



Board of Governors Finance & Facilities Committee Meeting

Feb 19, 2026 2:15 PM CST

Robert W. Plaster Student Union, Ballroom East

I. Roll Call Presented by: Governor Tim Francka

II. Approval of Minutes Presented by: Governor Tim Francka

II.A. Minutes of the Finance and Facilities Committee meeting of December 11, 2025

III. Foundation Review Presented by: Brent Dunn, Vice President for University Advancement

III.A. Development Report

IV. Facilities Update Presented by: Matt Morris, Vice President for Administration and Finance, and Mark Wheeler, University Architect and Director of Planning, Design, and Construction

IV.A. Review of Resolution for McDonald Arena Renovation

V. Procurement and Financial Presented by: Matt Morris, Vice President for Administration and Finance

V.A. Review of Procurement Activity Report items over \$250,000

VI. Review Year to Date Financial Statements Presented by: Matt Morris, Vice President for Administration and Finance, and Cindy Schull, Assistant Vice President for Finance & Accounting

VII. Preliminary FY2027 Budget Discussion - Springfield Campus Presented by: President Richard B. Williams and Matt Morris, Vice President for Administration and Finance

VII.A. FY2026 Budget Update

VII.B. Enrollment Update Presented by: Dr. Dawn Medley, Vice President for Enrollment Management

VII.C. FY2027 Initial Fee Summary Discussion

VII.C.1. History of Tuition Increases

VII.C.2. Draft Considerations for 2026-2027 College Fees Presented by: Dr. Clarenda Phillips, Provost and Vice President for Academic Affairs

VII.C.3. Initial Compensation Discussion

VIII. Preliminary FY2027 Budget
Discussion - West Plains Campus Presented by: Zora Mulligan, Chancellor of the West Plains Campus,
and Matt Morris, Vice President for Administration and Finance

VIII.A. FY2026 Budget Update

VIII.B. Enrollment Update

VIII.C. FY2027 Initial Fee Summary Discussion

VIII.C.1. History of Tuition Increases

**IX. Resolution Authorizing Closed Meeting, Pursuant to the Revised Statutes of the State of Missouri
610.021**

X. Adjournment Presented by: Governor Tim Francka

II.A.

**MINUTES OF THE
BOARD OF GOVERNORS FINANCE AND FACILITIES COMMITTEE
MISSOURI STATE UNIVERSITY
THURSDAY, DECEMBER 11, 2025**

The Finance and Facilities Committee of the Board of Governors for Missouri State University held a meeting in the Robert W. Plaster Student Union, Ballroom East, on the Missouri State University Springfield Campus on December 11, 2025, with Governor Travis Freeman, Chair of the Finance and Facilities Committee, presiding. Governor Freeman called the meeting to order at 9:45 a.m.

Roll Call

Present –

Travis Freeman, Committee Chair
Anson Elliott, Committee Member
Tim Francka, Committee Member
Melissa Gourley, Committee Member
Ann Kampeter, Committee Member
Lynn Parman, Committee Member
Jeff Schrag, Committee Member
Chris Waters, Committee Member

Also present – Richard B. Williams, President

Brad Bodenhausen, Vice President for Community and Global Partnerships
Jeff Coiner, Chief Information Officer
Rachael Dockery, General Counsel and Vice President for Legal Affairs and Compliance
Brent Dunn, Vice President for University Advancement
Natalie McNish, Director of Internal Audit and Risk Management
Dawn Medley, Vice President for Enrollment Management
Matt Morris, Vice President for Administration and Finance
Andrea Mostyn, Interim Vice President for Marketing and Communications
Zora Mulligan, Chancellor of the West Plains Campus
Clarenda Phillips, Provost and Vice President for Academic Affairs
Dee Siscoe, Vice President for Student Affairs
Rowena Stone, Secretary to the Board of Governors

Approval of Minutes

Governor Freeman called for a motion to approve the minutes of the October 2, 2025, Finance and Facilities Committee meeting. Governor Melissa Gourley provided a motion, receiving a second from Governor Tim Francka.

Motion passed 8-0.

Year to Date Financial Review

Matt Morris, Vice President for Administration and Finance, called upon Cindy Schull, Assistant Vice President for Finance and Accounting, to review the year-to-date financial statements through October 31, 2025. Ms. Schull shared that the university is financially sound and tracking well for both the Springfield and West Plains campuses.

FY2026 Budget Update

Mr. Morris provided a FY2026 budget update for both the Springfield and West Plains campuses. Highlights of his report included a review of operating non-designated carryforward history, utilization of reserves, FY2026 one-time capital expenditures, prioritization of reserves, and key dates of the budget process.

Mr. Morris reviewed the FY2027 budget process and key dates. He shared additional information on the MOSERS employer contribution rate and federal funds target rate.

Board members asked if all obligations are accounted for in the reserves amount. Mr. Morris stated that all projects are accounted for within the reserve amount. President Williams shared that administration is looking at other obligations and other funds to meet those commitments to ensure that the university maintains the minimum reserves amount.

Board members asked about strategies for being competitive with scholarships without overextending allocated funds. Dr. Dawn Medley, Vice President for Enrollment Management, shared that the university is looking to change the scholarship model, moving to a percentage of net tuition revenue and tuition discounting.

Board members asked about opportunities to refinance bonds. Mr. Morris shared that the university has bond counsel and that as of November 25, there is no opportunity to achieve interest cost savings by refinancing. He shared that the university will continue to monitor the municipal bond rates as they are trending lower, in the event an opportunity for savings becomes possible.

Review of Revisions to G8.04 Investment Policy and G8.09 Operating Funds Cash Reserves Policy

Mr. Morris reviewed proposed revisions to [G8.04 Investment Policy](#) and [G8.09 Operating Funds Cash Reserves Policy](#). These revisions will be voted on during the full Board meeting later in the day.

Procurement and Financial

Mr. Morris reviewed items over \$250,000 included in the procurement activity report to be voted on in the regular Board meeting later in the day:

- Cloud Services for Administrative Systems for Office of Information Services
- Custodial Supplies Campus-Wide for Facilities Management
- Overhead and Programming Fees for McQueary College of Health and Human Services

Facilities Update

Mr. Morris provided a facilities update. He reviewed a resolution for approval of property donation and authorization to execute an agreement with the City of Springfield for the Birthplace of Route 66 Plaza Project to be voted on during the full Board meeting later in the day.

Development Report

Brent Dunn, Vice President for University Advancement, provided a development report from the Missouri State University Foundation through October 31, 2025. He shared that annual gifts, capital facilities, and one-time gifts are up from this time last year. He also noted an increase in

number of donors from this time last year. He shared that numbers for November are also up in all categories.

Adjournment

With no additional information needing to be discussed, Governor Freeman called for a motion to adjourn the meeting. Governor Ann Kampeter provided a motion, receiving a second from Governor Gourley.

Motion passed 8-0.

Meeting adjourned at 10:44 a.m.

Tim Francka
Committee Chair

Passed at the meeting of
February 19, 2026

Rowena Stone
Secretary to the Board

III.A.

Report of Gifts
to the
Missouri State University Foundation
Monthly and Year-to-Date

		MONTHLY						YEAR-TO-DATE		
		Designations under \$1,000		Designations \$1,000 and over		Totals for January		Running Totals		
		Year	No.	Amount	No.	Amount	No.	Amount	No.	Amount
Annual Gifts	FY 25	6,367	\$143,168	50	\$342,032	6,417	\$485,200	49,365	\$5,696,854	FY 25
	FY 26	7,388	\$145,333	52	\$336,966	7,440	\$482,299	55,372	\$6,553,700	FY 26
Capital Facilities	FY 25	8	\$960	2	\$6,500	10	\$7,460	117	\$1,289,908	FY 25
	FY 26	7	\$1,135	7	\$2,141,009	14	\$2,142,144	131	\$7,969,681	FY 26
One Time Gifts	FY 25	0	\$0	14	\$2,096,841	14	\$2,096,841	110	\$4,087,241	FY 25
	FY 26	0	\$0	26	\$1,086,900	26	\$1,086,900	164	\$3,455,264	FY 26
TOTALS	FY 25	6,375	\$144,128	66	\$2,445,373	6,441	\$2,589,501	49,592	\$11,074,003	FY 25
	FY 26	7,395	\$146,468	85	\$3,564,875	7,480	\$3,711,343	55,667	\$17,978,645	FY 26

**MISSOURI STATE UNIVERSITY FOUNDATION
INCOME SUMMARY TOTALS BY TYPE AND SOURCE
07/01/2025 TO 01/31/2026**

SOURCE	UNRESTRICTED CURRENT	RESTRICTED CURRENT	ENDOWMENT	GIFTS OF PROPERTY	NON-GIFT INCOME*	TOTAL 07/01/2025 TO 01/31/2026	TOTAL 07/01/2024 TO 01/31/2025
ALUMNI	\$51,914	\$3,707,302	\$849,294	\$13,397	\$250,122	\$4,872,029	\$2,798,388
FRIENDS	9,617	3,348,984	315,600	54,405	137,649	\$3,866,255	1,846,366
PARENTS	0	5,154	0	0	20,735	\$25,889	9,973
FOUNDATIONS	17,600	838,869	343,600	0	2,920	\$1,202,989	389,953
ORGANIZATIONS	13,651	1,867,513	1,300,384	2,335	0	\$3,183,883	3,295,964
BUSINESSES	2,695	1,725,549	260,750	2,796,851	41,755	\$4,827,600	2,733,359
GIFT TOTAL	\$95,477	\$11,493,371	\$3,069,628	\$2,866,988	\$453,181	\$17,978,645	\$11,074,003

**Per the Tax Cuts and Jobs Act, the US Tax reform bill signed into law effective in 2021, income received from athletics seat assessments and suites are no longer tax deductible.*

DEFERRED GIFT COMMITMENTS

	UNRESTRICTED CURRENT	RESTRICTED CURRENT	ENDOWMENT	GIFTS OF PROPERTY	TOTAL 07/01/2025 TO 01/31/2026	TOTAL 07/01/2024 TO 01/31/2025
DEFERRED GIFTS	0	10,000	4,100,000	0	\$ 4,110,000	\$ 1,135,000

GRAND TOTAL FOR TESTAMENTARY GIFTS YET TO BE RECEIVED: \$84M

FY 26 TOTAL PLEDGES RECEIVED TO DATE: \$4,477,045

	NUMBER OF DONORS 7/1/2025	NUMBER OF DONORS 7/1/2024	
	<u>TO 01/31/2026</u>	<u>TO 01/31/2025</u>	
ALUMNI	5,120	4,563	
FRIENDS	10,093	9,187	
PARENTS	51	102	
FOUNDATIONS	33	36	
ORGANIZATIONS	309	251	
BUSINESSES	457	527	
TOTAL	16,063	14,666	

IV.A.

