



Board of Governors Finance & Facilities Committee Meeting

June 25, 2026 3:30 PM

West Plains Civic Center, Magnolia Room

I. Roll Call *Presented by: Governor Tim Francka*

II. Approval of Minutes *Presented by: Governor Tim Francka*

II.A. Minutes of the Finance & Facilities Committee Meeting of May 7, 2026

III. Review Year to Date Financial Statements *Presented by: Cindy Schull, Assistant Vice President of Finance & Accounting*

IV. Review Fiscal Year 2027 Budget Recommendations

IV.A. FY2027 Internal Operating Budget Summary *Presented by: President Richard B. Williams; Zora Mulligan, Chancellor of the West Plains Campus; Matt Morris, Vice President for Administrative Services, and Cindy Schull, Assistant Vice President of Finance & Accounting*

V. West Plains Facilities Update *Presented by: Zora Mulligan, Chancellor of the West Plains Campus, and Matt Morris, Vice President for Administrative Services*

VI. Facilities & Equipment *Presented by: Matt Morris, Vice President for Administrative Services*

VI.A. Review of resolution for approval of an Intergovernmental Agreement Regarding Law Enforcement between Missouri State University and the City of Springfield for Fiscal Year 2027

VI.B. Review of resolution for approval of proposals and award of contracts to renovate rooms 422 and 424 at Carrington Hall

VI.C. Review of resolution for approval of License Agreement for Tower Attachments Between Missouri State University and Missouri State Highway Patrol

VII. Review of Procurement Items over \$250,000 *Presented by: Matt Morris, Vice President for Administrative Services*

VII.A. Review of an extension of an expiring contract for an Integrated Library System (ILS) Platform for University Libraries

VII.B. Review of approval of and renewal of Class S1 Domestic Origin and Wiley Titles and Taylor & Francis Titles Periodicals Serial Subscription

VII.C. Review of approval and renewal of Class S2 Non-Domestic Titles Subscription

VII.D. Review of contract for Trademark Licensing Services for University Marketing and Communications

VII.E. Review of an amendment to extend an existing contract for Video Productions

VII.F. Review of services contract for Dining Services for West Plains campus to Great Western Dining Services

VIII. Development Report *Presented by: Brent Dunn, Vice President for University Advancement*

IX. Resolution Authorizing Closed Meeting, Pursuant to the Revised Statutes of the State of Missouri 610.021

X. Adjournment *Presented by: Governor Tim Francka*

II.A.

**MINUTES OF THE
BOARD OF GOVERNORS FINANCE AND FACILITIES COMMITTEE
MISSOURI STATE UNIVERSITY
THURSDAY, MAY 7, 2026**

Governor Tim Francka, Chair of the Finance and Facilities Committee, called the meeting to order at 9:30 a.m. in the Plaster Student Union, Ballroom East, on the Missouri State University Springfield Campus in Springfield, Missouri.

Roll Call

Present – Tim Francka, Committee Chair
Travis Freeman, Committee Member
Melissa Gourley, Committee Member
Ann Kampeter, Committee Member
Lynn Parman, Committee Member
Chris Waters, Committee Member

Absent – Jeff Schrag, Committee Member

Also present – Richard B. Williams, President
Jamie Birch, Chief of Staff and Assistant to the President for Governmental Relations
Brad Bodenhausen, Vice President for Community and Global Partnerships
Jeff Coiner, Chief Information Officer
Rachael Dockery, General Counsel and Vice President for Legal Affairs & Compliance
Brent Dunn, Vice President for University Advancement
Natalie McNish, Director of Internal Audit and Risk Management
Dawn Medley, Vice President for Enrollment Management
Matt Morris, Vice President for Administrative Services
Andrea Mostyn, Interim Vice President for Marketing and Communications
Zora Mulligan, Chancellor of the West Plains Campus
Clarenda Phillips, Provost and Vice President for Academic Affairs
Patrick Ransdell, Director of Athletics
Eric Schick, Chief Financial Officer
Dee Siscoe, Vice President for Student Affairs
Rowena Stone, Secretary to the Board of Governors

Approval of Minutes

Governor Francka called for a motion to approve the minutes of the February 19, 2026, Finance and Facilities Committee meeting. Governor Travis Freeman provided a motion, receiving a second from Governor Chris Waters.

Motion passed 6-0.

Review Year to Date Financial Statements

Mr. Morris, Vice President for Administrative Services, called upon Cindy Schull, Assistant Vice President for Finance and Accounting, to review the year-to-date financial statements through March 31, 2026. Ms. Schull shared that the university is financially sound.

Review FY2027 Operating Budget Recommendations

President Richard B. Williams reviewed the budget process timeline.

Dr. Egon Heidendal, Associate Provost for Institutional Effectiveness, reviewed data from the College of University Professional Association (CUPA) report. He reviewed faculty and staff salary comparisons to CUPA peers.

President Williams and Mr. Morris presented the FY2027 operating fund budget recommendations for the Springfield Campus and Chancellor Zora Mulligan presented recommendations for the West Plains Campus. General budget assumptions include:

- Flat funding for State appropriation
- 5% tuition rate increase for the Springfield and West Plains Campuses
- No across-the-board pay increase
- Over \$400,000 in faculty promotions for the Springfield Campus and \$18,000 in faculty promotions for the West Plains Campus, and
- \$2 million for increased MOSERS costs for Springfield and almost \$122,000 for the West Plains Campus

Facilities and Equipment

Mark Wheeler, University Architect and Director of Planning, Design and Construction, provided a facilities update. Highlights of his report included information on renovations to space in Carrington Hall for Financial Services, Institutional Effectiveness, and Marketing and Communications; the football locker room in McDonald Arena; and Drago Hall on the West Plains Campus.

Mr. Morris reviewed a resolution for approval for parking lot maintenance for the Springfield Campus to be voted on during the regular Board meeting.

Procurement and Financial

Mr. Morris reviewed items for approval over \$250,000 in the procurement activity report to be voted on during the regular Board meeting that included:

- Technology Platform for Enrollment Management and Services
- Public Broadcasting Service Membership Dues for Broadcast Services – Ozarks Public Television (OPT)
- Building and Contents Insurance for All Campuses

Foundation Review

Brent Dunn, Vice President for University Advancement, provided a development report. He shared that the Missouri State University Foundation is up in annual and capital facilities gifts, down in one-time gifts, and up overall compared to this time last year.

Adjournment

With no additional information needing to be discussed, Governor Francka called for a motion to adjourn the meeting. Governor Lynn Parman provided a motion, receiving a second from Governor Freeman.

Motion passed 6-0.

Meeting adjourned at 10:35 a.m.

Passed at the meeting of
June 25, 2026

Rowena Stone
Secretary to the Board

Tim Francka
Committee Chair

III.

Missouri State University
Statement of Revenues, Expenses and Changes in Net Position - unaudited
Operating Funds

| | Current YTD April 30, 2026 | Prior YTD April 30, 2025 | FY26 Original Budget | Current YTD % of Budget | % Increase/ (Decrease) to Prior YTD |
|---|-------------------------------|-----------------------------|-------------------------|----------------------------|--|
| Operating Revenue | | | | | |
| Tuition and fees | \$ 155,819,286.09 | \$ 152,273,970.58 | \$ 163,144,828.00 | 95.5% | 2.33% |
| Scholarships and fellowships | (36,144,315.04) | (34,894,994.65) | (33,393,969.00) | 108.2% | 3.58% |
| Grants and contracts | 203,663.02 | 69,733.85 | 150,000.00 | 135.8% | 192.06% |
| Other revenues | 2,274,218.75 | 2,245,426.80 | 1,717,878.00 | 132.4% | 1.28% |
| Total Operating Revenue | 122,152,852.82 | 119,694,136.58 | 131,618,737.00 | 92.8% | 2.05% |
| Operating Expenses | | | | | |
| Salaries | 107,810,268.22 | 107,152,420.87 | 126,173,494.00 | 85.4% | 0.61% |
| Benefits | 50,926,420.17 | 48,993,389.70 | 67,047,206.00 | 76.0% | 3.95% |
| Utilities | 5,264,500.48 | 4,389,887.15 | 6,451,949.00 | 81.6% | 19.92% |
| Travel | 1,210,817.68 | 1,776,563.08 | 1,148,732.00 | 105.4% | -31.84% |
| Supplies and services | 16,217,007.07 | 17,049,640.66 | 19,134,516.00 | 84.8% | -4.88% |
| Other | 5,020,316.04 | 6,093,844.08 | 8,958,914.00 | 56.0% | -17.62% |
| Total Operating Expenses | 186,449,329.66 | 185,455,745.54 | 228,914,811.00 | 81.4% | 0.54% |
| Operating Income (Loss) | (64,296,476.84) | (65,761,608.96) | (97,296,074.00) | | |
| Other Non-operating Revenues (Expenses) | | | | | |
| State appropriations | 85,625,790.00 | 84,345,050.00 | 104,325,421.00 | 82.1% | 1.52% |
| Gifts | 723,293.00 | 700,570.80 | 1,008,888.00 | 71.7% | 3.24% |
| Other | 4,224,304.22 | 6,260,794.43 | 6,030,000.00 | 70.1% | -32.53% |
| Debt Service Transfers | (2,649,632.69) | (2,730,378.20) | (2,649,633.00) | 100.0% | -2.96% |
| Increase (Decrease) in Net Position Before Operating Transfers | 23,627,277.69 | 22,814,428.07 | 11,418,602.00 | | 3.56% |
| Operating Transfers, net | (9,152,814.13) | (8,059,054.82) | (9,880,785.00) | | |
| Operating Transfers, Capital | (3,719,481.49) | (16,621,464.30) | | | |
| Operating Transfers, Federal Grants | - | - | - | | |
| Increase (Decrease) in Net Position | \$ 10,754,982.07 | \$ (1,866,091.05) | \$ 1,537,817.00 | | |
| Net Position - Previous Year End | 60,110,215.42 | 79,811,623.20 | | | |
| Net Position - Current Year | \$ 70,865,197.49 | \$ 77,945,532.15 | | | |

Missouri State University
Statement of Revenues, Expenses and Changes in Net Position - unaudited
Designated Funds

| | Current YTD April 30, 2026 | Prior YTD April 30, 2025 | % Increase/ (Decrease) to Prior YTD |
|---|-------------------------------|-----------------------------|--|
| Operating Revenue | | | |
| Tuition and fees | \$ 28,018,275.10 | \$ 25,089,232.53 | 11.7% |
| Scholarships and fellowships | (1,736,148.83) | (1,528,536.55) | 13.6% |
| Grants and contracts | 3,766,588.81 | 4,423,553.44 | -14.9% |
| Other revenues | 15,228,843.52 | 14,784,823.01 | 3.0% |
| Total Operating Revenue | 45,277,558.60 | 42,769,072.43 | 5.9% |
| Operating Expenses | | | |
| Salaries | 15,939,212.46 | 15,646,920.82 | 1.9% |
| Benefits | 5,980,509.16 | 5,582,199.55 | 7.1% |
| Utilities | (50,037.35) | (26,860.24) | 86.3% |
| Travel | 2,495,123.89 | 2,173,989.38 | 14.8% |
| Supplies and services | 9,247,703.87 | 8,302,534.28 | 11.4% |
| Other | 4,868,912.48 | 2,131,140.56 | 128.5% |
| Total Operating Expenses | 38,481,424.51 | 33,809,924.35 | 13.8% |
| Operating Income (Loss) | 6,796,134.09 | 8,959,148.08 | |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | 742,730.00 | 742,730.00 | 0.0% |
| Gifts | 2,886,244.45 | 2,258,065.96 | 27.8% |
| Other | 970,141.75 | 795,633.84 | 21.9% |
| Debt Service Transfers | (2,118,260.85) | (2,152,932.13) | |
| Increase (Decrease) in Net Position Before Operating Transfers | 9,276,989.44 | 10,602,645.75 | |
| Operating Transfers, net | 278,724.95 | 1,225,743.93 | |
| Operating Transfers, Capital | (1,886,834.06) | - | |
| Operating Transfers, Federal Grants | - | - | |
| Increase (Decrease) in Net Position | \$ 7,668,880.33 | \$ 11,828,389.68 | |
| Net Position - Previous Year End | (222,483,868.43) | (206,771,288.78) | |
| Net Position - Current Year | \$ (214,814,988.10) | \$ (194,942,899.10) | |
| Pension/OPEB Impact-Current Year | (300,901,154.30) | (286,624,161.98) | |
| Net Position excluding pension/OPEB impact-Current Year | \$ 86,086,166.20 | \$ 91,681,262.88 | |

Missouri State University
Statement of Revenues, Expenses and Changes in Net Position - unaudited
Auxiliary Funds

| | Current YTD April 30, 2026 | Prior YTD April 30, 2025 | FY26 Original Budget | Current YTD % of Budget | % Increase/ (Decrease) to Prior YTD |
|---|--------------------------------|--------------------------------|---------------------------------|----------------------------|--|
| Operating Revenue | | | | | |
| Tuition and fees | \$ 17,424,548.11 | \$ 13,684,376.87 | \$ 18,112,444.00 | 96.2% | 27.33% |
| Scholarships and fellowships | (8,702,463.19) | (7,332,218.24) | (8,384,482.00) | 103.8% | 18.69% |
| Grants and contracts | 69,350.00 | 66,150.00 | 60,000.00 | | |
| Other revenues | <u>50,325,915.38</u> | <u>47,986,994.21</u> | <u>53,222,698.00</u> | 94.6% | 4.87% |
| Total Operating Revenue | 59,117,350.30 | 54,405,302.84 | 63,010,660.00 | 93.8% | 8.66% |
| Operating Expenses | | | | | |
| Salaries | 20,929,867.05 | 20,132,615.34 | 24,422,455.00 | 85.7% | 3.96% |
| Benefits | 7,913,021.68 | 7,160,935.03 | 9,624,427.00 | 82.2% | 10.50% |
| Utilities | 2,242,883.71 | 2,257,262.15 | 2,468,503.00 | 90.9% | -0.64% |
| Travel | 5,011,796.02 | 3,958,251.09 | 6,028,318.00 | 83.1% | 26.62% |
| Supplies and services | 16,664,039.92 | 16,509,145.61 | 19,612,712.00 | 85.0% | 0.94% |
| Other | <u>9,550,091.36</u> | <u>3,388,496.66</u> | <u>6,172,603.00</u> | 154.7% | 181.84% |
| Total Operating Expenses | <u>62,311,699.74</u> | <u>53,406,705.88</u> | <u>68,329,018.00</u> | 91.2% | 16.67% |
| Operating Income (Loss) | <u>(3,194,349.44)</u> | <u>998,596.96</u> | <u>(5,318,358.00)</u> | | |
| Other Non-operating Revenues (Expenses) | | | | | |
| State appropriations | - | - | - | | |
| Gifts | 5,446,435.98 | 2,573,881.82 | 2,899,975.00 | 187.8% | 111.60% |
| Other | 222,593.99 | 383,772.87 | 95,000.00 | 234.3% | -42.00% |
| Debt Service Transfers | <u>(9,220,590.67)</u> | <u>(9,482,581.16)</u> | <u>(9,220,591.00)</u> | 100.0% | -2.76% |
| Increase (Decrease) in Net Position Before Operating Transfers | <u>(6,745,910.14)</u> | <u>(5,526,329.51)</u> | <u>(11,543,974.00)</u> | | 22.07% |
| Operating Transfers, net | 9,329,610.11 | 7,755,535.56 | 10,420,929.00 | 89.5% | |
| Operating Transfers, Capital | (1,484,916.74) | (1,875,500.00) | - | | |
| Operating Transfers, Federal Grants | - | - | - | | |
| Increase (Decrease) in Net Position | <u>\$ 1,098,783.23</u> | <u>\$ 353,706.05</u> | <u>\$ (1,123,045.00)</u> | | |
| Net Position - Previous Year End | <u>21,731,042.44</u> | <u>21,935,743.60</u> | | | |
| Net Position - Current Year | <u>\$ 22,829,825.67</u> | <u>\$ 22,289,449.65</u> | | | |

Missouri State University
Statement of Revenues, Expenses and Changes in Net Position - unaudited
West Plains Operating, Designated and Auxiliaries

| | Current YTD April 30, 2026 | Prior YTD April 30, 2025 | FY26 Original Budget | Current YTD % of Budget | % Increase/ (Decrease) to Prior YTD |
|---|-------------------------------|-----------------------------|-------------------------|----------------------------|--|
| Operating Revenue | | | | | |
| Tuition and fees | \$ 7,038,631.50 | \$ 6,600,645.35 | \$ 6,205,806.00 | 113.4% | 6.64% |
| Scholarships and fellowships | (861,580.25) | (860,342.35) | (912,084.00) | 94.5% | 0.14% |
| Grants and contracts | 74,696.39 | 67,383.34 | - | | |
| Other revenues | 1,977,896.91 | 2,022,719.91 | 2,058,079.00 | 96.1% | -2.22% |
| Total Operating Revenue | 8,229,644.55 | 7,830,406.25 | 7,351,801.00 | 111.9% | 5.10% |
| Operating Expenses | | | | | |
| Salaries | 7,386,477.37 | 7,057,208.61 | 8,218,083.00 | 89.9% | 4.67% |
| Benefits | 3,240,765.22 | 2,872,211.59 | 3,540,073.00 | 91.5% | 12.83% |
| Utilities | 451,966.67 | 392,212.85 | 471,151.00 | 95.9% | 15.24% |
| Travel | 257,585.68 | 291,339.63 | 215,577.00 | 119.5% | -11.59% |
| Supplies and services | 1,974,246.78 | 2,318,475.72 | 1,619,238.00 | 121.9% | -14.85% |
| Other | 472,616.65 | 635,091.95 | 1,007,824.00 | 46.9% | -25.58% |
| Total Operating Expenses | 13,783,658.37 | 13,566,540.35 | 15,071,946.00 | 91.5% | 1.60% |
| Operating Income (Loss) | (5,554,013.82) | (5,736,134.10) | (7,720,145.00) | | |
| Other Non-operating Revenues (Expenses) | | | | | |
| State appropriations | 6,534,460.00 | 6,866,830.00 | 8,048,133.00 | 81.2% | -4.84% |
| Interest on capital asset-related debt | (101,568.04) | (216,000.00) | | | |
| Gifts | 7,525.00 | 13,377.69 | 61,720.00 | 12.2% | -43.75% |
| Other | 148,314.19 | 156,970.87 | 176,500.00 | 84.0% | -5.51% |
| Debt Service Transfers | (88,802.28) | (88,774.97) | (88,802.00) | 100.0% | 0.03% |
| Increase (Decrease) in Net Position Before Operating Transfers | 1,047,483.09 | 996,269.49 | 477,406.00 | | 5.14% |
| Operating Transfers, net | (214,864.72) | 463.52 | (377,328.00) | | |
| Operating Transfers, Capital | (101,568.04) | (216,000.00) | | | |
| Operating Transfers, Federal Grants | - | - | - | | |
| Increase (Decrease) in Net Position | \$ 731,050.33 | \$ 780,733.01 | \$ 100,078.00 | | |
| Net Position - Previous Year End | (11,556,690.85) | (10,858,923.75) | | | |
| Net Position - Current Year | \$ (10,825,640.52) | \$ (10,078,190.74) | | | |
| Pension/OPEB Impact-Current Year | (13,637,415.00) | (13,005,573.00) | | | |
| Net Position excluding pension/OPEB impact Current Year | \$ 2,811,774.48 | \$ 2,927,382.26 | | | |

Missouri State University
Statement of Revenues, Expenses and Changes in Net Position - unaudited
All Funds

| | Current YTD April 30, 2026 | Prior YTD April 30, 2025 | % Increase/ (Decrease) to Prior YTD | Variance (Decrease) to Prior YTD |
|---|-------------------------------|-----------------------------|--|-------------------------------------|
| Operating Revenue | | | | |
| Tuition and fees | \$ 208,308,784.80 | \$ 197,654,641.33 | 5.39% | \$ 10,654,143.47 |
| Scholarships and fellowships | (93,180,916.00) | (93,833,748.84) | -0.70% | 652,832.84 |
| Grants and contracts | 46,416,808.16 | \$ 64,192,390.74 | -27.69% | (17,775,582.58) |
| Other revenues | 69,806,884.56 | 67,036,473.93 | 4.13% | 2,770,410.63 |
| Total Operating Revenue | 231,351,561.52 | 235,049,757.16 | -1.57% | (3,698,195.64) |
| Operating Expenses | | | | |
| Salaries | 159,791,426.07 | 158,000,459.82 | 1.13% | 1,790,966.25 |
| Benefits | 70,860,248.53 | 67,480,666.62 | 5.01% | 3,379,581.91 |
| Utilities | 7,909,313.51 | 7,012,501.91 | 12.79% | 896,811.60 |
| Travel | 9,480,194.91 | 8,711,510.35 | 8.82% | 768,684.56 |
| Supplies and services | 46,307,032.69 | 46,175,409.89 | 0.29% | 131,622.80 |
| Other | 35,219,240.60 | 23,229,534.85 | 51.61% | 11,989,705.75 |
| Total Operating Expenses | 329,567,456.31 | 310,610,083.44 | 6.10% | 18,957,372.87 |
| Operating Income (Loss) | (98,215,894.79) | (75,560,326.28) | | (22,655,568.51) |
| Other Non-operating Revenues (Expenses) | | | | |
| State appropriations | 92,902,980.00 | 91,954,610.00 | 1.03% | 948,370.00 |
| State appropriations-capital | 26,527,426.22 | 20,285,056.26 | 30.77% | 6,242,369.96 |
| Federal Pell grants to students | 29,046,343.99 | 30,839,778.99 | -5.82% | (1,793,435.00) |
| Gifts | 9,063,498.43 | 5,545,896.27 | 63.43% | 3,517,602.16 |
| Gifts capital projects | 9,800,000.00 | 252,267.75 | | 9,547,732.25 |
| Other | 3,079,278.15 | 4,858,452.82 | -36.62% | (1,779,174.67) |
| Debt Service Transfers | (0.00) | - | | (0.00) |
| Increase (Decrease) in Net Position Before Operating Transfers | 72,203,632.00 | 78,175,735.81 | -8% | (5,972,103.81) |
| Operating Transfers, net | 0.00 | (0.00) | | 0.00 |
| Increase (Decrease) in Net Position | \$ 72,203,632.00 | \$ 78,175,735.81 | -8% | \$ (5,972,103.81) |
| Net Position - Previous Year End | 429,579,010.80 | 396,638,972.41 | | |
| Net Position - Current Year | \$ 501,782,642.80 | \$ 474,814,708.22 | | |

