



**Missouri
State**TM

U N I V E R S I T Y

FY21

INTERNAL OPERATING BUDGET

YEAR ENDING JUNE 30, 2021



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MISSOURI STATE UNIVERSITY

FINANCE NO.

Request for FY21 Internal Operating Budget

The following resolution was moved by _____

and seconded by _____.

BE IT RESOLVED by the Board of Governors for Missouri State University that the Internal Operating Budget for the year ending June 30, 2021, consisting of \$181,282,465 in budgeted operating revenues, \$94,480,960 in budgeted non-operating revenues, \$262,455,456 in budgeted expenses, \$(16,359,349) in budgeted transfers and \$861,139 in budgeted non-recurring allocations be adopted and administered through the following funds:

	Budgeted Operating Revenues*	Budgeted Non- Operating Revenues	Budgeted Expenses	Budgeted Transfers	Increase (Decrease) in Net Position (including non-recurring allocations)	Non-recurring Allocations	Increase (Decrease) in Net Position (excluding non-recurring allocations)
Springfield Campus							
Operating Fund	\$ 109,042,538	\$ 78,871,183	\$ 181,804,308	\$ (10,970,552)	\$ (4,861,139)	\$ 861,139	\$ (4,000,000)
Total Designated Funds	18,962,190	3,374,478	19,805,378	(1,814,878)	716,412	-	716,412
Total Auxiliary System Fund	47,274,762	6,288,451	48,925,577	(3,462,214)	1,175,422	-	1,175,422
Total Springfield Campus	175,279,490	88,534,112	250,535,263	(16,247,644)	(2,969,305)	861,139	(2,108,166)
West Plains Campus							
Operating Fund	4,286,380	5,456,698	10,012,242	119,828	(149,336)	-	(149,336)
Total Designated Funds	100,000	485,000	502,150	(21,266)	61,584	-	61,584
Total Auxiliary System Fund	1,616,595	5,150	1,405,801	(210,267)	5,677	-	5,677
Total West Plains Campus	6,002,975	5,946,848	11,920,193	(111,705)	(82,075)	-	(82,075)
Total Budget	\$ 181,282,465	\$ 94,480,960	\$ 262,455,456	\$ (16,359,349)	\$ (3,051,380)	\$ 861,139	\$ (2,190,241)

*Budgeted Operating Revenues are net of \$35,498,745 of Scholarships.

Craig Frazier
Chair of the Board

Passed at Meeting of
June 19, 2020

Rowena A. Stone
Secretary

The FY21 Internal Operating Budget does not include the following: operating fund carryforward balances, other enrollment fees and supplemental course fee revenues and associated dedicated expenses; all grant related revenues and associated dedicated expenses including Pell Grants; and any other similar dedicated revenues and expenses for self-supporting ventures.

The FY21 Internal Operating Budget can be found at:
<https://www.missouristate.edu/financialservices/documentsandreports.htm>





**Missouri
State**TM

U N I V E R S I T Y

INTERNAL OPERATING BUDGET

YEAR ENDING JUNE 30, 2021

Missouri State University
 Operating Budget Summary
 All Funds
 For the Year Ending June 30, 2021

	Operating Funds	Designated Funds	Auxiliary Funds	Total Springfield
Operating Revenue				
Tuition and fees	\$ 136,044,399.50	\$7,614,462.00	\$ 10,582,517.00	\$ 154,241,378.50
Scholarships and fellowships	(28,869,740.00)	(231,000.00)	(5,906,738.00)	(35,007,478.00)
Grants and contracts	150,000.00	1,045,000.00	10,000.00	1,205,000.00
Sales and services of educational services	152,767.00	10,373,528.14	1,389,701.00	11,915,996.14
Sales and services - auxiliaries	-	8,000.00	40,964,356.00	40,972,356.00
Other revenues	1,565,111.00	152,200.00	234,926.00	1,952,237.00
Total Operating Revenue	<u>109,042,537.50</u>	<u>18,962,190.14</u>	<u>47,274,762.00</u>	<u>175,279,489.64</u>
Operating Expenses				
Faculty and Staff Salaries	99,260,063.74	7,441,344.41	14,816,330.71	121,517,738.86
Part-time help	1,151,242.10	757,780.00	804,299.00	2,713,321.10
Student help	1,677,298.52	737,587.00	3,052,789.00	5,467,674.52
Overtime	89,830.27	19,350.00	130,110.00	239,290.27
Graduate Assistants	4,257,251.00	199,833.93	649,024.50	5,106,109.43
Other personnel	7,175,621.89	1,714,550.93	4,636,222.50	13,526,395.32
Benefits	45,345,041.77	3,004,193.00	5,881,582.79	54,230,817.56
Utilities	5,306,811.00	206,500.00	2,576,330.00	8,089,641.00
Capital outlay	2,284,848.47	284,873.00	280,140.00	2,849,861.47
Travel	745,035.00	134,845.00	2,070,836.00	2,950,716.00
Supplies and services	14,239,895.46	3,275,992.58	15,760,795.00	33,276,683.04
Other	6,159,490.17	3,743,079.00	2,456,589.00	12,359,158.17
Bad debt expense	1,287,500.00	-	446,751.00	1,734,251.00
Supplies and services	24,716,769.10	7,438,789.58	21,015,111.00	53,170,669.68
Total Operating Expenses	<u>181,804,307.50</u>	<u>19,805,377.92</u>	<u>48,925,577.00</u>	<u>250,535,262.42</u>
Operating Income (Loss)	<u>(72,761,770.00)</u>	<u>(843,187.78)</u>	<u>(1,650,815.00)</u>	<u>(75,255,772.78)</u>
Other Non-operating Revenues (Expenses)				
State appropriations (less 3%)	73,980,032.00	1,473,276.00	-	75,453,308.00
Gifts	861,151.00	1,900,202.00	6,244,951.00	9,006,304.00
Investment income	4,000,000.00	1,000.00	43,500.00	4,044,500.00
Other non-operating revenue (expense)	30,000.00	-	-	30,000.00
Debt Service Transfers	(2,987,674.00)	(2,107,076.00)	(11,450,193.41)	(16,544,943.41)
Operating Transfers, net	(7,982,878.00)	292,198.00	7,987,979.02	297,299.02
Net Non-operating Revenues	<u>67,900,631.00</u>	<u>1,559,600.00</u>	<u>2,826,236.61</u>	<u>72,286,467.61</u>
Increase (Decrease) in Net Position including non-recurring	<u>(4,861,139.00)</u>	<u>716,412.22</u>	<u>1,175,421.61</u>	<u>(2,969,305.17)</u>
Non-Recurring Allocations included in FY21 Budget	<u>861,139.00</u>	<u>-</u>	<u>-</u>	<u>861,139.00</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (4,000,000.00)</u>	<u>\$ 716,412.22</u>	<u>\$ 1,175,421.61</u>	<u>\$ (2,108,166.17)</u>