MISSOURI STATE UNIVERSITY

BOARD RESOLUTION

AGREEMENT NO. 490-26

Approval of consultant and authority to enter into an agreement for architectural and engineering services in conjunction with a renovation of the first floor court and the east wing of McDonald Arena for a new football locker room, weight room, equipment room, and athletic training facility

BE IT RESOLVED by the Board of Governors of Missouri State University that the professional services of Cannon Design in conjunction with a renovation of the first floor court and the east wing of McDonald Arena for a new football locker room, weight room, equipment room, and athletic training facility be accepted, approved, and awarded.

BE IT FURTHER RESOLVED that Cannon Design perform this work for a fixed fee of One Million Four Hundred Thirty-seven Thousand Five Hundred Twenty-five and 00/100ths dollars (\$1,437,525.00) plus reimbursable expenses.

BE IT FURTHER RESOLVED that this be paid from the McDonald Football Locker Room budget funded by private donations.

BE IT FURTHER RESOLVED that the Vice President for Administration and Finance or the University Architect and Director of Planning, Design and Construction be authorized to sign the agreement with the firm selected, incorporated herein by reference, and perform those acts necessary to carry out and perform the terms of the agreement.

Melissa Gourley
Board Chair

Passed at meeting of
February 20, 2026

Rowena Stone
Secretary to the Board

COMMENTS:

The University desires to facilitate the design of the renovation of approximately 8,500 square feet into a home team football locker room, on the first floor of McDonald Arena. This project will include upgrades to fire protection systems, plumbing systems, HVAC systems, piping systems, electrical systems, structured cable serving telecommunications, security management systems, audio video systems, building technology, and environmental graphics. Additionally, the project will include the renovation of an approximately 3,000 square feet training area, 2,200 square feet equipment/storage/laundry area, and an 8,000 square feet weight room on the first floor.

In addition, the project will reconnect and extend the historic below-grade game day tunnel linking McDonald Arena to Plaster Stadium. Once an important piece of campus history, this tunnel will be revitalized creating a dramatic, high-energy moment as the Bears take the field on football game days. This new entrance will elevate the fan experience, intensify pre-game excitement, and establish a powerful new tradition for Missouri State football.

Construction work is scheduled to be completed by the fall 2027 semester.

Cannon Design was the firm selected for this project due to previous experience with complex building construction projects. The consultant will provide comprehensive design services, from pre-design through post-construction.

This project will be paid from the McDonald Football Locker Room budget funded by private donations.

V.A.
MISSOURI STATE UNIVERSITY
OFFICE OF PROCUREMENT SERVICES

FOR APPROVAL

Single feasible source > \$250,000

Lodging CUSA Bowl Game	\$306,296.57
Intercollegiate Athletics Football	(Estimated)

Pursuant to University policy, which addresses justification for making awards on a single feasible source basis, request ratification of lodging expense that was approved by the University President through the Board of Governors on December 11, 2025.

Missouri State University Football Bears represented Conference USA in their first bowl appearance against Sun Belt representative Arkansas State University in the nationally televised contest on ESPN2. The inaugural Xbox Bowl was held on December 18, 2025, in Frisco, Texas.

Payment was processed with OMNI Hotels and Resorts on December 11, 2025.

Note: Funding to be from Intercollegiate Athletics Football Bowl Game EXP Men Lodging H02000 222054 73001 201.

Contract for the purchase of goods and services estimated > \$250,000

Ticketing Software Management System	\$1,410,794.00
Intercollegiate Athletics/JKH Performing Arts Hall	(Estimated Seven-Years)

A competitive solicitation was issued for a comprehensive, internet-based ticket management software solution to support all ticketing functions across Athletics, the Arts, Juanita K. Hammons Hall, and Arena events. Goal of this procurement is to modernize the University's ticketing infrastructure, unify systems across units, improve the patron experience, and expand capabilities in revenue generation, digital engagement, and data security.

Three proposals were received and evaluated. The evaluation committee recommended awarding the contract to Paciolan, whose proposal demonstrated the greatest overall value, strongest technical performance, and most integrated set of solutions across the Athletics and Arts long-term ticketing, marketing, development, and revenue management needs.

ACTIVITY REPORT

PAGE TWO

Paciolan's fully hosted, internet-based solution of systems will provide the University with built-in event management tools, dynamic pricing support, advanced reporting, CRM integrations, improved mobile ticketing capabilities, enhanced fraud prevention, and access control capabilities.

A proposed seven-year term provides price stability, supports long-range financial planning, and aligns with the lifecycle of major system implementations and integrations.

Recommend that a seven-year contract be awarded to Paciolan as the offeror with the lowest per ticket fee and the most cost-effective solution for the University's event patrons.

Note: Funding to be derived entirely from fees collected from patrons a portion of the purchase price of individual tickets.

- (1) Intercollegiate Athletics Services Agreements Software/Hardware Auxiliary H02000 (Sports Organization Code) 73421 201.**
- (2) Tent Production Theatre and Dance Non-Operating Box Office Fees Non-Auxiliary Revenue B02611 102034 53010 001.**
- (3) Musical Theatre Productions Theatre and Dance Non-Operating Box Office Fees Non-Auxiliary Revenue B02017 102034 53010 001.**
- (4) Theatre and Dramatics Ticket Sales Theatre and Dance Non-Operating Box Office Fees Non-Auxiliary Revenue B02036 102034 53010 001.**
- (5) GSB Arena Operations Service Agreements Software/Hardware Auxiliary H02011 342000 73421 201.**
- (6) JKH Hall Operations Services Professional Other Ancillary Support E02003 262000 73420 045.**

ACTIVITY REPORT

PAGE THREE

Single Feasible Source > \$250,000

Apparel Products	\$2,275,000.00
Intercollegiate Athletics	(Seven Years)

Pursuant to University policy, which addresses justification for making awards on a single feasible source basis, request approval to issue a new contract to replace expiring Contract C5730-1 with adidas America Incorporated for five years from July 1, 2026 through June 30, 2031, with two optional one-year renewals.

Contractor will continue to provide apparel, footwear, accessories and equipment for purchase by the University for all varsity sports, coaching staff, and select spirit programs at a discounted price.

In addition, contractor will provide to the University a continued allotment of promotional merchandise, as well as incentive compensation for the sports programs.

Spend has increased in that there are more student athletes in three additional sports programs.

Purchase minimum requirement annually is for \$325,000.00 in adidas products, totaling \$2,275,000.00 for seven years. Discount pricing is 45% for Uniforms, Apparel, Footwear and Locker Room Apparel with 25% on Locker Room Headwear.

Note: Funding to be from Intercollegiate Athletics Supplies Clothing H02000 (Sport Organization Code) 73203 201.

VI.

Missouri State University
 Statement of Revenues, Expenses and Changes in Net Position - unaudited
 Operating Funds

	Current YTD December 31, 2025	Prior YTD December 31, 2024	FY26 Original Budget	Current YTD % of Budget	% Increase/ (Decrease) to Prior YTD
Operating Revenue					
Tuition and fees	\$ 84,917,672.50	\$ 83,604,761.10	\$ 163,144,828.00	52.1%	1.57%
Scholarships and fellowships	(19,025,920.12)	(18,229,007.64)	(33,393,969.00)	57.0%	4.37%
Grants and contracts	98,514.91	37,320.57	150,000.00	65.7%	163.97%
Other revenues	1,413,388.84	1,467,441.06	1,717,878.00	82.3%	-3.68%
Total Operating Revenue	<u>67,403,656.13</u>	<u>66,880,515.09</u>	<u>131,618,737.00</u>	<u>51.2%</u>	<u>0.78%</u>
Operating Expenses					
Salaries	63,866,219.64	63,236,452.13	126,173,494.00	50.6%	1.00%
Benefits	29,219,296.29	28,420,032.27	67,047,206.00	43.6%	2.81%
Utilities	2,689,678.68	2,537,333.81	6,451,949.00	41.7%	6.00%
Travel	731,239.45	899,150.58	1,148,732.00	63.7%	-18.67%
Supplies and services	11,469,674.14	11,255,470.33	19,134,516.00	59.9%	1.90%
Other	4,131,976.83	5,014,861.87	8,958,914.00	46.1%	-17.61%
Total Operating Expenses	<u>112,108,085.03</u>	<u>111,363,300.99</u>	<u>228,914,811.00</u>	<u>49.0%</u>	<u>0.67%</u>
Operating Income (Loss)	<u>(44,704,428.90)</u>	<u>(44,482,785.90)</u>	<u>(97,296,074.00)</u>		
Other Non-operating Revenues (Expenses)					
State appropriations	51,375,474.00	50,607,030.00	104,325,421.00	49.2%	1.52%
Gifts	496,203.00	493,821.00	1,008,888.00	49.2%	0.48%
Other	2,499,856.79	3,848,874.55	6,030,000.00	41.5%	-35.05%
Debt Service Transfers	<u>(2,439,867.05)</u>	<u>(2,407,885.93)</u>	<u>(2,649,633.00)</u>	<u>92.1%</u>	<u>1.33%</u>
Increase (Decrease) in Net Position Before Operating Transfers	<u>7,227,237.84</u>	<u>8,059,053.72</u>	<u>11,418,602.00</u>		-10.32%
Operating Transfers, net	(7,022,061.54)	(5,945,836.89)	(9,880,785.00)		
Operating Transfers, Capital	<u>(3,022,146.28)</u>	<u>(2,376,467.01)</u>			
Operating Transfers, Federal Grants	-	-	-		
Increase (Decrease) in Net Position	<u>\$ (2,816,969.98)</u>	<u>\$ (263,250.18)</u>	<u>\$ 1,537,817.00</u>		
Net Position - Previous Year End	60,110,215.42	79,811,623.20			
Net Position - Current Year	<u>\$ 57,293,245.44</u>	<u>\$ 79,548,373.02</u>			