Missouri State University
Statement of Net Position - unaudited
All Funds

| | April 30, 2026 | April 30, 2025 |
|---|----------------------------|----------------------------|
| Assets | | |
| Cash, cash equivalents and investments | \$ 178,010,860.02 | \$ 194,726,468.35 |
| Receivables, net of allowance for doubtful accounts | 40,533,677.33 | 43,029,752.51 |
| Interfund receivables (payables) | 0.00 | (0.00) |
| Prepaid MOSERS | 6,762,178.26 | 3,715,663.59 |
| Inventories | 3,739,794.74 | 3,570,355.47 |
| Other assets | (2,092,898.78) | 2,857,821.05 |
| Fixed Assets & Construction in Progress | 1,355,875,658.30 | 1,270,520,202.99 |
| Accumulated depreciation | (592,604,931.31) | (561,596,380.29) |
| Deferred outflows of resources related to pension and bonds | 81,660,303.17 | 85,542,930.17 |
| Total Assets | \$ 1,071,884,641.73 | \$ 1,042,366,813.84 |
| Liabilities | | |
| Accounts payable/other | \$ 5,858,153.52 | \$ 5,537,261.35 |
| Accrued salaries | 27,352,107.06 | 26,190,359.78 |
| Deferred revenue | 6,584,946.41 | 3,005,685.36 |
| Net pension & OPEB liability | 381,506,540.00 | 372,056,747.00 |
| Deferred inflow of resources related to pension/OPEB/leases | 19,225,417.73 | 17,627,771.30 |
| Notes, bonds and leases payable | 129,574,834.21 | 143,134,280.83 |
| Total Liabilities | \$ 570,101,998.93 | \$ 567,552,105.62 |
| Net Position | 501,782,642.80 | 474,814,708.22 |
| Total Liabilities and Net Position | \$ 1,071,884,641.73 | \$ 1,042,366,813.84 |
| Net Position by Type of Fund | | |
| Operating | \$ 70,865,197.49 | \$ 77,945,532.15 |
| Designated | 86,086,166.20 | 91,681,262.88 |
| Pension/OPEB Impact | (300,901,154.30) | (286,624,161.98) |
| Auxiliary | 22,829,825.67 | 22,289,449.65 |
| West Plains | 2,811,774.48 | 2,927,382.26 |
| West Plains Pension/OPEB Impact | (13,637,415.00) | (13,005,573.00) |
| Restricted -SGF | (53,852.72) | 163,157.39 |
| Restricted - WP | (3,711.53) | (55,922.05) |
| Plant-SGF | 595,514,922.20 | 542,479,166.58 |
| Plant-WP | 38,270,890.31 | 37,014,414.34 |
| Net Position | \$ 501,782,642.80 | \$ 474,814,708.22 |



Missouri StateTM

U N I V E R S I T Y

FY27

INTERNAL BUDGET

YEAR ENDING JUNE 30, 2027

TABLE OF CONTENTS

| | |
|--|---------|
| Resolution | 1 |
| Budget Summary – All Funds..... | 2 - 3 |
| Operating Fund | 4 - 9 |
| Designated Funds | 10 - 18 |
| Summary | 10 - 11 |
| Dedicated Student Fees..... | 12 |
| Broadcast Services | 13 |
| Defense & Strategic Studies | 14 |
| Greenwood Laboratory School..... | 15 |
| Jordan Valley Innovation Center | 16 |
| Journagan Ranch..... | 17 |
| Auxiliary System Fund | 18 - 31 |
| Summary | 18 - 19 |
| Bookstore | 20 |
| Residence Life | 21 |
| Plaster Student Union | 22 |
| Magers Health & Wellness Center | 23 |
| Intercollegiate Athletics | 24 |
| Athletic Facilities Summary | 25 |
| Athletic Facilities – Plaster Sports Complex | 26 |
| Athletic Facilities – Hammons Student Center..... | 27 |
| Athletic Facilities – GSB Arena | 28 |
| Athletic Facilities - Juanita K Hammons Hall for the Performing Arts | 29 |
| Transit System | 30 |
| Bill R Foster and Family Recreation Center..... | 31 |
| West Plains Campus | 32 - 35 |
| Summary | 32 |
| Operating..... | 33 |
| Designated..... | 34 |
| Auxiliary | 35 |

MISSOURI STATE UNIVERSITY

BOARD RESOLUTION

FINANCE NO.
Approval of FY27
Internal Operating Budget

BE IT RESOLVED by the Board of Governors for Missouri State University that the Internal Operating Budget for the year ending June 30, 2027, consisting of:
 \$228,729,744 Budgeted operating revenue
 \$123,498,315 Budgeted non-operating revenue
 \$338,101,660 Budgeted Expenses
 (\$11,949,206) Budgeted Transfers
 \$0 Budgeted non-recurring allocations

be adopted and administered through the following funds:

| | Budgeted Operating Revenues* | Budgeted Non- Operating Revenues | Budgeted Expenses | Budgeted Transfers | Increase (Decrease) in Net Position (including non- recurring allocations) | Non-recurring Allocations | Increase (Decrease) in Net Position (excluding non- recurring allocations) |
|---------------------------------|---|---|------------------------------|-------------------------------|---|--------------------------------------|---|
| Springfield Campus | | | | | | | |
| Operating Fund | \$ 130,370,083 | \$ 108,078,559 | \$ 225,305,697 | \$ (13,138,260) | \$ 4,684 | \$ - | \$ 4,684 |
| Total Designated Funds | 24,490,567 | 4,055,421 | 26,510,454 | (216,727) | 1,818,806 | - | 1,818,806 |
| Total Auxiliary System Fund | 66,860,274 | 3,333,261 | 71,828,376 | 1,871,816 | 236,976 | - | 236,976 |
| Total Springfield Campus | 221,720,923 | 115,467,241 | 323,644,527 | (11,483,171) | 2,060,466 | - | 2,060,466 |
| West Plains Campus | | | | | | | |
| Operating Fund | 5,274,183 | 7,521,974 | 12,677,264 | (95,259) | 23,634 | - | 23,634 |
| Total Designated Funds | - | 485,000 | 541,299 | - | (56,299) | - | (56,299) |
| Total Auxiliary System Fund | 1,734,638 | 24,100 | 1,238,569 | (370,775) | 149,393 | - | 149,393 |
| Total West Plains Campus | 7,008,821 | 8,031,074 | 14,457,133 | (466,035) | 116,727 | - | 116,727 |
| Total Budget | \$ 228,729,744 | \$ 123,498,315 | \$ 338,101,660 | \$ (11,949,206) | \$ 2,177,193 | \$ - | \$ 2,177,193 |

*Budgeted Operating Revenues are net of \$45,970,002 of scholarships.

Melissa Gourley
Board Chair

Passed at Meeting of
June 26, 2026

Rowena Stone
Secretary to the Board

The FY27 Internal Operating Budget does not include the following: operating fund carryforward balances, other enrollment fees and supplemental course fee revenues and associated dedicated expenses; all grant related revenues and associated dedicated expenses including Pell Grants; and any other similar dedicated revenues and expenses for self-supporting ventures.

The FY27 Internal Operating Budget can be found at:
<https://www.missouristate.edu/financialservices/documentsandreports.htm>

Missouri State University
Operating Budget
All Funds
For the Year Ending June 30, 2027

| | Operating Funds | Designated Funds | Auxiliary Funds | Total Springfield |
|--|----------------------------|-----------------------------|----------------------------|------------------------------|
| Operating Revenue | | | | |
| Tuition and fees | \$ 163,388,443 | \$ 11,204,423 | \$ 20,236,357 | \$ 194,829,223 |
| Scholarships and fellowships | (35,986,238) | (203,320) | (8,907,462) | (45,097,020) |
| Grants and contracts | 150,000 | 470,000 | 60,000 | 680,000 |
| Sales and services of educational services | 152,767 | 12,534,303 | 2,255,825 | 14,942,895 |
| Sales and services - auxiliaries | - | 8,000 | 52,880,708 | 52,888,708 |
| Other revenues | 2,665,111 | 477,160 | 334,846 | 3,477,117 |
| Total Operating Revenue | 130,370,083 | 24,490,567 | 66,860,274 | 221,720,923 |
| Operating Expenses | | | | |
| Faculty and Staff Salaries | 115,513,724 | 9,255,971 | 21,415,043 | 146,184,738 |
| Part-time help | 955,072 | 1,109,230 | 1,346,446 | 3,410,749 |
| Student help | 1,577,685 | 700,272 | 2,858,689 | 5,136,645 |
| Overtime | 109,892 | 10,500 | 144,106 | 264,498 |
| Graduate Assistants | 4,743,919 | 224,208 | 658,856 | 5,626,983 |
| Other personnel | 7,386,568 | 2,044,210 | 5,008,098 | 14,438,876 |
| Benefits | 66,232,435 | 4,609,154 | 10,762,410 | 81,603,999 |
| Utilities | 6,562,549 | 13,694 | 2,363,863 | 8,940,106 |
| Capital outlay | 1,855,576 | 234,359 | 183,000 | 2,272,935 |
| Travel | 1,138,674 | 204,503 | 6,635,713 | 7,978,890 |
| Supplies and services | 19,333,793 | 6,207,951 | 20,177,269 | 45,719,013 |
| Other | 5,644,878 | 3,940,613 | 4,756,829 | 14,342,319 |
| Bad debt expense | 1,637,500 | - | 526,151 | 2,163,651 |
| Supplies and services | 29,610,422 | 10,587,426 | 32,278,962 | 72,476,809 |
| Total Operating Expenses | 225,305,697 | 26,510,454 | 71,828,376 | 323,644,527 |
| Operating Income (Loss) | (94,935,615) | (2,019,888) | (4,968,102) | (101,923,604) |
| Other Non-operating Revenues (Expenses) | | | | |
| State appropriations | 102,788,539 | 915,283 | - | 103,703,822 |
| Federal Pell grants to students | - | - | - | - |
| Gifts | 1,000,020 | 3,139,138 | 3,238,261 | 7,377,419 |
| Investment income | 4,260,000 | 1,000 | 95,000 | 4,356,000 |
| Interest on capital asset-related debt | - | - | - | - |
| Other non-operating revenue (expense) | 30,000 | - | - | 30,000 |
| Debt Service Transfers | (2,568,081) | (2,020,413) | (9,225,364) | (13,813,858) |
| Operating Transfers, net | (10,570,179) | 1,803,685 | 11,097,181 | 2,330,687 |
| Net Non-operating Revenues | 94,940,299 | 3,838,694 | 5,205,077 | 103,984,070 |
| Increase (Decrease) in Net Position | 4,684 | 1,818,806 | 236,976 | 2,060,466 |
| Non-Recurring Allocations included in Budget | - | - | - | - |
| Increase (Decrease) in Net Position excluding non-recurring | \$ 4,684 | \$ 1,818,806 | \$ 236,976 | \$ 2,060,466 |

| West Plains | Total FY27 | Total FY26 | Change | |
|--------------------|-----------------------|-----------------------|---------------|--|
| \$ 5,881,874 | \$ 200,711,097 | \$ 197,939,935 | \$ 2,771,161 | Operating Revenue |
| (872,982) | (45,970,002) | (42,893,035) | (3,076,967) | Tuition and fees |
| - | 680,000 | 1,954,000 | (1,274,000) | Scholarships and fellowships |
| 123,400 | 15,066,295 | 14,363,512 | 702,783 | Grants and contracts |
| 1,641,100 | 54,529,808 | 52,384,677 | 2,145,131 | Sales and services of educational services |
| 235,429 | 3,712,546 | 2,526,986 | 1,185,560 | Sales and services - auxiliaries |
| 7,008,821 | 228,729,744 | 226,276,076 | 2,453,669 | Other revenues |
| | | | | Total Operating Revenue |
| 7,211,808 | 153,396,545 | 156,258,101 | (2,861,556) | Operating Expenses |
| 274,539 | 3,685,288 | 3,655,236 | 30,053 | Faculty and Staff Salaries |
| 144,634 | 5,281,279 | 4,958,572 | 322,707 | Part-time help |
| 4,541 | 269,039 | 262,373 | 6,666 | Student help |
| 13,162 | 5,640,145 | 5,482,789 | 157,356 | Overtime |
| 436,876 | 14,875,752 | 14,358,970 | 516,781 | Graduate Assistants |
| 3,420,199 | 85,024,198 | 84,918,509 | 105,690 | Other personnel |
| 511,151 | 9,451,257 | 9,405,297 | 45,960 | Benefits |
| 59,165 | 2,332,100 | 2,747,280 | (415,180) | Utilities |
| 209,192 | 8,188,082 | 7,609,742 | 578,340 | Capital outlay |
| 1,590,809 | 47,309,823 | 45,619,327 | 1,690,496 | Travel |
| 887,933 | 15,230,252 | 16,065,853 | (835,600) | Supplies and services |
| 130,000 | 2,293,651 | 2,188,651 | 105,000 | Other |
| 2,877,099 | 75,353,908 | 74,230,853 | 1,123,055 | Bad debt expense |
| 14,457,133 | 338,101,660 | 339,171,729 | (1,070,069) | Supplies and services |
| (7,448,312) | (109,371,916) | (112,895,654) | 3,523,738 | Total Operating Expenses |
| | | | | Operating Income (Loss) |
| 7,837,474 | 111,541,296 | 111,541,296 | - | Other Non-operating Revenues (Expenses) |
| - | - | - | - | State appropriations |
| 25,000 | 7,402,419 | 6,614,989 | 787,430 | Federal Pell grants to students |
| 161,100 | 4,517,100 | 6,257,500 | (1,740,400) | Gifts |
| - | - | - | - | Investment income |
| 7,500 | 37,500 | 45,000 | (7,500) | Interest on capital asset-related debt |
| (88,707) | (13,902,565) | (13,975,529) | 72,965 | Other non-operating revenue (expense) |
| (377,328) | 1,953,359 | 1,915,349 | 38,010 | Debt Service Transfers |
| 7,565,039 | 111,549,109 | 112,398,605 | (849,496) | Operating Transfers, net |
| 116,727 | 2,177,193 | (497,049) | 2,674,242 | Net Non-operating Revenues |
| | | | | Increase (Decrease) in Net Position |
| - | - | - | - | Non-Recurring Allocations included in Budget |
| | | | | Increase (Decrease) in Net Position excluding non-recurring |
| \$ 116,727 | \$ 2,177,193 | \$ (497,049) | \$ 2,674,242 | |



Missouri StateTM

U N I V E R S I T Y

OPERATING FUND

YEAR ENDING JUNE 30, 2027

Missouri State University
 Operating Budget
 Operating Funds
 For the Year Ending June 30, 2027

| | Operating Fund FY27 | Operating Fund FY26 | Change |
|--|---------------------------|---------------------------|--------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ 163,388,443 | \$ 163,144,828 | \$ 243,615 |
| Scholarships and fellowships | (35,986,238) | (33,393,969) | (2,592,269) |
| Grants and contracts | 150,000 | 150,000 | - |
| Sales and services of educational services | 152,767 | 152,767 | - |
| Sales and services - auxiliaries | - | - | - |
| Other revenues | 2,665,111 | 1,565,111 | 1,100,000 |
| Total Operating Revenue | <u>130,370,083</u> | <u>131,618,737</u> | <u>(1,248,654)</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 115,513,724 | 118,825,121 | (3,311,398) |
| Part-time help | 955,072 | 1,105,811 | (150,739) |
| Student help | 1,577,685 | 1,526,969 | 50,716 |
| Overtime | 109,892 | 108,892 | 1,000 |
| Graduate Assistants | 4,743,919 | 4,606,701 | 137,218 |
| Other personnel | 7,386,568 | 7,348,373 | 38,195 |
| Benefits | 66,232,435 | 67,047,206 | (814,771) |
| Utilities | 6,562,549 | 6,451,949 | 110,600 |
| Capital outlay | 1,855,576 | 2,045,836 | (190,260) |
| Travel | 1,138,674 | 1,148,732 | (10,058) |
| Supplies and services | 19,333,793 | 19,134,516 | 199,278 |
| Other | 5,644,878 | 5,275,578 | 369,300 |
| Bad debt expense | 1,637,500 | 1,637,500 | - |
| Supplies and services | 29,610,422 | 29,242,162 | 368,260 |
| Total Operating Expenses | <u>225,305,697</u> | <u>228,914,811</u> | <u>(3,609,114)</u> |
| Operating Income (Loss) | <u>(94,935,615)</u> | <u>(97,296,074)</u> | <u>2,360,460</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | 102,788,539 | 102,788,539 | - |
| Federal Pell grants to students | - | - | - |
| Gifts | 1,000,020 | 1,008,888 | (8,868) |
| Investment income | 4,260,000 | 6,000,000 | (1,740,000) |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | 30,000 | 30,000 | - |
| Debt Service Transfers | (2,568,081) | (2,649,633) | 81,552 |
| Operating Transfers, net | (10,570,179) | (9,880,785) | (689,394) |
| Net Non-operating Revenues | <u>94,940,299</u> | <u>97,297,009</u> | <u>(2,356,710)</u> |
| Increase (Decrease) in Net Position | <u>4,684</u> | <u>935</u> | <u>3,750</u> |
| Non-Recurring Allocations included in budget | <u>-</u> | <u>-</u> | <u>-</u> |
| Increase (Decrease) in Net Position excluding non-recurring | <u>\$ 4,684</u> | <u>\$ 935</u> | <u>\$ 3,750</u> |

Missouri State University
Operating Budget
Transfers
For the Year Ending June 30, 2027

| | Operating Fund FY27 | Operating Fund FY26 | Change |
|---|------------------------------------|------------------------------------|---------------------|
| Debt Service Transfers | | | |
| Capital Lease - Utility Improvements | \$ (644,168) | \$ (644,168) | \$ - |
| Capital Lease - Steinway Pianos | - | (93,312) | 93,312 |
| Academic Issues - 2019B, 2021A, 2021B | (1,923,913) | (1,912,153) | (11,760) |
| Debt Service Transfers | <u>(2,568,081)</u> | <u>(2,649,633)</u> | <u>81,552</u> |
| Operating Transfers | | | |
| Operating - Intercollegiate Athletics | (10,222,046) | (9,557,046) | (665,000) |
| Operating - Broadcast Services | (486,595) | (486,595) | - |
| Operating - Printing Services | (5,200) | (5,200) | - |
| Operating - Pro Card Rebate | 200,000 | 200,000 | - |
| MCHHS Differential Fees - Operating Indirect Cost | 308,523 | 308,523 | - |
| Operating - Tent Theater | (171,300) | (171,300) | - |
| Operating - West Plains Operating | 214,565 | 214,565 | - |
| Operating - Auxiliary Support | (1,071,000) | (1,071,000) | - |
| Operating - Indirect | 103,144 | 103,144 | - |
| Operating - China Revenue Sharing | 713,974 | 713,974 | - |
| Operating - Auxiliary Recharge | 34,328 | 34,328 | - |
| Operating - Campus Construction | 2,000 | 2,000 | - |
| Operating - West Plains Development | 162,763 | 162,763 | - |
| Operating - Utility System Maintenance Agreement | (353,335) | (328,941) | (24,394) |
| Operating Transfers | <u>\$ (10,570,179)</u> | <u>\$ (9,880,785)</u> | <u>\$ (689,394)</u> |

