 28,532	1,123

Program and support services expenses consist of the following as of June 30, 2024:

				Support Services											
	Student Services		Instruction and Academic		Scholarships		Institutional Support		Capital Projects		Rental xpenses	Institutional Support			Total
Personnel Utilities	\$ 416,866 -	\$	450,623 -	\$	-	\$	76,360 -	\$	-	\$	89,064 100,283	\$	4,014,675 -	\$	5,047,588 100,283
Travel	25,587		104,629		-		52,751		-		-		80,366		263,333
Educational supplies and service agreements Supplies, services, and	4,687		2,050,173		-		375		-		-		126,707		2,181,942
other	353,924		1,021,829		-		204,717		-		457,007		501,938		2,539,415
Broadcast services	-		1,980,331		-		-		-		-		-		1,980,331
Fundraising	269,259		8,313		=		208,454		-		-		644,855		1,130,881
Arena debt	=		-		=		-		495,000		-		=		495,000
Transfer to University	2,616,667		1,524,827		4,379,277		61,395		4,690,527				200,382		13,473,075
Total expenses	\$ 3,686,990	\$	7,140,725	\$	4,379,277	\$	604,052	\$	5,185,527	\$	646,354	\$	5,568,923	\$	27,211,848



Missouri State University A Component Unit of the State of Missouri Schedule of University's Proportionate Share of the Net Pension Liability – Missouri State Employees' Retirement System Last Ten Fiscal Years

	2025	2024	2023	2022	2021
University's proportion of the net pension liability	4.6118%	4.7722%	4.9378%	4.7250%	4.9323%
University's proportionate share of the net pension liability	\$ 374,308,763	\$ 364,264,299	\$ 353,576,859	\$ 264,162,359	\$ 313,080,782
University's covered-employee payroll	\$ 119,182,266	\$ 113,176,608	\$ 105,052,351	\$ 98,628,735	\$ 95,243,423
University's proportionate share of the net pension liability as a percentage of its covered-employee payroll	314.06%	321.85%	336.57%	267.84%	328.72%
Plan fiduciary net position as a percentage of the total pension liability	52.02%	52.86%	53.53%	63.00%	55.48%
	2020	2019	2018	2017	2016
University's proportion of the net pension liability	4.9621%	4.9840%	5.0112%	5.0191%	4.9620%
University's proportionate share of the net pension liability	\$ 299,767,062	\$ 278,020,399	\$ 260,931,464	\$ 232,984,565	\$ 159,338,163
University's covered-employee payroll	\$ 98,543,808	\$ 96,398,396	\$ 98,849,750	\$ 97,425,261	\$ 96,031,717
University's proportionate share of the net pension liability as a percentage of its covered-employee payroll	304.20%	287.06%	263.97%	239.14%	165.92%
Plan fiduciary net position as a percentage					

^{*} The amounts presented for each fiscal year were determined as of the end of the preceding fiscal year.

This schedule is presented to illustrate the requirements to show information for ten years.

Missouri State University A Component Unit of the State of Missouri Schedule of University's Contributions – Missouri State Employees' Retirement System Last Ten Fiscal Years

	2025		2024	2022			2022		2021
	 2025	2024		2023			2022		
Contractually required contribution	\$ 34,262,769	\$	30,851,954	\$	27,660,284	\$	23,187,616	\$	21,781,413
Contributions in relation to the contractually required contribution	34,262,769		30,851,954		27,660,284		23,187,616		21,781,413
Contribution deficiency	\$ 	\$		\$		\$		\$	
University's covered-employee payroll	\$ 119,182,266	\$	113,176,608	\$	105,052,351	\$	98,628,735	\$	95,198,483
Contributions as a percentage of covered-employee payroll	28.75%		27.26%		26.33%		23.51%		22.88%
	2020		2019		2018		2017		2016
Contractually required contribution	\$ 21,452,987	\$	19,449,045	\$	18,853,579	\$	16,698,515	\$	16,501,401
Contributions in relation to the contractually required contribution	21,452,987		19,449,045		18,853,579		16,698,515		16,501,401
Contribution deficiency	\$ _	\$	-	\$	_	\$		\$	
University's covered-employee payroll	\$ 98,543,808	\$	96,398,396	\$	96,849,465	\$	98,400,206	\$	97,238,662
Contributions as a percentage of covered-employee payroll	21.77%		20.21%		19.45%		16.97%		16.97%

This schedule is presented to illustrate the requirements to show information for ten years.

Notes to Schedule:

Benefit Changes

Senate Bill 62 (SB 62), which contained changes to the benefit structure for MSEP 2011, was passed by the 2017 legislature. The provision of the bill decreased vesting from ten to five years of service, but also included provisions that essentially offset the cost of the vesting change. As a result, SB 62 had no impact on the employer contribution rate and created a decrease to the UAAL of \$1.6 million.

There were no changes to benefit terms for MOSERS for the plan years ended June 30, 2024 or 2023. During the MOSERS plan year ended June 30, 2017, the vesting requirements were changed for the MSEP 2011 plan from 10 years of credit service to 5 years for members employed on or after January 1, 2018. There were no other changes in benefit terms during the MOSERS' plan year ended June 30, 2017, that affected the measurement of total pension liability.

There were no changes to benefit terms for MOSERS for the other years presented above.

Changes of Assumptions

There were no changes to actuarial assumptions used in the June 30, 2024, valuation and the June 30, 2023, valuation.

The actuarial assumptions used in the June 30, 2023, valuation were based on the results of an actuarial experience study covering the five-year period ended June 30, 2020, and performed in 2021. As a result of this actuarial experience study, the MOSERS' Board made certain actuarial assumption and method changes as a result of the experience study, including:

- Subsequent changes in the unfunded actuarial accrued liability due to actuarial gains/losses or assumption changes are now amortized over a closed 25-year period, instead of 30 years.
- Mortality assumptions are now based on generational tables.

Missouri State University A Component Unit of the State of Missouri Schedule of University's Contributions – Missouri State Employees' Retirement System Last Ten Fiscal Years

The merit component of the salary increase assumption was adjusted to partially reflect observed experience.

The assumed investment rate of return was reduced from 7.10% to 6.95% for the June 30, 2020, valuation. The salary increase rate was reduced from 2.85% to 2.75%. The wage inflation rate was reduced from 2.35% to 2.25%. There were no other changes in actuarial assumptions for the June 30, 2020, valuation.

The assumed investment rate of return was reduced from 7.25% to 7.10% for the June 30, 2019, valuation. The salary increase rate was reduced from 3.00% to 2.85%. The wage inflation rate was reduced from 2.50% to 2.35%. There were no other changes in actuarial assumptions for the June 30, 2019, valuation.

The assumed investment rate of return was reduced from 7.50% to 7.25% for the June 30, 2018, valuation. The salary increase rate was reduced from 3.25% to 3.00%. The wage inflation rate was reduced from 3.00% to 2.50%. There were no other changes in actuarial assumptions for the June 30, 2018, valuation.

The assumed investment rate of return was reduced from 7.65% to 7.50% for the June 30, 2017, valuation. There were no other changes in actuarial assumptions for the June 30, 2017, valuation.