Missouri State University
 Statement of Revenues, Expenses and Changes in Net Position - unaudited
 Designated Funds

	Current YTD December 31, 2025	Prior YTD December 31, 2024	% Increase/ (Decrease) to Prior YTD
Operating Revenue			
Tuition and fees	\$ 17,862,080.16	\$ 15,646,881.69	14.2%
Scholarships and fellowships	(856,983.31)	\$ (733,885.86)	16.8%
Grants and contracts	2,399,456.41	\$ 2,826,728.48	-15.1%
Other revenues	<u>10,658,738.31</u>	<u>11,274,952.29</u>	-5.5%
Total Operating Revenue	30,063,291.57	29,014,676.60	3.6%
Operating Expenses			
Salaries	9,468,874.63	9,342,714.71	1.4%
Benefits	3,611,453.20	3,369,956.38	7.2%
Utilities	(25,497.42)	(22,539.67)	13.1%
Travel	851,972.37	948,051.01	-10.1%
Supplies and services	6,710,101.06	5,313,960.18	26.3%
Other	<u>(218,469.22)</u>	<u>3,284,409.50</u>	<u>-106.7%</u>
Total Operating Expenses	20,398,434.62	22,236,552.11	-8.3%
Operating Income (Loss)	9,664,856.95	6,778,124.49	
Other Non-operating Revenues (Expenses)			
State appropriations	445,638.00	445,638.00	0.0%
Gifts	1,037,911.66	730,006.22	42.2%
Other	575,647.10	581,673.81	-1.0%
Debt Service Transfers	<u>(1,781,864.36)</u>	<u>(1,761,860.99)</u>	
Increase (Decrease) in Net Position Before Operating Transfers	9,942,189.35	6,773,581.53	
Operating Transfers, net	1,044,217.43	1,178,002.82	
Operating Transfers, Capital	(1,648,909.00)	-	
Operating Transfers, Federal Grants	-	-	
Increase (Decrease) in Net Position	\$ 9,337,497.78	\$ 7,951,584.35	
Net Position - Previous Year End	(222,483,868.43)	(206,771,288.78)	
Net Position - Current Year	<u>\$ (213,146,370.65)</u>	<u>\$ (198,819,704.43)</u>	
Pension/OPEB Impact-Current Year	(300,981,316.49)	(286,624,161.98)	
Net Position excluding pension/OPEB impact-Current Year	<u>\$ 87,834,945.84</u>	<u>\$ 87,804,457.55</u>	

Missouri State University
 Statement of Revenues, Expenses and Changes in Net Position - unaudited
 Auxiliary Funds

	Current YTD December 31, 2025	Prior YTD December 31, 2024	FY26 Original Budget	Current YTD % of Budget	% Increase/ (Decrease) to Prior YTD
Operating Revenue					
Tuition and fees	\$ 9,432,368.26	\$ 7,502,365.64	\$ 18,112,444.00	52.1%	25.73%
Scholarships and fellowships	(4,645,847.43)	(4,101,883.83)	(8,384,482.00)	55.4%	13.26%
Grants and contracts	66,850.00	50,400.00	60,000.00		
Other revenues	<u>28,167,445.33</u>	<u>26,015,089.48</u>	<u>53,222,698.00</u>	52.9%	8.27%
Total Operating Revenue	33,020,816.16	29,465,971.29	63,010,660.00	52.4%	12.06%
Operating Expenses					
Salaries	12,393,578.87	11,866,855.44	24,422,455.00	50.7%	4.44%
Benefits	4,706,259.32	4,221,715.18	9,624,427.00	48.9%	11.48%
Utilities	867,022.32	1,325,748.93	2,468,503.00	35.1%	-34.60%
Travel	2,527,211.33	2,003,466.59	6,028,318.00	41.9%	26.14%
Supplies and services	10,631,446.80	10,273,906.88	19,612,712.00	54.2%	3.48%
Other	<u>8,659,085.78</u>	<u>2,314,006.32</u>	<u>6,172,603.00</u>	140.3%	274.20%
Total Operating Expenses	39,784,604.42	32,005,699.34	68,329,018.00	58.2%	24.30%
Operating Income (Loss)	(6,763,788.26)	(2,539,728.05)	(5,318,358.00)		
Other Non-operating Revenues (Expenses)					
State appropriations	-	-	-		
Gifts	5,200,782.40	1,142,083.31	2,899,975.00	179.3%	355.38%
Other	117,561.25	234,645.39	95,000.00	123.7%	-49.90%
Debt Service Transfers	(3,723,440.02)	(4,260,425.69)	(9,220,591.00)	40.4%	-12.60%
Increase (Decrease) in Net Position Before Operating Transfers	(5,168,884.63)	(5,423,425.04)	(11,543,974.00)		-4.69%
Operating Transfers, net	6,195,440.33	3,441,740.13	10,420,929.00	59.5%	
Operating Transfers, Capital Purchase	(1,687,000.00)	-	-		
Operating Transfers, Federal Grants	-	-	-		
Increase (Decrease) in Net Position	\$ (660,444.30)	\$ (1,981,684.91)	\$ (1,123,045.00)		
Net Position - Previous Year End	<u>21,731,042.44</u>	<u>21,935,743.60</u>			
Net Position - Current Year	\$ 21,070,598.14	\$ 19,954,058.69			

Missouri State University
 Statement of Revenues, Expenses and Changes in Net Position - unaudited
 West Plains Operating, Designated and Auxiliaries

	Current YTD December 31, 2025	Prior YTD December 31, 2024	FY26 Original Budget	Current YTD % of Budget	% Increase/ (Decrease) to Prior YTD
Operating Revenue					
Tuition and fees	\$ 3,966,295.89	\$ 3,749,998.63	\$ 6,205,806.00	63.9%	5.77%
Scholarships and fellowships	(378,478.63)	(377,402.25)	(912,084.00)	41.5%	0.29%
Grants and contracts	44,236.73	37,039.68	-	-	-
Other revenues	1,086,735.20	1,105,691.84	2,058,079.00	52.8%	-1.71%
Total Operating Revenue	4,718,789.19	4,515,327.90	7,351,801.00	64.2%	4.51%
Operating Expenses					
Salaries	4,410,238.49	4,190,732.90	8,218,083.00	53.7%	5.24%
Benefits	1,926,264.56	1,706,147.62	3,540,073.00	54.4%	12.90%
Utilities	248,116.28	210,732.06	471,151.00	52.7%	17.74%
Travel	138,114.06	172,073.36	215,577.00	64.1%	-19.74%
Supplies and services	1,241,960.67	1,392,880.56	1,619,238.00	76.7%	-10.84%
Other	414,803.39	505,860.98	1,007,824.00	41.2%	-18.00%
Total Operating Expenses	8,379,497.45	8,178,427.48	15,071,946.00	55.6%	2.46%
Operating Income (Loss)	(3,660,708.26)	(3,663,099.58)	(7,720,145.00)		
Other Non-operating Revenues (Expenses)					
State appropriations	3,920,676.00	4,120,098.00	8,048,133.00	48.7%	-4.84%
Gifts	7,525.00	3,100.00	61,720.00	12.2%	142.74%
Other	69,514.33	83,204.95	176,500.00	39.4%	-16.45%
Debt Service Transfers	(73,604.19)	(72,254.78)	(88,802.00)	82.9%	1.87%
Increase (Decrease) in Net Position Before Operating Transfers	263,402.88	471,048.59	477,406.00		-44.08%
Operating Transfers, net	(159,159.61)	(104,057.58)	(377,328.00)		
Operating Transfers, Capital	(101,568.04)	(216,000.00)			
Operating Transfers, Federal Grants	-	-	-		
Increase (Decrease) in Net Position	\$ 2,675.23	\$ 150,991.01	\$ 100,078.00		
Net Position - Previous Year End	(11,556,690.85)	(10,858,923.75)			
Net Position - Current Year	\$ (11,554,015.62)	\$ (10,707,932.74)			
Pension/OPEB Impact-Current Year	(13,637,415.00)	(13,005,573.00)			
Net Position excluding pension/OPEB impact Current Year	\$ 2,083,399.38	\$ 2,297,640.26			

Missouri State University
 Statement of Revenues, Expenses and Changes in Net Position - unaudited
 All Funds