Missouri State University
 Operating Budget
 Operating Funds
 For the Year Ending June 30, 2027

| | Revenue | President | Vice President Enrollment Management | Provost | Internal Audit | Chief Financial Officer | Vice President Administrative Services | Vice President Community and Global Partnerships | Vice President Student Affairs |
|--|-----------------------|-----------------------|--|-------------------------|---------------------|----------------------------|--|--|-----------------------------------|
| Operating Revenue | | | | | | | | | |
| Tuition and fees | \$ 163,388,443 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Scholarships and fellowships | (65,000) | (404,167) | - | (938,922) | - | - | - | - | - |
| Grants and contracts | 150,000 | - | - | - | - | - | - | - | - |
| Sales and services of educational services | 82,600 | - | - | - | - | - | - | - | - |
| Sales and services - auxiliaries | - | - | - | - | - | - | - | - | - |
| Other revenues | 2,665,111 | - | - | - | - | - | - | - | - |
| Total Operating Revenue | 166,221,154 | (404,167) | - | (938,922) | - | - | - | - | - |
| Operating Expenses | | | | | | | | | |
| Faculty and Staff Salaries | - | 2,580,168 | 3,401,829 | 83,043,388 | 278,334 | 3,214,449 | 9,860,319 | 2,004,610 | 2,233,007 |
| Part-time help | - | 86,147 | 98,389 | 453,052 | 20,000 | 11,237 | 113,849 | 7,526 | 92,019 |
| Student help | - | 21,448 | 237,684 | 814,256 | 14,303 | 4,852 | 97,592 | - | 209,013 |
| Overtime | - | - | 8,815 | 17,494 | - | - | 71,594 | - | - |
| Graduate Assistants | - | 31,254 | 95,066 | 4,336,041 | - | 25,242 | 12,043 | 23,059 | 184,849 |
| Other personnel | - | 138,849 | 439,955 | 5,620,842 | 34,303 | 41,331 | 295,078 | 30,585 | 485,881 |
| Benefits | - | 1,298,853 | 1,697,490 | 40,085,747 | 139,852 | 1,597,884 | 4,918,568 | 996,775 | 1,112,785 |
| Utilities | - | - | - | 11,371 | - | - | 21,200 | - | - |
| Capital outlay | - | 10,000 | 25,000 | 1,717,174 | - | - | 15,000 | 988 | - |
| Travel | - | 74,651 | 251,470 | 639,387 | 7,500 | 3,064 | 44,926 | 9,511 | 3,655 |
| Supplies and services | - | 1,088,608 | 1,904,825 | 5,323,239 | 11,860 | 155,525 | 3,010,474 | 74,505 | 531,904 |
| Other | - | 815,036 | 103,564 | 1,919,953 | 1,837 | 35,249 | 216,541 | 12,071 | 89,470 |
| Bad debt expense | - | - | - | - | - | - | - | - | - |
| Supplies and services | - | 1,988,295 | 2,284,859 | 9,599,754 | 21,197 | 193,838 | 3,286,941 | 97,075 | 625,028 |
| Total Operating Expenses | - | 6,006,165 | 7,824,132 | 138,361,102 | 473,686 | 5,047,501 | 18,382,107 | 3,129,045 | 4,456,702 |
| Operating Income (Loss) | 166,221,154 | (6,410,332) | (7,824,132) | (139,300,024) | (473,686) | (5,047,501) | (18,382,107) | (3,129,045) | (4,456,702) |
| Other Non-operating Revenues (Expenses) | | | | | | | | | |
| State appropriations | 102,788,539 | - | - | - | - | - | - | - | - |
| Federal stabilization funds | - | - | - | - | - | - | - | - | - |
| Gifts | 1,000,020 | - | - | - | - | - | - | - | - |
| Investment income | 4,260,000 | - | - | - | - | - | - | - | - |
| Interest on capital asset-related debt | - | - | - | - | - | - | - | - | - |
| Other non-operating revenue (expense) | 30,000 | - | - | - | - | - | - | - | - |
| Debt Service Transfers | - | - | - | - | - | - | - | - | - |
| Operating Transfers, net | - | - | - | - | - | 103,144 | 36,328 | - | - |
| Net Non-operating Revenues | 108,078,559 | - | - | - | - | 103,144 | 36,328 | - | - |
| Increase (Decrease) in Net Assets | \$ 274,299,713 | \$ (6,410,332) | \$ (7,824,132) | \$ (139,300,024) | \$ (473,686) | \$ (4,944,358) | \$ (18,345,779) | \$ (3,129,045) | \$ (4,456,702) |

| Vice President University Advancement | Vice President Marketing and Communications | Vice President Information Technology | University Wide | Scholarships | One-Time Funds | FY27 Total Operating | FY26 Total Operating | Change | |
|---|---|---|--------------------|--------------|-------------------|----------------------------|----------------------------|-------------|--|
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 163,388,443 | \$ 163,144,828 | \$ 243,615 | Operating Revenue |
| - | - | - | - | (34,578,149) | - | (35,986,238) | (33,393,969) | (2,592,269) | Tuition and fees |
| - | - | - | - | - | - | 150,000 | 150,000 | - | Scholarships and fellowships |
| 11,000 | - | 59,167 | - | - | - | 152,767 | 152,767 | - | Grants and contracts |
| - | - | - | - | - | - | - | - | - | Sales and services of educational services |
| - | - | - | - | - | - | - | - | - | Sales and services - auxiliaries |
| - | - | - | - | - | - | 2,665,111 | 1,565,111 | 1,100,000 | Other revenues |
| 11,000 | - | 59,167 | - | (34,578,149) | - | 130,370,083 | 131,618,737 | (1,248,654) | Total Operating Revenue |
| 2,777,435 | 1,844,228 | 4,263,936 | 12,020 | - | - | 115,513,724 | 118,825,121 | (3,311,398) | Operating Expenses |
| 60,854 | - | - | 12,000 | - | - | 955,072 | 1,105,811 | (150,739) | Faculty and Staff Salaries |
| 60,371 | - | 118,166 | - | - | - | 1,577,685 | 1,526,969 | 50,716 | Part-time help |
| 5,705 | - | 6,284 | - | - | - | 109,892 | 108,892 | 1,000 | Student help |
| 36,365 | - | - | - | - | - | 4,743,919 | 4,606,701 | 137,218 | Overtime |
| 163,295 | - | 124,450 | 12,000 | - | - | 7,386,568 | 7,348,373 | 38,195 | Graduate Assistants |
| 1,385,010 | 916,330 | 2,117,440 | 452,314 | 9,513,387 | - | 66,232,435 | 67,047,206 | (814,771) | Other personnel |
| - | - | - | 6,529,978 | - | - | 6,562,549 | 6,451,949 | 110,600 | Benefits |
| 8,400 | - | 79,014 | - | - | - | 1,855,576 | 2,045,836 | (190,260) | Utilities |
| 84,639 | - | 18,050 | 1,821 | - | - | 1,138,674 | 1,148,732 | (10,058) | Capital outlay |
| 595,332 | 114,233 | 1,261,620 | 5,261,667 | - | - | 19,333,793 | 19,134,516 | 199,278 | Travel |
| 157,545 | - | 30,056 | 2,263,558 | - | - | 5,644,878 | 5,275,578 | 369,300 | Supplies and services |
| - | - | - | 1,637,500 | - | - | 1,637,500 | 1,637,500 | - | Other |
| 845,916 | 114,233 | 1,388,740 | 9,164,546 | - | - | 29,610,422 | 29,242,162 | 368,260 | Bad debt expense |
| 5,171,656 | 2,874,792 | 7,894,565 | 16,170,858 | 9,513,387 | - | 225,305,697 | 228,914,811 | (3,609,114) | Supplies and services |
| (5,160,656) | (2,874,792) | (7,835,398) | (16,170,858) | (44,091,536) | - | (94,935,615) | (97,296,075) | 2,360,460 | Total Operating Expenses |
| - | - | - | - | - | - | 102,788,539 | 102,788,539 | - | Operating Income (Loss) |
| - | - | - | - | - | - | - | - | - | Other Non-operating Revenues (Expenses) |
| - | - | - | - | - | - | 1,000,020 | 1,008,888 | (8,868) | State appropriations |
| - | - | - | - | - | - | 4,260,000 | 6,000,000 | (1,740,000) | Federal stabilization funds |
| - | - | - | - | - | - | - | - | - | Gifts |
| - | - | - | - | - | - | 30,000 | 30,000 | - | Investment income |
| - | - | - | - | - | - | (2,568,081) | (2,649,633) | 81,552 | Interest on capital asset-related debt |
| 162,763 | - | - | (10,872,414) | - | - | (10,570,179) | (9,880,785) | (689,394) | Other non-operating revenue (expense) |
| 162,763 | - | - | (13,440,495) | - | - | 94,940,299 | 97,297,009 | (2,356,710) | Debt Service Transfers |
| (4,997,893) | (2,874,792) | (7,835,398) | (29,611,353) | (44,091,536) | - | 4,684 | 934 | 3,750 | Operating Transfers, net |
| | | | | | | | | | Net Non-operating Revenues |
| | | | | | | | | | Increase (Decrease) in Net Position |

Missouri State University
Operating Budget
Operating Funds
For the Year Ending June 30, 2027

| | Provost Office | Reynolds College of Arts, Social Sciences and Humanities | College of Business Administration | College of Education | McQueary College of Health and Human Services |
|--|---------------------------|---|---|---------------------------------|--|
| Operating Revenue | | | | | |
| Tuition and fees | \$ - | \$ - | \$ - | \$ - | \$ - |
| Scholarships and fellowships | (9,672) | (923,250) | - | (6,000) | - |
| Grants and contracts | - | - | - | - | - |
| Sales and services of educational services | - | - | - | - | - |
| Sales and services - auxiliaries | - | - | - | - | - |
| Other revenues | - | - | - | - | - |
| Total Operating Revenue | <u>(9,672)</u> | <u>(923,250)</u> | <u>-</u> | <u>(6,000)</u> | <u>-</u> |
| Operating Expenses | | | | | |
| Faculty and Staff Salaries | 5,128,368 | 21,541,009 | 15,410,392 | 6,804,809 | 15,129,301 |
| Part-time help | 72,545 | 40,289 | 5,000 | 138,913 | 51,809 |
| Student help | 220,594 | 93,275 | 58,012 | 23,000 | 35,655 |
| Overtime | 1,000 | 1,500 | 13,994 | - | - |
| Graduate Assistants | 269,651 | 1,526,373 | 461,896 | 137,658 | 500,577 |
| Other personnel | 563,790 | 1,661,437 | 538,902 | 299,571 | 588,042 |
| Benefits | 2,528,554 | 10,235,983 | 7,415,069 | 3,214,291 | 7,286,474 |
| Utilities | - | - | - | - | - |
| Capital outlay | - | 42,375 | 34,216 | 4,000 | - |
| Travel | 116,608 | 208,509 | 12,471 | 85,037 | - |
| Supplies and services | 854,645 | 871,027 | 346,856 | 320,553 | 524,741 |
| Other | 1,063,610 | 258,267 | 140,877 | 123,242 | 188,088 |
| Bad debt expense | - | - | - | - | - |
| Supplies and services | 2,034,863 | 1,380,178 | 534,420 | 532,831 | 712,829 |
| Total Operating Expenses | <u>10,255,575</u> | <u>34,818,606</u> | <u>23,898,783</u> | <u>10,851,501</u> | <u>23,716,646</u> |
| Operating Income (Loss) | <u>(10,265,247)</u> | <u>(35,741,856)</u> | <u>(23,898,783)</u> | <u>(10,857,501)</u> | <u>(23,716,646)</u> |
| Other Non-operating Revenues (Expenses) | | | | | |
| State appropriations | - | - | - | - | - |
| Federal stabilization funds | - | - | - | - | - |
| Gifts | - | - | - | - | - |
| Investment income | - | - | - | - | - |
| Interest on capital asset-related debt | - | - | - | - | - |
| Other non-operating revenue (expense) | - | - | - | - | - |
| Debt Service Transfers | - | - | - | - | - |
| Operating Transfers, net | - | - | - | - | - |
| Net Non-operating Revenues | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Increase (Decrease) in Net Assets | <u>\$ (10,265,247)</u> | <u>\$ (35,741,856)</u> | <u>\$ (23,898,783)</u> | <u>\$ (10,857,501)</u> | <u>\$ (23,716,646)</u> |

| College of Natural and Applied Sciences | Graduate College | Library | College of Agriculture | Total Provost | |
|---|---------------------|----------------|---------------------------|------------------|--|
| \$ - | \$ - | \$ - | \$ - | \$ - | Operating Revenue |
| - | - | - | - | (938,922) | Tuition and fees |
| - | - | - | - | - | Scholarships and fellowships |
| - | - | - | - | - | Grants and contracts |
| - | - | - | - | - | Sales and services of educational services |
| - | - | - | - | - | Sales and services - auxiliaries |
| - | - | - | - | - | Other revenues |
| - | - | - | - | (938,922) | Total Operating Revenue |
| 12,119,098 | 828,704 | 2,345,305 | 3,736,402 | 83,043,388 | Operating Expenses |
| - | 21,136 | 62,860 | 60,500 | 453,052 | Faculty and Staff Salaries |
| 103,600 | 26,374 | 187,000 | 66,745 | 814,256 | Part-time help |
| - | - | 1,000 | - | 17,494 | Student help |
| 1,093,163 | 146,278 | 21,132 | 179,312 | 4,336,041 | Overtime |
| 1,196,763 | 193,788 | 271,992 | 306,557 | 5,620,842 | Graduate Assistants |
| 5,946,081 | 408,269 | 1,208,508 | 1,842,518 | 40,085,747 | Other personnel |
| 1,745 | - | - | 9,626 | 11,371 | Benefits |
| 10,000 | 4,250 | 1,587,333 | 35,000 | 1,717,174 | Utilities |
| 122,084 | 45,823 | 13,759 | 35,096 | 639,387 | Capital outlay |
| 634,404 | 139,003 | 1,405,385 | 226,626 | 5,323,239 | Travel |
| 29,587 | 72,989 | 12,483 | 30,811 | 1,919,953 | Supplies and services |
| - | - | - | - | - | Other |
| 796,075 | 262,065 | 3,018,960 | 327,533 | 9,599,754 | Bad debt expense |
| 20,059,761 | 1,692,827 | 6,844,765 | 6,222,637 | 138,361,102 | Supplies and services |
| (20,059,761) | (1,692,827) | (6,844,765) | (6,222,637) | (139,300,024) | Total Operating Expenses |
| - | - | - | - | - | Operating Income (Loss) |
| - | - | - | - | - | Other Non-operating Revenues (Expenses) |
| - | - | - | - | - | State appropriations |
| - | - | - | - | - | Federal stabilization funds |
| - | - | - | - | - | Gifts |
| - | - | - | - | - | Investment income |
| - | - | - | - | - | Interest on capital asset-related debt |
| - | - | - | - | - | Other non-operating revenue (expense) |
| - | - | - | - | - | Debt Service Transfers |
| - | - | - | - | - | Operating Transfers, net |
| - | - | - | - | - | Net Non-operating Revenues |
| \$ (20,059,761) | \$ (1,692,827) | \$ (6,844,765) | \$ (6,222,637) | \$ (139,300,024) | Increase (Decrease) in Net Position |



**Missouri
State**TM

U N I V E R S I T Y

DESIGNATED FUNDS

YEAR ENDING JUNE 30, 2027

Missouri State University
Operating Budget
Designated Funds
For the Year Ending June 30, 2027

| | Designated | Income and Service Centers | Self Insurance Fund | Dedicated Fees | Broadcast Services | Defense and Strategic Studies |
|--|------------------|----------------------------|---------------------|-------------------|--------------------|-------------------------------|
| Operating Revenue | | | | | | |
| Tuition and fees | \$ 1,085,079 | \$ 4,290,605 | \$ - | \$ 4,331,739 | \$ - | \$ 1,497,000 |
| Scholarships and fellowships | (24,000) | (37,500) | - | (106,820) | - | - |
| Grants and contracts | 170,000 | - | - | - | - | - |
| Sales and services of educational services | 1,207,340 | 6,222,811 | - | - | 365,800 | - |
| Sales and services - auxiliaries | - | - | - | - | - | - |
| Other revenues | - | 6,000 | 206,060 | - | 265,100 | - |
| Total Operating Revenue | <u>2,438,419</u> | <u>10,481,916</u> | <u>206,060</u> | <u>4,224,919</u> | <u>630,900</u> | <u>1,497,000</u> |
| Operating Expenses | | | | | | |
| Faculty and Staff Salaries | 1,408,930 | 3,276,969 | 62,462 | 303,881 | 1,342,252 | 900,236 |
| Part-time help | 59,510 | 118,500 | 3,000 | - | 109,220 | 251,000 |
| Student help | 46,162 | 170,000 | 5,678 | 392,392 | 40,140 | - |
| Overtime | - | - | - | 8,500 | - | - |
| Graduate Assistants | 76,380 | - | 11,141 | 92,215 | - | 25,241 |
| Other personnel | 182,052 | 288,500 | 19,819 | 493,107 | 149,360 | 276,241 |
| Benefits | 704,761 | 1,647,249 | 31,272 | 184,359 | 675,400 | 243,208 |
| Utilities | - | - | - | - | - | - |
| Capital outlay | - | 100,000 | 6,151 | 108,208 | - | - |
| Travel | 71,200 | 64,800 | 4,703 | - | - | 17,000 |
| Supplies and services | 265,289 | 3,425,525 | 45,000 | 1,419,353 | - | 166,465 |
| Other | 124,024 | 220,510 | 36,650 | 1,540,207 | 1,541,221 | 340,000 |
| Bad debt expense | - | - | - | - | - | - |
| Supplies and services | 460,513 | 3,810,835 | 92,504 | 3,067,768 | 1,541,221 | 523,465 |
| Total Operating Expenses | <u>2,756,256</u> | <u>9,023,553</u> | <u>206,057</u> | <u>4,049,115</u> | <u>3,708,233</u> | <u>1,943,150</u> |
| Operating Income (Loss) | <u>(317,837)</u> | <u>1,458,363</u> | <u>3</u> | <u>175,804</u> | <u>(3,077,333)</u> | <u>(446,150)</u> |
| Other Non-operating Revenues (Expenses) | | | | | | |
| State appropriations | 824,252 | - | - | - | - | 91,031 |
| Federal Pell grants to students | - | - | - | - | - | - |
| Gifts | - | - | - | - | 2,590,738 | 505,000 |
| Investment income | - | - | - | 1,000 | - | - |
| Interest on capital asset-related debt | - | - | - | - | - | - |
| Other non-operating revenue (expense) | - | - | - | - | - | - |
| Debt Service Transfers | (1,066,735) | (953,678) | - | - | - | - |
| Operating Transfers, net | 654,000 | 472,878 | - | (59,788) | 486,595 | - |
| Net Non-operating Revenues | <u>411,517</u> | <u>(480,800)</u> | <u>-</u> | <u>(58,788)</u> | <u>3,077,333</u> | <u>596,031</u> |
| Increase (Decrease) in Net Position | <u>\$ 93,680</u> | <u>\$ 977,563</u> | <u>\$ 3</u> | <u>\$ 117,017</u> | <u>\$ (0)</u> | <u>\$ 149,881</u> |

| Greenwood Laboratory School | Jordan Valley Innovation Center | Journagan Ranch | Total FY27 | Total FY26 | Change | |
|--|--|----------------------------|-----------------------|-----------------------|---------------|--|
| \$ - | \$ - | \$ - | \$ 11,204,423 | \$ 10,476,858 | \$ 727,565 | Operating Revenue |
| (35,000) | - | - | (203,320) | (202,500) | (820) | Tuition and fees |
| - | 300,000 | - | 470,000 | 1,744,000 | (1,274,000) | Scholarships and fellowships |
| 3,463,352 | 450,000 | 825,000 | 12,534,303 | 11,798,420 | 735,883 | Grants and contracts |
| 8,000 | - | - | 8,000 | 8,000 | - | Sales and services of educational services |
| - | - | - | 477,160 | 470,100 | 7,060 | Sales and services - auxiliaries |
| 3,436,352 | 750,000 | 825,000 | 24,490,567 | 24,294,878 | 195,689 | Other revenues |
| | | | | | | Total Operating Revenue |
| 1,638,538 | 172,074 | 150,629 | 9,255,971 | 9,735,839 | (479,868) | Operating Expenses |
| 568,000 | - | - | 1,109,230 | 1,016,985 | 92,245 | Faculty and Staff Salaries |
| 45,900 | - | - | 700,272 | 764,881 | (64,609) | Part-time help |
| 2,000 | - | - | 10,500 | 9,330 | 1,170 | Student help |
| 19,232 | - | - | 224,208 | 276,003 | (51,795) | Overtime |
| 635,132 | - | - | 2,044,210 | 2,067,199 | (22,989) | Graduate Assistants |
| 962,521 | 85,521 | 74,863 | 4,609,154 | 4,706,803 | (97,649) | Other personnel |
| - | 11,194 | 2,500 | 13,694 | 13,694 | - | Benefits |
| - | 20,000 | - | 234,359 | 207,539 | 26,820 | Utilities |
| 31,800 | - | 15,000 | 204,503 | 217,115 | (12,612) | Capital outlay |
| 127,568 | 333,127 | 425,624 | 6,207,951 | 5,252,862 | 955,089 | Travel |
| 15,000 | 80,000 | 43,000 | 3,940,613 | 4,654,904 | (714,292) | Supplies and services |
| - | - | - | - | - | - | Other |
| 174,368 | 433,127 | 483,624 | 10,587,426 | 10,332,420 | 255,006 | Bad debt expense |
| 3,410,559 | 701,916 | 711,616 | 26,510,454 | 26,855,955 | (345,500) | Supplies and services |
| 25,793 | 48,084 | 113,384 | (2,019,888) | (2,561,077) | 541,189 | Total Operating Expenses |
| - | - | - | 915,283 | 915,283 | - | Operating Income (Loss) |
| - | - | - | - | - | - | Other Non-operating Revenues (Expenses) |
| 43,400 | - | - | 3,139,138 | 2,644,406 | 494,732 | State appropriations |
| - | - | - | 1,000 | 1,000 | - | Federal Pell grants to students |
| - | - | - | - | - | - | Gifts |
| - | - | - | - | - | - | Investment income |
| - | - | - | (2,020,413) | (2,016,503) | (3,909) | Interest on capital asset-related debt |
| - | 250,000 | - | 1,803,685 | 1,752,533 | 51,152 | Other non-operating revenue (expense) |
| 43,400 | 250,000 | - | 3,838,694 | 3,296,719 | 541,974 | Debt Service Transfers |
| \$ 69,193 | \$ 298,084 | \$ 113,384 | \$ 1,818,806 | \$ 735,642 | \$ 1,083,163 | Operating Transfers, net |
| | | | | | | Net Non-operating Revenues |
| | | | | | | Increase (Decrease) in Net Position |