West Plains	FY21	FY20	Change	
\$ 4,664,689.00	\$ 158,906,067.50	\$164,040,268.50	\$ (5,134,201.00)	Operating Revenue
(491,267.00)	(35,498,745.00)	(34,545,641.00)	(953,104.00)	Tuition and fees
-	1,205,000.00	1,205,000.00	-	Scholarships and fellowships
141,000.00	12,056,996.14	13,000,140.00	(943,143.86)	Grants and contracts
1,522,924.00	42,495,280.00	46,718,450.00	(4,223,170.00)	Sales and services of educational services
165,629.00	2,117,866.00	2,573,867.00	(456,001.00)	Sales and services - auxiliaries
6,002,975.00	181,282,464.64	192,992,084.50	(11,709,619.86)	Other revenues
				Total Operating Revenue
6,330,087.51	127,847,826.37	135,033,334.09	(7,185,507.72)	Operating Expenses
338,876.63	3,052,197.73	3,189,117.25	(136,919.52)	Faculty and Staff Salaries
165,492.45	5,633,166.97	5,580,699.64	52,467.33	Part-time help
4,541.00	243,831.27	252,347.00	(8,515.73)	Student help
-	5,106,109.43	4,953,839.96	152,269.47	Overtime
508,910.08	14,035,305.40	13,976,003.85	59,301.55	Graduate Assistants
2,351,050.87	56,581,868.43	57,015,222.15	(433,353.72)	Other personnel
341,984.00	8,431,625.00	8,418,325.00	13,300.00	Benefits
66,915.00	2,916,776.47	6,608,409.37	(3,691,632.90)	Utilities
82,004.00	3,032,720.00	3,793,779.39	(761,059.39)	Capital outlay
832,350.30	34,109,033.34	36,471,544.52	(2,362,511.18)	Travel
1,376,892.00	13,736,050.17	13,487,184.90	248,665.27	Supplies and services
30,000.00	1,764,251.00	1,755,491.00	8,760.00	Other
2,388,161.30	55,558,830.98	62,116,409.18	(6,557,578.20)	Bad debt expense
11,920,193.76	262,455,456.18	276,559,294.27	(14,103,838.09)	Supplies and services
(5,917,218.76)	(81,172,991.54)	(83,567,209.77)	2,394,218.23	Total Operating Expenses
				Operating Income (Loss)
5,811,698.00	81,265,006.00	91,181,023.00	(9,916,017.00)	Other Non-operating Revenues (Expenses)
45,000.00	9,051,304.00	7,468,864.00	1,582,440.00	State appropriations (less 3%)
90,150.00	4,134,650.00	3,750,633.00	384,017.00	Gifts
-	30,000.00	30,000.00	-	Investment income
(111,704.29)	(16,656,647.70)	(18,049,562.17)	1,392,914.47	Other non-operating revenue (expense)
-	297,299.02	(1,443,708.56)	1,741,007.58	Debt Service Transfers
5,835,143.71	78,121,611.32	82,937,249.27	(4,815,637.95)	Operating Transfers, net
(82,075.05)	(3,051,380.22)	(629,960.50)	(2,421,419.72)	Net Non-operating Revenues
	861,139.00	4,995,953.83	(4,134,814.83)	Increase (Decrease) in Net Position including non-recurring
				Non-Recurring Allocations included in FY21 Budget
\$ (82,075.05)	\$ (2,190,241.22)	\$ 4,365,993.33	\$ (6,556,234.55)	Increase (Decrease) in Net Position excluding non-recurring