	Current YTD December 31, 2025	Prior YTD December 31, 2024	% Increase/ (Decrease) to Prior YTD	Variance (Decrease) to Prior YTD
Operating Revenue				
Tuition and fees	\$ 116,183,675.81	\$ 110,507,268.06	5.14%	\$ 5,676,407.75
Scholarships and fellowships	(48,938,444.22)	\$ (49,423,923.70)	-0.98%	485,479.48
Grants and contracts	20,061,597.91	\$ 36,072,639.38	-44.39%	(16,011,041.47)
Other revenues	<u>41,326,317.68</u>	<u>39,863,184.67</u>	3.67%	<u>1,463,133.01</u>
Total Operating Revenue	128,633,147.18	137,019,168.41	-6.12%	(8,386,021.23)
Operating Expenses				
Salaries	94,834,563.34	93,486,975.94	1.44%	1,347,587.40
Benefits	41,196,827.16	39,481,795.26	4.34%	1,715,031.90
Utilities	3,779,319.86	4,051,382.13	-6.72%	(272,062.27)
Travel	4,559,325.56	4,354,421.36	4.71%	204,904.20
Supplies and services	<u>31,478,770.70</u>	<u>29,381,957.03</u>	7.14%	<u>2,096,813.67</u>
Other	<u>22,951,841.94</u>	<u>18,955,789.73</u>	21.08%	<u>3,996,052.21</u>
Total Operating Expenses	198,800,648.56	189,712,321.45	4.79%	9,088,327.11
Operating Income (Loss)	(70,167,501.38)	(52,693,153.04)		(17,474,348.34)
Other Non-operating Revenues (Expenses)				
State appropriations	55,741,788.00	55,172,766.00	1.03%	569,022.00
State appropriations-capital	<u>19,218,451.38</u>	<u>13,930,821.52</u>	37.96%	<u>5,287,629.86</u>
Federal Pell grants to students	15,032,888.49	15,919,383.07	-5.57%	(886,494.58)
Gifts	6,742,422.06	2,369,010.53	184.61%	4,373,411.53
Gifts capital projects	-	252,267.75		(252,267.75)
Other	<u>2,423,444.99</u>	<u>3,586,397.27</u>	-32.43%	<u>(1,162,952.28)</u>
Debt Service Transfers	<u>(0.00)</u>	<u>-</u>		<u>(0.00)</u>
Increase (Decrease) in Net Position Before Operating Transfers	28,991,493.54	38,537,493.10	-25%	(9,545,999.56)
Operating Transfers, net	<u>(0.00)</u>	<u>(0.00)</u>		<u>0.00</u>
Increase (Decrease) in Net Position	\$ 28,991,493.54	\$ 38,537,493.10	-25%	\$ (9,545,999.56)
Net Position - Previous Year End	<u>429,579,010.80</u>	<u>396,638,972.41</u>		
Net Position - Current Year	<u>\$ 458,570,504.34</u>	<u>\$ 435,176,465.51</u>		

Missouri State University
Statement of Net Position - unaudited
All Funds

	December 31, 2025	December 31, 2024
Assets		
Cash, cash equivalents and investments	\$ 152,308,936.30	\$ 164,587,681.36
Receivables, net of allowance for doubtful accounts	37,482,472.56	49,215,989.42
Interfund receivables (payables)	-	0.00
Prepaid MOSERS	18,654,603.63	15,032,841.46
Inventories	4,082,632.46	3,906,090.55
Other assets	(1,989,298.65)	2,864,613.88
Fixed Assets & Construction in Progress	1,323,266,261.26	1,241,771,052.87
Accumulated depreciation	(592,604,931.31)	(561,596,380.29)
Deferred outflows of resources related to pension and bonds	81,660,303.17	85,542,930.17
Total Assets	\$ 1,022,860,979.42	\$ 1,001,324,819.42
Liabilities		
Accounts payable/other	\$ 1,843,007.10	\$ 4,913,177.01
Accrued salaries	21,663,158.84	20,704,868.77
Deferred revenue	6,322,517.20	3,515,442.47
Net pension & OPEB liability	381,506,540.00	372,056,747.00
Deferred inflow of resources related to pension/OPEB/leases	19,225,417.73	17,627,771.30
Notes, bonds and leases payable	133,729,834.21	147,330,347.36
Total Liabilities	\$ 564,290,475.08	\$ 566,148,353.91
Net Position	458,570,504.34	435,176,465.51
Total Liabilities and Net Position	\$ 1,022,860,979.42	\$ 1,001,324,819.42
Net Position by Type of Fund		
Operating	\$ 57,293,245.44	\$ 79,548,373.02
Designated	87,834,945.84	87,804,457.55
Pension/OPEB Impact	(300,981,316.49)	(286,624,161.98)
Auxiliary	21,070,598.14	19,954,058.69
West Plains	2,083,399.38	2,297,640.26
Wet Plains Pension/OPEB Impact	(13,637,415.00)	(13,005,573.00)
Restricted -SGF	1,031,413.37	990,476.92
Restricted - WP	11,332.61	(8,706.20)
Plant-SGF	565,591,875.15	507,422,831.10
Plant-WP	38,272,425.90	36,797,069.15
Net Position	\$ 458,570,504.34	\$ 435,176,465.51

VII.C.

2026-2027 Proposed Fee Schedule Summary
Board of Governors
February 19, 2026

Springfield Campus

Tuition	2025-2026	2026-2027	\$ Change
Tuition Regular Instruction (per credit hour)			
Undergraduate Missouri Resident (Courses 1-599)	\$302.00	TBD	TBD
Undergraduate Non-Missouri Resident (Courses 1 – 599)	\$646.00	TBD	TBD
Graduate Missouri Resident (Courses 600 – 999)	\$394.00	TBD	TBD
Graduate Non-Missouri Resident (Courses 600 – 999)	\$786.00	TBD	TBD

Class Modalities that fit this instruction type:

- Seated
- Hybrid Seated & Online Synchronous
- Hybrid Seated & Online Asynchronous
- HyFlex
- BiFlex Seated or Online Synchronous
- BiFlex Seated or Online Asynchronous

Internet-Based Instruction (per credit hour)

Courses numbered 1 – 599	\$302.00	TBD	TBD
Courses numbered 600-999	\$394.00	TBD	TBD

Class Modalities that fit this instruction type:

- Online Synchronous
- Online Asynchronous
- Hybrid Online Synchronous & Asynchronous
- BiFlex Online Synchronous or Asynchronous

Student Service Fees

Seven credit hours or more per semester	\$836.00	\$0.00	(\$836.00)
Online only – Seven even credit hours or more per semester	\$416.00	\$0.00	(\$416.00)
\$70 per credit hour up to 9 credit hours	\$0.00	\$630.00	\$630.00
Athletic fee, flat rate/semester pulled out of historical SSF – amount listed for FY26 is amt included in historical SSF	\$200.00 / \$100.00	\$200.00	\$0/\$100.00
Technology fee, flat rate/semester, pulled out of historical SSF - amount listed for FY26 is amt included in historical SSF	\$44.28 – 105.45 / \$25	\$85.00	Varies

Note: These fees do not vary by delivery method

Exceptions to the Tuition Schedule

Eture sports language course – eliminated from exceptions	\$500.00	\$0.00	(\$500.00)
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Other Enrollment Fees	2025-2026	2026-2027	\$ Change
RCASH courses ANT 751, ART 374, 281, 474, 479 and 491 removed	\$45.00	\$0.00	(\$45.00)
MCHHS - Nursing (Pre-licensure, 4-year program) Bachelor of Science in Nursing (BSN All NUR courses 000-599	\$80.00	\$100.00	\$20.00
MCHHS – rate is the same – applying to all MCHHS grad courses	\$40.00	\$40.00	\$0.00
Program Fees - MCHHS			
Adult-Gerontology Acute Care Nurse Practitioner (Adult GER NP)	\$0.00	\$500.00	\$500.00
Psychiatric-Mental Health Nurse Practitioner (MN-NP)	\$0.00	\$500.00	\$500.00
Masters of Occupational Therapy (MOT) – 1 to 6 hours	\$700.00	\$1,000.00	\$300.00
Masters of Occupational Therapy (MOT) – 7+ hours	\$1,400.00	\$2,000.00	\$600.00
Doctor of Occupational Therapy - 1 to 6 hours	\$700.00	\$1,000.00	\$300.00
Doctor of Occupational Therapy – 7+ hours	\$1,400.00	\$2,000.00	\$600.00
Nutrition and Dietetics Accelerated Master's Program	\$0.00	\$500.00	\$500.00
Speech Language Pathology Program (SCS-SLP)	\$0.00	\$325.00	\$325.00
Doctor of Audiology Program (CSD-AuD)	\$0.00	\$325.00	\$325.00
Program Fees – COE			
Doctor of Education	\$0.00	\$50.00	\$50.00
Confirmation Fees/Deposits			
MCHHS Nursing Practice	\$500.00	\$0.00	(\$500.00)
Nursing Clinical Makeup Supervision Fee			
MCHHS BSN students	\$25.00	\$0.00	(\$25.00)

Student Refund schedule

Are only doing a 100% refund and 50% refund. The period for refund is decreasing no matter the length of class.

Refunds for Dual Credit Classes

Fall only dual credit class

100% refund change from the eighth to the third week of the semester
50% refund change from between eighth and twelfth to between third and eighth week
No refund with "W" change from after twelfth week to after eighth week

Full year dual credit class

100% refund change from thirteenth week to eighth week of the semester
50% refund change from between thirteenth of fall and third of spring to eight week of fall and twelfth week of fall
No refund with a "W" change from between third week of spring semester and last day of spring semester to between the twelfth week of fall semester to last day of fall semester

Spring-only dual credit class

100% refund change from before eighth week to third week of the semester
50% refund change from between eighth and twelfth to between third and eighth week
No refund with "W" change from after twelfth week to after eighth week

Summer dual credit class

100% refund changed from fourth week to second week
50% refund changed from between fourth and sixth week to between second and further week of the semester
No refund with a "W" change from after the sixth and last day of the semester to after the fourth week and last day of the summer semester.

Fall/Spring dual credit enrollees will be dropped at the end of the fourth week of enrollment for non-payment.

Year-long course enrollees will be dropped at the end of the 9th week of enrollment for non-payment

Exceptions to the Required Student Fees Refund Schedule

Eliminated the bullet point stating: Post semester refund exceptions may also be considered when a university policy-based grade change is approved by the Scholastic Standards and Revision Records Committee.