Missouri State University
Operating Budget
Designated Funds - Dedicated Fees
For the Year Ending June 30, 2027

| | Dedicated Fees FY27 | Dedicated Fees FY26 | Change |
|--|------------------------------------|------------------------------------|-------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ 4,331,739 | \$ 3,818,917 | \$ 512,822 |
| Scholarships and fellowships | (106,820) | (80,000) | (26,820) |
| Grants and contracts | - | - | - |
| Sales and services of educational services | - | - | - |
| Sales and services - auxiliaries | - | - | - |
| Other revenues | - | - | - |
| Total Operating Revenue | 4,224,919 | 3,738,917 | 486,002 |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 303,881 | 188,913 | 114,968 |
| Part-time help | - | - | - |
| Student help | 392,392 | 425,765 | (33,373) |
| Overtime | 8,500 | 3,500 | 5,000 |
| Graduate Assistants | 92,215 | 86,395 | 5,820 |
| Other personnel | 493,107 | 515,660 | (22,553) |
| Benefits | 184,359 | 156,915 | 27,443 |
| Utilities | - | - | - |
| Capital outlay | 108,208 | 81,388 | 26,820 |
| Travel | - | - | - |
| Supplies and services | 1,419,353 | 968,968 | 450,385 |
| Other | 1,540,207 | 1,822,731 | (282,524) |
| Bad debt expense | - | - | - |
| Supplies and services | 3,067,768 | 2,873,087 | 194,681 |
| Total Operating Expenses | 4,049,115 | 3,734,576 | 314,539 |
| Operating Income (Loss) | 175,804 | 4,341 | 171,463 |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | 1,000 | 1,000 | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | - | - | - |
| Operating Transfers, net | (59,788) | (59,788) | - |
| Net Non-operating Revenues | (58,788) | (58,788) | - |
| Increase (Decrease) in Net Position | \$ 117,017 | \$ (54,447) | \$ 171,463 |

Missouri State University
Operating Budget
Designated Funds - Broadcast Services
For the Year Ending June 30, 2027

| | Broadcast Services FY27 | Broadcast Services FY26 | Change |
|--|--|--|--------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | - | 1,309,000 | (1,309,000) |
| Sales and services of educational services | 365,800 | 449,949 | (84,149) |
| Sales and services - auxiliaries | - | - | - |
| Other revenues | 265,100 | 265,100 | - |
| Total Operating Revenue | <u>630,900</u> | <u>2,024,049</u> | <u>(1,393,149)</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 1,342,252 | 1,609,201 | (266,949) |
| Part-time help | 109,220 | 100,575 | 8,645 |
| Student help | 40,140 | 65,533 | (25,393) |
| Overtime | - | 5,330 | (5,330) |
| Graduate Assistants | - | - | - |
| Other personnel | 149,360 | 171,438 | (22,078) |
| Benefits | 675,400 | 776,841 | (101,441) |
| Utilities | - | - | - |
| Capital outlay | - | - | - |
| Travel | - | - | - |
| Supplies and services | - | - | - |
| Other | 1,541,221 | 2,068,670 | (527,449) |
| Bad debt expense | - | - | - |
| Supplies and services | 1,541,221 | 2,068,670 | (527,449) |
| Total Operating Expenses | <u>3,708,233</u> | <u>4,626,150</u> | <u>(917,917)</u> |
| Operating Income (Loss) | <u>(3,077,333)</u> | <u>(2,602,101)</u> | <u>(475,232)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | 2,590,738 | 2,115,506 | 475,232 |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | - | - | - |
| Operating Transfers, net | 486,595 | 486,595 | - |
| Net Non-operating Revenues | <u>3,077,333</u> | <u>2,602,101</u> | <u>475,232</u> |
| Increase (Decrease) in Net Position | <u>(0)</u> | <u>-</u> | <u>-</u> |

Missouri State University
Operating Budget
Designated Funds - Defense and Strategic Studies
For the Year Ending June 30, 2027

| | Defense and Strategic Studies FY27 | Defense and Strategic Studies FY26 | Change |
|--|---|---|---------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ 1,497,000 | \$ 1,497,000 | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | - | - | - |
| Sales and services of educational services | - | - | - |
| Sales and services - auxiliaries | - | - | - |
| Other revenues | - | - | - |
| Total Operating Revenue | <u>1,497,000</u> | <u>1,497,000</u> | <u>-</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | <u>900,236</u> | <u>788,382</u> | <u>111,854</u> |
| Part-time help | 251,000 | 171,000 | 80,000 |
| Student help | - | - | - |
| Overtime | - | - | - |
| Graduate Assistants | <u>25,241</u> | <u>25,241</u> | <u>-</u> |
| Other personnel | <u>276,241</u> | <u>196,241</u> | <u>80,000</u> |
| Benefits | <u>243,208</u> | <u>197,487</u> | <u>45,721</u> |
| Utilities | <u>-</u> | <u>-</u> | <u>-</u> |
| Capital outlay | - | - | - |
| Travel | 17,000 | 17,000 | - |
| Supplies and services | 166,465 | 166,465 | - |
| Other | 340,000 | 340,000 | - |
| Bad debt expense | <u>-</u> | <u>-</u> | <u>-</u> |
| Supplies and services | <u>523,465</u> | <u>523,465</u> | <u>-</u> |
| Total Operating Expenses | <u>1,943,150</u> | <u>1,705,575</u> | <u>237,575</u> |
| Operating Income (Loss) | <u>(446,150)</u> | <u>(208,575)</u> | <u>(237,575)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | 91,031 | 91,031 | - |
| Federal Pell grants to students | - | - | - |
| Gifts | 505,000 | 505,000 | - |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | - | - | - |
| Operating Transfers, net | <u>-</u> | <u>-</u> | <u>-</u> |
| Net Non-operating Revenues | <u>596,031</u> | <u>596,031</u> | <u>-</u> |
| Increase (Decrease) in Net Position | <u>\$ 149,881</u> | <u>\$ 387,456</u> | <u>\$ (237,575)</u> |

Missouri State University
Operating Budget
Designated Funds - Greenwood Laboratory School
For the Year Ending June 30, 2027

| | Greenwood Laboratory School FY27 | Greenwood Laboratory School FY26 | Change |
|--|---|---|------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | (35,000) | (20,000) | (15,000) |
| Grants and contracts | - | - | - |
| Sales and services of educational services | 3,463,352 | 3,302,454 | 160,898 |
| Sales and services - auxiliaries | 8,000 | 8,000 | - |
| Other revenues | - | - | - |
| Total Operating Revenue | <u>3,436,352</u> | <u>3,290,454</u> | <u>145,898</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | <u>1,638,538</u> | <u>1,565,502</u> | <u>73,036</u> |
| Part-time help | 568,000 | 568,000 | - |
| Student help | 45,900 | 45,900 | - |
| Overtime | 2,000 | 500 | 1,500 |
| Graduate Assistants | <u>19,232</u> | <u>19,232</u> | <u>-</u> |
| Other personnel | <u>635,132</u> | <u>633,632</u> | <u>1,500</u> |
| Benefits | <u>962,521</u> | <u>896,478</u> | <u>66,043</u> |
| Utilities | <u>-</u> | <u>-</u> | <u>-</u> |
| Capital outlay | - | - | - |
| Travel | 31,800 | 25,800 | 6,000 |
| Supplies and services | 127,568 | 127,568 | - |
| Other | 15,000 | 15,000 | - |
| Bad debt expense | <u>-</u> | <u>-</u> | <u>-</u> |
| Supplies and services | <u>174,368</u> | <u>168,368</u> | <u>6,000</u> |
| Total Operating Expenses | <u>3,410,559</u> | <u>3,263,980</u> | <u>146,579</u> |
| Operating Income (Loss) | <u>25,793</u> | <u>26,475</u> | <u>(682)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | 43,400 | 23,900 | 19,500 |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | - | - | - |
| Operating Transfers, net | <u>-</u> | <u>-</u> | <u>-</u> |
| Net Non-operating Revenues | <u>43,400</u> | <u>23,900</u> | <u>19,500</u> |
| Increase (Decrease) in Net Position | <u>\$ 69,193</u> | <u>\$ 50,375</u> | <u>\$ 18,818</u> |

Missouri State University
Operating Budget
Designated Funds - Jordan Valley Innovation Center
For the Year Ending June 30, 2027

| | Jordan Valley Innovation Center FY27 | Jordan Valley Innovation Center FY26 | Change |
|--|---|---|-------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | 300,000 | 300,000 | - |
| Sales and services of educational services | 450,000 | 384,985 | 65,015 |
| Sales and services - auxiliaries | - | - | - |
| Other revenues | - | - | - |
| Total Operating Revenue | 750,000 | 684,985 | 65,015 |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 172,074 | 196,485 | (24,411) |
| Part-time help | - | 3,700 | (3,700) |
| Student help | - | - | - |
| Overtime | - | - | - |
| Graduate Assistants | - | - | - |
| Other personnel | - | 3,700 | (3,700) |
| Benefits | 85,521 | 94,201 | (8,680) |
| Utilities | 11,194 | 11,194 | - |
| Capital outlay | 20,000 | 20,000 | - |
| Travel | - | - | - |
| Supplies and services | 333,127 | 333,127 | - |
| Other | 80,000 | 80,000 | - |
| Bad debt expense | - | - | - |
| Supplies and services | 433,127 | 433,127 | - |
| Total Operating Expenses | 701,916 | 738,707 | (36,791) |
| Operating Income (Loss) | 48,084 | (53,722) | 101,806 |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | - | - | - |
| Operating Transfers, net | 250,000 | 250,000 | - |
| Net Non-operating Revenues | 250,000 | 250,000 | - |
| Increase (Decrease) in Net Position | \$ 298,084 | \$ 196,278 | \$ 101,806 |

Missouri State University
Operating Budget
Designated Funds - Journagan Ranch
For the Year Ending June 30, 2027

| | Journagan Ranch FY27 | Journagan Ranch FY26 | Change |
|--|-------------------------------------|-------------------------------------|-------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | - | - | - |
| Sales and services of educational services | 825,000 | 825,000 | - |
| Sales and services - auxiliaries | - | - | - |
| Other revenues | - | - | - |
| | <u>825,000</u> | <u>825,000</u> | <u>-</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | <u>150,629</u> | <u>150,629</u> | <u>-</u> |
| Part-time help | - | - | - |
| Student help | - | - | - |
| Overtime | - | - | - |
| Graduate Assistants | - | - | - |
| Other personnel | - | - | - |
| Benefits | <u>74,863</u> | <u>72,001</u> | <u>2,862</u> |
| Utilities | <u>2,500</u> | <u>2,500</u> | <u>-</u> |
| Capital outlay | - | - | - |
| Travel | 15,000 | 15,000 | - |
| Supplies and services | 425,624 | 425,624 | - |
| Other | 43,000 | 43,000 | - |
| Bad debt expense | - | - | - |
| Supplies and services | <u>483,624</u> | <u>483,624</u> | <u>-</u> |
| Total Operating Expenses | <u>711,616</u> | <u>708,754</u> | <u>2,862</u> |
| Operating Income (Loss) | <u>113,384</u> | <u>116,246</u> | <u>(2,862)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | - | - | - |
| Operating Transfers, net | - | - | - |
| Net Non-operating Revenues | <u>-</u> | <u>-</u> | <u>-</u> |
| Increase (Decrease) in Net Position | <u>\$ 113,384</u> | <u>\$ 116,246</u> | <u>\$ (2,862)</u> |



**Missouri
State**TM

U N I V E R S I T Y

AUXILIARY SYSTEM FUND

YEAR ENDING JUNE 30, 2027

Missouri State University
 Operating Budget
 Auxiliary Funds
 For the Year Ending June 30, 2027

| | Bookstore | Residence Life | Plaster Student Union | Magers Health Center | Intercollegiate Athletics | Athletic Facilities |
|--|------------------|--------------------|-----------------------|----------------------|---------------------------|---------------------|
| Operating Revenue | | | | | | |
| Tuition and fees | \$ - | \$ - | \$ - | \$ 10,000 | \$ - | \$ 36,850 |
| Scholarships and fellowships | - | (768,220) | - | - | (8,139,242) | - |
| Grants and contracts | - | 50,000 | - | - | - | 10,000 |
| Sales and services of educational services | - | - | - | - | 122,825 | 2,133,000 |
| Sales and services - auxiliaries | 2,719,600 | 35,048,118 | 1,083,724 | 2,712,000 | 8,400,868 | 187,300 |
| Other revenues | - | 214,026 | 23,320 | - | 53,500 | - |
| Total Operating Revenue | <u>2,719,600</u> | <u>34,543,924</u> | <u>1,107,044</u> | <u>2,722,000</u> | <u>437,951</u> | <u>2,367,150</u> |
| Operating Expenses | | | | | | |
| Faculty and Staff Salaries | 764,499 | 5,688,800 | 1,031,836 | 2,529,341 | 8,173,917 | 1,471,628 |
| Part-time help | 87,500 | 43,654 | 20,000 | 391,697 | 386,920 | 326,675 |
| Student help | 445,000 | 1,044,534 | 276,000 | 77,080 | 67,500 | 407,075 |
| Overtime | 2,000 | 45,911 | 6,895 | 5,000 | 24,800 | 29,000 |
| Graduate Assistants | - | 197,305 | 50,250 | 14,283 | 284,102 | 62,745 |
| Other personnel | 534,500 | 1,331,404 | 353,145 | 488,060 | 763,322 | 825,495 |
| Benefits | 386,606 | 2,823,673 | 514,343 | 1,286,852 | 4,122,289 | 756,226 |
| Utilities | 30,000 | 1,692,266 | 250,000 | - | - | 176,597 |
| Capital outlay | 12,500 | 80,000 | - | - | 10,500 | 50,000 |
| Travel | 12,500 | 67,528 | 23,000 | 15,000 | 6,459,285 | 24,100 |
| Supplies and services | 477,500 | 13,237,387 | 375,500 | 205,586 | 3,352,240 | 962,156 |
| Other | 100,100 | 649,971 | 59,700 | 25,000 | 3,065,278 | 351,592 |
| Bad debt expense | 126,500 | 339,651 | - | 20,000 | - | - |
| Supplies and services | 729,100 | 14,374,537 | 458,200 | 265,586 | 12,887,303 | 1,387,848 |
| Total Operating Expenses | <u>2,444,705</u> | <u>25,910,681</u> | <u>2,607,524</u> | <u>4,569,839</u> | <u>25,946,831</u> | <u>4,617,794</u> |
| Operating Income (Loss) | <u>274,895</u> | <u>8,633,243</u> | <u>(1,500,480)</u> | <u>(1,847,839)</u> | <u>(25,508,880)</u> | <u>(2,250,644)</u> |
| Other Non-operating Revenues (Expenses) | | | | | | |
| State appropriations | - | - | - | - | - | - |
| Federal Pell grants to students | - | - | - | - | - | - |
| Gifts | - | - | - | - | 2,278,261 | 960,000 |
| Investment income | - | 20,000 | - | - | - | 35,000 |
| Interest on capital asset-related debt | - | - | - | - | - | - |
| Other non-operating revenue (expense) | - | - | - | - | - | - |
| Debt Service Transfers | (9,343) | (3,294,100) | (165,591) | (822,063) | - | (2,687,847) |
| Operating Transfers, net | (253,523) | (5,330,293) | 2,173,878 | 2,670,765 | 23,300,188 | 3,158,644 |
| Net Non-operating Revenues | <u>(262,866)</u> | <u>(8,604,393)</u> | <u>2,008,287</u> | <u>1,848,703</u> | <u>25,578,449</u> | <u>1,465,797</u> |
| Increase (Decrease) in Net Position | <u>\$ 12,029</u> | <u>\$ 28,850</u> | <u>\$ 507,807</u> | <u>\$ 864</u> | <u>\$ 69,569</u> | <u>\$ (784,848)</u> |

| Transit | B.E.A.R Fee | Auxiliary System Fees | Bill R. Foster and Family Recreation Center | Total FY27 | Total FY26 | Change | |
|-------------|----------------|-----------------------------|--|---------------|----------------|--------------|--|
| \$ - | \$ - | \$ 20,189,507 | \$ - | \$ 20,236,357 | \$ 18,112,444 | \$ 2,123,913 | Operating Revenue |
| - | - | - | - | (8,907,462) | (8,384,482) | (522,980) | Tuition and fees |
| - | - | - | - | 60,000 | 60,000 | - | Scholarships and fellowships |
| 2,298,603 | - | - | 430,495 | 2,255,825 | 2,270,825 | (15,000) | Grants and contracts |
| 44,000 | - | - | - | 52,880,708 | 50,688,527 | 2,192,181 | Sales and services of educational services |
| 2,342,603 | - | 20,189,507 | 430,495 | 334,846 | 263,346 | 71,500 | Sales and services - auxiliaries |
| | | | | 66,860,274 | 63,010,660 | 3,849,614 | Other revenues |
| | | | | | | | Total Operating Revenue |
| 1,088,286 | - | - | 666,736 | 21,415,043 | 19,975,724 | 1,439,319 | Operating Expenses |
| 80,000 | - | - | 10,000 | 1,346,446 | 1,207,008 | 139,438 | Faculty and Staff Salaries |
| 20,000 | - | - | 521,500 | 2,858,689 | 2,512,089 | 346,600 | Part-time help |
| 30,000 | - | - | 500 | 144,106 | 139,610 | 4,496 | Student help |
| - | - | - | 50,171 | 658,856 | 588,024 | 70,832 | Overtime |
| 130,000 | - | - | 582,171 | 5,008,098 | 4,446,731 | 561,366 | Graduate Assistants |
| 541,635 | - | - | 330,786 | 10,762,410 | 9,624,427 | 1,137,984 | Other personnel |
| 85,000 | - | - | 130,000 | 2,363,863 | 2,468,503 | (104,640) | Benefits |
| - | - | - | 30,000 | 183,000 | 434,740 | (251,740) | Utilities |
| 20,000 | - | - | 14,300 | 6,635,713 | 6,028,318 | 607,395 | Capital outlay |
| 1,215,000 | - | - | 351,900 | 20,177,269 | 19,612,712 | 564,557 | Travel |
| 234,688 | 200,000 | - | 70,500 | 4,756,829 | 5,251,712 | (494,883) | Supplies and services |
| 40,000 | - | - | - | 526,151 | 486,151 | 40,000 | Other |
| 1,509,688 | 200,000 | - | 466,700 | 32,278,962 | 31,813,633 | 465,329 | Bad debt expense |
| 3,354,609 | 200,000 | - | 2,176,393 | 71,828,376 | 68,329,017 | 3,499,358 | Supplies and services |
| (1,012,006) | (200,000) | 20,189,507 | (1,745,898) | (4,968,102) | (5,318,357) | 350,256 | Total Operating Expenses |
| | | | | | | | Operating Income (Loss) |
| - | - | - | - | - | - | - | Other Non-operating Revenues (Expenses) |
| - | - | - | - | - | - | - | State appropriations |
| - | - | - | - | 3,238,261 | 2,899,975 | 338,286 | Federal Pell grants to students |
| 40,000 | - | - | - | 95,000 | 95,000 | - | Gifts |
| - | - | - | - | - | - | - | Investment income |
| - | - | - | - | - | - | - | Interest on capital asset-related debt |
| - | (1,323,568) | - | (922,852) | (9,225,364) | (9,220,591) | (4,774) | Other non-operating revenue (expense) |
| 1,374,610 | 1,523,569 | (20,189,507) | 2,668,850 | 11,097,181 | 10,420,929 | 676,252 | Debt Service Transfers |
| 1,414,610 | 200,001 | (20,189,507) | 1,745,998 | 5,205,077 | 4,195,313 | 1,009,765 | Operating Transfers, net |
| \$ 402,604 | \$ 1 | \$ - | \$ 100 | \$ 236,976 | \$ (1,123,044) | \$ 1,360,020 | Net Non-operating Revenues |
| | | | | | | | Increase (Decrease) in Net Position |

Missouri State University
Operating Budget
Auxiliary Funds - Bookstore
For the Year Ending June 30, 2027

| | <u>Bookstore FY27</u> | <u>Bookstore FY26</u> | <u>Change</u> |
|--|---------------------------|---------------------------|-------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | - | - | - |
| Sales and services of educational services | - | - | - |
| Sales and services - auxiliaries | 2,719,600 | 2,644,600 | 75,000 |
| Other revenues | - | - | - |
| Total Operating Revenue | <u>2,719,600</u> | <u>2,644,600</u> | <u>75,000</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 764,499 | 772,301 | (7,802) |
| Part-time help | 87,500 | 96,000 | (8,500) |
| Student help | 445,000 | 375,000 | 70,000 |
| Overtime | 2,000 | 3,000 | (1,000) |
| Graduate Assistants | - | - | - |
| Other personnel | 534,500 | 474,000 | 60,500 |
| Benefits | 386,606 | 376,456 | 10,150 |
| Utilities | 30,000 | 30,000 | - |
| Capital outlay | 12,500 | 12,500 | - |
| Travel | 12,500 | 12,500 | - |
| Supplies and services | 477,500 | 517,500 | (40,000) |
| Other | 100,100 | 90,000 | 10,100 |
| Bad debt expense | 126,500 | 76,500 | 50,000 |
| Supplies and services | 729,100 | 709,000 | 20,100 |
| Total Operating Expenses | <u>2,444,705</u> | <u>2,361,757</u> | <u>82,948</u> |
| Operating Income (Loss) | <u>274,895</u> | <u>282,843</u> | <u>(7,948)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | (9,343) | (9,343) | - |
| Operating Transfers, net | (253,523) | (253,294) | (229) |
| Net Non-operating Revenues | <u>(262,866)</u> | <u>(262,637)</u> | <u>(229)</u> |
| Increase (Decrease) in Net Position | <u>\$ 12,029</u> | <u>\$ 20,206</u> | <u>\$ (8,177)</u> |