Missouri StateTM

U N I V E R S I T Y

OPERATING FUND

YEAR ENDING JUNE 30, 2021



Missouri State University
Operating Budget
Operating Funds
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 136,044,399.50	\$ 139,988,339.50	\$ (3,943,940.00)
Scholarships and fellowships	(28,869,740.00)	(27,911,903.00)	(957,837.00)
Grants and contracts	150,000.00	150,000.00	-
Sales and services of educational services	152,767.00	152,767.00	-
Sales and services - auxiliaries	-	-	-
Other revenues	1,565,111.00	1,700,907.00	(135,796.00)
Total Operating Revenue	<u>109,042,537.50</u>	<u>114,080,110.50</u>	<u>(5,037,573.00)</u>
Operating Expenses			
Faculty and Staff Salaries	99,260,063.74	105,444,169.44	(6,184,105.70)
Part-time help	1,151,242.10	1,205,865.30	(54,623.20)
Student help	1,677,298.52	1,678,799.64	(1,501.12)
Overtime	89,830.27	95,836.00	(6,005.73)
Graduate Assistants	4,257,251.00	4,080,080.53	177,170.47
Other personnel	7,175,621.89	7,060,581.47	115,040.42
Benefits	45,345,041.77	45,998,729.93	(653,688.16)
Utilities	5,306,811.00	5,310,011.00	(3,200.00)
Capital outlay	2,284,848.47	5,905,158.37	(3,620,309.90)
Travel	745,035.00	1,507,330.39	(762,295.39)
Supplies and services	14,239,895.46	16,293,525.22	(2,053,629.76)
Other	6,159,490.17	6,227,330.90	(67,840.73)
Bad debt expense	1,287,500.00	1,287,500.00	-
Supplies and services	24,716,769.10	31,220,844.88	(6,504,075.78)
Total Operating Expenses	<u>181,804,307.50</u>	<u>195,034,336.72</u>	<u>(13,230,029.22)</u>
Operating Income (Loss)	<u>(72,761,770.00)</u>	<u>(80,954,226.22)</u>	<u>8,192,456.22</u>
Other Non-operating Revenues (Expenses)			
State appropriations	73,980,032.00	83,230,032.00	(9,250,000.00)
Gifts	861,151.00	861,151.00	-
Investment income	4,000,000.00	3,615,983.00	384,017.00
Other non-operating revenue (expense)	30,000.00	30,000.00	-
Other Non-operating Revenues (Expenses)	<u>78,871,183.00</u>	<u>87,737,166.00</u>	<u>(8,865,983.00)</u>
Debt Service Transfers			
Capital Lease - Utility Improvements	(644,168.00)	(644,279.00)	111.00
Capital Lease - Steinway Pianos	(186,624.00)	(186,624.00)	-
Academic Issues - 2010, 2014, & Brick City	(2,156,882.00)	(2,312,122.00)	155,240.00
Debt Service Transfers	<u>(2,987,674.00)</u>	<u>(3,143,025.00)</u>	<u>155,351.00</u>
Operating Transfers			
Operating - Hammons Student Center/Plaster Sports Complex	-	(218,782.00)	218,782.00
Operating - Intercollegiate Athletics	(7,848,306.00)	(8,079,126.00)	230,820.00
Operating - Broadcast Services	(486,595.00)	(486,595.00)	-
Operating - JK Hammons Hall for the Performing Arts	-	(355,000.00)	355,000.00
Operating - Printing Services	(5,200.00)	(5,200.00)	-
Operating - Tent Theater	(171,300.00)	(171,300.00)	-
MCHHS Differential Fees - Operating Indirect Cost	308,523.00	108,523.00	200,000.00
Bookstore - Operating Budget Supplies	-	300,000.00	(300,000.00)
Bookstore - Operating Indirect Cost	-	938,753.00	(938,753.00)
Residence Life - Operating Indirect Cost	-	2,329,114.00	(2,329,114.00)
Plaster Student Union - Operating Indirect Cost	-	220,779.00	(220,779.00)
Plaster Student Union - Operating Volunteer Programs	-	66,677.00	(66,677.00)
Procurement Card Rebate - Operating Indirect Cost	200,000.00	200,000.00	-
Taylor Health - Operating Indirect Cost	-	491,941.00	(491,941.00)
Transit - Operating Indirect Cost	-	135,592.00	(135,592.00)
Transfer from Auxiliaries - Recharge	20,000.00	20,000.00	-
Operating Transfers	<u>(7,982,878.00)</u>	<u>(4,504,624.00)</u>	<u>(3,478,254.00)</u>
Net Non-operating Revenues	<u>67,900,631.00</u>	<u>80,089,517.00</u>	<u>(12,188,886.00)</u>
Increase (Decrease) in Net Position	<u>(4,861,139.00)</u>	<u>(864,709.22)</u>	<u>(3,996,429.78)</u>
Non-Recurring Allocations included in FY21 Budget	<u>861,139.00</u>	<u>4,053,173.00</u>	<u>(3,192,034.00)</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (4,000,000.00)</u>	<u>\$ 3,188,463.78</u>	<u>\$ (7,188,463.78)</u>

Missouri State University
 Operating Budget
 Operating Funds by Cost Center
 For the Year Ending June 30, 2021

	Revenue	President	Provost	Internal Audit	Chief Financial Officer	Vice President Administrative Services	Vice President Research and Economic Development	Vice President Student Affairs
Operating Revenue								
Tuition and fees	\$ 136,044,399.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	(243,900.00)	(715,676.00)	(397,052.00)	-	-	-	-	-
Grants and contracts	150,000.00	-	-	-	-	-	-	-
Sales and services of educational services	82,600.00	-	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-	-
Other revenues	1,565,111.00	-	-	-	-	-	-	-
Total Operating Revenue	<u>137,598,210.50</u>	<u>(715,676.00)</u>	<u>(397,052.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Operating Expenses								
Faculty and Staff Salaries	-	2,080,814.21	73,470,972.64	251,718.00	2,235,517.49	7,993,978.95	1,525,636.40	4,787,942.28
Part-time help	-	31,363.00	625,723.00	28,500.00	50,242.00	140,437.95	48,889.07	171,528.00
Student help	-	3,500.00	876,551.92	-	17,352.00	91,896.76	41,574.00	386,037.84
Overtime	-	-	17,994.00	-	-	50,182.27	-	8,315.00
Graduate Assistants	-	57,873.00	3,798,001.00	-	41,793.00	13,993.00	92,383.00	220,699.00
Other personnel	-	92,736.00	5,318,269.92	28,500.00	109,387.00	296,509.98	182,846.07	786,579.84
Benefits	-	801,461.19	27,874,275.60	106,117.12	875,695.36	3,086,096.91	598,738.21	1,846,383.66
Utilities	-	-	17,071.00	-	-	10,200.00	-	-
Capital outlay	-	12,898.00	2,066,795.00	-	-	15,000.00	97,249.47	-
Travel	-	61,270.00	544,215.00	663.00	10,585.00	22,095.00	21,466.00	23,220.00
Supplies and services	-	1,031,529.00	5,560,878.00	5,226.00	175,098.00	2,290,079.06	109,606.49	1,006,744.76
Other	-	423,041.00	2,222,255.33	765.00	30,681.00	252,666.67	29,644.06	138,294.54
Bad debt expense	-	-	-	-	-	-	-	-
Supplies and services	-	1,528,738.00	10,394,143.33	6,654.00	216,364.00	2,579,840.73	257,966.02	1,168,259.30
Total Operating Expenses	<u>-</u>	<u>4,503,749.40</u>	<u>117,074,732.49</u>	<u>392,989.12</u>	<u>3,436,963.85</u>	<u>13,966,626.57</u>	<u>2,565,186.70</u>	<u>8,589,165.08</u>
Operating Income (Loss)	<u>137,598,210.50</u>	<u>(5,219,425.40)</u>	<u>(117,471,784.49)</u>	<u>(392,989.12)</u>	<u>(3,436,963.85)</u>	<u>(13,966,626.57)</u>	<u>(2,565,186.70)</u>	<u>(8,589,165.08)</u>
Other Non-operating Revenues (Expenses)								
State appropriations	73,980,032.00	-	-	-	-	-	-	-
Gifts	861,151.00	-	-	-	-	-	-	-
Investment income	4,000,000.00	-	-	-	-	-	-	-
Other non-operating revenue (expense)	30,000.00	-	-	-	-	-	-	-
Debt Service Transfers	-	(50,000.00)	(136,624.00)	-	-	-	-	-
Operating Transfers, net	-	-	-	-	-	20,000.00	-	-
Net Non-operating Revenues	<u>78,871,183.00</u>	<u>(50,000.00)</u>	<u>(136,624.00)</u>	<u>-</u>	<u>-</u>	<u>20,000.00</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position	<u>\$ 216,469,393.50</u>	<u>\$ (5,269,425.40)</u>	<u>\$ (117,608,408.49)</u>	<u>\$ (392,989.12)</u>	<u>\$ (3,436,963.85)</u>	<u>\$ (13,946,626.57)</u>	<u>\$ (2,565,186.70)</u>	<u>\$ (8,589,165.08)</u>