Actuarial assumptions used in the June 30, 2016, valuation were changed as follows:

Salary increases: 3.25% to 8.75% including inflation

Wage inflation: 3.00% Investment rate of return: 7.65%

Post-retirement mortality tables: RP-2014 Healthy Annuitant projected to 2026 with Scale

MP-2015 and scaled by 120%

Pre-retirement mortality tables: RP-2014 Employee projected to 2026 with Scale MP-2015

and scaled by 95% for males and 90% for females

Missouri State University A Component Unit of the State of Missouri Schedule of Changes in the University's Total OPEB Liability and Related Ratios Last Eight Fiscal Years

	 2025		2024		2023		2022
Total OPEB Liability Service cost Interest Difference between	\$ 353,008 307,604	\$	352,981 289,822	\$	419,113 279,390	\$	406,640 242,276
expected and actual experience Changes in assumptions or other inputs Benefit payments	- (618,501) (636,782)		2,468,389 (2,657,647) (496,915)		- (63,099) (545,680)		(2,733,406) (774,478) (409,519)
Net Change in Total OPEB Liability	(594,671)		(43,370)		89,724		(3,268,487)
Total OPEB Liability – Beginning	7,792,448		7,835,818		7,746,094		11,014,581
Total OPEB Liability – Ending	\$ 7,197,777	\$	7,792,448	\$	7,835,818	\$	7,746,094
Covered-Employee Payroll	\$ 142,996,000	\$ 1	38,160,722	\$ ^	132,095,000	\$ ^	128,247,797
Total OPEB Liability as a Percentage of Covered-Employee Payroll	5.03%		5.64%		5.93%		6.04%
	 2021		2020		2019		2018
Total OPEB Liability	 2021		2020		2019		2018
Total OPEB Liability Service cost Interest Difference between	\$ 415,627 246,493	\$	365,564 347,666	\$	330,279 375,108	\$	317,973 387,922
Service cost Interest	\$ 415,627	\$	365,564	\$	330,279	\$	317,973
Service cost Interest Difference between expected and actual experience Changes in assumptions or other inputs	\$ 415,627 246,493 - 43,287	\$	365,564 347,666 (115,182) 1,318,793	\$	330,279 375,108 - 275,284	\$	317,973 387,922 - (216,676)
Service cost Interest Difference between expected and actual experience Changes in assumptions or other inputs Benefit payments	\$ 415,627 246,493 - 43,287 (857,416)	\$	365,564 347,666 (115,182) 1,318,793 (635,999)	\$	330,279 375,108 - 275,284 (914,728)	\$	317,973 387,922 - (216,676) (750,762)
Service cost Interest Difference between expected and actual experience Changes in assumptions or other inputs Benefit payments Net Change in Total OPEB Liability	\$ 415,627 246,493 - 43,287 (857,416) (152,009)	<u> </u>	365,564 347,666 (115,182) 1,318,793 (635,999) 1,280,842	\$	330,279 375,108 - 275,284 (914,728) 65,943	\$	317,973 387,922 - (216,676) (750,762) (261,543)
Service cost Interest Difference between expected and actual experience Changes in assumptions or other inputs Benefit payments Net Change in Total OPEB Liability Total OPEB Liability – Beginning	 415,627 246,493 - 43,287 (857,416) (152,009) 11,166,590	\$	365,564 347,666 (115,182) 1,318,793 (635,999) 1,280,842 9,885,748	\$	330,279 375,108 - 275,284 (914,728) 65,943 9,819,805	\$	317,973 387,922 - (216,676) (750,762) (261,543) 10,081,348

This schedule presents the information available to the University and will include ten-year trend information once available.

Missouri State University A Component Unit of the State of Missouri Schedule of Changes in the University's Total OPEB Liability and Related Ratios Last Eight Fiscal Years

Notes to Schedule:

Benefit Changes

There were no changes to benefit terms for the years ended June 30, 2025, 2024, 2023, 2022, 2021, 2020, 2019, and 2018.

Changes of Assumptions

Actuarial assumptions used in the June 30, 2025, valuation were changed as follows:

• The discount rate was updated from 3.93% to 5.20%.

Actuarial assumptions used in the June 30, 2024, valuation were changed as follows:

- The discount rate was updated from 3.65% to 3.93%.
- The pre-Medicare health care cost trend was increased from 6.75% to 7.75%, with an ultimate rate remaining the same to 4.00%

Actuarial assumptions used in the June 30, 2023, valuation were changed as follows:

- The discount rate was updated from 3.54% to 3.65%.
- The pre-Medicare health care cost trend was decreased from 7.00% to 6.75%, with an ultimate rate remaining the same to 4.00%.

Actuarial assumptions used in the June 30, 2022, valuation were changed as follows:

- The discount rate was updated from 2.16% to 3.54%.
- The health care cost trend was increased from 6.00% to 7.00%, with an ultimate rate decreasing from 4.50% to 4.00%.

Actuarial assumptions used in the June 30, 2021, valuation were changed as follows:

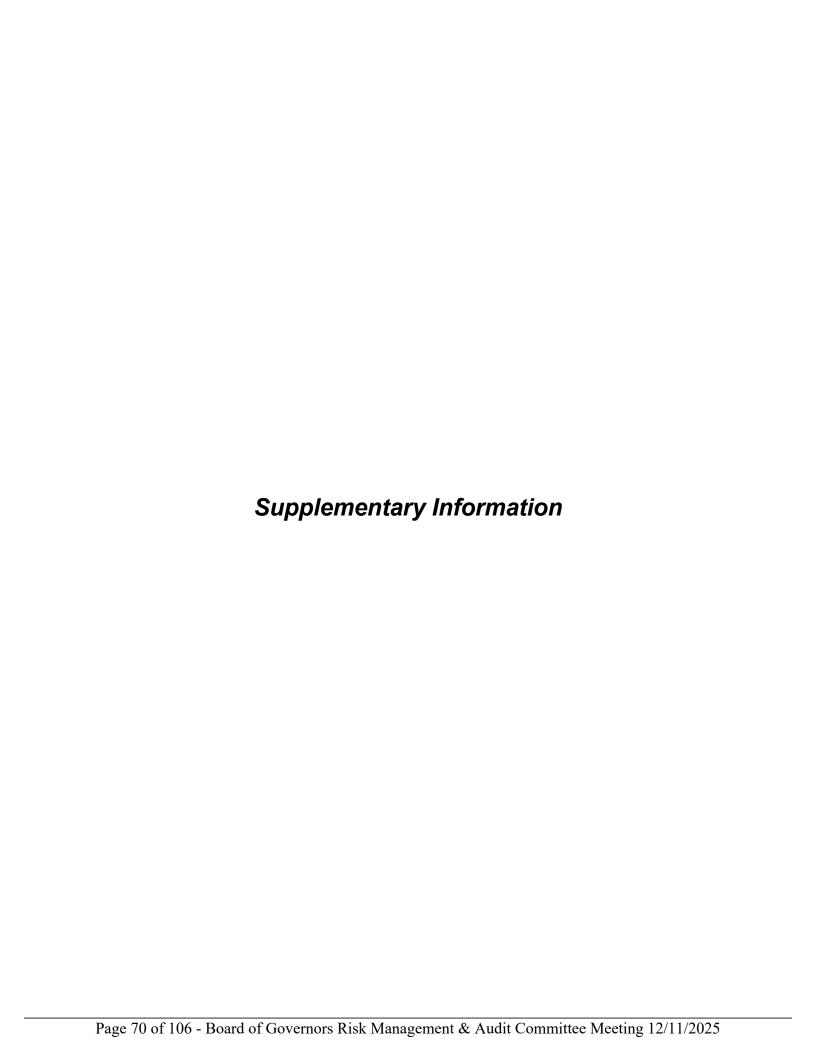
• The discount rate was updated from 2.21% to 2.16%.