Missouri State University
Operating Budget
Auxiliary Funds - Residence Life
For the Year Ending June 30, 2027

| | Residence Life FY27 | Residence Life FY26 | Change |
|--|------------------------------------|------------------------------------|------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | (768,220) | (768,220) | - |
| Grants and contracts | 50,000 | 50,000 | - |
| Sales and services of educational services | - | - | - |
| Sales and services - auxiliaries | 35,048,118 | 34,320,318 | 727,800 |
| Other revenues | 214,026 | 214,026 | - |
| Total Operating Revenue | <u>34,543,924</u> | <u>33,816,124</u> | <u>727,800</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 5,688,800 | 5,547,037 | 141,763 |
| Part-time help | 43,654 | 43,654 | - |
| Student help | 1,044,534 | 832,902 | 211,632 |
| Overtime | 45,911 | 45,911 | - |
| Graduate Assistants | 197,305 | 137,646 | 59,659 |
| Other personnel | 1,331,404 | 1,060,113 | 271,291 |
| Benefits | 2,823,673 | 2,648,090 | 175,583 |
| Utilities | 1,692,266 | 1,692,266 | - |
| Capital outlay | 80,000 | 80,000 | - |
| Travel | 67,528 | 67,528 | - |
| Supplies and services | 13,237,387 | 13,126,433 | 110,954 |
| Other | 649,971 | 649,971 | - |
| Bad debt expense | 339,651 | 339,651 | - |
| Supplies and services | 14,374,537 | 14,263,583 | 110,954 |
| Total Operating Expenses | <u>25,910,681</u> | <u>25,211,089</u> | <u>699,592</u> |
| Operating Income (Loss) | <u>8,633,243</u> | <u>8,605,035</u> | <u>28,208</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | 20,000 | 20,000 | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | (3,294,100) | (3,291,145) | (2,956) |
| Operating Transfers, net | (5,330,293) | (5,330,293) | - |
| Net Non-operating Revenues | <u>(8,604,393)</u> | <u>(8,601,438)</u> | <u>(2,956)</u> |
| Increase (Decrease) in Net Position | <u>\$ 28,850</u> | <u>\$ 3,597</u> | <u>\$ 25,253</u> |

Missouri State University
Operating Budget
Auxiliary Funds - Plaster Student Union
For the Year Ending June 30, 2027

| | Plaster Student Union FY27 | Plaster Student Union FY26 | Change |
|--|---|---|-------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | - | - | - |
| Sales and services of educational services | - | - | - |
| Sales and services - auxiliaries | 1,083,724 | 1,036,611 | 47,113 |
| Other revenues | 23,320 | 5,320 | 18,000 |
| Total Operating Revenue | <u>1,107,044</u> | <u>1,041,931</u> | <u>65,113</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 1,031,836 | 1,023,299 | 8,537 |
| Part-time help | 20,000 | 20,000 | - |
| Student help | 276,000 | 276,000 | - |
| Overtime | 6,895 | 6,895 | - |
| Graduate Assistants | 50,250 | 50,250 | - |
| Other personnel | 353,145 | 353,145 | - |
| Benefits | 514,343 | 488,076 | 26,267 |
| Utilities | 250,000 | 250,000 | - |
| Capital outlay | - | - | - |
| Travel | 23,000 | 25,000 | (2,000) |
| Supplies and services | 375,500 | 364,689 | 10,811 |
| Other | 59,700 | 62,700 | (3,000) |
| Bad debt expense | - | - | - |
| Supplies and services | 458,200 | 452,389 | 5,811 |
| Total Operating Expenses | <u>2,607,524</u> | <u>2,566,909</u> | <u>40,615</u> |
| Operating Income (Loss) | <u>(1,500,480)</u> | <u>(1,524,978)</u> | <u>24,498</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | (165,591) | (165,591) | - |
| Operating Transfers, net | 2,173,878 | 1,755,235 | 418,643 |
| Net Non-operating Revenues | <u>2,008,287</u> | <u>1,589,644</u> | <u>418,643</u> |
| Increase (Decrease) in Net Position | <u>\$ 507,807</u> | <u>\$ 64,666</u> | <u>\$ 443,141</u> |

Missouri State University
Operating Budget
Auxiliary Funds - Magers Health Center
For the Year Ending June 30, 2027

| | Magers Health Center FY27 | Magers Health Center FY26 | Change |
|--|--|--|--------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ 10,000 | \$ 10,000 | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | - | - | - |
| Sales and services of educational services | - | - | - |
| Sales and services - auxiliaries | 2,712,000 | 2,597,000 | 115,000 |
| Other revenues | - | - | - |
| Total Operating Revenue | <u>2,722,000</u> | <u>2,607,000</u> | <u>115,000</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 2,529,341 | 2,471,781 | 57,560 |
| Part-time help | 391,697 | 341,559 | 50,138 |
| Student help | 77,080 | 77,080 | - |
| Overtime | 5,000 | 5,000 | - |
| Graduate Assistants | 14,283 | 14,283 | - |
| Other personnel | 488,060 | 437,922 | 50,138 |
| Benefits | 1,286,852 | 1,207,470 | 79,382 |
| Utilities | - | - | - |
| Capital outlay | - | - | - |
| Travel | 15,000 | - | 15,000 |
| Supplies and services | 205,586 | 205,586 | - |
| Other | 25,000 | 25,000 | - |
| Bad debt expense | 20,000 | 20,000 | - |
| Supplies and services | 265,586 | 250,586 | 15,000 |
| Total Operating Expenses | <u>4,569,839</u> | <u>4,367,759</u> | <u>202,080</u> |
| Operating Income (Loss) | <u>(1,847,839)</u> | <u>(1,760,759)</u> | <u>(87,080)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | (822,063) | (822,663) | 600 |
| Operating Transfers, net | 2,670,765 | 2,602,467 | 68,298 |
| Net Non-operating Revenues | <u>1,848,703</u> | <u>1,779,805</u> | <u>68,898</u> |
| Increase (Decrease) in Net Position | <u>\$ 864</u> | <u>\$ 19,046</u> | <u>\$ (18,182)</u> |

Missouri State University
Operating Budget
Auxiliary Funds - Intercollegiate Athletics
For the Year Ending June 30, 2027

| | Intercollegiate Athletics FY27 | Intercollegiate Athletics FY26 | Change |
|--|---|---|--------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | (8,139,242) | (7,602,262) | (536,980) |
| Grants and contracts | - | - | - |
| Sales and services of educational services | 122,825 | 122,825 | - |
| Sales and services - auxiliaries | 8,400,868 | 7,300,700 | 1,100,168 |
| Other revenues | 53,500 | - | 53,500 |
| Total Operating Revenue | <u>437,951</u> | <u>(178,737)</u> | <u>616,688</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 8,173,917 | 7,055,037 | 1,118,879 |
| Part-time help | 386,920 | 434,795 | (47,875) |
| Student help | 67,500 | 91,052 | (23,552) |
| Overtime | 24,800 | 19,304 | 5,496 |
| Graduate Assistants | 284,102 | 298,305 | (14,203) |
| Other personnel | 763,322 | 843,456 | (80,134) |
| Benefits | 4,122,289 | 3,405,352 | 716,937 |
| Utilities | - | - | - |
| Capital outlay | 10,500 | 62,240 | (51,740) |
| Travel | 6,459,285 | 5,867,290 | 591,995 |
| Supplies and services | 3,352,240 | 3,045,146 | 307,094 |
| Other | 3,065,278 | 3,567,261 | (501,983) |
| Bad debt expense | - | - | - |
| Supplies and services | 12,887,303 | 12,541,937 | 345,366 |
| Total Operating Expenses | <u>25,946,831</u> | <u>23,845,783</u> | <u>2,101,049</u> |
| Operating Income (Loss) | <u>(25,508,880)</u> | <u>(24,024,520)</u> | <u>(1,484,361)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | 2,278,261 | 1,589,975 | 688,286 |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | - | - | - |
| Operating Transfers, net | 23,300,188 | 21,983,702 | 1,316,486 |
| Net Non-operating Revenues | <u>25,578,449</u> | <u>23,573,677</u> | <u>2,004,772</u> |
| Increase (Decrease) in Net Position | <u>\$ 69,569</u> | <u>\$ (450,843)</u> | <u>\$ 520,412</u> |

Missouri State University
 Operating Budget
 Auxiliary Funds - Athletic Facilities
 For the Year Ending June 30, 2027

| | Plaster Sports Complex | Hammons Student Center | GSB Arena | Juanita K. Hammons Hall Performing Arts | Total FY27 | Total FY26 | Change |
|--|------------------------------|------------------------------|---------------------|---|---------------------|---------------------|-------------------|
| Operating Revenue | | | | | | | |
| Tuition and fees | \$ - | \$ - | \$ - | \$ 36,850 | \$ 36,850 | \$ 28,350 | \$ 8,500 |
| Scholarships and fellowships | - | - | - | - | - | - | - |
| Grants and contracts | - | - | - | 10,000 | 10,000 | 10,000 | - |
| Sales and services of educational services | - | - | 800,000 | 1,333,000 | 2,133,000 | 2,148,000 | (15,000) |
| Sales and services - auxiliaries | 105,000 | 15,300 | 67,000 | - | 187,300 | 172,300 | 15,000 |
| Other revenues | - | - | - | - | - | - | - |
| Total Operating Revenue | 105,000 | 15,300 | 867,000 | 1,379,850 | 2,367,150 | 2,358,650 | 8,500 |
| Operating Expenses | | | | | | | |
| Faculty and Staff Salaries | 238,827 | 314,991 | 414,712 | 503,099 | 1,471,628 | 1,424,965 | 46,663 |
| Part-time help | 15,000 | 130,675 | 131,000 | 50,000 | 326,675 | 181,000 | 145,675 |
| Student help | 15,000 | - | 120,000 | 272,075 | 407,075 | 407,555 | (480) |
| Overtime | 1,000 | 8,000 | 10,000 | 10,000 | 29,000 | 29,000 | - |
| Graduate Assistants | 12,621 | 12,261 | 12,621 | 25,242 | 62,745 | 37,369 | 25,376 |
| Other personnel | 43,621 | 150,936 | 273,621 | 357,317 | 825,495 | 654,924 | 170,571 |
| Benefits | 119,837 | 166,482 | 216,068 | 253,840 | 756,226 | 694,890 | 61,337 |
| Utilities | - | - | - | 176,597 | 176,597 | 176,597 | - |
| Capital outlay | - | - | - | 50,000 | 50,000 | 250,000 | (200,000) |
| Travel | 8,900 | 2,700 | 7,500 | 5,000 | 24,100 | 6,200 | 17,900 |
| Supplies and services | 229,875 | 236,336 | 290,945 | 205,000 | 962,156 | 721,958 | 240,198 |
| Other | - | 108,133 | 175,727 | 67,732 | 351,592 | 351,592 | - |
| Bad debt expense | - | - | - | - | - | - | - |
| Supplies and services | 238,775 | 347,169 | 474,172 | 327,732 | 1,387,848 | 1,329,750 | 58,098 |
| Total Operating Expenses | 641,060 | 979,577 | 1,378,572 | 1,618,585 | 4,617,794 | 4,281,126 | 336,669 |
| Operating Income (Loss) | (536,060) | (964,277) | (511,572) | (238,735) | (2,250,644) | (1,922,476) | (328,169) |
| Other Non-operating Revenues (Expenses) | | | | | | | |
| State appropriations | - | - | - | - | - | - | - |
| Federal Pell grants to students | - | - | - | - | - | - | - |
| Gifts | - | - | 900,000 | 60,000 | 960,000 | 1,160,000 | (200,000) |
| Investment income | - | - | - | 35,000 | 35,000 | 35,000 | - |
| Interest on capital asset-related debt | - | - | - | - | - | - | - |
| Other non-operating revenue (expense) | - | - | - | - | - | - | - |
| Debt Service Transfers | (76,123) | (4,734) | (2,606,990) | - | (2,687,847) | (2,686,360) | (1,487) |
| Operating Transfers, net | 613,939 | 971,230 | 1,220,575 | 352,900 | 3,158,644 | 2,482,782 | 675,862 |
| Net Non-operating Revenues | 537,816 | 966,496 | (486,415) | 447,900 | 1,465,797 | 991,422 | 474,375 |
| Increase (Decrease) in Net Position | \$ 1,756 | \$ 2,219 | \$ (997,987) | \$ 209,165 | \$ (784,848) | \$ (931,054) | \$ 146,206 |

Missouri State University
Operating Budget
Auxiliary Funds - Athletic Facilities - Plaster Sports Complex
For the Year Ending June 30, 2027

| | Plaster Sports Complex FY27 | Plaster Sports Complex FY26 | Change |
|--|--|--|------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | - | - | - |
| Sales and services of educational services | - | - | - |
| Sales and services - auxiliaries | 105,000 | 105,000 | - |
| Other revenues | - | - | - |
| Total Operating Revenue | <u>105,000</u> | <u>105,000</u> | <u>-</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 238,827 | 33,360 | 205,467 |
| Part-time help | 15,000 | - | 15,000 |
| Student help | 15,000 | - | 15,000 |
| Overtime | 1,000 | 1,000 | - |
| Graduate Assistants | 12,621 | - | 12,621 |
| Other personnel | 43,621 | 1,000 | 42,621 |
| Benefits | 119,837 | 15,946 | 103,891 |
| Utilities | - | - | - |
| Capital outlay | - | 90,000 | (90,000) |
| Travel | 8,900 | - | 8,900 |
| Supplies and services | 229,875 | 78,356 | 151,519 |
| Other | - | - | - |
| Bad debt expense | - | - | - |
| Supplies and services | 238,775 | 168,356 | 70,419 |
| Total Operating Expenses | <u>641,060</u> | <u>218,662</u> | <u>422,398</u> |
| Operating Income (Loss) | <u>(536,060)</u> | <u>(113,662)</u> | <u>(422,398)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | (76,123) | (76,123) | - |
| Operating Transfers, net | 613,939 | 192,044 | 421,895 |
| Net Non-operating Revenues | <u>537,816</u> | <u>115,921</u> | <u>421,895</u> |
| Increase (Decrease) in Net Position | <u>\$ 1,756</u> | <u>\$ 2,259</u> | <u>\$ (503)</u> |

Missouri State University
Operating Budget
Auxiliary Funds - Athletic Facilities - Hammons Student Center
For the Year Ending June 30, 2027

| | Hammons Student Center FY27 | Hammons Student Center FY26 | Change |
|--|--|--|--------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | - | - | - |
| Sales and services of educational services | - | 15,000 | (15,000) |
| Sales and services - auxiliaries | 15,300 | 300 | 15,000 |
| Other revenues | - | - | - |
| Total Operating Revenue | <u>15,300</u> | <u>15,300</u> | <u>-</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 314,991 | 362,651 | (47,660) |
| Part-time help | 130,675 | - | 130,675 |
| Student help | - | - | - |
| Overtime | 8,000 | 8,000 | - |
| Graduate Assistants | 12,261 | 11,758 | 503 |
| Other personnel | 150,936 | 19,758 | 131,178 |
| Benefits | 166,482 | 173,347 | (6,866) |
| Utilities | - | - | - |
| Capital outlay | - | 110,000 | (110,000) |
| Travel | 2,700 | 2,700 | - |
| Supplies and services | 236,336 | 140,602 | 95,734 |
| Other | 108,133 | 108,133 | - |
| Bad debt expense | - | - | - |
| Supplies and services | 347,169 | 361,435 | (14,266) |
| Total Operating Expenses | <u>979,577</u> | <u>917,191</u> | <u>62,386</u> |
| Operating Income (Loss) | <u>(964,277)</u> | <u>(901,891)</u> | <u>(62,386)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | (4,734) | (4,734) | - |
| Operating Transfers, net | 971,230 | 971,536 | (306) |
| Net Non-operating Revenues | <u>966,496</u> | <u>966,802</u> | <u>(306)</u> |
| Increase (Decrease) in Net Position | <u>\$ 2,219</u> | <u>\$ 64,911</u> | <u>\$ (62,692)</u> |

Missouri State University
Operating Budget
Auxiliary Funds - Athletic Facilities - GSB Arena
For the Year Ending June 30, 2027

| | GSB Arena FY27 | GSB Arena FY26 | Change |
|--|-------------------------------|-------------------------------|-----------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | - | - | - |
| Sales and services of educational services | 800,000 | 800,000 | - |
| Sales and services - auxiliaries | 67,000 | 67,000 | - |
| Other revenues | - | - | - |
| Total Operating Revenue | <u>867,000</u> | <u>867,000</u> | <u>-</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 414,712 | 326,647 | 88,065 |
| Part-time help | 131,000 | 131,000 | - |
| Student help | 120,000 | 192,555 | (72,555) |
| Overtime | 10,000 | 10,000 | - |
| Graduate Assistants | 12,621 | 12,050 | 571 |
| Other personnel | 273,621 | 345,605 | (71,984) |
| Benefits | 216,068 | 166,093 | 49,974 |
| Utilities | - | - | - |
| Capital outlay | - | - | - |
| Travel | 7,500 | - | 7,500 |
| Supplies and services | 290,945 | 298,000 | (7,055) |
| Other | 175,727 | 175,727 | - |
| Bad debt expense | - | - | - |
| Supplies and services | 474,172 | 473,727 | 445 |
| Total Operating Expenses | <u>1,378,572</u> | <u>1,312,072</u> | <u>66,500</u> |
| Operating Income (Loss) | <u>(511,572)</u> | <u>(445,072)</u> | <u>(66,500)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | 900,000 | 1,100,000 | (200,000) |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | (2,606,990) | (2,605,503) | (1,487) |
| Operating Transfers, net | 1,220,575 | 949,773 | 270,802 |
| Net Non-operating Revenues | <u>(486,415)</u> | <u>(555,730)</u> | <u>69,315</u> |
| Increase (Decrease) in Net Position | <u>\$ (997,987)</u> | <u>\$ (1,000,802)</u> | <u>\$ 2,815</u> |

Missouri State University
Operating Budget
Designated Funds - Juanita K. Hammons Hall Performing Arts
For the Year Ending June 30, 2027

| | Juanita K. Hammons Hall Performing Arts FY27 | Juanita K. Hammons Hall Performing Arts FY26 | Change |
|--|---|---|-------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ 36,850 | \$ 28,350 | \$ 8,500 |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | 10,000 | 10,000 | - |
| Sales and services of educational services | 1,333,000 | 1,333,000 | - |
| Sales and services - auxiliaries | - | - | - |
| Other revenues | - | - | - |
| Total Operating Revenue | 1,379,850 | 1,371,350 | 8,500 |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 503,099 | 702,307 | (199,208) |
| Part-time help | 50,000 | 50,000 | - |
| Student help | 272,075 | 215,000 | 57,075 |
| Overtime | 10,000 | 10,000 | - |
| Graduate Assistants | 25,242 | 13,561 | 11,681 |
| Other personnel | 357,317 | 288,561 | 68,756 |
| Benefits | 253,840 | 339,503 | (85,663) |
| Utilities | 176,597 | 176,597 | - |
| Capital outlay | 50,000 | 50,000 | - |
| Travel | 5,000 | 3,500 | 1,500 |
| Supplies and services | 205,000 | 205,000 | - |
| Other | 67,732 | 67,732 | - |
| Bad debt expense | - | - | - |
| Supplies and services | 327,732 | 326,232 | 1,500 |
| Total Operating Expenses | 1,618,585 | 1,833,200 | (214,615) |
| Operating Income (Loss) | (238,735) | (461,850) | 223,115 |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | 60,000 | 60,000 | - |
| Investment income | 35,000 | 35,000 | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | - | - | - |
| Operating Transfers, net | 352,900 | 369,429 | (16,529) |
| Net Non-operating Revenues | 447,900 | 464,429 | (16,529) |
| Increase (Decrease) in Net Position | \$ 209,165 | \$ 2,579 | \$ 206,586 |

Missouri State University
Operating Budget
Auxiliary Funds - Transit
For the Year Ending June 30, 2027

| | <u>Transit FY27</u> | <u>Transit FY26</u> | <u>Change</u> |
|--|-------------------------|-------------------------|-------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | - | - | - |
| Sales and services of educational services | - | - | - |
| Sales and services - auxiliaries | 2,298,603 | 2,193,603 | 105,000 |
| Other revenues | 44,000 | 44,000 | - |
| Total Operating Revenue | <u>2,342,603</u> | <u>2,237,603</u> | <u>105,000</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 1,088,286 | 1,004,799 | 83,487 |
| Part-time help | 80,000 | 80,000 | - |
| Student help | 20,000 | - | 20,000 |
| Overtime | 30,000 | 30,000 | - |
| Graduate Assistants | - | - | - |
| Other personnel | 130,000 | 110,000 | 20,000 |
| Benefits | 541,635 | 481,254 | 60,381 |
| Utilities | 85,000 | 85,000 | - |
| Capital outlay | - | - | - |
| Travel | 20,000 | 20,000 | - |
| Supplies and services | 1,215,000 | 1,262,000 | (47,000) |
| Other | 234,688 | 234,688 | - |
| Bad debt expense | 40,000 | 50,000 | (10,000) |
| Supplies and services | 1,509,688 | 1,566,688 | (57,000) |
| Total Operating Expenses | <u>3,354,609</u> | <u>3,247,741</u> | <u>106,868</u> |
| Operating Income (Loss) | <u>(1,012,006)</u> | <u>(1,010,138)</u> | <u>(1,868)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | 40,000 | 40,000 | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | - | - | - |
| Operating Transfers, net | 1,374,610 | 972,067 | 402,543 |
| Net Non-operating Revenues | <u>1,414,610</u> | <u>1,012,067</u> | <u>402,543</u> |
| Increase (Decrease) in Net Position | <u>\$ 402,604</u> | <u>\$ 1,929</u> | <u>\$ 400,675</u> |