Non-Recurring Allocations included in FY21 Budget

Increase (Decrease) in Net Position excluding non-recurring

Vice President University Advancement	Vice President Marketing and Communications	CIO Information Services	University Wide	Scholarships	Non-Recurring Funds	FY21	FY20	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 136,044,399.50	\$ 139,988,339.50	\$ (3,943,940.00)	Operating Revenue
-	-	-	-	(27,513,112.00)	-	(28,869,740.00)	(27,911,903.00)	(957,837.00)	Tuition and fees
-	-	-	-	-	-	150,000.00	150,000.00	-	Scholarships and fellowships
11,000.00	-	59,167.00	-	-	-	152,767.00	152,767.00	-	Grants and contracts
-	-	-	-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	1,565,111.00	1,700,907.00	(135,796.00)	Other revenues
11,000.00	-	59,167.00	-	(27,513,112.00)	-	109,042,537.50	114,080,110.50	(5,037,573.00)	Total Operating Revenue
2,088,927.63	1,346,238.00	3,478,318.14	-	-	-	99,260,063.74	105,444,169.44	(6,184,105.70)	Operating Expenses
10,621.00	155.08	43,783.00	-	-	-	1,151,242.10	1,205,865.30	(54,623.20)	Faculty and Staff Salaries
112,371.00	5,349.00	142,666.00	-	-	-	1,677,298.52	1,678,799.64	(1,501.12)	Part-time help
5,705.00	-	7,634.00	-	-	-	89,830.27	95,836.00	(6,005.73)	Student help
21,643.00	10,866.00	-	-	-	-	4,257,251.00	4,080,080.53	177,170.47	Overtime
150,340.00	16,370.08	194,083.00	-	-	-	7,175,621.89	7,060,581.47	115,040.42	Graduate Assistants
806,593.87	525,044.68	1,352,064.17	717,372.00	6,755,199.00	-	45,345,041.77	45,998,729.93	(653,688.16)	Other personnel
-	-	-	5,279,540.00	-	-	5,306,811.00	5,310,011.00	(3,200.00)	Benefits
8,400.00	-	84,506.00	-	-	-	2,284,848.47	5,905,158.37	(3,620,309.90)	Utilities
23,690.00	6,947.00	14,675.00	16,209.00	-	-	745,035.00	1,507,330.39	(762,295.39)	Capital outlay
240,937.15	91,009.00	426,600.00	3,302,188.00	-	-	14,239,895.46	16,293,525.22	(2,053,629.76)	Travel
241,969.57	48,398.00	37,056.00	2,639,804.00	-	94,915.00	6,159,490.17	6,227,330.90	(67,840.73)	Supplies and services
-	-	-	1,287,500.00	-	-	1,287,500.00	1,287,500.00	-	Other
514,996.72	146,354.00	562,837.00	7,245,701.00	-	94,915.00	24,716,769.10	31,220,844.88	(6,504,075.78)	Bad debt expense
3,560,858.22	2,034,006.76	5,587,302.31	13,242,613.00	6,755,199.00	94,915.00	181,804,307.50	195,034,336.72	(13,230,029.22)	Supplies and services
(3,549,858.22)	(2,034,006.76)	(5,528,135.31)	(13,242,613.00)	(34,268,311.00)	(94,915.00)	(72,761,770.00)	(80,954,226.22)	8,192,456.22	Total Operating Expenses
-	-	-	-	-	-	73,980,032.00	83,230,032.00	(9,250,000.00)	Operating Income (Loss)
-	-	-	-	-	-	-	-	-	Other Non-operating Revenues (Expenses)
-	-	-	-	-	-	861,151.00	861,151.00	-	State appropriations
-	-	-	-	-	-	4,000,000.00	3,615,983.00	384,017.00	Gifts
-	-	-	-	-	-	30,000.00	30,000.00	-	Investment income
-	-	-	(2,801,050.00)	-	-	(2,987,674.00)	(3,143,025.00)	155,351.00	Other non-operating revenue (expense)
-	-	-	(7,373,278.00)	-	(629,600.00)	(7,982,878.00)	(4,504,624.00)	(3,478,254.00)	Debt Service Transfers
-	-	-	(10,174,328.00)	-	(629,600.00)	67,900,631.00	80,089,517.00	(12,188,886.00)	Operating Transfers, net
-	-	-	-	-	-	67,900,631.00	80,089,517.00	(12,188,886.00)	Net Non-operating Revenues
\$ (3,549,858.22)	\$ (2,034,006.76)	\$ (5,528,135.31)	\$ (23,416,941.00)	\$ (34,268,311.00)	\$ (724,515.00)	(4,861,139.00)	(864,709.22)	(3,996,429.78)	Increase (Decrease) in Net Position
						861,139.00	4,053,173.00	(3,192,034.00)	Non-Recurring Allocations included in FY21 Budget
						\$ (4,000,000.00)	\$ 3,188,463.78	\$ (7,188,463.78)	Increase (Decrease) in Net Position excluding non-recurring