Admission Application Fee

	2025-2026	2026-2027	\$ Change
Application fee for domestic undergraduate (first time, returning, transfer, non-degree and on-line). **	\$0.00	\$40.00	\$40.00
International students (undergraduate level)****	\$40.00	\$50.00	\$10.00
Accelerated graduate degree-seeking students***	\$40.00	\$40.00	\$0.00

*** The graduate college will refund the accelerated graduate fee of \$40 if a student has been accepted to a graduate program, enrolls in classes, and attends at least the first week of class.

Program Application Fees

	2025-2026	2026-2027	\$ Change
Nursing Graduate Certificate Programs	\$0.00	\$50.00	\$50.00

Enrollment Deposit

Changed wording so that all Undergraduate students are required to pay a \$150.00 enrollment deposit.

Orientation (Student Orientation, Advisement and Registration fees)

	2025-2026	2026-2027	\$ Change
SOAR fee for student and two additional family members	\$0.00	\$225.00	\$225.00
SOAR family member (per person)	\$30.00	\$0.00	(\$30.00)
Additional overnight accommodations for students and/or Family members (per person, per night)	\$25.00	\$0.00	(\$25.00)

Testing Center Fees

ACT-R – ACT score valid only at MSU	\$50.00	\$0.00	(\$50.00)
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Graduation Fee

Fee charged upon graduation application	\$0.00	\$50.00	\$50.00
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Financial Aid Fees

Emergency Short-term load service charge	\$10.00	\$0.00	(\$10.00)
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Supervised Teaching/Certification Fee

Removed the CSD 796 exception and all are required the \$350.00 fee

Child Development Center Fees

	2025-2026	2026-2027	\$ Change
Infant Classroom – Employee	\$340.00	\$350.00	\$10.00
Infant Classroom – Community	\$350.00	\$360.00	\$10.00
Toddler Classroom – Employee	\$340.00	\$350.00	\$10.00
Toddler Classroom – Community	\$350.00	\$360.00	\$10.00
Preschool Classroom – Employee	\$232.00	\$235.00	\$3.00
Preschool Classroom – Community	\$242.00	\$245.00	\$3.00

Greenwood Laboratory School

	2025-2026	2026-2027	\$ Change
Kindergarten	\$7,300.00	\$7,600.00	\$300.00
1 – 8	\$7,300.00	\$7,600.00	\$300.00
9 – 12	\$7,925.00	\$8,250.00	\$325.00
I-20 Students, all grades	\$9,795.00	\$10,235.00	\$440.00
Library Fee	\$0.00	\$50.00	\$50.00
Re-enrollment Fee	\$25.00	\$200.00	\$175.00
Enrollment Fee for New Students	\$0.00	\$300.00	\$300.00

English Language Institute

English for Academic Purpose program fees	\$6,950.00	\$0.00	(\$6,950.00)
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Certificate in English Language Teaching for Adults – CELTA

Eliminating the tuition Payment plan.

International Health Insurance for Non-Credit-Bearing Travel

Adding \$50 per traveler per month international health insurance.

Room and Board

The combined room and board blended increase will not exceed 5.0%. Dining Dollars prices are as follows: \$200, \$250 and \$300.

	2025-2026	2026-2027	\$ Change
Res Hall Association fee, per semester	\$12.00	\$15.00	\$3.00
Or Res Hall Association fee per academic year	\$24.00	\$30.00	\$6.00

Parking Permits

University Safety Parking Permits	2025-2026	2026-2027	\$ Increase
B & W Striped or Orange & White Striped (Overnight)	\$510.00	\$520.00	\$10.00
Blue (Reserved) or Silver SP	\$234.00	\$240.00	\$6.00
Brown (Service Vehicle)	\$234.00	\$240.00	\$6.00
Green or Red (Residence Hall)	\$245.00	\$250.00	\$5.00
Green Lot 27A – (Monroe Apartments)	\$470.00	\$482.00	\$12.00
Green & White Striped	\$505.00	\$518.00	\$13.00
Motorcycle	\$28.00	\$29.00	\$1.00
Orange (Evening and Remote)	\$83.00	\$85.00	\$2.00
Purple & White (Vendor)	\$234.00	\$240.00	\$6.00
Second Blue (Reserved)	\$15.50	\$16.00	\$0.50
Yellow or Yellow & White (Commuter)	\$149.00	\$153.00	\$4.00
Short-Term (Daily)	\$3.25	\$3.35	\$0.10

Parking Violation Fines

Shared Permit Violation	\$0.00	\$36.00	\$36.00
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Note: The *Permit Not present* and *Altered/Stolen Permit* fines will be eliminated after the License Plate Readers are implemented August 1, 2026.

Bill R. Foster and Family Recreation Center Membership Rates – Additional Eligible Members

	2025-2026	2026-2027	\$ Increase
Active Alumni, Affiliates and Household members, monthly	\$30.00	\$35.00	\$5.00
Active Alumni, Affiliates and Household members, annual	\$315.00	\$385.00	\$70.00

Supplemental Course Fees

Supplemental course fees may be assessed on individual courses to cover the cost of specialized supplies, equipment, or services for instructional purposes that are provided by the University to all students enrolled in the course and are in addition to routine instructional expenses. Of the approximate 120 supplemental course fees for the Springfield campus listed in the FY27 Fee Resolution, six are new, fifteen are eliminated and one is increased.



TUITION AND FEES

College is a major investment. Our philosophy is that a quality education should be within the financial reach of all students. MSU is affordable compared to other statewide universities, and our total costs are well below the national average. Average CPI inflation over the past ten years is 3%. Over the same period, average tuition and fees increased by 4.3%, which includes student-initiated fee increases and a significant change in the overall tuition model in FY2022.

CALENDAR YEAR	INFLATION	FISCAL YEAR	TUITION & FEES INCREASE	UNDERGRADUATE RESIDENT TUITION & FEES ¹	TUITION & FEES INCREASE PERCENTAGE REFLECTS:
2015	0.7%	FY2017	0%	\$ 7,060	
2016	2.1%	FY2018	3.5%	\$ 7,306	Student Initiative: Health Center Fee (\$29)
2017	2.1%	FY2019	2%	\$ 7,452	
2018	1.9%	FY2020	4%	\$ 7,750	
2019	2.3%	FY2021	2.4%	\$ 7,938	Student Initiative: Mental Health Fee (\$8)
2020	1.4%	FY2022	11%	\$ 8,808	Tuition and fees increase percentage reflects new tuition model charging a single tuition rate for seated and online courses.
2021	7%	FY2023	3.7%	\$ 9,138	
2022	6.5%	FY2024	4.9%	\$ 9,582	
2023	3.4%	FY2025	5.2%	\$ 10,082	Student Initiative: Athletic Fee (\$60)
2024	2.9%	FY2026	6.4%	\$ 10,732	Student Initiative: Athletic Fee (+\$140); Transit System Shuttle Fee (+\$5)
10-YEAR AVERAGE	3%	10-YEAR AVERAGE	4.3%		
2025	2.7%	FY2027	TBD		

¹ Total tuition and required fees, per year, charged to a typical full-time student (resident). Calculation is for 15 credit hours each semester/30 credit hours each year.

Missouri Comprehensive Fee Survey for Public Institutions of Higher Education: FY 2026 Four-Year Institutions
Resident

<i>Undergraduate Resident</i>		
	Nondesignated and unrestricted per credit hour tuition	Total required fees, per semester charged to all full-time students

University of Missouri- St. Louis	\$529.00	\$0.00	\$15,870.00
Missouri University of Science and Technology	\$597.00	\$709.20	\$15,746.40
University of Missouri-Columbia	\$597.60	\$607.00	\$15,546.60
University of Missouri-Kansas City	\$411.20	\$851.10	\$14,038.20
Northwest Missouri State University	\$290.90	\$2,534.25	\$13,795.50
Missouri State University	\$302.00	\$836.00	\$10,732.00
University of Central Missouri	\$297.00	\$773.25	\$10,456.50
Missouri Western State University	\$298.00	\$750.00	\$10,440.00
Truman State University	\$329.27	\$171.00	\$10,220.00
Southeast Missouri State University	\$295.00	\$672.00	\$10,194.00
Missouri Southern State University	\$300.00	\$450.00	\$9,900.00
Lincoln University	\$269.00	\$790.00	\$9,650.00
Harris-Stowe State University	\$242.00	\$600.00	\$8,460.00

Graduate (Not Professional) Resident

	Nondesignated and unrestricted per credit hour tuition	Total required fees, per semester charged to all full-time students	Total Tuition and required fees, per year, charged to a typical full-time student
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University of Missouri- St. Louis	\$677.00	\$0.00	\$16,248.00
Missouri University of Science and Technology	\$584.00	\$713.25	\$15,442.50
University of Missouri-Kansas City	\$538.00	\$851.10	\$14,614.20
University of Missouri-Columbia	\$551.30	\$556.90	\$14,345.00
Missouri Western State University	\$495.00	\$600.00	\$13,080.00
Truman State University	\$527.00	\$0.00	\$12,648.00
Northwest Missouri State University	\$350.10	\$2,064.60	\$12,531.60
University of Central Missouri	\$399.50	\$773.25	\$11,134.50
Missouri State University	\$394.00	\$836.00	\$11,128.00
Southeast Missouri State University	\$395.00	\$537.60	\$10,555.20
Lincoln University	\$372.00	\$790.00	\$10,508.00
Missouri Southern State University	\$385.00	\$504.00	\$10,248.00
Harris-Stowe State University			