Missouri State University
Operating Budget
Auxiliary Funds - Bill R. Foster and Family Recreation Center
For the Year Ending June 30, 2027

| | Bill R. Foster and Family Recreation Center FY27 | Bill R. Foster and Family Recreation Center FY26 | Change |
|--|---|---|-------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | - | (14,000) | 14,000 |
| Grants and contracts | - | - | - |
| Sales and services of educational services | - | - | - |
| Sales and services - auxiliaries | 430,495 | 423,395 | 7,100 |
| Other revenues | - | - | - |
| Total Operating Revenue | <u>430,495</u> | <u>409,395</u> | <u>21,100</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | <u>666,736</u> | <u>676,505</u> | <u>(9,769)</u> |
| Part-time help | 10,000 | 10,000 | - |
| Student help | 521,500 | 452,500 | 69,000 |
| Overtime | 500 | 500 | - |
| Graduate Assistants | <u>50,171</u> | <u>50,171</u> | <u>-</u> |
| Other personnel | <u>582,171</u> | <u>513,171</u> | <u>69,000</u> |
| Benefits | <u>330,786</u> | <u>322,839</u> | <u>7,947</u> |
| Utilities | <u>130,000</u> | <u>130,000</u> | <u>-</u> |
| Capital outlay | 30,000 | 30,000 | - |
| Travel | 14,300 | 29,800 | (15,500) |
| Supplies and services | 351,900 | 369,400 | (17,500) |
| Other | 70,500 | 70,500 | - |
| Bad debt expense | - | - | - |
| Supplies and services | <u>466,700</u> | <u>499,700</u> | <u>(33,000)</u> |
| Total Operating Expenses | <u>2,176,393</u> | <u>2,142,215</u> | <u>34,178</u> |
| Operating Income (Loss) | <u>(1,745,898)</u> | <u>(1,732,820)</u> | <u>(13,078)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | (922,852) | (922,703) | (149) |
| Operating Transfers, net | <u>2,668,850</u> | <u>2,659,804</u> | <u>9,046</u> |
| Net Non-operating Revenues | <u>1,745,998</u> | <u>1,737,101</u> | <u>8,897</u> |
| Increase (Decrease) in Net Position | <u>\$ 100</u> | <u>\$ 4,281</u> | <u>\$ (4,181)</u> |



**Missouri
State**TM

U N I V E R S I T Y

**WEST PLAINS CAMPUS
OPERATING & AUXILIARY**

YEAR ENDING JUNE 30, 2027

Missouri State University
 Operating Budget
 West Plains Funds
 For the Year Ending June 30, 2027

| | West Plains Operating | West Plains Designated | West Plains Auxiliary | Total FY27 | Total FY26 | Change |
|--|--------------------------|---------------------------|--------------------------|--------------------|--------------------|-------------------|
| Operating Revenue | | | | | | |
| Tuition and fees | \$ 5,746,874 | \$ - | \$ 135,000 | \$ 5,881,874 | \$ 6,205,806 | \$ (323,932) |
| Scholarships and fellowships | (817,982) | - | (55,000) | (872,982) | (912,084) | 39,102 |
| Grants and contracts | - | - | - | - | - | - |
| Sales and services of educational services | 123,000 | - | 400 | 123,400 | 141,500 | (18,100) |
| Sales and services - auxiliaries | 2,000 | - | 1,639,100 | 1,641,100 | 1,688,150 | (47,050) |
| Other revenues | 220,291 | - | 15,138 | 235,429 | 228,429 | 7,000 |
| Total Operating Revenue | <u>5,274,183</u> | <u>-</u> | <u>1,734,638</u> | <u>7,008,821</u> | <u>7,351,801</u> | <u>(342,980)</u> |
| Operating Expenses | | | | | | |
| Faculty and Staff Salaries | 6,607,278 | 361,590 | 242,941 | 7,211,808 | 7,721,417 | (509,609) |
| Part-time help | 227,539 | - | 47,000 | 274,539 | 325,431 | (50,892) |
| Student help | 108,584 | - | 36,050 | 144,634 | 154,634 | (10,000) |
| Overtime | 4,541 | - | - | 4,541 | 4,541 | - |
| Graduate Assistants | 13,162 | - | - | 13,162 | 12,060 | 1,102 |
| Other personnel | 353,826 | - | 83,050 | 436,876 | 496,666 | (59,790) |
| Benefits | 3,116,176 | 179,710 | 124,314 | 3,420,199 | 3,540,073 | (119,874) |
| Utilities | 433,386 | - | 77,765 | 511,151 | 471,151 | 40,000 |
| Capital outlay | 59,165 | - | - | 59,165 | 59,165 | - |
| Travel | 208,192 | - | 1,000 | 209,192 | 215,577 | (6,385) |
| Supplies and services | 967,059 | - | 623,750 | 1,590,809 | 1,619,238 | (28,428) |
| Other | 852,183 | - | 35,750 | 887,933 | 883,659 | 4,274 |
| Bad debt expense | 80,000 | - | 50,000 | 130,000 | 65,000 | 65,000 |
| Supplies and services | 2,166,599 | - | 710,500 | 2,877,099 | 2,842,638 | 34,461 |
| Total Operating Expenses | <u>12,677,264</u> | <u>541,299</u> | <u>1,238,569</u> | <u>14,457,133</u> | <u>15,071,946</u> | <u>(614,813)</u> |
| Operating Income (Loss) | <u>(7,403,081)</u> | <u>(541,299)</u> | <u>496,069</u> | <u>(7,448,312)</u> | <u>(7,720,145)</u> | <u>271,833</u> |
| Other Non-operating Revenues (Expenses) | | | | | | |
| State appropriations | 7,352,474 | 485,000 | - | 7,837,474 | 7,948,133 | (110,659) |
| Federal Pell grants to students | - | - | - | - | - | - |
| Gifts | 25,000 | - | - | 25,000 | 61,720 | (36,720) |
| Investment income | 137,000 | - | 24,100 | 161,100 | 161,500 | (400) |
| Interest on capital asset-related debt | - | - | - | - | - | - |
| Other non-operating revenue (expense) | 7,500 | - | - | 7,500 | 15,000 | (7,500) |
| Debt Service Transfers | (30,931) | - | (57,775) | (88,707) | (88,802) | 96 |
| Operating Transfers, net | (64,328) | - | (313,000) | (377,328) | (377,328) | - |
| Net Non-operating Revenues | <u>7,426,715</u> | <u>485,000</u> | <u>(346,675)</u> | <u>7,565,039</u> | <u>7,720,223</u> | <u>(155,183)</u> |
| Increase (Decrease) in Net Position | <u>\$ 23,634</u> | <u>\$ (56,299)</u> | <u>\$ 149,393</u> | <u>\$ 116,727</u> | <u>\$ 78</u> | <u>\$ 116,650</u> |

Missouri State University
Operating Budget
West Plains Funds
For the Year Ending June 30, 2027

| | <u>FY27</u> | <u>FY26</u> | <u>Change</u> |
|--|--------------------|--------------------|------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ 5,746,874 | \$ 6,070,806 | \$ (323,932) |
| Scholarships and fellowships | (817,982) | (848,484) | 30,502 |
| Grants and contracts | - | - | - |
| Sales and services of educational services | 123,000 | 141,000 | (18,000) |
| Sales and services - auxiliaries | 2,000 | 4,000 | (2,000) |
| Other revenues | 220,291 | 212,891 | 7,400 |
| Total Operating Revenue | <u>5,274,183</u> | <u>5,580,213</u> | <u>(306,030)</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 6,607,278 | 7,003,368 | (396,090) |
| Part-time help | 227,539 | 278,431 | (50,892) |
| Student help | 108,584 | 118,584 | (10,000) |
| Overtime | 4,541 | 4,541 | - |
| Graduate Assistants | 13,162 | 12,060 | 1,102 |
| Other personnel | 353,826 | 413,616 | (59,790) |
| Benefits | 3,116,176 | 3,197,294 | (81,118) |
| Utilities | 433,386 | 393,386 | 40,000 |
| Capital outlay | 59,165 | 59,165 | - |
| Travel | 208,192 | 214,577 | (6,385) |
| Supplies and services | 967,059 | 989,238 | (22,178) |
| Other | 852,183 | 847,909 | 4,274 |
| Bad debt expense | 80,000 | 30,000 | 50,000 |
| Supplies and services | 2,166,599 | 2,140,888 | 25,711 |
| Total Operating Expenses | <u>12,677,264</u> | <u>13,148,552</u> | <u>(471,288)</u> |
| Operating Income (Loss) | <u>(7,403,081)</u> | <u>(7,568,339)</u> | <u>165,258</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | 7,352,474 | 7,352,474 | - |
| Federal Pell grants to students | - | - | - |
| Gifts | 25,000 | 61,720 | (36,720) |
| Investment income | 137,000 | 137,000 | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | 7,500 | 15,000 | (7,500) |
| Debt Service Transfers | (30,931) | (31,036) | 105 |
| Operating Transfers, net | (64,328) | 35,258 | (99,586) |
| Net Non-operating Revenues | <u>7,426,715</u> | <u>7,570,416</u> | <u>(143,701)</u> |
| Increase (Decrease) in Net Position | <u>\$ 23,634</u> | <u>\$ 2,077</u> | <u>\$ 21,557</u> |

Missouri State University
Designated
West Plains Funds
For the Year Ending June 30, 2027

| | <u>FY27</u> | <u>FY26</u> | <u>Change</u> |
|--|--------------------|---------------------|-------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ - | \$ - | \$ - |
| Scholarships and fellowships | - | - | - |
| Grants and contracts | - | - | - |
| Sales and services of educational services | - | - | - |
| Sales and services - auxiliaries | - | - | - |
| Other revenues | - | - | - |
| Total Operating Revenue | <u>-</u> | <u>-</u> | <u>-</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | <u>361,590</u> | <u>457,477</u> | <u>(95,887)</u> |
| Part-time help | - | - | - |
| Student help | - | - | - |
| Overtime | - | - | - |
| Graduate Assistants | - | - | - |
| Other personnel | - | - | - |
| Benefits | <u>179,710</u> | <u>214,654</u> | <u>(34,944)</u> |
| Utilities | - | - | - |
| Capital outlay | - | - | - |
| Travel | - | - | - |
| Supplies and services | - | - | - |
| Other | - | - | - |
| Bad debt expense | - | - | - |
| Supplies and services | - | - | - |
| Total Operating Expenses | <u>541,299</u> | <u>672,130</u> | <u>(130,831)</u> |
| Operating Income (Loss) | <u>(541,299)</u> | <u>(672,130)</u> | <u>130,831</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | 485,000 | 485,000 | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | - | - | - |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | - | - | - |
| Operating Transfers, net | - | <u>(21,266)</u> | <u>21,266</u> |
| Net Non-operating Revenues | <u>485,000</u> | <u>463,734</u> | <u>21,266</u> |
| Increase (Decrease) in Net Position | <u>\$ (56,299)</u> | <u>\$ (208,396)</u> | <u>\$ 152,097</u> |

Missouri State University
Auxiliary
West Plains Funds
For the Year Ending June 30, 2027

| | <u>FY27</u> | <u>FY26</u> | <u>Change</u> |
|--|-------------------|------------------|------------------|
| Operating Revenue | | | |
| Tuition and fees | \$ 135,000 | \$ 135,000 | \$ - |
| Scholarships and fellowships | (55,000) | (63,600) | 8,600 |
| Grants and contracts | - | - | - |
| Sales and services of educational services | 400 | 500 | (100) |
| Sales and services - auxiliaries | 1,639,100 | 1,684,150 | (45,050) |
| Other revenues | 15,138 | 15,538 | (400) |
| Total Operating Revenue | <u>1,734,638</u> | <u>1,771,588</u> | <u>(36,950)</u> |
| Operating Expenses | | | |
| Faculty and Staff Salaries | 242,941 | 260,573 | (17,632) |
| Part-time help | 47,000 | 47,000 | - |
| Student help | 36,050 | 36,050 | - |
| Overtime | - | - | - |
| Graduate Assistants | - | - | - |
| Other personnel | 83,050 | 83,050 | - |
| Benefits | 124,314 | 128,126 | (3,812) |
| Utilities | 77,765 | 77,765 | - |
| Capital outlay | - | - | - |
| Travel | 1,000 | 1,000 | - |
| Supplies and services | 623,750 | 630,000 | (6,250) |
| Other | 35,750 | 35,750 | - |
| Bad debt expense | 50,000 | 35,000 | 15,000 |
| Supplies and services | 710,500 | 701,750 | 8,750 |
| Total Operating Expenses | <u>1,238,569</u> | <u>1,251,264</u> | <u>(12,694)</u> |
| Operating Income (Loss) | <u>496,069</u> | <u>520,324</u> | <u>(24,256)</u> |
| Other Non-operating Revenues (Expenses) | | | |
| State appropriations | - | - | - |
| Federal Pell grants to students | - | - | - |
| Gifts | - | - | - |
| Investment income | 24,100 | 24,500 | (400) |
| Interest on capital asset-related debt | - | - | - |
| Other non-operating revenue (expense) | - | - | - |
| Debt Service Transfers | (57,775) | (57,766) | (9) |
| Operating Transfers, net | (313,000) | (391,320) | 78,320 |
| Net Non-operating Revenues | <u>(346,675)</u> | <u>(424,586)</u> | <u>77,911</u> |
| Increase (Decrease) in Net Position | <u>\$ 149,393</u> | <u>\$ 95,738</u> | <u>\$ 53,655</u> |

VIA.

MISSOURI STATE UNIVERSITY

BOARD RESOLUTION

AGREEMENT NO. 492-26
Approval of an Intergovernmental
Agreement Regarding Law Enforcement
Services with Missouri State University
for Fiscal Year 2027

BE IT RESOLVED by the Board of Governors for Missouri State University that the University continue the Intergovernmental Agreement for Law Enforcement Services for Fiscal Year 2027 with the City of Springfield at a cost of \$1,150,382.68; and

BE IT FURTHER RESOLVED that the Intergovernmental Agreement will be effective from July 1, 2026 through June 30, 2027, and will continue on a month-to-month basis as needed; and

NOW, THEREFORE, BE IT RESOLVED by the Board of Governors for Missouri State University that the proposed Intergovernmental Agreement Regarding Law Enforcement Services be approved and that the President of the University or the Vice President for Administrative Services be authorized to sign said Agreement on behalf of the Board of Governors and perform those acts necessary to carry out and perform the terms of the agreement.

Melissa Gourley
Board Chair

Passed at meeting of
June 26, 2026

Rowena Stone
Secretary to the Board

COMMENTS:

The agreement with the City of Springfield provides for law enforcement services associated with the Springfield Police Department and the Missouri State University Springfield Police Substation. This annual contract represents a 0.49% increase from Fiscal Year 2026. This increase of \$5,588.48 covers an increase in salary and benefits for the 10 officers but was somewhat offset by a decrease in transportation and equipment costs.

The annual contract will be distributed between Missouri State University budget accounts as indicated below:

| | | |
|-------------------|----------------|-----------------------|
| <u>Total Cost</u> | <u>E&G</u> | <u>Residence Life</u> |
| \$1,150,382.68 | \$862,787.01 | \$287,595.67 |

The University General Counsel has reviewed the agreement for legal sufficiency.

| | | | |
|---|--|--|-------------------------|
| ROUTING | (1) ORIGINATING DEPARTMENT | (2) MISSOURI STATE UNIVERSITY | (3) FINANCE DEPARTMENT |
| ORDER | (4) LAW DEPARTMENT | (5) CITY MANAGER'S OFFICE | (6) CITY CLERK'S OFFICE |
| EFFECTIVE DATE JULY 1, 2026 | TERMINATION DATE JUNE 30, 2027 | CONTRACT NUMBER: 2026-0446 | |
| <input type="checkbox"/> NEW CONTRACT | | <input checked="" type="checkbox"/> RENEWAL OF CONTRACT No. | |
| CITY | | BOARD OF GOVERNORS OF MISSOURI STATE UNIVERSITY | |
| CITY OF SPRINGFIELD 840 BOONVILLE, PO Box 8368 SPRINGFIELD, MO 65802 PHONE (417) 836-7612 FAX (417) 836-4663 ATTN: SGT. JOSH STEELE DEPT: MISSOURI STATE UNIV. POLICE SUBSTATION | | BOARD OF GOVERNORS MISSOURI STATE UNIVERSITY 901 SOUTH NATIONAL SPRINGFIELD, MO 65897 PHONE (417) 836-4590 FAX (417) 836-7669 ATTN: VICE PRESIDENT- ADMINISTRATIVE SERVICES | |

**INTERGOVERNMENTAL AGREEMENT REGARDING
LAW ENFORCEMENT SERVICES**

THIS AGREEMENT, made and entered into this 16 day of June, 2026, by the parties identified above.

WHEREAS, the City of Springfield, Missouri ("City"), a municipal corporation organized and operating under the Constitution and Laws of the State of Missouri and the Springfield City Charter, and the Board of Governors ("Board") of Missouri State University, a university organized and operating under the Constitution and Laws of the State of Missouri, are mutually desirous of revising, renewing, and extending the period of the preexisting intergovernmental agreement for providing police services within and around the immediate campus area of Missouri State University ("MSU"); and

WHEREAS, the City and the Board are resolved that an agreement providing for enhanced law enforcement services within and around the campus of MSU will be of mutual benefit to the parties to this agreement.

NOW, THEREFORE, IN CONSIDERATION OF THE TERMS AND CONDITIONS HEREIN STATED, THE CITY AND THE BOARD HEREBY ENTER INTO THE FOLLOWING AGREEMENT REGARDING LAW ENFORCEMENT SERVICES TO BE PROVIDED WITHIN AND AROUND THE CAMPUS OF MSU:

A. STAFFING OF THE POLICE SUBSTATION

1. The Board agrees to provide, at its expense, a facility deemed suitable by the City for a police substation, to be located on the MSU campus as defined in Section B.1. of this agreement.

2. The City agrees to staff the police substation located on the MSU campus as promised herein. The Springfield Police Department expressly reserves and retains the right to direct and supervise all police personnel assigned to the police substation at all times this agreement is in effect. If requested, the Board agrees to provide approximately 2 hours per week of clerical assistance for the substation operation. The City will provide personnel and equipment for the purpose of staffing the police substation in accordance with the following schedule:

- a. The City agrees to staff the MSU substation with ten (10) full-time police officers. The minimum staffing of the MSU substation shall not fall below eight (8) full-time police officers, unless officers are reassigned pursuant to Section B, Paragraph 5 below. Those ten (10) police officers shall consist of: eight (8) police officers, one (1) police sergeant, and one (1) police corporal. In the event that the staffing is reduced to eight (8) full-time police officers, the officers shall consist of: seven (7) police officers, one (1) police sergeant or acting sergeant. The City agrees to provide 24-hour, 7-days per week police services on the campus. This will be accomplished through the assigned staff and the use of overtime. At the request of MSU, one (1) additional police officer may be added to bring the MSU substation to eleven (11) full-time police officers to reduce the overtime cost, provided sufficient notice is given to the Springfield Police Department to allow for the inclusion of the additional position into the recruit academy.

b. The division of costs for the ten (10) police officers provided to MSU under the terms of this agreement shall be that MSU fund 80% and the City fund 20% of the combined total of the salaries of the ten full-time officers assigned to the substation. The term "salaries" as used in this paragraph shall include: the officers' base salary and benefits. Should the parties agree in writing to increase the staffing of the substation to more than ten (10) officers, MSU shall be responsible for the entire salary of any additional officer assigned to the substation. If the staffing shall fall below ten (10) police officers pursuant to Section B, Paragraph 6 below for a period in excess of fourteen (14) days, MSU shall only be responsible for 80% of the total salaries of the remaining officers. (See Exhibit B attached hereto and incorporated herein by reference.)

c. Officers of the MSU substation who participate in special safety and enforcement projects agreed to between MSU safety and security staff and the Police MSU Substation Supervisor within and around the campus of MSU will be compensated at the guaranteed rate of time and one-half (money or compensatory time) for the actual time during which the officer is engaged in the performance of the special project. The cost of such compensation shall be reimbursed by the Board. Assignment of officers to such MSU special safety or enforcement projects is at the discretion of the Police MSU Substation Supervisor.

d. FISCAL YEARS SUBSEQUENT TO FY 13-14

(1) The parties may reassess the staffing needs for the police substation on an annual basis, or more frequently if either party deems it necessary to do so.

(2) The parties agree that the staffing levels designated in paragraph A.2.a will be continued for so long as this agreement is in effect, provided the staffing levels are not adjusted or revised in accordance with the terms and conditions of this agreement.

e. The City agrees to require all officers working on the MSU campus to attend MSU's Campus Security Authority training in compliance with the Jeanne Clery Disclosure of Campus Security Policy and Campus Crime Statistics Act (Clery Act). In addition, the City agrees to notify MSU of incidents being investigated by the SPD that pose an imminent or impending threat to the campus. The notification will be made in a timely manner that allows MSU to notify the campus community to take protective actions as required in the Clery Act.

3. The City agrees to designate one (1) substation officer to participate in the University's Behavioral Intervention Team (BIT) meeting, occurring weekly on Wednesdays at 10:00 a.m. in room 415 of Plaster Student Union, and as may be otherwise modified from time to time. Such dedicated officer shall liaison with the University's BIT at no additional cost to the University and consistent to the University's obligations under the Family Educational Rights and Privacy Act of 1974, 20 U.S.C. § 1232g; 34 CFR § 99 et seq. ("FERPA").

B. LAW ENFORCEMENT SERVICES TO BE PROVIDED BY THE CITY

1. The parties agree and understand that the primary purpose of the police substation is to bring the police and the campus community together in a unified effort to: (1) enhance public safety, (2) prevent crime, and (3) to make this, as a neighborhood, a better place to live. The parties therefore commit to exercise their best efforts to cooperate and communicate regarding matters of obvious concern. Recognizing the University may have helpful information, both parties are committed to open communication and, as appropriate, exchange of information. Nothing in this paragraph should be construed to require the divulgence of confidential or privileged information. The objective will be to create positive interaction and to establish a partnership between police and the campus community as defined in this section in the process of problem identification and problem resolution. MSU authorizes City of Springfield to enforce City of Springfield ordinances as well as state law on the campus.

a. The MSU campus is identified and delineated in the map, Exhibit A, and incorporated herein by reference. The MSU campus is generally described as two adjoining sections with the first area bounded by one block east of National Avenue on the east; Loren Street on the south; Kimbrough Avenue to the west; and St. Louis Street on the north; with the second area bounded by Benton Avenue/Kimbrough Avenue on the east; Walnut Street on the south; Main Avenue on the west and Tampa Street on the north. In addition, it is agreed that SPD officers assigned to the MSU Police Substation will routinely patrol and provide police services to all other satellite facilities owned or leased by MSU within the corporate city limits of the city of Springfield.

b. In addition to the defined area just described, the term "in and around the MSU campus area" shall include the perimeter streets, and shall also include all recognized Greek fraternity and sorority houses, without regard to their location, whether inside or outside the defined area.