Actuarial assumptions used in the June 30, 2020, valuation were changed as follows:

- The discount rate was updated from 3.50% to 2.21%.
- The retirement and termination rates were updated to the rates from the Missouri State Employees' Retirement Systems (MOSERS) Actuarial Valuation Report as of June 30, 2019.
- The mortality assumption was updated from RP-2014 mortality table with generational scale MP-2017 to Pub-2010 mortality table with generational scale MP-2019 to reflect the Society of Actuaries' recent mortality study.
- The initial health care trend rates were updated to 6.50% from 7.00% for pre-65 and 5.50% from 6.00% for
 post-65 to align with anticipated, increasing future claims environment. The rates grade down by 0.50% per
 year until reaching the ultimate rate of 4.50%.
- The Excise Tax (Cadillac Tax on high cost employer sponsored health plans) assumptions were removed from the valuation as it was repealed by a Bill in December 2019.

There were no changes in assumptions used in the June 30, 2019, valuation.

There were no changes in assumptions used in the June 30, 2018, valuation except for a change in the discount rate used from 3.58% to 3.87%.



Missouri State University A Component Unit of the State of Missouri Condensed Schedules by Campus As of and for the Year Ended June 30, 2025

Condensed Statement of Net Position Information			
	Springfield	West Plains	Total
Assets			
Current assets	\$ 245,875,996	\$ 178,661	\$ 246,054,657
Noncurrent assets	680,065,816	41,998,152	722,063,968
Total Assets	925,941,812	42,176,813	968,118,625
Deferred Outflows of Resources			
Loss on refunding of bonds	826,618	-	826,618
Deferred outflows of resources			
related to other postemployment benefits	74,039,541	3,667,233	77,706,774
Deferred outflows of resources related to pension Total Deferred Outflows of Resources	3,126,911 77,993,070	3,667,233	3,126,911 81,660,303
	11,000,010	0,007,200	01,000,000
Liabilities Current liabilities	82,792,435	2,450,378	85,242,813
Long-term liabilities	140,631,667	791,256	141,422,923
Accrued net pension liability	357,348,710	16,960,053	374,308,763
Total Liabilities	580,772,812	20,201,687	600,974,499
Deferred Inflows of Resources			
Deferred inflows of lease receivable	5,175,457	-	5,175,457
Deferred inflows of resources related to			
other postemployment benefits	5,732,982	<u>-</u>	5,732,982
Deferred inflows of resources related to pension	7,998,220	318,759	8,316,979
Total Deferred Inflows of Resources	18,906,659	318,759	19,225,418
Net Position	500 440 000	44 000 005	507.000.040
Net investment in capital assets Restricted	526,119,323	41,206,895	567,326,218
Nonexpendable	6,199,762	_	6,199,762
Expendable	13,122,848	32,738	13,155,586
Unrestricted	(141,186,522)	(15,916,033)	(157,102,555)
Total Net Position	\$ 404,255,411	\$ 25,323,600	\$ 429,579,011
Condensed Statement of Revenues, Expenses, and Changes in Net Position Information			
Operating Revenues	\$ 250,962,624	\$ 6,400,460	\$ 257,363,084
Operating Expenses			
Depreciation	33,100,517	1,563,916	34,664,433
All other operating expenses	387,253,819	18,157,166	405,410,985
Total Operating Expenses	420,354,336	19,721,082	440,075,418
Operating Loss	(169,391,712)	(13,320,622)	(182,712,334)
Nonoperating Revenues	204,815,742	16,289,783	221,105,525
Nonoperating Expenses	(5,410,591)	(42,561)	(5,453,152)
Income Before Other Revenue, Expenses, Gains, or Losses	30,013,439	2,926,600	32,940,039
Transfer from Other University Units	324,386	(324,386)	
Increase in Net Position	30,337,825	2,602,214	32,940,039
Net Position, Beginning of Year	373,917,586	22,721,386	396,638,972
Net Position, End of Year	\$ 404,255,411	\$ 25,323,600	\$ 429,579,011

Missouri State University A Component Unit of the State of Missouri Condensed Schedules by Campus As of and for the Year Ended June 30, 2024

Condensed Statement of Net Position Information			
	Springfield	West Plains	Total
Assets			
Current assets	\$ 260,842,388	\$ 1,549,817	\$ 262,392,205
Noncurrent assets	627,771,391	36,958,838	664,730,229
Total Assets	888,613,779	38,508,655	927,122,434
Deferred Outflows of Resources			
Loss on refunding of bonds	1,052,817	-	1,052,817
Deferred outflows of resources			
related to other postemployment benefits	77,232,420	3,875,606	81,108,026
Deferred outflows of resources related to pension	3,382,087	2 075 000	3,382,087
Total Deferred Outflows of Resources	81,667,324	3,875,606	85,542,930
Liabilities			
Current liabilities	77,075,518	2,056,319	79,131,837
Long-term liabilities Accrued net pension liability	154,153,309 347,742,820	849,176 16,521,479	155,002,485 364,264,299
Total Liabilities	578,971,647	19,426,974	598,398,621
	370,371,047	13,420,374	330,330,021
Deferred Inflows of Resources	E 050 205		E 050 005
Deferred inflows of lease receivable Deferred inflows of resources related to	5,652,305	-	5,652,305
other postemployment benefits	5,556,144	_	5,556,144
Deferred inflows of resources related to pension	6,183,421	235,901	6,419,322
Total Deferred Inflows of Resources	17,391,870	235,901	17,627,771
Net Position			
Net investment in capital assets	459,523,713	36,109,662	495,633,375
Restricted		, ,	, ,
Nonexpendable	6,199,762	-	6,199,762
Expendable	10,536,767	23,412	10,560,179
Unrestricted	(102,342,656)	(13,411,688)	(115,754,344)
Total Net Position	\$ 373,917,586	\$ 22,721,386	\$ 396,638,972
Condensed Statement of Revenues, Expenses,			
and Changes in Net Position Information			
Operating Revenues	\$ 244,599,941	\$ 6,853,805	\$ 251,453,746
Operating Expenses			
Depreciation	34,124,349	1,222,920	35,347,269
All other operating expenses	357,701,783	15,362,811	373,064,594
Total Operating Expenses	391,826,132	16,585,731	408,411,863
Operating Loss	(147,226,191)	(9,731,926)	(156,958,117)
Nonoperating Revenues	184,903,706	16,241,798	201,145,504
Nonoperating Expenses	(4,758,062)	(36,508)	(4,794,570)
Income Before Other Revenue, Expenses, Gains, or Losses	32,919,453	6,473,364	39,392,817
Transfer from Other University Units	(2,451,711)	2,451,711	
Increase in Net Position	30,467,742	8,925,075	39,392,817
Net Position, Beginning of Year	343,449,844	13,796,311	357,246,155
Net Position, End of Year	\$ 373,917,586	\$ 22,721,386	\$ 396,638,972

Report to the Board of Governors, Risk Management and Audit Committee, and Management

Missouri State University

Results of the 2025 Financial Statement Audit, Including Required Communications

June 30, 2025



Contents

Audit Summary	1
Required Communications Regarding Our Audit Strategy & Approach (AU-C 260)	
Government Auditing Standards	8
Qualitative Aspects of Significant Accounting Policies & Practices	9
Adjustments Identified by Audit	12
Other Required Communications	14
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Management Representation Letter (Attachment A)

Schedule of Uncorrected Misstatements (Attachment B)

Board of Governors Summary

Audit Summary

Timing of Our Engagement

Our audit procedures occurred primarily between July 2025, and December 3, 2025.