Missouri State University
 Operating Budget
 Provost - Colleges
 For the Year Ending June 30, 2021

	Provost Office	College of Arts and Letters	College of Business Administration	College of Education	College of Health and Human Services	College of Humanities and Public Affairs	College of Natural and Applied Sciences
Operating Revenue							
Tuition and fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	(72,152.00)	(324,900.00)	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-	-
Total Operating Revenue	<u>(72,152.00)</u>	<u>(324,900.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Operating Expenses							
Faculty and Staff Salaries	5,157,655.78	12,799,715.01	12,833,449.81	6,093,034.09	12,295,573.68	7,530,940.50	11,056,634.93
Part-time help	343,616.00	16,257.00	5,000.00	45,340.00	43,882.00	29,882.00	-
Student help	270,196.00	106,317.00	53,012.00	17,000.00	45,807.92	38,300.00	91,500.00
Overtime	500.00	-	13,994.00	-	-	1,500.00	-
Graduate Assistants	320,721.00	861,436.00	420,118.00	154,846.00	438,314.00	298,257.00	997,361.00
Other personnel	935,033.00	984,010.00	492,124.00	217,186.00	528,003.92	367,939.00	1,088,861.00
Benefits	1,928,780.98	4,815,614.58	4,849,953.91	2,275,999.33	4,668,931.24	2,860,593.75	4,261,812.39
Utilities	2,300.00	-	-	-	-	-	1,745.00
Capital outlay	139,458.00	86,375.00	34,216.00	-	61,228.00	-	10,000.00
Travel	172,915.00	65,053.00	-	61,391.00	41,518.00	71,058.00	79,133.00
Supplies and services	1,670,357.00	539,869.00	330,856.00	320,299.00	408,858.00	250,561.00	642,512.00
Other	1,440,309.00	154,153.95	137,277.00	88,344.00	144,126.00	54,233.00	30,327.00
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	3,423,039.00	845,450.95	502,349.00	470,034.00	655,730.00	375,852.00	761,972.00
Total Operating Expenses	<u>11,446,808.76</u>	<u>19,444,790.54</u>	<u>18,677,876.72</u>	<u>9,056,253.42</u>	<u>18,148,238.84</u>	<u>11,135,325.25</u>	<u>17,171,025.32</u>
Operating Income (Loss)	<u>(11,518,960.76)</u>	<u>(19,769,690.54)</u>	<u>(18,677,876.72)</u>	<u>(9,056,253.42)</u>	<u>(18,148,238.84)</u>	<u>(11,135,325.25)</u>	<u>(17,171,025.32)</u>
Other Non-operating Revenues (Expenses)							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	-	-	-
Investment income	-	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	(30,000.00)	(106,624.00)	-	-	-	-	-
Operating Transfers, net	-	-	-	-	-	-	-
Net Non-operating Revenues	<u>(30,000.00)</u>	<u>(106,624.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position	<u>\$ (11,548,960.76)</u>	<u>\$ (19,876,314.54)</u>	<u>\$ (18,677,876.72)</u>	<u>\$ (9,056,253.42)</u>	<u>\$ (18,148,238.84)</u>	<u>\$ (11,135,325.25)</u>	<u>\$ (17,171,025.32)</u>

Graduate College	Library	College of Agriculture	FY21	FY20	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Operating Revenue
-	-	-	(397,052.00)	(397,052.00)	-	Tuition and fees
-	-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	-	Grants and contracts
-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
-	-	-	(397,052.00)	(397,052.00)	-	Total Operating Revenue
699,912.95	2,485,063.90	2,518,991.99	73,470,972.64	77,556,148.98	(4,085,176.34)	Operating Expenses
54,921.00	36,325.00	50,500.00	625,723.00	704,433.00	(78,710.00)	Faculty and Staff Salaries
12,154.00	199,000.00	43,265.00	876,551.92	856,755.80	19,796.12	Part-time help
-	2,000.00	-	17,994.00	9,000.00	8,994.00	Student help
148,903.00	9,827.00	148,218.00	3,798,001.00	3,629,398.00	168,603.00	Overtime
215,978.00	247,152.00	241,983.00	5,318,269.92	5,199,586.80	118,683.12	Graduate Assistants
271,248.69	971,121.18	970,219.55	27,874,275.60	28,646,634.84	(772,359.24)	Other personnel
-	-	13,026.00	17,071.00	21,271.00	(4,200.00)	Benefits
30,000.00	1,705,518.00	-	2,066,795.00	2,448,294.90	(381,499.90)	Utilities
27,350.00	8,507.00	17,290.00	544,215.00	1,048,423.26	(504,208.26)	Capital outlay
132,003.00	1,059,913.00	205,650.00	5,560,878.00	5,515,282.23	45,595.77	Travel
138,309.00	12,483.00	22,693.38	2,222,255.33	2,390,695.27	(168,439.94)	Supplies and services
-	-	-	-	-	-	Other
327,662.00	2,786,421.00	245,633.38	10,394,143.33	11,402,695.66	(1,008,552.33)	Bad debt expense
1,514,801.64	6,489,758.08	3,989,853.92	117,074,732.49	122,826,337.28	(5,751,604.79)	Supplies and services
(1,514,801.64)	(6,489,758.08)	(3,989,853.92)	(117,471,784.49)	(123,223,389.28)	5,751,604.79	Total Operating Expenses
-	-	-	-	-	-	Operating Income (Loss)
-	-	-	-	-	-	Other Non-operating Revenues (Expenses)
-	-	-	-	-	-	State appropriations
-	-	-	-	-	-	Gifts
-	-	-	-	-	-	Investment income
-	-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	(136,624.00)	(136,624.00)	-	Debt Service Transfers
-	-	-	-	-	-	Operating Transfers, net
-	-	-	(136,624.00)	(136,624.00)	-	Net Non-operating Revenues
\$ (1,514,801.64)	\$ (6,489,758.08)	\$ (3,989,853.92)	\$ (117,608,408.49)	\$ (123,360,013.28)	\$ 5,751,604.79	Increase (Decrease) in Net Position