2. Springfield police officers assigned to the police substation will work flexible shifts in accordance with the calls for service and crime-problem identification demands, based upon a 40 hour work week for each officer assigned.
 3. The Springfield Police Department will assign an extra officer to the substation when requested, on designated Friday and Saturday nights, such as at the beginning and end of the school year, as determined by the substation supervisor.
 4. Springfield police officers assigned to the police substation will provide a visible police presence to the MSU campus area.
 5. The Springfield Police Department will investigate all accidents involving MSU and Bearline vehicles within the City of Springfield or on MSU property when requested.
 6. The parties expressly agree and stipulate that, notwithstanding any other provision of this agreement to the contrary, the Springfield Police Department reserves and retains the right to temporarily reassign police officers assigned to the police substation to other duties in the following situations:
 - a. Emergency situations. In cases of emergency, or extraordinary needs for service in other locations the Springfield Police Department reserves and retains the right to utilize those officers assigned to the MSU substation as needed, for the duration of the emergency, including below the minimum staffing noted in Section A.2.A, if needed.
 - b. Staffing shortage reassignment. Staffing shortage reassignment shall mean reassignment of up to two (2) of the ten (10) police officer positions to a location other than the MSU substation on a full-time basis. In the event of reassignment, the City expressly agrees to restore the staffing of the police substation to the levels set out in Section A of this agreement as soon as possible in light of existing circumstances. Any reassignment will adhere to the minimum staffing levels agreed to in Section A.2.A.
 - c. Temporary reassignment. Temporary reassignment shall mean reassignment of MSU substation police officer positions to a location other than the MSU substation which reduces the MSU substation staffing below eight (8) positions on a full-time basis. Temporary reassignment may only be done by mutual agreement and for a specified amount of time.
 7. The parties agree and understand that police officers assigned to the police substation will on occasion be absent from their duties as a result of illness, vacation leave, personal leave, funeral leave, compensatory time, training time, court appearances, military leave, and other similar causes of absence. In such cases the existing workload will be assumed by other members of the police substation staff. In the event an absence of any officer assigned to the police substation exceeds fourteen (14) days, the City will review the staffing needs of the police substation and will assign such additional personnel as may be necessary to the effective functioning of the unit depending upon availability of personnel.
 8. The parties agree and understand that assignment to the MSU Substation will not penalize assigned employees and will not in any way threaten employment rights, promotional opportunities, training opportunities, or fringe benefits.
 9. The Chief of the Springfield Police Department and the MSU President, or their designees, shall be responsible for developing all necessary procedures for the coordination of services between the two agencies.
 10. The substation will maintain records which are available to the President (or his designee) to include but not limited to:
 - a. Substation payroll records.
 - b. Time sheet and detailed billing information sufficient for invoice reconciliation.
 - c. Work schedule of substation officers.
 - d. Calls For Service data within the designated substation area as defined by this contract.
 - e. Appropriate crime statistic information sufficient for Federal Clery reporting.
 - f. Provide information consistent with legal restrictions from police reports.
 - g. Equipment purchase orders.
-

h. Data by city service center.

C. RESPONSIBILITIES OF THE BOARD OF GOVERNORS

1. The Board agrees to provide and maintain a facility mutually deemed suitable by the City and the Board for a police substation, to be located in the MSU campus area as defined in Section B.1. of this agreement. The Board agrees to bear sole responsibility for the cost of operating and maintaining such facility for so long as this agreement is in effect.
2. The Board agrees to pay for services provided by the City in a total amount not to exceed One Million One Hundred Fifty Thousand Three Hundred Eight-Two Dollars and Sixty-Eight Cents (\$1,150,382.68) based on the cost projections set forth in Exhibit B and C attached hereto and incorporated herein by reference.
3. The Board agrees to pay the cost of the overtime, uniform allowance, equipment depreciation, transportation, software and training costs of all full-time officers assigned to the substation based on the cost projections set forth in the attached Exhibits B and C, attached hereto and incorporated herein by reference.
4. The City will bill the Board on a monthly basis for law enforcement services provided pursuant to this agreement. The Board shall remit to the city, money owed to the City under the terms of this agreement, on or before thirty (30) days after the date of the invoice, unless there is a dispute regarding the amount of the invoice in which case the parties agree to meet and discuss in good faith the invoice amount.
5. The Board agrees to provide an e-bicycle for each substation officer. The e-bicycle will meet the Springfield Police Department's specifications and will be replaced on a three-year cycle.

D. OTHER TERMS AND CONDITIONS

1. Conflicts. No salaried officer or employee of the City, and no member of the City Council or the Board shall have a financial interest, direct or indirect, in this contract. A violation of this provision renders the contract void.
2. Liability. The City hereby agrees to assume responsibility for the liabilities imposed by law on its employees, agencies, and institutions, including but not limited to all actions of its police officers undertaken on the MSU campus. The Board hereby agrees to assume responsibility for the liabilities imposed by law on its employees, agencies, and institutions. Nothing herein shall be construed to waive any sovereign, official or governmental immunity applicable to either party, its board or council members, officers or employees.
3. Notices. All notices required or permitted herein under and required to be in writing may be given by first class mail addressed to the Springfield City Manager, 840 Boonville, Springfield, Missouri 65802, and to the Board of Governors, Missouri State University, 901 South National, Springfield, Missouri 65897. The date of delivery of any notice shall be the date falling on the second full day after the date of its mailing.
4. Jurisdiction. This agreement and every question arising thereunder shall be construed and determined according to the laws of the State of Missouri. Should any part of this agreement be adjudicated, venue shall be proper only in the Circuit Court of Greene County, Missouri.
5. Termination of Agreement. Either party shall have the right to terminate this agreement upon giving written notice of intent to terminate to the other party at least 180 days prior to the date of termination.
6. Failure of Appropriations and Cancellation of Agreement. The parties mutually agree and understand that continuation of this agreement is subject to annual budget appropriations. Subject to the requirements of Section D.5., should the Springfield City Council or the Board fail to appropriate funds to continue staffing of the police substation, this agreement may be terminated by either party as of the last date upon which appropriated funds are available to either or both parties for continuation of staffing under the agreement.
7. Nondiscrimination. The parties agree not to discriminate on the basis of age, sex, religion, disability, race, national origin, ancestry, veteran status, sexual orientation, gender identity, or color, in employment, accommodation or provision of services in carrying out the terms and provisions of this agreement.
8. Term of the Agreement. Subject to all of the foregoing terms and conditions, the term of this Agreement shall be from July 1, 2026 through June 30, 2027. Thereafter, the parties may annually renew the Agreement for successive periods under such terms and conditions as may be agreed to at that time. Each addendum or renewal of the Agreement shall be in written form, executed by the Springfield City Manager and the President for MSU, on such terms and conditions as may be agreed

to by the City Manager and the President for MSU. Should the term of this contract end without a renewal being timely enacted, parties shall continue to follow these contract terms on a month-to-month basis until such time a new contract can be executed or one of the parties terminates the contract pursuant to Paragraph D.5 above.

9. Compliance with all laws. The parties agree to abide and follow all federal, state, and local laws in performing the duties set forth in this contract including, without limitation, Mo. Rev. Stat § 173.2050, which requires the parties to establish and follow certain policies and protocols regarding sexual assault, domestic violence, dating violence, and stalking involving Students and other members of MSU's campus community. Said policies and protocols are shown in Exhibit D, which is attached hereto and incorporated herein by reference.

IN WITNESS WHEREOF, the parties hereto have set their hands and seals on the day and year herein stated.

APPROVED AS TO FORM


The Board of Governors of Missouri State University

By: _____
Attorney for Board of Governors

By: _____
President of the University or designee

APPROVED AS TO FORM

The City of Springfield, Missouri

By:  _____
By: Chris Hoeman (Jun 16, 2026 17:04:57 CDT)
City Attorney or designee

By:  _____
City Manager or designee

CERTIFICATE OF DIRECTOR OF FINANCE

I certify that the expenditure contemplated by this document is within the purpose of the appropriation to which it is to be charged and that there is an unencumbered balance of appropriated and available funds to pay therefor.

 _____
Director of Finance or his designee

EXHIBIT A MSU CAMPUS MAP

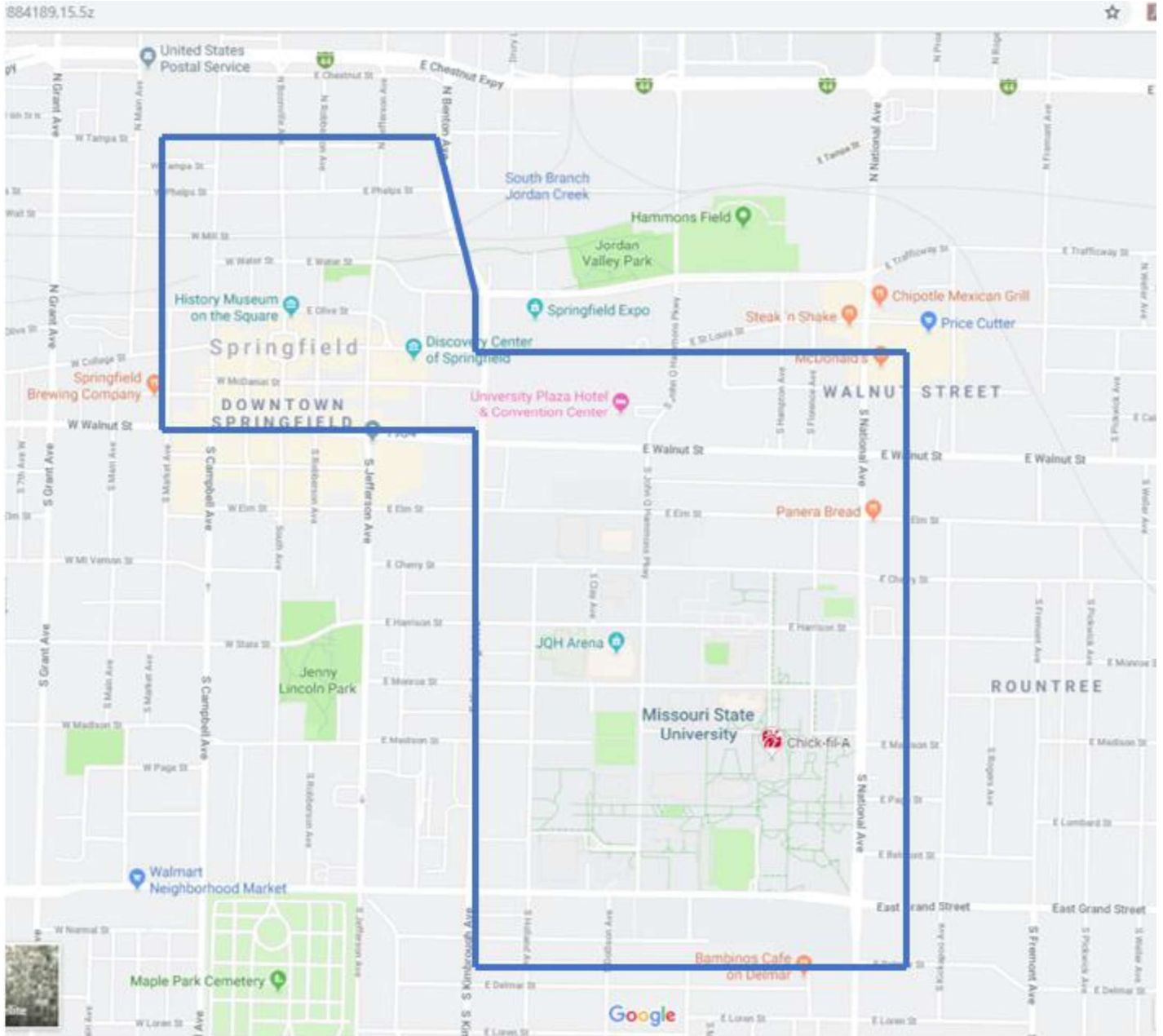


EXHIBIT B
Cost of MSU Substation Account
FY 2026-2027

| | Totals |
|--|-----------------------|
| SALARIES / BENEFITS* | |
| Sergeant (1), Corporal (1), and Officers (8) | |
| MSU Cost – 80% of Total Cost _____ | \$992,516.00 |
| OVERTIME _____ | \$106,553.00 |
| Subtotal: _____ | \$1,099,069.00 |
| OVERHEAD: | |
| UNIFORM ALLOWANCE (10 Officers) _____ | \$14,500.00 |
| TRAINING COST _____ | \$4,400.00 |
| TRANSPORTATION AND SOFTWARE COST ** _____ | \$32,413.68 |
| Subtotal: _____ | \$51,313.68 |
| Total Contract Amount _____ | \$1,150,382.68 |

* Salary information is calculated at actual officer’s salaries and top step for vacant positions and includes longevity pay, education incentive, pension contribution, Medicare, workers’ comp, etc. Salaries and Benefits above is 80% of cost.

** (See Exhibit C)

EXHIBIT C
MSU Substation Transportation, Equipment and Software Cost
FY 2026-2027

Transportation

| | 2025 (2501) | 2021 (2158) | 2017 (2720) | 2016 (2111) |
|---------------------|--------------------|--------------------|--------------------|--------------------|
| | Ford Interceptor | Ford Interceptor | Ford Explorer | Ford Explorer |
| Purchase cost | 78,607.58 | 48,017.43 | \$48,048 | \$38,350.00 |
| 7 Year Depreciation | 11,229.65 | 6,859.63 | Fully Depreciated | Fully Depreciated |

| | |
|---|--------------------|
| Annual Depreciation for two (2) vehicle | \$18,089.28 |
| Fuel Cost ** | \$7,130.00 |
| Maintenance and Repair Cost ** | \$4,175.00 |
| Vehicle Subtotal | \$29,394.28 |

Equipment

Ten (10) Body Worn Cameras are fully depreciated.

Five (5) e-Bikes are fully depreciated.

Software

Ten (10) Office 365 annual software license fees \$301.94 each

Software Subtotal \$3,019.40

Total Annual Transportation, Equipment and Software Cost \$32,413.68

* Cost of the vehicle with standard law enforcement, including mobile data terminal and emergency equipment. All equipment will be maintained in good working order.

** Figure based on actual and averages for FY26 (July 2024-June 2025). Figures from Fleet Administrator.

EXHIBIT D
Policies and Protocols Regarding
Sexual Assault, Domestic Violence, Dating Violence, and Stalking

Consistent with the provisions of Title IX of the Education Amendments of 1972, 20 U.S.C.A. § 1681, *et seq.* (“Title IX”), and the Violence Against Women Act (“VAWA”), MSU will investigate all reports of sexual assault, domestic violence, dating violence and stalking that are brought to MSU’s attention, regardless as to where the conduct is alleged to occur, which involve member(s) of the MSU campus community. (Note: Such reports will be investigated by MSU regardless as to where the conduct is alleged to have occurred, in that MSU is obligated to determine whether the alleged conduct occurred in the context of an educational program or activity, or has continuing effects on the MSU campus or in an off-campus educational program or activity.)

Consistent with the requirements of Title IX and VAWA, and the directives of the Department of Education’s Office for Civil Rights (“OCR”), MSU will honor the wishes of a complainant/victim as to whether to notify the Springfield Police Department of an incident of alleged sexual assault, domestic violence, dating violence and or stalking. The reporting of any such offense will be the choice and the responsibility of the complainant/victim. Notwithstanding the foregoing, nothing in this Exhibit D shall be construed so as to preclude the Springfield Police Department from investigating any and all allegations of criminal activity – including allegations of sexual assault, domestic violence, dating violence, or stalking – that are reported to the Springfield Police Department or otherwise come to the attention of the Springfield Police Department.

Subject to its obligations under the Family Educational Rights and Privacy Act of 1974, 20 U.S.C. § 1232g; 34 CFR § 99 *et seq.* (“FERPA”), MSU will cooperate with the Springfield Police Department, in terms of any law enforcement investigation of sexual assault, domestic violence, dating violence and or stalking involving members of the MSU campus community, if authorized by the complainant/victim or pursuant to a lawfully issued search warrant, subpoena, or court order. The Springfield Police Department agrees to use best efforts to communicate with MSU regarding investigations or reports of sexual assault, domestic violence, dating violence and or stalking involving members of MSU’s campus community, provided that such communication, in the reasonable estimation of the Springfield Police Department or the Greene County Prosecuting Attorney, will not jeopardize the integrity of an investigation, or subsequent prosecution, of sexual assault, domestic violence, dating violence and or stalking.

Depending on the facts and circumstances of an individual case, one or both parties may have jurisdiction to investigation incident of sexual assault, domestic violence, dating violence and or stalking involving members of the MSU campus community. The term jurisdiction, as used herein, means that MSU shall have jurisdiction to conduct investigations consistent with its Title IX/VAWA obligations and its educational interests, whereas SPD shall have jurisdiction to conduct investigations from a law enforcement/criminal perspective. Both parties understand and agree that such investigations are independent and may happen simultaneously, and agree to provide one another with as much courtesy and communication as may be possible, given the facts and circumstances of the individual case.

The parties acknowledge and agree that this Exhibit D is intended fully conform to the requirements of Mo. Rev. Stats. § 173.2050. The parties further acknowledge that, pursuant to Mo. Rev. Stat. § 173.2050.3, the Missouri Department of Public Safety has been charged with promulgating rules and regulations by August 28, 2016, to facilitate the implementation of the requirements of Mo. Rev. Stat. § 173.2050. Thus, the parties agree to evaluate any and all such promulgating rules and regulations, and to work together in good faith to modify their collaborative practices and, as necessary, this Exhibit D, to ensure continued legal compliance.

VI.B.

MISSOURI STATE UNIVERSITY

BOARD RESOLUTION

BIDS & QUOTATIONS NO. 1642-26
Approval of proposals and award of contracts to
renovate rooms 422 and 424 at Carrington Hall

BE IT RESOLVED by the Board of Governors for Missouri State University that the proposal from the Campus Construction Team in the amount of One Hundred Three Thousand Five Hundred Forty-one and 00/100ths dollars (\$103,541.00) and the proposal from Gerken Environmental Enterprises Inc. in the amount of Ten Thousand Six Hundred Ninety-five and 00/100ths dollars (\$10,695.00) to renovate rooms 422 and 424 at Carrington Hall be accepted, approved, and awarded.

BE IT FURTHER RESOLVED that the financial plan be established as follows:

Project Budget

| | |
|------------------------------------|---------------------|
| Consultant Fees | \$0.00 |
| Construction Costs | \$103,541.00 |
| Other Construction Costs | \$10,695.00 |
| Project Administration | \$2,000.00 |
| Construction Contingency | \$56,764.00 |
| Furniture, Fixtures, and Equipment | \$135,000.00 |
| Telecommunications | \$28,000.00 |
| Relocation Costs | \$4,000.00 |
| Total Project Budget | \$340,000.00 |

Funding Source

| | |
|---|---------------------|
| Reno Carrington Hall, Rm 422/424 budget | \$340,000.00 |
| Total Funding Source | \$340,000.00 |

BE IT FURTHER RESOLVED that this be paid from the Reno Carrington Hall, Rm 422/424 budget funded by the Institutional Effectiveness Office and Institutional Research budgets.

BE IT FURTHER RESOLVED that the Vice President for Administrative Services or the University Architect and Director of Planning, Design and Construction be authorized to sign the agreement with the firm selected, incorporated herein by reference, and perform those acts necessary to carry out and perform the terms of the agreement. With approval of the above project budget, authorization is also provided to further sign agreements, amendments to existing agreements, and/or easements directly related to this project as long as the approved project budget is not exceeded.

Melissa Gourley
Board Chair

Passed at meeting of
June 26, 2026

Rowena Stone
Secretary to the Board

COMMENTS:

This project renovates rooms 422 and 424 at Carrington Hall. Work includes new carpet, paint, ceiling tiles, and furniture. The work is scheduled to be completed during the fall 2026 semester.

Other construction costs include asbestos abatement of contaminated flooring.

This project will be paid from the Reno Carrington Hall, Rm 422/424 budget funded by the Institutional Effectiveness Office (\$40,000.00) and Institutional Research (\$300,000.00) budgets.

V.I.C.

MISSOURI STATE UNIVERSITY

BOARD RESOLUTION

AGREEMENT NO. 493-26

Approval of License Agreement for Tower Attachments Between Missouri State University and Missouri State Highway Patrol

WHEREAS, Missouri State University operates a transmission tower and equipment at its site at the Northwest Quarter of the Southwest Quarter of Section 31, Township 22 North, Range 21 West, Taney County, Missouri; and

WHEREAS, the Missouri State Highway Patrol has leased tower space at this site since July 1995 under Lease #10600555, most recently renewed in July 2016, for the attachment and operation of communications equipment; and

WHEREAS, the leasing of excess antenna and feedline capacity on the University's tower provides revenues to support the operation and maintenance of the University's radio towers and public radio network; and

WHEREAS, the parties desire to enter into a new License Agreement for Tower Attachments, effective July 1, 2026, for a one-year term automatically renewable for up to nine (9) additional one-year terms, at a license fee of \$1.40 per month per foot of coaxial cable on the tower, with the current cable footage agreed to be 375 feet; and

NOW, THEREFORE, BE IT RESOLVED by the Board of Governors of Missouri State University that the License Agreement for Tower Attachments between the Board of Governors of Missouri State University and the Missouri State Highway Patrol, effective July 1, 2026, is hereby approved; and

BE IT FURTHER RESOLVED that the Vice President for Administrative Services be authorized to execute the License Agreement for Tower Attachments and to perform those acts necessary to carry out and complete the contemplated transaction and all future renewals related to Lease #10600555.