Our Financial Statement Opinions

We have issued unmodified opinions as to whether the financial statements of Missouri State University, as of and for the year ended June 30, 2025, are fairly presented, in all material respects.

Government Auditing Standards

We have also issued our report on internal control over financial reporting and on our tests of compliance in accordance with *Government Auditing Standards* (GAGAS).



Where We Focused Our Efforts

Elements of the Audit	Description of Audit Area
Planning	We worked closely with management and the Board of Governors early during the audit, as required by auditing standards, giving the group an overview of the scope and timing.
Materiality	Forvis Mazars has a materiality methodology that does not simply consider change in net position but focuses on other metrics, such as total net position and fund balance, assets, or revenue or other meaningful metrics, to scope our audit approach, to evaluate actual or potential errors, and to develop audit samples.
Risk Assessment	Forvis Mazars followed standards established by the AICPA that affected the amount and type of information we gathered to perform our audit, including:
	 Obtaining an understanding of your business and business environment, significant risks, and how you mitigate those risks, including examining how you measure and manage financial performance, as well as your internal control over financial reporting
	 Evaluating where your financial statements might be susceptible to material misstatement due to error or fraud
	 Considering if internal controls have been implemented and assessed the general controls around your information technology systems
	 Assessing risks of material misstatement for the most significant financial statement amounts and disclosures



Elements of the Audit	Description of Audit Area					
	We considered your internal controls documentation and asked management to complete various questionnaires for significant areas, such as payroll, cash inflows, cash outflows, and investments.					
	We interviewed personnel and reviewed prior board meeting minutes as part of our information-gathering process.					
Fieldwork, Testing, & Further Audit Procedures	We designed audit tests including:					
	 Performing substantive tests on material account balances 					
	Evaluating significant unusual transactions					
	 Concluding that all identified risks of material misstatement have been addressed 					
	 Holding an exit conference with management to share findings and preliminary deliverables 					
Fieldwork, Testing, & Further Audit Procedures	We also performed substantive procedures, such as:					
	 Key Item Testing – Some items within an account may be large enough by themselves to involve significant risk of material misstatement. These key items were audited individually 					
	 Sampling – A detailed audit of representative individual items (a sample) selected from a population 					



• Analytical Procedures - Taking a closer look at a grouping of information by examining it as it relates to other accounts, historical trends, or other measures

Elements of the Audit	Description of Audit Area
Areas of Particular Attention	Based on the nature of your activities and the operations during the period, we noted the following areas of special attention:
	Management Override of Controls is an inherent risk, even in well-designed systems of controls. We evaluate journal entries and financial statement drafting processes among areas where override can often occur
	Grant Revenue Recognition and State Appropriations are inherent risks due to the size and scope of the balances recorded in the financial statements. We performed proof of cash procedures on grant revenue as well as analytical procedures designed to evaluate the reasonableness of the balances recorded. We confirmed appropriation revenue recognized directly with the State of Missouri comparing appropriated revenues with those disbursed to the University.
	Related to these areas, no matters are reportable.

Required Communications Regarding Our Audit Strategy & Approach (AU-C 260)

The following matters are required communications we must make to you, including these responsibilities:

Overview & Responsibilities

Scope of Our Audit & Inherent Limitation to Reasonable Assurance

Your & Our Responsibilities

Extent of Our Communication & Distribution Restriction

Independence Matters



Matter	Discussion
Scope of Our Audit	This report covers audit results related to your financial statements and supplementary information
	 As of and for the year ended June 30, 2025
	 Conducted in accordance with our contract dated July 30, 2025
Our Responsibilities	Forvis Mazars is responsible for forming and expressing an opinion about whether the financial statements that have been prepared by management, with the oversight of those charged with governance, are prepared in accordance with accounting principles generally accepted in the United States of America (GAAP).
Audit Scope & Inherent Limitations to Reasonable Assurance	An audit performed in accordance with auditing standards generally accepted in the United States of America (GAAS) and <i>Government Auditing Standards</i> issued by the Comptroller General of the United States (GAGAS) is designed to obtain reasonable, rather than absolute, assurance about the financial statements. The scope of our audit tests was established in relation to the financial statements taken as a whole and did not include a detailed audit of all transactions.
Extent of Our Communication	In addition to areas of interest and noting prior communications made during other phases of the engagement, this report includes communications required in accordance with GAAS that are relevant to the responsibilities of those charged with governance in overseeing the financial reporting process, including audit approach, results, and internal control. The standards do not require the auditor to design procedures for the purpose of identifying other matters to be communicated with those charged with governance.
Independence	The engagement team, others in our firm, as appropriate, and our firm, have complied with all relevant ethical requirements regarding independence.



Matter	Discussion				
Your Responsibilities	Our audit does not relieve management or those charged with governance of your responsibilities. Your responsibilities and ours are further referenced in our contract.				
Distribution Restriction	This communication is intended solely for the information and use of the following and is not intended to be, and should not be, used by anyone other than these specified parties:				
	Board of Governors, Risk Management and Audit Committee, and ManagementOthers within the Entity				



Government Auditing Standards

Matter	Discussion
Additional	We also provided reports as of June 30, 2025, on the following as required by GAGAS:
GAGAS Reporting	 Internal control over financial reporting and on compliance and other matters based on an audit of the financial statements performed in accordance with GAGAS
Reporting Limitations	Our consideration of internal control over financial reporting and our tests of compliance were not designed with an objective of forming an opinion on the effectiveness of internal control or on compliance, and accordingly, we do not express such an opinion.



Qualitative Aspects of Significant Accounting Policies & Practices

The following matters are detailed in the following pages and included in our assessment:

Significant Accounting Policies or Methods

Management Judgments & Accounting Estimates

Alternative Accounting Treatments

Our Judgment About the Quality of the Entity's Accounting Principles



Significant Accounting Policies

Significant accounting policies are described in Note 1 of the audited financial statements.