SUMMARY OF COLLEGE FEE REQUESTS FOR 2026 - 2027							
as of February 6, 2026							
College/Cost Center	Fee	Existing or New	Charge Per:	Current Amount	New Amount	Change	Justification
COB	<i>Presentation change only.</i>	Existing	Credit Hour	\$ 100.00	\$ 100.00	\$0.00	IDC 4241 Business Practices National Council of Interior Design Qualifications (NCIDQ) and Senior Showcase
COE	Program Fee - Doctor of Education	New	Semester	\$ -	\$ 50.00	\$50.00	This program fee will be used to cover additional expenses for dissertation advising and support. In particular, each dissertation requires a dissertation advisor as well as at least 3 additional committee members.
COE	<i>Presentation change only. Supervised teaching, except CSD 796</i>	Existing	Course				Deleted "except CSD 796" since this no longer applies.
COE	Child Development Center - Infant Classroom - Employee	Existing	Per week	\$ 340.00	\$ 350.00	\$10.00	This increase in fees will cover increased salary costs in relation to the increase in minimum wage and increased costs of food and supplies
COE	Child Development Center - Infant Classroom – Community	Existing	Per week	\$ 350.00	\$ 360.00	\$10.00	This increase in fees will cover increased salary costs in relation to the increase in minimum wage and increased costs of food and supplies
COE	Child Development Center - Toddler Classroom – Employee	Existing	Per week	\$ 340.00	\$ 350.00	\$10.00	This increase in fees will cover increased salary costs in relation to the increase in minimum wage and increased costs of food and supplies
COE	Child Development Center - Toddler Classroom – Community	Existing	Per week	\$ 350.00	\$ 360.00	\$10.00	This increase in fees will cover increased salary costs in relation to the increase in minimum wage and increased costs of food and supplies
COE	Child Development Center - Preschool Classroom - Employee	Existing	Per week	\$ 232.00	\$ 235.00	\$3.00	This increase in fees will cover increased salary costs in relation to the increase in minimum wage and increased costs of food and supplies
COE	Child Development Center - Preschool Classroom – Community	Existing	Per week	\$ 242.00	\$ 245.00	\$3.00	This increase in fees will cover increased salary costs in relation to the increase in minimum wage and increased costs of food and supplies

<u>College/Cost Center</u>	<u>Fee</u>	<u>Existing or New</u>	<u>Charge Per:</u>	<u>Current Amount</u>	<u>New Amount</u>	<u>Change</u>	<u>Justification</u>
COE	Greenwood Laboratory School - Kindergarten	Existing	School Year	\$ 7,300.00	\$ 7,600.00	\$300.00	This adjustment reflects the rising costs associated with inflation, general operating expenses
COE	Greenwood Laboratory School - 1-8	Existing	School Year	\$ 7,300.00	\$ 7,600.00	\$300.00	This adjustment reflects the rising costs associated with inflation, general operating expenses
COE	Greenwood Laboratory School - 9-12	Existing	School Year	\$ 7,925.00	\$ 8,250.00	\$325.00	This adjustment reflects the rising costs associated with inflation, general operating expenses
COE	Greenwood Laboratory School - I-20 Students, all grades*	Existing	School Year	\$ 9,795.00	\$ 10,235.00	\$440.00	This adjustment reflects the rising costs associated with inflation, general operating expenses
COE	Greenwood Library Fee	New	School Year	\$ -	\$ 50.00	\$50.00	This adjustment reflects the rising costs associated with inflation, general operating expenses
COE	Greenwood Re-enrollment Fee	Existing	School Year	\$ 25.00	\$ 200.00	\$175.00	This adjustment reflects the rising costs associated with inflation, general operating expenses
COE	Greenwood Enrollment Fee for New Students	New	School Year	\$ -	\$ 300.00	\$300.00	This adjustment reflects the rising costs associated with inflation, general operating expenses
COE	Supplemental Course Fee - SPE 495	Existing	Course	\$ 175.00	\$ 350.00	\$175.00	They are deleting SPE 496, the total fee for student teaching (\$350) needs to be attached to SPE 495
COE	Supplemental Course Fee - SPE 496	Existing	Course	\$ 175.00	\$ -	(\$175.00)	The special education program put through a curricular change to delete SPE 496
COE	Supplemental Course Fee - SPE 789	Existing	Course	\$ 115.00	\$ 350.00	\$235.00	This supplemental course fee will support the cost of supervising student teachers. The proposed amount of \$350 aligns with the supervision fee currently assessed for student teaching in other programs.

<u>College/Cost Center</u>	<u>Fee</u>	<u>Existing or New</u>	<u>Charge Per:</u>	<u>Current Amount</u>	<u>New Amount</u>	<u>Change</u>	<u>Justification</u>
MCHHS	Other Enrollment Fee - Nursing (Pre-licensure, 4-year program) Bachelor of Science in Nursing, BSN: All NUR courses 000-599	Existing	Credit Hour	\$ 80.00	\$ 100.00	\$20.00	This fee largely supports skills lab and simulation lab related expenses. The increase will offset inflationary changes to consumable supplies used in the simulation lab.
MCHHS	Other Enrollment Fee - All MCHHS courses 600-999 ANE, ATC, BMS, COU, CSD, DTN, HCM, HLH, KIN, PBH, NUR, OTE, PAS, PSY, PTE, SPP, SWK Courses 600-999	Existing	Credit Hour	\$ 40.00	\$ 40.00	\$0.00	Add the 4 RCH courses to the graduate other enrollment fee so all MCHHS prefixed courses are included.
MCHHS	Program Fee - <i>Presentation change only.</i> Doctor of Nursing Practice (post masters)	Existing	Semester	\$ 700.00	\$ 700.00	\$0.00	Program fee was proposed in FY23. This would clarify in presentation that it applies to the DNP (post masters) program.
MCHHS	Program Fee - Master of Science Nursing – MSN Program - includes all Nurse Practitioner options: Family Nurse Practitioner (FNP), Adult-Gerontology Acute Care Nurse Practitioner (Adult-GER NP), and Psychiatric-Mental Health Nurse Practitioner (PMH-NP).	Existing/New	Semester	\$ 500.00	\$ 500.00	\$0.00	List NP options (3) together in one line, instead of separately. This adds a fee for a program option (pmh-NP, psychiatric mental health) that was not previously listed. The other NP options already have the program fee assessed.
MCHHS	Family Nurse Practitioner	Existing	Semester	1 - 6 Hours = \$500.00. 7 or more hours = \$500.00	1 - 6 Hours = \$0.00. 7 or more hours = \$0.00	(\$500.00) (\$500.00)	Simplify fee resolution. Included in consolidated Nurse Practitioner options.
MCHHS	Acute-Care Nurse Practitioner	Existing	Semester	1 - 6 Hours = \$500.00. 7 or more hours = \$500.00	1 - 6 Hours = \$0.00. 7 or more hours = \$0.00	(\$500.00) (\$500.00)	Simplify fee resolution. Included in consolidated Nurse Practitioner options.
MCHHS	Program Fee - Master of Occupational Therapy (MOT)	Existing	Semester	1 - 6 Hours = \$700.00. 7 or more hours = \$1,400.00	1 - 6 Hours = \$1,000.00. 7 or more hours = \$2,000.00	\$300.00 \$600.00	Cost increases for supplies. For example, the cost of a donor for cadaveric anatomy has gone from \$888 to \$2349. In addition, the cost of clinical tracking software programs used by the program has increased.

<u>College/Cost Center</u>	<u>Fee</u>	<u>Existing or New</u>	<u>Charge Per:</u>	<u>Current Amount</u>	<u>New Amount</u>	<u>Change</u>	<u>Justification</u>
MCHHS	Program Fee - Doctor of Occupational Therapy	Existing	Semester	1 - 6 Hours = \$700.00. 7 or more hours = \$1,400.00	1 - 6 Hours = \$1,000.00. 7 or more hours = \$2,000.00	\$300.00 \$600.00	Cost increases for supplies. For example, the cost of a donor for cadaveric anatomy has gone from \$888 to \$2349. In addition, the cost of clinical tracking software programs used by the program has increased.
MCHHS	Program Fee - Nutrition and Dietetics Accelerated Master's Program	New	Semester	\$ -	\$ 500.00	\$500.00	Currently the traditional option has a fee but it is not applied to students in the accelerated track.
MCHHS	Program Fee - Speech Language Pathology Program (CSD-SLP)	New	Semester	\$ -	\$ 325.00	\$325.00	Fee revenue will support lab materials and software to increase and enhance existing in-class skill demonstration activities. Software includes clinical simulation software, training software for modified barium swallow and pediatric videofluoroscopic assessment of swallowing impairment (instrumental procedures only available in hospitals, to prepare for clinical site experiences), and clinical observation software. All require annual subscriptions per student. Fee revenue will also be used to help attract and retain strong clinical supervisors from the community.
MCHHS	Program Fee - Doctor of Audiology Program (CSD-AuD)	New	Semester	\$ -	\$ 325.00	\$325.00	Fee revenue will support lab materials and software to increase and enhance existing in-class skill demonstration activities. Software includes clinical simulation software allowing students the opportunity to conduct simulated diagnostic assessments related to didactic coursework. All require annual subscriptions per student. Fee revenue will also support clinical supervision costs and help attract and retain strong clinical supervisors from the community.
MCHHS	Nursing Practice Confirmation Deposit	Existing	Each Request	\$ 500.00	\$ -	(\$500.00)	We have not been collecting this fee and faculty do not feel it is necessary.
MCHHS	Confirmation Deposit and Clinical Makeup Supervision fees	Existing	Per Contact Hour	\$ 25.00	\$ -	(\$25.00)	Remove paragraph with heading Nursing Clinical Makeup Supervision Fee. This fee has not been applied for several years.

<u>College/Cost Center</u>	<u>Fee</u>	<u>Existing or New</u>	<u>Charge Per:</u>	<u>Current Amount</u>	<u>New Amount</u>	<u>Change</u>	<u>Justification</u>
MCHHS	Program Application Fees - All nursing	Existing	Each Request	\$ 50.00	\$ 50.00	\$0.00	Add all <i>Nursing Graduate Certificate Programs</i> to the list of programs that charge an application fee.