Melissa Gourley
Board Chair

Passed at meeting of
June 26, 2026

Rowena Stone
Secretary to the Board

COMMENTS:

This License Agreement for Tower Attachments is a continuation and renewal of Lease #10600555 originating in July 1995 between the Board of Governors of Missouri State University and the Missouri State Highway Patrol, subsequently renewed in July 2016.

The Agreement authorizes the Missouri State Highway Patrol to attach and operate communications equipment on the University's KSMU-FM tower in Taney County, Missouri. The license fee is \$1.40 per month per foot of coaxial cable, with the current agreed cable footage of 375 feet. The Agreement commences July 1, 2026, for a one-year term and is automatically renewable for up to nine additional one-year terms unless either party provides 90 days' written notice of intent not to renew.

The Agreement has been reviewed by the Office of General Counsel.

VII.A.

MISSOURI STATE UNIVERSITY

BOARD RESOLUTION

PROCUREMENT CONTRACT NO. 1-26

Approval of an extension of an expiring contract for an Integrated Library System (ILS) Platform for University Libraries

BE IT RESOLVED by the Board of Governors of Missouri State University that the proposal from Otto Harrossowitz in the amount of Three Hundred Sixty-Seven Thousand Three Hundred Fifty-Nine and 00/100 dollars (\$367,359.00) be accepted, approved, and awarded.

BE IT FURTHER RESOLVED that this renewal be paid from the Library Administration Operating Service Educational Libraries A02000 172000 73402 041 budget.

BE IT FURTHER RESOLVED that the Director of Procurement Services and University Procurement Services Buyer be authorized to sign the renewal agreement with the contractor selected, incorporated herein by reference, and perform those acts necessary to carry out and perform the terms of the agreement. With approval of the above budget, authorization is also provided to further sign agreements, amendments to existing agreements, and/or easements directly related to this agreement as long as the approved budget is not exceeded.

Melissa Gourley
Board Chair

Passed at meeting of
June 26, 2026

Rowena Stone
Secretary to the Board

COMMENTS:

Recommend approval to extend through June 30, 2029, a June 20, 2026 expiring solicited contract approved by the Board of Governors in 2023 with EBSCO for its FOLIO Integrated Library System (ILS) platform. The proposed term is July 1, 2026 through June 30, 2029.

EBSCO is a leading provider for both public and nonpublic entities, and its customizable library platform can be made specific to the University.

As a flexible open-source Library Services Platform solution, FOLIO provides acquisitions, cataloging, collection management, circulation, reporting functionality, and a robust Application Program Interface (API) to support operations, resource access, and strategic objectives for the University Libraries.

FOLIO Services from EBSCO provides a managed, cloud-hosted instance of the FOLIO platform and its modules, maintained and supported by EBSCO.

EBSCO Discovery Service (EDS) provides an integrated discovery system, allowing university students, faculty, and staff a unified interface to discover both print and electronic resources, owned or subscribed, to which access is facilitated by the University Libraries. It is the primary search tool for students and faculty, offering a single, intuitive entry point to licensed scholarly content and significantly increasing the value and visibility of collections.

Included in the package are EBSCO FOLIO and EBSCO Discovery Service (EDS), and all collective components are essential to managing and providing access to the more than 1.3 million physical and electronic items held by University Libraries. As the core system FOLIO serves to track acquisitions, licenses, and usage, ensuring strong fiscal oversight and efficient management of resources.

Together, these platforms maximize the investment, while supporting teaching, learning, and research through reliable, modern access to information.

Contract to be paid from the Library Administration Operations Service Educational Libraries (\$367,359.00) budget.

VII.B.

MISSOURI STATE UNIVERSITY

BOARD RESOLUTION

PROCUREMENT CONTRACT NO. 2-26

Approval of and renewal of Class S1 Domestic Origin and Wiley Titles and Taylor & Francis Titles Periodicals Serial Subscription

BE IT RESOLVED by the Board of Governors of Missouri State University that the proposal from Otto Harrossowitz in the amount of Eight Hundred Twenty-four Thousand and 00/100 dollars (\$824,000.00) be accepted, approved, and awarded.

BE IT FURTHER RESOLVED that the Annual Fee be established as follows:

| Description | Annual Fee |
|---|---------------------|
| Class S1 Domestic Origin | \$474,500.00 |
| Periodicals for Serials Subscription Renewals | \$349,500.00 |
| Total | \$824,000.00 |

BE IT FURTHER RESOLVED that this renewal be paid from the Library Administration Operating A02002 172000 75006 041 budget.

BE IT FURTHER RESOLVED that the Director of Procurement Services and University Procurement Services Buyer be authorized to sign the renewal agreement with the contractor selected, incorporated herein by reference, and perform those acts necessary to carry out and perform the terms of the agreement. With approval of the above budget, authorization is also provided to further sign agreements, amendments to existing agreements, and/or easements directly related to this agreement as long as the approved budget is not exceeded.

Melissa Gourley
Board Chair

Passed at meeting of
June 26, 2026

Rowena Stone
Secretary to the Board

COMMENTS:

Renewal of Contract C8269-1 with Otto Harrassowitz is for the purchase of (1) Periodicals Class S1 Domestic Origin and (2) Periodicals – Serials Subscription renewals for the period July 1, 2026 through June 30, 2027. Subscription renewals represent the Library’s FY2027 subscription renewals for a large group of domestic periodicals, and the Serial Subscription renewals for Wiley Titles, and Taylor & Francis Titles.

Contract C8269-1 Subscription Period is July 1, 2026 through June 30, 2027, which is the second of four one-year renewal options.

Prices and mailing services for the first renewal will remain the same as during the original contract period.

Subject to continued satisfactory performance, the University will continue to exercise the remaining available annual renewal options when due.

Contract to be paid from the Library Administration Operations (\$824,000.00) budget.

VII.C.

MISSOURI STATE UNIVERSITY

BOARD RESOLUTION

PROCUREMENT CONTRACT NO. 3-26
Approval of and renewal of Class S2 Non-Domestic
Titles Subscription

BE IT RESOLVED by the Board of Governors of Missouri State University that the proposal from Otto Harrossiwitz in the amount of Four Hundred Twenty One Thousand and 00/100 dollars (\$421,000.00) be accepted, approved, and awarded.

BE IT FURTHER RESOLVED that this renewal be paid from the Library Materials A02000 172002 75006 041 budget.

BE IT FURTHER RESOLVED that the Director of Procurement Services and University Procurement Services Buyer be authorized to sign the agreement with the contractor selected, incorporated herein by reference, and perform those acts necessary to carry out and perform the terms of the agreement. With approval of the above budget, authorization is also provided to further sign agreements, amendments to existing agreements, and/or easements directly related to this agreement as long as the approved budget is not exceeded.

Melissa Gourley
Board Chair

Passed at meeting of
June 26, 2026

Rowena Stone
Secretary to the Board

COMMENTS:

Renewal of Contract C8270-1 with Otto Harrossowitz is for the purchase of Class S2 Non-Domestic Titles, Primarily European Publications for the subscription period of July 1, 2026, through June 30, 2027. Subscription renewals represent the Libraries FY2027 subscription renewals for a large group of foreign periodicals.

Contract C8270-1 Subscription Period is July 1, 2026, through June 30, 2027, which is the second of four one-year renewal options.

Prices and mailing services for the first renewal will remain the same as during the original contract period.

Subject to continued satisfactory performance, the University will continue to exercise the remaining available annual renewal options when due.

Contract renewal to be paid from the Library Materials (\$421,000.00) budget.

VII.D.

MISSOURI STATE UNIVERSITY

BOARD RESOLUTION

PROCUREMENT CONTRACT NO. 4-26
Approval of contract for Trademark Licensing
Services for University Marketing and
Communications

BE IT RESOLVED by the Board of Governors of Missouri State University that the proposal from Collegiate Licensing Company (CLC) for Trademark Licensing revenue be accepted, approved, and awarded.

BE IT FURTHER RESOLVED that the Revenue be established as follows:

| Estimated Annual Return to University | | |
|--|----------------------------------|---------------------------------|
| Fiscal Year | Estimated Gross Royalties | Estimated Royalty Return |
| FY27 | \$300,000.00 | \$240,000.00 |
| FY28 | \$350,000.00 | \$285,000.00 |
| FY29 | \$400,000.00 | \$330,000.00 |
| FY30 | \$400,000.00 | \$330,000.00 |
| FY31 | \$400,000.00 | \$330,000.00 |
| Royalty subtotal | \$1,850,000.00 | \$1,515,000.00 |
| +Signing Bonus | | \$50,000.00 |
| +Marketing | | \$35,000.00 |
| +Multimedia Rights | | \$75,000.00 |
| | Estimated Five-year Value | \$1,675,000.00 |

BE IT FURTHER RESOLVED that revenue from this contract be posted to the Intercollegiate Athletics Administration H02000 222000 54135 201 budget.

BE IT FURTHER RESOLVED that the Director of Procurement Services and University Procurement Services Buyer be authorized to sign the renewal agreement with the contractor selected, incorporated herein by reference, and perform those acts necessary to carry out and perform the terms of the agreement. With approval of the above budget, authorization is also provided to further sign agreements, amendments to existing agreements, and/or easements directly related to this agreement as long as the approved budget is not exceeded.

Melissa Gourley
Board Chair

Passed at meeting of
June 26, 2026

Rowena Stone
Secretary to the Board

COMMENTS:

Missouri State University recommends awarding the University Trademark Licensing Contract to Collegiate Licensing Company (CLC), formerly Learfield.

Under the five-year offer, Missouri State University would receive 80% of gross royalties up to \$300,000.00 and 90% of gross royalties for any amount over and above \$300,000.00, along with a \$50,000.00 signing bonus, a \$7,000.00 annual marketing budget and an annual multimedia rights package valued at \$15,000.00 through Missouri State Sports Properties. The estimated five-year value is \$1,675,000.00, contingent upon the continued CLC partnership.

CLC's proposal provided the strongest financial package and creates additional opportunities to grow licensed merchandise sales. The signing bonus and annual marketing support provide immediate resources that can be reinvested in merchandising, retail promotion and brand-aligned product development. Its sponsorship package also creates a direct connection between licensing, athletics visibility and fan engagement, which should help expand awareness and sales of Missouri State University merchandise. Due to the additional promotional resources and CLC's experience managing collegiate licensing programs, CLC offers the best overall value to the University.

Subject to continued satisfactory performance, the University will continue to exercise the remaining available annual renewal options when due.

Revenue from this contract to be posted to the Intercollegiate Athletics Administration H02000 222000 54135 201 budget.

VII.E.

MISSOURI STATE UNIVERSITY

BOARD RESOLUTION

PROCUREMENT CONTRACT NO. 5-26
Approval of an amendment to extend an existing
contract for Video Productions

BE IT RESOLVED by the Board of Governors of Missouri State University that the proposal from Hite Media in the amount of Four Hundred Ninety Six Thousand Two Hundred and 00/100 dollars (\$496,200.00) for one year be accepted, approved, and awarded.

BE IT FURTHER RESOLVED that the Production Cost Estimate for fiscal year 2027 be established as follows:

| Services | Cost |
|--|---------------------|
| ESPN Production, Conference USA, AAC (90 Events) | \$336,200.00 |
| Video Board (Athletics) | 70,000.00 |
| Video Board (Academics/Graduations/Events) | 40,000.00 |
| Incidentals/Maintenance | 50,000.00 |
| Total One Year (Estimated) | \$496,200.00 |

BE IT FURTHER RESOLVED that this contract extension be paid from the Intercollegiate Athletics Advertising H02000 222034 73603 201 budget.

BE IT FURTHER RESOLVED that the Director of Procurement Services and University Procurement Services Buyer be authorized to sign the agreement with the contractor selected, incorporated herein by reference, and perform those acts necessary to carry out and perform the terms of the agreement. With approval of the above budget, authorization is also provided to further sign agreements, amendments to existing agreements, and/or easements directly related to this agreement as long as the approved budget is not exceeded.

Melissa Gourley
Board Chair

Passed at meeting of
June 26, 2026

Rowena Stone
Secretary to the Board

COMMENTS:

Pursuant to University policy, which addresses justification for making awards on a single feasible source basis, Video Services Contract SFS 8333 was awarded by the University to Hite Media for the fiscal year July 1, 2025, to June 30, 2026. This proposed new contract amendment includes a one-year renewal option for fiscal year July 1, 2026 to June 30, 2027.

Services under this contract provide the University significant national televised coverage for multiple sports on ESPN3, video board services, and video services for academic events such as graduations, convocations, and general events, as well as direct student educational experiences.

In May 2025, ESPN and Conference USA entered into a five-year agreement for media rights for member institutions. Effective July 1, 2025, Missouri State University became a full member of Conference USA. Conference USA is an ESPN exclusive conference, and as a full member the University is responsible for producing events for ESPN.

Hite Media and the University should continue this partnership due to the demonstrated understanding of the University brand and institutional knowledge to promote efficient television production for events and high quality creative content tailored to University audiences. Hite media assists with Video Board Productions, including ESPN, national television productions for FBS football, and all other sporting and non-sporting events.

Included are approximately 75 games provided with footage, highlights, equipment, maintenance, and production to include all sports, making Hite Media is an essential part of Athletics. Maintaining this partnership supports Missouri State Intercollegiate Athletics' goals of enhancing its brand presence, engaging key stakeholders, and efficiently delivering high-quality marketing and media content that advances the department's mission.

The proposed estimated cost of \$496,200.00 for fiscal year 2027 results from an additional \$56,200.00 over \$440,000.00 expended for fiscal year 2026. Factors include broadcast additions and infrastructure-related costs, and significant repairs and maintenance required to maintain the operational reliability of existing production equipment.

Subject to need and continued satisfactory service, utilization of this contract will be evaluated on an annual basis, and ongoing productions will continue to be made.

Contract to be paid from the Intercollegiate Athletics Advertising (\$496,200.00) budget.

VII.F.

MISSOURI STATE UNIVERSITY

BOARD RESOLUTION

PROCUREMENT CONTRACT NO. 6-26

Approval of services contract for Dining Services for West Plains campus to Great Western Dining Services

BE IT RESOLVED by the Board of Governors of Missouri State University that the proposal from Great Western Dining Company in the amount of Five Hundred Thousand and 00/100 dollars (\$500,000.00) be accepted, approved, and awarded.

BE IT FURTHER RESOLVED that this contract be paid from the West Plains Food Service H9001 040043 73408 201 budget.

BE IT FURTHER RESOLVED that the Director of Procurement Services and University Procurement Services Buyer be authorized to sign the agreement with the contractor selected, incorporated herein by reference, and perform those acts necessary to carry out and perform the terms of the agreement. With approval of the above budget, authorization is also provided to further sign agreements, amendments to existing agreements, and/or easements directly related to this agreement as long as the approved budget is not exceeded.

Melissa Gourley
Board Chair

Passed at meeting of
June 26, 2026

Rowena Stone
Secretary to the Board

COMMENTS:

Pursuant to University policy, which addresses justification for making awards on a single feasible source basis, a dining services contract will be awarded by the West Plains campus to Great Western Dining Services for the fiscal year July 1, 2026, to June 30, 2027. This new contract includes two one-year renewal options and replaces a previous Great Western Dining Services contract.

Great Western Dining has served as the food services provider at Grizzly Lofts under agreement with the West Plains campus since 2023. Their management and operation receive positive customer feedback and a reduction of their management fee is being provided to assist with the concern of rising future costs.

Management and operation of the Dining Hall is on a cost-plus management fee basis. Great Western Dining is to be reimbursed for all costs of the campus dining program, including food purchases, labor costs, and management/supervision costs, plus an annual management fee of \$29,000.00. Invoices are to be submitted monthly.

Subject to continued satisfactory performance, the University will continue to exercise the remaining available annual renewal options when due.

Contract is to be paid from the West Plains Food Service (\$500,000.00) budget.

**Report of Gifts
to the
Missouri State University Foundation
Monthly and Year-to-Date**

| | Year | MONTHLY | | | | | | YEAR-TO-DATE | | |
|---------------------------|--------------|-------------------------------|-----------|----------------------------------|-------------|-------------------|-------------|-------------------|--------------|--------------|
| | | Designations under \$1,000 | | Designations \$1,000 and over | | Totals for May | | Running Totals | | Year |
| | | No. | Amount | No. | Amount | No. | Amount | No. | Amount | |
| Annual Gifts | FY 25 | 6,939 | \$161,636 | 67 | \$544,484 | 7,006 | \$706,120 | 79,741 | \$9,556,615 | FY 25 |
| | FY 26 | 7,968 | \$243,083 | 95 | \$655,400 | 8,063 | \$898,483 | 89,353 | \$10,933,856 | FY 26 |
| Capital Facilities | FY 25 | 12 | \$8,221 | 5 | \$141,864 | 17 | \$150,085 | 246 | \$5,971,549 | FY 25 |
| | FY 26 | 47 | \$12,331 | 12 | \$151,150 | 59 | \$163,481 | 454 | \$10,864,165 | FY 26 |
| One Time Gifts | FY 25 | 0 | \$0 | 12 | \$297,308 | 12 | \$297,308 | 149 | \$6,416,543 | FY 25 |
| | FY 26 | 0 | \$0 | 16 | \$1,163,396 | 16 | \$1,163,396 | 243 | \$6,630,986 | FY 26 |
| TOTALS | FY 25 | 6,951 | \$169,857 | 84 | \$983,656 | 7,035 | \$1,153,513 | 80,136 | \$21,944,707 | FY 25 |
| | FY 26 | 8,015 | \$255,414 | 123 | \$1,969,946 | 8,138 | \$2,225,360 | 90,050 | \$28,429,007 | FY 26 |

**MISSOURI STATE UNIVERSITY FOUNDATION
INCOME SUMMARY TOTALS BY TYPE AND SOURCE
07/01/2025 TO 05/31/2026**

| SOURCE | UNRESTRICTED CURRENT | RESTRICTED CURRENT | ENDOWMENT | GIFTS OF PROPERTY | NON-GIFT INCOME* | TOTAL 07/01/2025 TO 05/31/2026 | TOTAL 07/01/2024 TO 05/31/2025 |
|-------------------|-------------------------|-----------------------|--------------------|----------------------|---------------------|-----------------------------------|-----------------------------------|
| ALUMNI | \$91,416 | \$4,403,839 | \$1,258,408 | 14,574 | \$398,645 | \$6,166,882 | \$3,491,756 |
| FRIENDS | 14,429 | 4,075,811 | 595,017 | 55,702 | 255,155 | \$4,996,114 | 7,062,991 |
| PARENTS | 0 | 22,605 | 125 | 0 | 19,180 | \$41,910 | 16,549 |
| FOUNDATIONS | 18,625 | 1,684,211 | 473,749 | 0 | 2,920 | \$2,179,505 | 1,130,234 |
| ORGANIZATIONS | 31,070 | 2,535,698 | 2,784,560 | 4,372 | 0 | \$5,355,700 | 3,983,444 |
| BUSINESSES | 7,737 | 4,237,482 | 412,695 | 4,480,071 | 550,911 | \$9,688,896 | 6,259,733 |
| GIFT TOTAL | \$163,277 | \$16,959,646 | \$5,524,554 | \$4,554,719 | \$1,226,811 | \$28,429,007 | \$21,944,707 |

**Per the Tax Cuts and Jobs Act, the US Tax reform bill signed into law effective in 2021, income received from athletics seat assessments and suites are no longer tax deductible.*

DEFERRED GIFT COMMITMENTS

| | UNRESTRICTED CURRENT | RESTRICTED CURRENT | ENDOWMENT | GIFTS OF PROPERTY | TOTAL 07/01/2025 TO 05/31/2026 | TOTAL 07/01/2024 TO 05/31/2025 |
|----------------|-------------------------|-----------------------|-----------|----------------------|-----------------------------------|-----------------------------------|
| DEFERRED GIFTS | 0 | 1,707,000 | 9,563,000 | 0 | \$ 11,270,000 | \$ 2,720,000 |

GRAND TOTAL FOR TESTAMENTARY GIFTS YET TO BE RECEIVED: \$91M

FY 26 TOTAL PLEDGES RECEIVED TO DATE: \$6,088,717

| | NUMBER OF DONORS 7/1/2025 TO 05/31/2026 | NUMBER OF DONORS 7/1/2024 TO 05/31/2025 |
|---------------|--|--|
| ALUMNI | 6,244 | 6,046 |
| FRIENDS | 12,572 | 11,906 |
| PARENTS | 154 | 180 |
| FOUNDATIONS | 38 | 49 |
| ORGANIZATIONS | 446 | 315 |
| BUSINESSES | 651 | 656 |
| TOTAL | 20,105 | 19,152 |

IX.

BE IT RESOLVED by the Board of Governors for Missouri State University that a closed meeting, with closed records and closed vote, be held during a recess of the Finance and Facilities Committee meeting of the Board of Governors to consider items pursuant to the [revised statutes of the State of Missouri 610.021](#):

- A. R.S.Mo. 610.021(1). “Legal actions, causes of action, or litigation involving a public governmental body...”
- B. R.S.Mo. 610.021(2). “Leasing, purchase or sale of real estate by a public governmental body...”
- C. R.S.Mo. 610.021(3). “Hiring, firing, disciplining or promoting of particular employees by a public governmental body...”
- D. R.S.Mo. 610.021(6). “Scholastic probation, expulsion, or graduation of identifiable individuals...”
- E. R.S.Mo. 610.021(9). “Preparation, including any discussions or work product, on behalf of a public governmental body or its representatives for negotiations with employee groups;”
- F. R.S. Mo. 610.021(11) and (12). “Specifications for competitive bidding...;” and “Sealed bids and related documents...;”
- G. R.S.Mo. 610.021(13). “Individually identifiable personnel records, performance ratings or records pertaining to employees or applicants for employment...;”
- H. R.S.Mo. 610.021(14). “Records which are protected from disclosure by law;” and
- I. R.S.Mo. 610.021(18). “Confidential or privileged communications between a public governmental body and its auditor,...”