With respect to new accounting standards adopted during the year, we call to your attention the following topics:

• GASB Statement No. 101, Compensated Absences

Unusual Policies or Methods

With respect to significant unusual accounting policies or accounting methods used for significant unusual transactions (significant transactions outside the normal course of business or that otherwise appear to be unusual due to their timing, size, or nature):

No matters are reportable

Alternative Accounting Treatments

We had discussions with management regarding alternative accounting treatments within GAAP for policies and practices for material items, including recognition, measurement and disclosure considerations related to the accounting for specific transactions as well as general accounting policies, as follows.

No matters are reportable



Management Judgments & Accounting Estimates

Accounting estimates are an integral part of financial statement preparation by management, based on its judgments. Significant areas of such estimates for which we are prepared to discuss management's estimation process and our procedures for testing the reasonableness of those estimates include:

- Allowance for doubtful accounts receivable
- Net pension liability
- OPEB liability
- Unearned revenue
- Compensated absence liability

Financial Statement Disclosures

The following areas involve particularly sensitive financial statement disclosures for which we are prepared to discuss the issues involved and related judgments made in formulating those disclosures:

- Other Postemployment Benefit Plan
- Pension Plans
- Tuition Revenue

Our Judgment About the Quality of the Entity's Accounting Principles

During the course of the audit, we made the following observations regarding the Entity's application of accounting principles:

• Adoption of GASB Statement No. 101, Compensated Absenses



Adjustments Identified by Audit

During the course of any audit, an auditor may propose adjustments to financial statement amounts. Management evaluates our proposals and records those adjustments that, in its judgment, are required to prevent the financial statements from being materially misstated.

A misstatement is a difference between the amount, classification, presentation, or disclosure of a reported financial statement item and that which is required for the item to be presented fairly in accordance with the applicable financial reporting framework.

Proposed & Recorded Adjustments

Auditor-proposed and management-recorded entries include the following:

- Entry to recognize grant revenue for construction project funded by grant award
- Entry to correct deferred outflows of resources related to pensions

Uncorrected Misstatements

Some adjustments proposed were **not recorded** because their effect is not currently considered material. We request that all identified misstatements be corrected.

Uncorrected misstatements that were determined by management to be immaterial, both individually and in the aggregate, but more than trivial to the financial statements as a whole are included as an attachment to this communication.

While these uncorrected misstatements were deemed to be immaterial to the current-period financial statements, it is possible that the impact of these uncorrected misstatements, or matters underlying these uncorrected misstatements, could potentially cause future-period financial statements to be materially misstated.

Current Period Uncorrected Misstatements

• See attached for summary of uncorrected misstatements

Prior-Period Uncorrected Misstatements

• No prior-period uncorrected misstatements to report



Other Required Communications

Disagreements with Management

The following matters involved disagreements which if not satisfactorily resolved would have caused a modified auditor's opinion on the financial statements:

• No matters are reportable

Consultation with Individuals Outside of the Engagement Team

During our audit, we encountered the following matters, for which we consulted the views of individuals outside of the engagement team:

• No matters are reportable

Consultation with Other Accountants

During our audit, we became aware that management had consulted with other accountants about the following auditing or accounting matters:

No matters are reportable

Difficulties Encountered in Performing the Audit

Our audit requires cooperative effort between management and the audit team. During our audit, we found significant difficulties in working effectively on the following matters:

• No matters are reportable



Other Material Communications

Listed below are other material communications between management and us related to the audit:

Management representation letter (see Attachments)

We orally communicated to management other deficiencies in internal control identified during our audit that are not considered material weaknesses or significant deficiencies.



Attachments

Management Representation Letter (Attachment A)

As a material communication with management, included herein is a copy of the representation letter provided by management at the conclusion of our engagement.

Schedule of Uncorrected Misstatements (Attachment B)

The detail of uncorrected misstatements identified as a result of our engagement are included herein.



Attachment A

Management Representation Letter



Representation of:
Missouri State University
901 S National Ave
Springfield, Missouri 65897-0027

Provided to:

Forvis Mazars, LLP
Certified Public Accountants
910 E. St. Louis Street, Suite 200
Springfield, MO 65806

The undersigned ("We") are providing this letter in connection with Forvis Mazars' audits of our financial statements as of and for the years ended June 30, 2025 and 2024.

Our representations are current and effective as of the date of Forvis Mazars' report: December 3, 2025.

Our engagement with Forvis Mazars is based on our contract for services dated: July 30, 2025.

Our Responsibility & Consideration of Material Matters

We confirm that we are responsible for the fair presentation of the financial statements subject to Forvis Mazars' report in conformity with accounting principles generally accepted in the United States of America

We are also responsible for adopting sound accounting policies; establishing and maintaining effective internal control over financial reporting, operations, and compliance; and preventing and detecting fraud.

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement. An omission or misstatement that is monetarily small in amount could be considered material as a result of qualitative factors.

Confirmation of Matters Specific to the Subject Matter of Forvis Mazars' Report

We confirm, to the best of our knowledge and belief, the following:

Broad Matters

- 1. We have fulfilled our responsibilities, as set out in the terms of our contract, for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America.
- 2. We acknowledge our responsibility for the design, implementation, and maintenance of:
 - a. Internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
 - b. Internal control to prevent and detect fraud.

- 3. We have provided you with:
 - a. Access to all information of which we are aware that is relevant to the preparation and fair presentation of the financial statements, such as financial records and related data, documentation, and other matters.
 - Additional information that you have requested from us for the purpose of the audit.
 - Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
 - d. All minutes of Board of Governors meetings, held through the date of this letter or summaries of actions of recent meetings for which minutes have not yet been prepared. All unsigned copies of minutes provided to you are copies of our original minutes approved by the Board of Governors, if applicable, and maintained as part of our records.
 - e. All significant contracts and grants.
- 4. We have responded fully and truthfully to all your inquiries.

Government Auditing Standards

- 5. We acknowledge that we are responsible for compliance with applicable laws, regulations, and provisions of contracts and grant agreements.
- 6. We have identified and disclosed to you all laws, regulations, and provisions of contracts and grant agreements that have a direct and material effect on the determination of amounts in our financial statements or other financial data significant to the audit objectives.
- 7. We have identified and disclosed to you any violations or possible violations of laws, regulations, and provisions of contracts and grant agreements, tax or debt limits, and any related debt covenants whose effects should be considered for recognition and/or disclosure in the financial statements or for your reporting on noncompliance.
- 8. We have taken or will take timely and appropriate steps to remedy any fraud, abuse, illegal acts, or violations of provisions of contracts or grant agreements that you or other auditors report.
- 9. We have a process to track the status of audit findings and recommendations.
- 10. We have identified to you any previous financial audits, attestation engagements, performance audits, or other studies related to the objectives of your audit and the corrective actions taken to address any significant findings and recommendations made in such audits, attestation engagements, or other studies.
- 11. We have provided our views on any findings, conclusions, and recommendations, as well as our planned corrective actions with respect thereto, to you for inclusion in the findings and recommendations referred to in your report on internal control over financial reporting and on compliance and other matters based on your audit of the financial statements performed in accordance with Government Auditing Standards.

Federal Awards Programs (Uniform Guidance)

12. We have identified in the schedule of expenditures of federal awards all assistance provided (either directly or passed through other entities) by federal agencies in the form of grants, contracts, loans, loan guarantees, property, cooperative agreements, interest subsidies, commodities, insurance, direct appropriations, or in any other form.