Missouri State University
Operating Budget
Non-Recurring Allocations
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Non-Recurring Allocations			
Insurance Premiums - FY10 Retirees	\$ -	\$ 1,910.00	\$ (1,910.00)
VPRED Diversity Hire - 1st of 3	27,800.00	36,774.00	(8,974.00)
Provost Diversity Hire - 1st of 3	19,460.00	19,306.00	154.00
West Plains Diversity Hire - 2nd of 3	22,171.00	28,959.00	(6,788.00)
Greenwood Multi-Purpose Room Addition	-	3,200,000.00	(3,200,000.00)
CHHS - Diversity Hire - 1st of 2	<u>25,484.00</u>	<u>-</u>	<u>25,484.00</u>
Total Budgeted Non-Recurring Allocations	94,915.00	3,286,949.00	(3,192,034.00)
Cost Center Non-Recurring Budget Allocations			
Steinway Piano Capital Lease	136,624.00	136,624.00	-
Athletics Transfer*	<u>629,600.00</u>	<u>629,600.00</u>	<u>-</u>
Total Cost Center Non-Recurring Budget Allocations	766,224.00	766,224.00	-
Total Non-Recurring Allocations for FY21	<u>\$ 861,139.00</u>	<u>\$ 4,053,173.00</u>	<u>\$ (3,192,034.00)</u>

*In FY16 the President's Enhancement Fund transferred \$1,886,200 to Athletics.





**Missouri
State**TM

U N I V E R S I T Y

DESIGNATED FUNDS

YEAR ENDING JUNE 30, 2021

Missouri State University
Operating Budget
Designated Funds
For the Year Ending June 30, 2021

	Designated, Institutional Research, Match	Income and Service Centers Fund	Self Insurance Fund	Dedicated Fees	Broadcast Services	Defense and Strategic Studies	Greenwood Laboratory School
Operating Revenue							
Tuition and fees	\$ 594,496.00	\$ 3,259,508.00	\$ -	\$ 3,019,084.00	\$ -	\$ 741,374.00	\$ -
Scholarships and fellowships	-	-	-	(80,000.00)	-	(116,000.00)	(35,000.00)
Grants and contracts	-	-	-	-	925,000.00	-	-
Sales and services of educational services	1,912,588.14	4,197,125.00	-	-	678,100.00	-	2,577,580.00
Sales and services - auxiliaries	-	-	-	-	-	-	8,000.00
Other revenues	-	12,200.00	30,000.00	-	110,000.00	-	-
Total Operating Revenue	2,507,084.14	7,468,833.00	30,000.00	2,939,084.00	1,713,100.00	625,374.00	2,550,580.00
Operating Expenses							
Faculty and Staff Salaries	1,277,818.65	2,570,928.80	57,217.00	185,594.00	1,311,578.00	507,862.00	1,273,176.00
Part-time help	79,510.00	100,700.00	3,000.00	-	76,100.00	86,602.00	401,000.00
Student help	29,348.00	147,500.00	5,478.00	478,165.00	31,300.00	3,061.00	42,735.00
Overtime	-	-	-	5,500.00	13,500.00	350.00	-
Graduate Assistants	37,995.00	-	10,202.00	96,025.00	-	55,611.93	-
Other personnel	146,853.00	248,200.00	18,680.00	579,690.00	120,900.00	145,624.93	443,735.00
Benefits	470,531.17	1,017,575.80	29,044.13	109,281.66	517,337.11	145,080.30	614,215.14
Utilities	-	-	-	-	-	-	-
Capital outlay	-	100,000.00	13,706.00	151,167.00	-	-	-
Travel	61,342.00	31,000.00	4,703.00	-	-	1,000.00	21,800.00
Supplies and services	184,031.23	1,812,729.00	45,000.00	557,251.00	-	20,525.00	105,919.00
Other	97,080.00	62,496.00	36,650.00	1,313,421.00	1,976,681.00	61,312.00	30,285.00
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	342,453.23	2,006,225.00	100,059.00	2,021,839.00	1,976,681.00	82,837.00	158,004.00
Total Operating Expenses	2,237,656.05	5,842,929.60	205,000.13	2,896,404.66	3,926,496.11	881,404.23	2,489,130.14
Operating Income (Loss)	269,428.09	1,625,903.40	(175,000.13)	42,679.34	(2,213,396.11)	(256,030.23)	61,449.86
Other Non-operating Revenues (Expenses)							
State appropriations	1,382,245.00	-	-	-	-	91,031.00	-
Gifts	-	-	-	-	1,726,802.00	165,000.00	8,400.00
Investment income	-	-	-	1,000.00	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	(1,112,148.00)	(994,928.00)	-	-	-	-	-
Operating Transfers, net	(228,000.00)	(128,965.00)	-	(41,432.00)	486,595.00	-	-
Net Non-operating Revenues	42,097.00	(1,123,893.00)	-	(40,432.00)	2,213,397.00	256,031.00	8,400.00
Increase (Decrease) in Net Position	\$ 311,525.09	\$ 502,010.40	\$ (175,000.13)	\$ 2,247.34	\$ 0.89	\$ 0.77	\$ 69,849.86