<u>College/Cost Center</u>	<u>Fee</u>	<u>Existing or New</u>	<u>Charge Per:</u>	<u>Current Amount</u>	<u>New Amount</u>	<u>Change</u>	<u>Justification</u>
MCHHS	Supplemental Course Fee - BMS 622	Existing	Course	\$ 40.00	\$ -	(\$40.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - BMS 625	Existing	Course	\$ 40.00	\$ -	(\$40.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - BMS 629	Existing	Course	\$ 40.00	\$ -	(\$40.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - BMS 658	Existing	Course	\$ 40.00	\$ -	(\$40.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - COU 752	Existing	Course	\$ 25.00	\$ -	(\$25.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - COU 781	Existing	Course	\$ 115.00	\$ -	(\$115.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - COU 783	Existing	Course	\$ 115.00	\$ -	(\$115.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - COU 785	Existing	Course	\$ 115.00	\$ -	(\$115.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - CSD 844	Existing	Course	\$ 40.00	\$ -	(\$40.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - KIN 669	Existing	Course	\$ 16.00	\$ -	(\$16.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - OTE 624	Existing	Course	\$ 20.00	\$ -	(\$20.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - PSY 720	Existing	Course	\$ 150.00	\$ -	(\$150.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - PTE 707	Existing	Course	\$ 255.00	\$ -	(\$255.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.
MCHHS	Supplemental Course Fee - SWK 780	Existing	Course	\$ 125.00	\$ -	(\$125.00)	Beginning fall 2025 these expenses are covered through the MCHHS other enrollment fee.

<u>College/Cost Center</u>	<u>Fee</u>	<u>Existing or New</u>	<u>Charge Per:</u>	<u>Current Amount</u>	<u>New Amount</u>	<u>Change</u>	<u>Justification</u>
MCHHS	Supplemental Course Fee - COU 791	New	Course	\$ -	\$ 115.00	\$115.00	Replaces COU 783 and 785 which are no longer offered.
MCHHS	Supplemental Course Fee - NUR 729	New	Course	\$ -	\$ 225.00	\$225.00	Family Nurse Practitioner Course fees have already been approved, we have additional Nurse Practitioner options for Adult Gerontology-Acute Care Nurse Practitioner. These fees would assist in covering workshop fees for specialized skill training, replacement equipment for skills training, standardized patient fees, board review course fees.
MCHHS	Supplemental Course Fee - NUR 735	New	Course	\$ -	\$ 225.00	\$225.00	Family Nurse Practitioner Course fees have already been approved, we have additional Nurse Practitioner options for Adult Gerontology-Acute Care Nurse Practitioner. These fees would assist in covering workshop fees for specialized skill training, replacement equipment for skills training, standardized patient fees, board review course fees.
MCHHS	Supplemental Course Fee - NUR 745	New	Course	\$ -	\$ 225.00	\$225.00	Family Nurse Practitioner Course fees have already been approved, we have additional Nurse Practitioner options for Adult Gerontology-Acute Care Nurse Practitioner. These fees would assist in covering workshop fees for specialized skill training, replacement equipment for skills training, standardized patient fees, board review course fees.
MCHHS	Supplemental Course Fee - NUR 755	New	Course	\$ -	\$ 225.00	\$225.00	Family Nurse Practitioner Course fees have already been approved, we have additional Nurse Practitioner options for Adult Gerontology-Acute Care Nurse Practitioner. These fees would assist in covering workshop fees for specialized skill training, replacement equipment for skills training, standardized patient fees, board review course fees.

<u>College/Cost Center</u>	<u>Fee</u>	<u>Existing or New</u>	<u>Charge Per:</u>	<u>Current Amount</u>	<u>New Amount</u>	<u>Change</u>	<u>Justification</u>
MCHHS	Supplemental Course Fee - NUR 775	New	Course	\$ -	\$ 225.00	\$225.00	Family Nurse Practitioner Course fees have already been approved, we have additional Nurse Practitioner options for Adult Gerontology-Acute Care Nurse Practitioner. These fees would assist in covering workshop fees for specialized skill training, replacement equipment for skills training, standardized patient fees, board review course fees.
RCASH	<i>Presentation change only. The strikethrough courses no longer exist.</i>	Existing	Credit Hour	\$ 45.00	\$ 45.00	\$0.00	All RCASH courses – 200 – 799 (except All DSS, ANT 351, 751 , ART 360, 366, 374 , 377, 381 , 387, 388, 390, 399, 401, 407, 469, 471, 472, 474 , 475, 476, 478, 479 , 480, 483, 484, 485, 486, 487, 490, 491 , 492, 494, 495, 496, 497, 598, 672, 675, 678, 680, 684, 685, 692, 698, 760, 783, 794, 795, COM 490, 491, 493, ENG 432, 433, 434, HST 422, 423, 499, LCR 491, 493, 496, MUS 207, 208, 249, 251, 252, 253, 255, 256, 257, 258, 259, 260, 298, 307, 308, 349, 351, 352, 353, 355, 356, 357, 358, 359, 360, 398, 407, 449, 451, 452, 453, 455, 456, 457, 458, 459, 460, 488, 494, 496, 498, 499, 649, 651, 652, 653, 655, 656, 657, 660, 749, 751, 752, 753, 755, 756, 757, 760, 798, MST 495, 501, PLS 333, THE 490, 491, 493)



COMPENSATION

Employee compensation (salaries and benefits) is critical to the university's efforts to recruit and retain faculty and staff.

Compensation is funded primarily through tuition, fees, and state appropriations in the operating budgets. Increases in tuition and fee revenue and state appropriations are a significant factor in determining compensation increases.

Average CPI inflation over the past ten years is 3%. Over the same period, the university has provided across-the-board pay increases averaging 2.3%.¹

CALENDAR YEAR	INFLATION	FISCAL YEAR	ATB PAY INCREASE
2015	0.7%	FY2017	2%
2016	2.1%	FY2018	None
2017	2.1%	FY2019	1% plus \$600
2018	1.9%	FY2020	1.9%
2019	2.3%	FY2021	\$600
2020	1.4%	FY2022	3%
2021	7%	FY2023	4%
2022	6.5%	FY2024	5%
2023	3.4%	FY2025	3%
2024	2.9%	FY2026	\$600
10-YEAR AVERAGE	3%	10-YEAR AVERAGE	2.3%
2025	2.7%	FY2027	TBD

The university has also experienced significant expense increases during the past ten years.

Examples include:

- MSU's required **MOSERS** contribution increased by \$17.8 million (contribution rate went from 16.97% of payroll in FY2016 to 28.75% in FY2025—a **69% increase**). FY2026 contribution rate increases to 30.25% and FY2027 to 32%.
- **Health care costs** funded by the university increased by more than \$13.7 million (\$18.4 million in FY2016 to \$32.1 million in FY2025—a **74% increase**).

¹ In three years, MSU provided \$600 across-the-board pay increases. These raises are included in the 2.3% average calculation based upon the university median budgeted salary.

College and University Professional Association (CUPA) Report Update

2024-25 Faculty and Staff Salary Comparisons					
Academic Year	Staff Comparison ⁺	Faculty Salary Compared to CUPA Peer Salary			
		Non-tenure Track		Tenured / Tenure Track	
		Average	Median	Average	Median
2016-17	NA	88.9%	95.3%	95.6%	99.0%
2017-18	90.1%	87.5%	92.9%	96.4%	102.2%
2018-19	90.0%	86.2%	94.2%	93.5%	100.4%
2019-20*	91.0%	88.0%	96.4%	93.2%	99.8%
2020-21*	90.3%	85.8%	96.6%	92.8%	100.0%
2021-22*	91.1%	90.3%	101.2%	96.4%	102.6%
2022-23*	92.8%	85.7%	102.2%	99.9%	106.6%
2023-24 [^]	92.8%	83.9%	94.3%	98.2%	103.5%
2024-25 [^]	91.6%	88.0% [°]	84.6% [°]	97.6%	103.8%

* Faculty comparison is to CUPA Public Doctoral/Professional Institutions

[^] Faculty comparison is to CUPA Public Doctoral/Professional and Master's: Larger Programs Institutions

⁺ Staff compared to mid-point of MSU salary range

[°] CUPA no longer collects rank information on non-tenure track faculty, comparison is not weighted for rank starting in 2024-25.

Of note, the comparison on non-tenure track from 2024-25 to previous years can no longer be made. CUPA no longer collects rank information on these positions, where it did in previous collections. A detailed comparison based on years of service is provided instead to deans and faculty.

Faculty and Staff Salary Comparison Adjusted for Cost-of-Living					
Academic Year	Staff Comparison	Faculty Salary Compared to CUPA Peer Salary			
		Non-tenure Track		Tenured / Tenure Track	
		Average	Median	Average	Median
2024-25	98.9%	95.0%	91.3%	105.4%	112.1%

Cost-of-living adjustment based on regional price parity for Springfield MO MSA compared to the average regional price parity of institutional peers. Regional price parities were obtained from the U.S. Bureau of Economic Analysis. Value based on December 2024 reporting.

VIII.C.

2026-2027 Proposed Fee Schedule Summary
Board of Governors
February 19, 2026

West Plains Campus

Tuition (per credit hour)

Regular Instruction

Course codes for Tiers 1-5 are listed in Appendix A.

	Missouri Resident			Non-Missouri Resident		
	2025-26	2026-27	\$ Change	2025-26	2026-27	\$ Change
Tier 1 ¹	\$163.00	TBD	TBD	\$326.00	TBD	TBD
Tier 2 ¹	\$178.00	TBD	TBD	\$341.00	TBD	TBD
Tier 3 ¹	\$188.00	TBD	TBD	\$351.00	TBD	TBD
Tier 4 ¹	\$198.00	TBD	TBD	\$361.00	TBD	TBD
Tier 5 ¹	\$213.00	TBD	TBD	\$376.00	TBD	TBD
Tier 6 (NUR) ²	\$263.00	TBD	TBD	\$526.00	TBD	TBD
Tier 7 (VIN) ¹	\$240.00	TBD	TBD	\$240.00	TBD	TBD
Tier 8 (VTC) ¹	\$225.00	TBD	TBD	\$450.00	TBD	TBD
Tier 9 (WLD) ¹	\$300.00	TBD	TBD	\$300.00	TBD	TBD

Additional Per Credit Hour Charges for Online Classes

¹ For courses taken online, all students pay the Missouri resident tiered tuition rate plus \$30 per credit hour except for students in Tier 6 (NUR) courses.