- 13. We have disclosed to you all contracts or other agreements with service organizations, and we have disclosed to you all communications from the service organizations relating to noncompliance at the service organizations.
- 14. We have reconciled the schedule of expenditures of federal awards (SEFA) to the financial statements.
- 15. Federal awards-related revenues and expenditures are fairly presented, both in form and content, in accordance with the applicable criteria in the entity's financial statements.
- 16. We have evaluated all recipient organizations that received federal funding and have correctly identified all subrecipients on the schedule of expenditures of federal awards.

Misappropriation, Misstatements, & Fraud

- 17. We have informed you of all current risks of a material amount that are not adequately prevented or detected by our procedures with respect to:
 - a. Misappropriation of assets.
 - b. Misrepresented or misstated assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position.
- 18. We have no knowledge of fraud or suspected fraud affecting the entity involving:
 - Management or employees who have significant roles in internal control over financial reporting, or
 - Others when the fraud could have a material effect on the financial statements.
- 19. We understand that the term "fraud" includes misstatements arising from fraudulent financial reporting and misstatements arising from misappropriation of assets. Misstatements arising from fraudulent financial reporting are intentional misstatements, or omissions of amounts or disclosures in financial statements to deceive financial statement users. Misstatements arising from misappropriation of assets involve the theft of an entity's assets where the effect of the theft causes the financial statements not to be presented in conformity with accounting principles generally accepted in the United States of America.
- 20. We have no knowledge of any allegations of fraud or suspected fraud affecting the entity received in communications from employees, former employees, customers, analysts, SEC or other regulators, citizens, suppliers, or others.
- 21. We have assessed the risk that the financial statements may be materially misstated as a result of fraud and disclosed to you any such risk identified.

Ongoing Operations

- 22. We have evaluated whether there are conditions or events known or reasonably knowable, considered in the aggregate, that raise substantial doubt about the entity's ability to continue as a going concern within one year of the date of the financial statements and known facts thereafter without consideration of potential mitigating effects of management's plans and concluded substantial doubt does not exist.
- 23. We acknowledge the current economic volatility presents difficult circumstances and challenges for our higher education institutions. Colleges and Universities are potentially facing declines in the fair values of investments and other assets, declines in enrollment, contributions, constraints on liquidity, difficulty obtaining financing or bonding, significant credit quality problems, including significant volatility in the values of real estate and other collateral supporting loans, etc. We understand the values of the assets and liabilities recorded in the financial statements could

change rapidly, resulting in material future adjustments to asset values, allowances for accounts and notes or contributions receivable, capital, net realizable value of inventory, etc., that could negatively impact the entity's ability to meet debt covenants or maintain sufficient liquidity.

We acknowledge that you have no responsibility for future changes caused by the current economic environment and the resulting impact on the entity's financial statements. Further, management and governance are solely responsible for all aspects of managing the entity, including questioning the quality and valuation of investments, inventory, and other assets; loan underwriting practices, reviewing credit monitoring and loan workout activities, evaluating assumptions regarding defined benefit pension plan obligations, reviewing allowances for uncollectible amounts; evaluating capital needs and liquidity plans; etc

Related Parties

24. We have disclosed to you the identity of all of the entity's related parties and all the related-party relationships of which we are aware.

In addition, we have disclosed to you all related-party transactions and amounts receivable from or payable to related parties of which we are aware, including any modifications during the year that were made to related-party transaction agreements which existed prior to the beginning of the year under audit, as well as new related-party transaction agreements that were executed during the year under audit.

Related-party relationships and transactions have been appropriately accounted for and disclosed in accordance with accounting principles generally accepted in the United States of America.

- 25. We understand that the term related party refers to:
 - Affiliates
 - Entities for which investments are accounted for by the equity method
 - Trusts for the benefits of employees, such as pension and profit-sharing trusts that are managed by or under the trusteeship of management
 - Management and members of their immediate families
 - Any other party with which the entity may deal if one party can significantly influence the management or operating policies of the other to an extent that one of the transacting parties might be prevented from fully pursuing its own separate interests.

Another party is also a related party if it can significantly influence the management or operating policies of the transacting parties or if it has an ownership interest in one of the transacting parties and can significantly influence the other to an extent that one or more of the transacting parties might be prevented from fully pursuing its own separate interests.

The term <u>affiliate</u> refers to a party that directly or indirectly controls, or is controlled by, or is under common control with, the entity.

26. We have interpreted the U.S. Department of Education's regulation on related-party disclosures at 34 CFR 668.23(d)(1) not to apply to public institutions and, therefore, have not included the disclosures required by the regulation in the financial statement disclosures.

Litigation, Laws, Rulings, & Regulations

- 27. We have disclosed to you all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements. The effects of all known actual or possible litigation and claims have been accounted for and disclosed in accordance with accounting principles generally accepted in the United States of America.
- 28. We have no knowledge of communications, other than those specifically disclosed, from regulatory agencies, governmental representatives, employees, or others concerning investigations or allegations of noncompliance with laws and regulations, deficiencies in financial reporting practices, or other matters that could have a material adverse effect on the financial statements.
- 29. We have disclosed to you all known instances of violations or noncompliance or possible violations or suspected noncompliance with laws and regulations whose effects should be considered when preparing financial statements or as a basis for recording a loss contingency.
- 30. We have no reason to believe the entity owes any penalties or payments under the Employer Shared Responsibility Provisions of the Patient Protection and Affordable Care Act, nor have we received any correspondence from the IRS or other agencies indicating such payments may be due.
- 31. We have not been designated as a potentially responsible party (PRP or equivalent status) by the Environmental Protection Agency (EPA) or other cognizant regulatory agency with authority to enforce environmental laws and regulations:

Nonattest Services

- 32. You have provided nonattest services, including the following, during the period of this engagement:
 - Preparing a draft of the financial statements and related notes and supplementary information
 - Preparation of the Schedule of Expenditures of Federal Awards
 - Preparing of the IRS Form 990 and 990-T tax return
 - Drafting of the auditee portion of the Form SF-SAC (Data Collection Form) through the Federal Audit Clearinghouse
- 33. With respect to these services:
 - a. We have designated a qualified management-level individual to be responsible and accountable for overseeing the nonattest services.
 - b. We have established and monitored the performance of the nonattest services to ensure they meet our objectives.
 - c. We have made any and all decisions involving management functions with respect to the nonattest services and accept full responsibility for such decisions.
 - d. We have evaluated the adequacy of the services performed and any findings that resulted.
 - e. We have established and maintained internal controls, including monitoring ongoing activities.

f. When we receive final deliverables from you, we will store those deliverables in information systems controlled by us. We have taken responsibility for maintaining internal control over these deliverables.