Jordan Valley Innovation Center	Journagan Ranch	FY21	FY20	Change	
\$ -	\$ -	\$ 7,614,462.00	\$ 7,217,144.00	\$ 397,318.00	Operating Revenue
-	-	(231,000.00)	(231,000.00)	-	Tuition and fees
120,000.00	-	1,045,000.00	1,055,000.00	(10,000.00)	Scholarships and fellowships
333,135.00	675,000.00	10,373,528.14	11,551,672.00	(1,178,143.86)	Grants and contracts
-	-	8,000.00	8,000.00	-	Sales and services of educational services
-	-	152,200.00	152,650.00	(450.00)	Sales and services - auxiliaries
453,135.00	675,000.00	18,962,190.14	19,753,466.00	(791,275.86)	Other revenues
					Total Operating Revenue
132,908.96	124,261.00	7,441,344.41	7,768,689.62	(327,345.21)	Operating Expenses
10,868.00	-	757,780.00	856,918.00	(99,138.00)	Faculty and Staff Salaries
-	-	737,587.00	767,735.00	(30,148.00)	Part-time help
-	-	19,350.00	21,860.00	(2,510.00)	Student help
-	-	199,833.93	236,565.93	(36,732.00)	Overtime
10,868.00	-	1,714,550.93	1,883,078.93	(168,528.00)	Graduate Assistants
52,665.90	48,461.79	3,004,193.00	2,969,176.62	35,016.38	Other personnel
204,000.00	2,500.00	206,500.00	380,487.00	(173,987.00)	Benefits
20,000.00	-	284,873.00	361,336.00	(76,463.00)	Utilities
-	15,000.00	134,845.00	177,050.00	(42,205.00)	Capital outlay
114,537.35	436,000.00	3,275,992.58	3,978,982.00	(702,989.42)	Travel
122,154.00	43,000.00	3,743,079.00	3,626,748.00	116,331.00	Supplies and services
-	-	-	-	-	Other
256,691.35	494,000.00	7,438,789.58	8,144,116.00	(705,326.42)	Bad debt expense
657,134.21	669,222.79	19,805,377.92	21,145,548.17	(1,340,170.25)	Supplies and services
(203,999.21)	5,777.21	(843,187.78)	(1,392,082.17)	548,894.39	Total Operating Expenses
					Operating Income (Loss)
-	-	1,473,276.00	1,473,276.00	-	Other Non-operating Revenues (Expenses)
-	-	1,900,202.00	1,877,762.00	22,440.00	State appropriations
-	-	1,000.00	36,000.00	(35,000.00)	Gifts
-	-	-	-	-	Investment income
-	-	(2,107,076.00)	(2,107,188.00)	112.00	Other non-operating revenue (expense)
204,000.00	-	292,198.00	883,853.00	(591,655.00)	Debt Service Transfers
204,000.00	-	1,559,600.00	2,163,703.00	(604,103.00)	Operating Transfers, net
\$ 0.79	\$ 5,777.21	\$ 716,412.22	\$ 771,620.83	\$ (55,208.61)	Net Non-operating Revenues
					Increase (Decrease) in Net Position

Missouri State University
 Operating Budget
 Dedicated Student Fees
 For the Year Ending June 30, 2021