² Tier 6 (NUR) online courses will be subject to an additional charge of \$30.00 per credit hour for Missouri residents and \$60.00 for non-Missouri residents.

"Online" includes:

- Online synchronous
- Online asynchronous
- Online hybrid (synchronous and asynchronous)

It does not include:

- Seated
- Hybrid seated and online synchronous
- Hybrid seated and online asynchronous
- HyFlex

Common Fee (per credit hour)

	2025-26	2026-27	\$ Change
Student Services Fees	\$16.80	TBD	TBD
Administrative Fees	\$22.73	TBD	TBD
Computer and Technology Fee	\$15.47	TBD	TBD
Total Common Fee Per Credit Hour	\$55.00	TBD	TBD

Supplemental Course Fees

Course	Title	2025-26	2026-27	\$ Change
EDU 203	Teaching Students with Autism ¹		TBD	TBD
EDU 265	Educational Applications of Technology and Media ¹		TBD	TBD
NUR 100	Fundamentals of Nursing	\$330.00	TBD	TBD
NUR 101	Nursing Systems for the Adult Client I	\$300.00	TBD	TBD
NUR 190	Nursing Systems for the Adult Client: LPN to RN Program	\$315.00	TBD	TBD
NUR 201	Nursing Systems for the Promotion of Mental Health	\$105.00	TBD	TBD
NUR 202	Pharmacology	\$105.00	TBD	TBD
NUR 204	Nursing Systems for the Adult Client II	\$270.00	TBD	TBD
NUR 212	Nursing Systems for the Family	\$270.00	TBD	TBD
NUR 220	Current Trends and Issues in Nursing	\$155.00	TBD	TBD

VIN	111	Introduction to Viticulture and Vineyard Establishment	\$90.00	TBD	TBD
VIN	212	Winter Viticulture Technology	\$90.00	TBD	TBD
VIN	214	Spring Viticulture Technology	\$90.00	TBD	TBD
VIN	215	Summer/Fall Viticulture Technology	\$90.00	TBD	TBD
VIN	246	Fall Intermediate Enology	\$90.00	TBD	TBD
VIN	247	Winter/Spring Intermediate Enology	\$90.00	TBD	TBD
VIN	257	Wine Production Internship	\$180.00	TBD	TBD
VIN	259	Cellar Operations Technology	\$180.00	TBD	TBD
VIN	266	Sensory Evaluation	\$180.00	TBD	TBD
VIN	268	Wine and Must Analysis	\$180.00	TBD	TBD
VTN	ALL	All VTN Courses (per credit hour) ¹		TBD	TBD
WLD		All WLD Courses (per credit hour)	\$150.00	TBD	TBD

¹ These fees will be new for 2026-27.

Program Fees

	2025-26	2026-27	\$ Change
ASCEND (first-year students and second-year students who continue to need support resources) ¹	\$3,000.00/semester	TBD	TBD
ASCEND (second-year students who do not need support resources) ¹	\$1,500.00/semester	TBD	TBD
Esports ²		TBD	TBD
Music Activity ²		TBD	TBD
Instrument Service ²		TBD	TBD
International Programs Academic Experience (West Plains program)	\$50.00	TBD	TBD
International Programs Academic Experience (Springfield program)	\$175.00	TBD	TBD

¹ The ASCEND program fee was waived for 2025-26.

² These fees will be new for 2026-27.

Residence Life

Fall and Spring Semesters

	Per Semester			Per Year		
	2025-26	2026-27	\$ Change	2025-26	2026-27	\$ Change
Room and Board (double occupancy room in Grizzly Lofts and 19-meal/week dining plan)	\$3,975.00	TBD	TBD	\$7,950.00	TBD	TBD

Summer

	2025-26	2026-27	\$ Change
Room and Board (single or double occupancy room in Grizzly Lofts, based on availability, and 10-meal/week dining plan)	\$2,300.00	TBD	TBD

Appendix A, Tuition Tiers

Tier 1	Tier 2	Tier 3	Tier 4	Tier 5
ACC	BHS	ART	AGR	TEC
ALH		AST	BIO	UAS
ANT		CIS	BMS	
BUS		DTN	CGP	
CFD		GLG	CHM	
CFS		GRY	CSC	
CHI		HIT	DES	
COM		MTH	EGR	
CRM		MTM	IST	
ECO		MUS	KIN	
EDU			PHY	
ENG				
ENV				
EPR				
FCA				
FIN				
FRN				
FST				
GRM				
HNR				
HSC				
HSP				
HST				
IDS				
JRN				
LAW				
LIS				
LLT				
LWE				
MED				
MGT				
MKT				
PHI				
PLS				
PSY				



FY 2027 Budget Considerations

Tuition and Fees, History of Increases

Fall Semester/ Calendar Year	Inflation	Fiscal Year	Undergraduate Resident Tuition & Fees*	Tuition & Fee Percent Increase	Tuition and Fee Increase Reflects
2016	0.7%	2017	\$3,939.00	1.5%	
2017	2.1%	2018	\$4,230.00	7.4%	Student Rec Center Fee increased by students
2018	2.1%	2019	\$4,305.00	1.8%	
2019	1.9%	2020	\$4,500.00	4.5%	Student Support Services Fee added
2020	2.3%	2021	\$4,620.00	2.7%	
2021	1.4%	2022	\$4,800.00	3.9%	
2022	7.0%	2023	\$4,950.00	3.1%	Counseling Center Fee added
2023	6.5%	2024	\$5,490.00	10.9%	Assistant Director of Student Life Fee added
2024	3.4%	2025	\$5,910.00	7.7%	
2025	2.9%	2026	\$6,540.00	10.7%	Tiered tuition implemented; most course fees eliminated; Instructional Technology and Athletic Infrastructure Fees added
10-Year Average	3.0%		10-Year Average	5.4%	
2026	2.7%	2027	TBD	TBD	

*Tuition and required fees charged to Missouri residents in Tier 1 programs who enroll in 30 credit hours for the academic year.

Missouri Public Two-Year Institutions

2025-26 Tuition and Fees

	Nondesignated and unrestricted per credit hour tuition	Total required fees, per semester charged to all full-time students	Total tuition and required fees, per year, charged to a typical full-time student
In District			
Metropolitan Community College	\$121.00	\$0.00	\$3,630.00
St. Louis Community College	\$99.00	\$345.00	\$3,660.00
St. Charles Community College	\$113.00	\$210.00	\$3,810.00
Moberly Area Community College	\$99.00	\$615.00	\$4,200.00
State Fair Community College	\$133.00	\$540.00	\$5,070.00
North Central Missouri College	\$105.00	\$1,110.00	\$5,370.00
Crowder College	\$105.00	\$1,125.00	\$5,400.00
Ozarks Technical Community College	\$136.00	\$680.00	\$5,440.00
East Central College	\$142.00	\$615.00	\$5,490.00
Three Rivers College	\$108.00	\$1,245.00	\$5,730.00
Mineral Area College	\$162.00	\$450.00	\$5,760.00
Jefferson College	\$180.00	\$288.00	\$5,976.00
Missouri State University-West Plains	\$163.00	\$825.00	\$6,540.00
State Technical College of Missouri	\$225.00	\$885.00	\$8,520.00
Out of District			
St. Louis Community College	\$148.00	\$345.00	\$5,130.00
St. Charles Community College	\$180.00	\$210.00	\$5,820.00
Missouri State University-West Plains	\$163.00	\$825.00	\$6,540.00
Moberly Area Community College	\$192.00	\$615.00	\$6,990.00
Three Rivers College	\$152.00	\$1,245.00	\$7,050.00
Metropolitan Community College	\$237.00	\$0.00	\$7,110.00
Mineral Area College	\$207.00	\$450.00	\$7,110.00
East Central College	\$198.00	\$615.00	\$7,170.00
State Fair Community College	\$203.00	\$540.00	\$7,170.00
Ozarks Technical Community College	\$200.00	\$680.00	\$7,360.00
Crowder College	\$180.00	\$1,125.00	\$7,650.00
North Central Missouri College	\$184.00	\$1,110.00	\$7,740.00
Jefferson College	\$242.00	\$288.00	\$7,836.00
State Technical College of Missouri	\$225.00	\$885.00	\$8,520.00

IX.

BE IT RESOLVED by the Board of Governors for Missouri State University that a closed meeting, with closed records and closed vote, be held during a recess of the Finance and Facilities Committee meeting of the Board of Governors to consider items pursuant to the [revised statutes of the State of Missouri 610.021](#):

- A. R.S.Mo. 610.021(1). “Legal actions, causes of action, or litigation involving a public governmental body...”
- B. R.S.Mo. 610.021(2). “Leasing, purchase or sale of real estate by a public governmental body...”
- C. R.S.Mo. 610.021(3). “Hiring, firing, disciplining or promoting of particular employees by a public governmental body...”
- D. R.S.Mo. 610.021(6). “Scholastic probation, expulsion, or graduation of identifiable individuals...”
- E. R.S.Mo. 610.021(9). “Preparation, including any discussions or work product, on behalf of a public governmental body or its representatives for negotiations with employee groups;”
- F. R.S. Mo. 610.021(11) and (12). “Specifications for competitive bidding...;” and “Sealed bids and related documents...;”
- G. R.S.Mo. 610.021(13). “Individually identifiable personnel records, performance ratings or records pertaining to employees or applicants for employment...;”
- H. R.S.Mo. 610.021(14). “Records which are protected from disclosure by law;” and
- I. R.S.Mo. 610.021(18). “Confidential or privileged communications between a public governmental body and its auditor,...”