Financial Statements & Reports

- 34. We have reviewed and approved a draft of the financial statements and related notes referred to above, which you prepared in connection with your audit of our financial statements. We acknowledge that we are responsible for the fair presentation of the financial statements and related notes.
- 35. The entity has revised the 2025 financial statements to conform with accounting principles generally accepted in the United States of America. Management has provided you with all relevant information regarding the revision. We are not aware of any other known matters that required correction in the financial statements.
- 36. With regard to supplementary information:
 - a. We acknowledge our responsibility for the presentation of the supplementary information in accordance with the applicable criteria.
 - b. We believe the supplementary information is fairly presented, both in form and content, in accordance with the applicable criteria.
 - c. The methods of measurement and presentation of the supplementary information are unchanged from those used in the prior period, and we have disclosed to you any significant assumptions or interpretations underlying the measurement and presentation of the supplementary information.
 - d. We believe the significant assumptions or interpretations underlying the measurement and/or presentation of the supplementary information are reasonable and appropriate.
- 37. We do not issue an annual report, nor do we have plans to issue an annual report at this time.

Transactions, Records, & Adjustments

- 38. All transactions have been recorded in the accounting records and are reflected in the financial statements.
- 39. The entity has appropriately reconciled its general ledger accounts to their related supporting information. All related reconciling items considered to be material were identified and included on the reconciliations and were appropriately adjusted in the financial statements. All intracompany (and intercompany) accounts have been eliminated or appropriately measured and considered for disclosure in the financial statements.
- 40. We have everything we need to keep our books and records.
- 41. We have disclosed any significant unusual transactions the entity has entered into during the period, including the nature, terms, and business purpose of those transactions.
- 42. We are in agreement with the adjusting journal entries you have proposed, and they have been posted to the entity's accounts.
- 43. We believe the effects of the uncorrected financial statement misstatement(s) and omitted disclosures summarized in the attached schedule and aggregated by you during the current engagement are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

Governmental Accounting & Disclosure Matters

- 44. With regard to deposit and investment activities:
 - a. All deposit, repurchase and reverse repurchase agreements, and investment transactions have been made in accordance with legal and contractual requirements.
 - b. Investments, derivative instrument transactions, and land and other real estate held by endowments are properly valued.
 - c. Disclosures of deposit and investment balances and risks in the financial statements are consistent with our understanding of the applicable laws regarding enforceability of any pledges of collateral.
 - d. We understand that your audit does not represent an opinion regarding the enforceability of any collateral pledges.
- 45. The financial statements include all component units, appropriately present majority equity interests in legally separate organizations and joint ventures with an equity interest, and properly disclose all other joint ventures and other related organizations.
- 46. We have identified and evaluated all potential fiduciary activities. The financial statements include all fiduciary activities required by GASB Statement No. 84, *Fiduciary Activities*, as amended.
- 47. Components of net position (net investment in capital assets, restricted, and unrestricted) and classifications of fund balance (nonspendable, restricted, committed, assigned, and unassigned) are properly classified and, if applicable, approved.
- 48. Capital assets, including infrastructure and intangible assets, are properly capitalized, reported, and, if applicable, depreciated or amortized.
- 49. We have appropriately disclosed the entity's policy regarding whether to first apply restricted or unrestricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position/fund balance is available and have determined that net position is properly recognized under the policy.
- 50. The entity has properly separated information in debt disclosures related to direct borrowings and direct placements of debt from other debt and disclosed any unused lines of credit, collateral pledged to secure debt, terms in debt agreements related to significant default or termination events with finance-related consequences, and significant subjective acceleration clauses in accordance with GASB Statement No. 88.
- 51. The supplementary information required by the Governmental Accounting Standards Board, consisting of management's discussion and analysis and pension, and other postemployment benefit information, has been prepared and is measured and presented in conformity with the applicable GASB pronouncements, and we acknowledge our responsibility for the information. The information contained therein is based on all facts, decisions, and conditions currently known to us and is measured using the same methods and assumptions as were used in the preparation of the financial statements. We believe the significant assumptions underlying the measurement and/or presentation of the information are reasonable and appropriate. There has been no change from the preceding period in the methods of measurement and presentation.
- 52. With regard to pension and other postretirement benefits (OPEB):
 - a. We believe the actuarial assumptions and methods used to measure pension and OPEB liabilities and costs for financial accounting purposes are appropriate in the circumstances.

- b. We have provided you with the entity's most current pension and OPEB plan instrument for the audit period, including all plan amendments.
- c. The participant data provided to you related to pension and OPEB plans are true copies of the data submitted or electronically transmitted to the plan's actuary.
- d. The participant data that we provided the plan's actuary for the purposes of determining the actuarial present value of accumulated plan benefits and other actuarially determined amounts in the financial statements were complete.

General Government Matters

- 53. Expenses have been appropriately classified in or allocated to functions and programs in the statement of activities, and allocations have been made on a reasonable basis.
- 54. Revenues are appropriately classified in the statement of activities within program revenues, general revenues, contributions to term or permanent endowments, or contributions to permanent fund principal.
- 55. We have appropriately disclosed that the entity is following either its established accounting policy regarding which governmental fund resources (that is, restricted, committed, assigned, or unassigned) are considered to be spent first for expenditures for which more than one resource classification is available or is following paragraph 18 of GASB Statement No. 54 to determine the fund balance classifications for financial reporting purposes and have determined that fund balance is properly recognized under the policy.

Accounting & Disclosure

- 56. All transactions entered into by the entity are final. We are not aware of any unrecorded transactions, side agreements or other arrangements (either written or oral) that are in place.
- 57. Except as reflected in the financial statements, there are no:
 - a. Plans or intentions that may materially affect carrying values or classifications of assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position.
 - b. Material transactions omitted or improperly recorded in the financial records.
 - Material unasserted claims or assessments that are probable of assertion or other gain/loss contingencies requiring accrual or disclosure, including those arising from environmental remediation obligations.
 - d. Events occurring subsequent to the balance sheet date through the date of this letter, which is the date the financial statements were available to be issued, requiring adjustment or disclosure in the financial statements.
 - e. Agreements to purchase assets previously sold.
 - f. Arrangements with financial institutions involving compensating balances or other arrangements involving restrictions on cash balances, lines of credit, or similar arrangements.
 - Guarantees, whether written or oral, under which the entity is contingently liable.
 - Known or anticipated asset retirement obligations.

- 58. Except as disclosed in the financial statements, the entity has:
 - a. Satisfactory title to all recorded assets, and those assets are not subject to any liens, pledges, or other encumbrances.
 - Complied with all aspects of contractual and grant agreements, for which noncompliance would materially affect the financial statements.
- 59. We agree with the findings of specialists in evaluating the fair value of investments, actuarial determined pension and other-employment benefit valuations of liabilities and deferred inflows and outflows of resources and have adequately considered the qualification of the specialists in determining the amounts and disclosures used in the financial statements and underlying accounting records. We did not give or cause any instructions to be given to the specialists with respect to the values or amounts derived in an attempt to bias their work, and we are not otherwise aware of any matters that have had impact on the independence or objectivity of the specialists.

Revenue, Accounts Receivable, & Inventory

- 60. Adequate provisions and allowances have been accrued for any material losses from:
 - Uncollectible receivables.
 - b. Excess or obsolete inventories.
 - c. Purchase commitments in excess of normal requirements or at prices in excess of prevailing market prices.

Estimates

- 61. We have identified all accounting estimates that could be material to the financial statements and we confirm the appropriateness of the methods and the consistency in their application, the accuracy and completeness of data, and the reasonableness of significant assumptions used by us in making the accounting estimates, including those measured at fair value reported in the financial statements.
- 62. Significant estimates that may be subject to a material change in the near term have been properly disclosed in the financial statements. We understand that "near term" means the period within one year of the date of the financial statements. In addition, we have no knowledge of concentrations, which refer to a lack of diversity related to employers, industries, inflows of resources, workforce covered by collective bargaining agreements, providers of financial resources, or suppliers of material, labor or services loans, investments, or deposits, or constraints, which refer to a limitation imposed by an external party or by formal action of a government's highest level of decision-making authority related to limitations on raising revenue, limitations on spending, limitations on the incurrence of debt, or mandated spending, existing at the date of the financial statements that would make the entity vulnerable to the risk of severe impact in the near term that have not been properly disclosed in the financial statements.

Fair Value

- 63. With respect to the fair value measurements of financial and nonfinancial assets and liabilities, if any, recognized in the financial statements or disclosed in the notes thereto:
 - a. The underlying assumptions are reasonable and they appropriately reflect management's intent and ability to carry out its stated course of action.

- b. The measurement methods and significant assumptions used in determining fair value are appropriate in the circumstances for financial statement measurement and disclosure purposes and have been consistently applied.
- c. The significant assumptions appropriately reflect market participant assumptions.
- The disclosures related to fair values are complete, adequate, and in conformity with U.S. GAAP.
- e. There are no subsequent events that require adjustments to the fair value measurements and disclosures included in the financial statements.

Tax Matters

64. We understand the potential penalties for failure to disclose reportable tax transactions to the taxing authorities and have fully disclosed to Forvis Mazars any and all known reportable tax transactions.

Tax-Exempt Bonds

- 65. Tax-exempt bonds issued have retained their tax-exempt status.
- 66. We have notified you of any instances of noncompliance with applicable disclosure requirements of the SEC Rule 15c2-12 and applicable state laws.

GASB Statement 101, Compensated Absences

67. In connection with the adoption of GASB Statement No. 101, *Compensated Absence* (GASB 101), we represent that footnotes to the financial statements appropriately describe the adoption of GASB 101 and include all disclosures required under GASB 101.

Other Matters

Richard B. Williams Richard B. Williams (Dec 3, 2025 18:55:52 CST)
Dr. Richard B. Williams President
BiffWilliams@MissouriState.edu
Matthew D. Morris Matthew D. Morris (Dec 3, 2025 16:04:51 CST)
Matthew D. Morris Vice President for Administration and Finance
MattMorris@MissouriState.edu
Cynthia Schull Cynthia Schull (Dec 3, 2025 15:46:18 CST)
Cynthia S. Schull Assistant Vice President Finance and Accounting
CSchull@MissouriState.edu

Attachment B

Schedule of Uncorrected Misstatements



Missouri State University Summary of Uncorrected Misstatements and Omitted Disclosures, as applicable As of and for the Year Ended June 30, 2025

Summary of Misstatements in the Financial Statements

	Debit (Credit) Required to Correct the Financial Statements					
Description	Assets and Deferred Outflows	Liabilities and Deferred Inflows	Net Position	Revenue	Expenses	Change in Net Position
Unrecorded misstatements - factual	-	-	-	-	-	-
Unrecorded misstatements - projected	-	-	-	-	-	-
Unrecorded misstatements - judgmental	-	-	-	-	-	-
Total uncorrected misstatements (Iron Curtain)	-	-	1	-	-	-
Impact of correcting prior period misstatements in prior periods (From Prior Period Table Below)				-	-	-
Total uncorrected misstatements, assuming prior year misstatements were corrected in prior periods (Rollover)				-	-	-
Misstatements net of tax impact - (Rollover)	-	-	-	-	-	-

Financial Statement Impact

	Debit (Credit)						
	As Reported	Misstatements	Subsequent to Misstatements	% Change			
Current Assets	\$ 246,054,657	\$ -	\$ 246,054,657	- %			
Non-Current Assets and Deferred Outflows	803,724,271	-	803,724,271	- %			
Current Liabilities	(85,242,813)	(636,782)	(85,879,595)	0.75 %			
Non-Current Liabilities and Deferred Inflows	(534,957,104)	636,782	(534,320,322)	(0.12)%			
Current Ratio	(2.89)		(2.87)	(0.69)%			
Total Assets and Deferred Outflows	1,049,778,928	-	1,049,778,928	- %			
Total Liabilities and Deferred Inflows	(620,199,917)	-	(620,199,917)	- %			
Net Position	(429,579,011)	-	(429,579,011)	- %			
General Revenues & Transfers	(478,468,609)	-	(478,468,609)	- %			
Net Program Revenues / Expenses	445,528,570	-	445,528,570	- %			
Change in Net Position	(32,940,039)	-	(32,940,039)	- %			



To: Angela Pinegar, Director of Contribution Management

CC: Brent Dunn, Vice President for University Advancement

Rachael M. Dockery, General Counsel

Richard B. Williams, President

From: Natalie B. McNish, Director of Internal Audit & Risk Management

Cailyn Cordell, Internal Audit Graduate Assistant

November 6, 2025

The Office of Internal Audit and Risk Management (herein "Office") performed a surprise cash count of the **petty cash fund maintained by University Advancement** on September 16, 2025. All monies assigned were accounted for, adequately protected, and controlled. **We commend University Advancement for their diligence in this matter.**

Additional review determined these funds had not been used since September 2022 and therefore, may not be needed. Cash on hand increases inherent risk to operations and therefore, we recommend consideration be given to the need for this cash fund.

We also thank you and your staff for your assistance during these procedures.

Sincerely,

Natalie B. McNish, CFE, CGAP

Director - Internal Audit and Risk Management

Carrington Hall, Suite 302

901 S. National Ave.

Springfield, MO 65897

(417) 836-5110

nataliemcnish@missouristate.edu

VI.

BE IT RESOLVED by the Board of Governors for Missouri State University that a closed meeting, with closed records and closed vote, be held during a recess of the Risk Management and Audit Committee meeting of the Board of Governors to consider items pursuant to the revised statutes of the State of Missouri 610.021:

- A. R.S.Mo. 610.021(1). "Legal actions, causes of action, or litigation involving a public governmental body..."
- B. R.S.Mo. 610.021(2). "Leasing, purchase or sale of real estate by a public governmental body..."
- C. R.S.Mo. 610.021(3). "Hiring, firing, disciplining or promoting of particular employees by a public governmental body..."
- D. R.S.Mo. 610.021(6). "Scholastic probation, expulsion, or graduation of identifiable individuals..."
- E. R.S.Mo. 610.021(9). "Preparation, including any discussions or work product, on behalf of a public governmental body or its representatives for negotiations with employee groups;"
- F. R.S. Mo. 610.021(11) and (12). "Specifications for competitive bidding...;" and "Sealed bids and related documents...;"
- G. R.S.Mo. 610.021(13). "Individually identifiable personnel records, performance ratings or records pertaining to employees or applicants for employment,..."
- H. R.S.Mo. 610.021(14). "Records which are protected from disclosure by law;" and
- I. R.S.Mo. 610.021(18). "Confidential or privileged communications between a public governmental body and its auditor,..."