	Student Computer User	Student Security	Student Involvement	Student Government Association	Wyrick Student Project	Student Initiative Fund
Operating Revenue						
Tuition and fees	\$ 1,788,545.00	\$ 155,409.00	\$ 714,876.00	\$ 28,960.00	\$ 93,246.00	\$ 86,881.00
Scholarships and fellowships	-	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-
Total Operating Revenue	<u>1,788,545.00</u>	<u>155,409.00</u>	<u>714,876.00</u>	<u>28,960.00</u>	<u>93,246.00</u>	<u>86,881.00</u>
Operating Expenses						
Faculty and Staff Salaries	89,280.00	96,314.00	-	-	-	-
Part-time help	-	-	-	-	-	-
Student help	478,165.00	-	-	-	-	-
Overtime	2,000.00	3,500.00	-	-	-	-
Graduate Assistants	96,025.00	-	-	-	-	-
Other personnel	576,190.00	3,500.00	-	-	-	-
Benefits	71,719.20	37,562.46	-	-	-	-
Utilities	-	-	-	-	-	-
Capital outlay	-	-	-	-	93,246.00	-
Travel	-	-	-	-	-	-
Supplies and services	545,251.00	-	-	-	-	-
Other	506,104.00	18,032.00	673,444.00	28,960.00	-	86,881.00
Bad debt expense	-	-	-	-	-	-
Supplies and services	1,051,355.00	18,032.00	673,444.00	28,960.00	93,246.00	86,881.00
Total Operating Expenses	<u>1,788,544.20</u>	<u>155,408.46</u>	<u>673,444.00</u>	<u>28,960.00</u>	<u>93,246.00</u>	<u>86,881.00</u>
Operating Income (Loss)	<u>0.80</u>	<u>0.54</u>	<u>41,432.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Non-operating Revenues (Expenses)						
State appropriations	-	-	-	-	-	-
Gifts	-	-	-	-	-	-
Investment income	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-
Operating Transfers, net	-	-	(41,432.00)	-	-	-
Net Non-operating Revenues	<u>-</u>	<u>-</u>	<u>(41,432.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position	<u>\$ 0.80</u>	<u>\$ 0.54</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Student Sustainability	Hutchens/SGA Centennial Leaders Scholarship	FY21	FY20	Change	
\$ 57,921.00	\$ 93,246.00	\$ 3,019,084.00	\$ 3,537,500.00	\$ (518,416.00)	Operating Revenue
-	(80,000.00)	(80,000.00)	(80,000.00)	-	Tuition and fees
-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	Grants and contracts
-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	Other revenues
<u>57,921.00</u>	<u>13,246.00</u>	<u>2,939,084.00</u>	<u>3,457,500.00</u>	<u>(518,416.00)</u>	Total Operating Revenue
-	-	185,594.00	183,040.00	2,554.00	Operating Expenses
-	-	-	-	-	Faculty and Staff Salaries
-	-	478,165.00	415,715.00	62,450.00	Part-time help
-	-	5,500.00	5,510.00	(10.00)	Student help
-	-	96,025.00	86,370.00	9,655.00	Overtime
-	-	579,690.00	507,595.00	72,095.00	Graduate Assistants
-	-	109,281.66	107,433.37	1,848.29	Other personnel
-	-	-	-	-	Benefits
-	-	-	-	-	Utilities
57,921.00	-	151,167.00	237,000.00	(85,833.00)	Capital outlay
-	-	-	-	-	Travel
-	12,000.00	557,251.00	1,103,515.00	(546,264.00)	Supplies and services
-	-	1,313,421.00	1,266,974.00	46,447.00	Other
-	-	-	-	-	Bad debt expense
<u>57,921.00</u>	<u>12,000.00</u>	<u>2,021,839.00</u>	<u>2,607,489.00</u>	<u>(585,650.00)</u>	Supplies and services
<u>57,921.00</u>	<u>12,000.00</u>	<u>2,896,404.66</u>	<u>3,405,557.37</u>	<u>(509,152.71)</u>	Total Operating Expenses
-	1,246.00	42,679.34	51,942.63	(9,263.29)	Operating Income (Loss)
-	-	-	-	-	Other Non-operating Revenues (Expenses)
-	-	-	-	-	State appropriations
-	-	-	-	-	Gifts
-	1,000.00	1,000.00	1,000.00	-	Investment income
-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	Debt Service Transfers
-	-	(41,432.00)	(38,942.00)	(2,490.00)	Operating Transfers, net
-	1,000.00	(40,432.00)	(37,942.00)	(2,490.00)	Net Non-operating Revenues
<u>\$ -</u>	<u>\$ 2,246.00</u>	<u>\$ 2,247.34</u>	<u>\$ 14,000.63</u>	<u>\$ (11,753.29)</u>	Increase (Decrease) in Net Position

Missouri State University
Operating Budget
Broadcast Services
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	925,000.00	925,000.00	-
Sales and services of educational services	678,100.00	603,100.00	75,000.00
Other revenues	110,000.00	111,000.00	(1,000.00)
Total Operating Revenue	<u>1,713,100.00</u>	<u>1,639,100.00</u>	<u>74,000.00</u>
Operating Expenses			
Faculty and Staff Salaries	1,311,578.00	1,260,487.00	51,091.00
Part-time help	76,100.00	62,998.00	13,102.00
Student help	31,300.00	32,900.00	(1,600.00)
Overtime	13,500.00	16,000.00	(2,500.00)
Graduate Assistants	-	-	-
Other personnel	120,900.00	111,898.00	9,002.00
Benefits	517,337.11	470,346.21	46,990.90
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	-	-	-
Other	1,976,681.00	1,927,325.00	49,356.00
Bad debt expense	-	-	-
Supplies and services	1,976,681.00	1,927,325.00	49,356.00
Total Operating Expenses	<u>3,926,496.11</u>	<u>3,770,056.21</u>	<u>156,439.90</u>
Operating Income (Loss)	<u>(2,213,396.11)</u>	<u>(2,130,956.21)</u>	<u>(82,439.90)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	1,726,802.00	1,644,362.00	82,440.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	486,595.00	486,595.00	-
Net Non-operating Revenues	<u>2,213,397.00</u>	<u>2,130,957.00</u>	<u>82,440.00</u>
Increase (Decrease) in Net Position	<u>\$ 0.89</u>	<u>\$ 0.79</u>	<u>\$ 0.10</u>

Missouri State University
Operating Budget
Defense & Strategic Studies
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 741,374.00	\$ 741,374.00	\$ -
Scholarships and fellowships	(116,000.00)	(116,000.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
Total Operating Revenue	<u>625,374.00</u>	<u>625,374.00</u>	<u>-</u>
Operating Expenses			
Faculty and Staff Salaries	507,862.00	527,163.00	(19,301.00)
Part-time help	86,602.00	86,602.00	-
Student help	3,061.00	3,061.00	-
Overtime	350.00	350.00	-
Graduate Assistants	55,611.93	55,611.93	-
Other personnel	145,624.93	145,624.93	-
Benefits	145,080.30	112,292.89	32,787.41
Utilities	-	-	-
Capital outlay	-	-	-
Travel	1,000.00	1,000.00	-
Supplies and services	20,525.00	35,525.00	(15,000.00)
Other	61,312.00	59,799.00	1,513.00
Bad debt expense	-	-	-
Supplies and services	82,837.00	96,324.00	(13,487.00)
Total Operating Expenses	<u>881,404.23</u>	<u>881,404.82</u>	<u>(0.59)</u>
Operating Income (Loss)	<u>(256,030.23)</u>	<u>(256,030.82)</u>	<u>0.59</u>
Other Non-operating Revenues (Expenses)			
State appropriations	91,031.00	91,031.00	-
Gifts	165,000.00	165,000.00	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
Net Non-operating Revenues	<u>256,031.00</u>	<u>256,031.00</u>	<u>-</u>
Increase (Decrease) in Net Position	<u>\$ 0.77</u>	<u>\$ 0.18</u>	<u>\$ 0.59</u>

Missouri State University
Operating Budget
Jordan Valley Innovation Center
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	120,000.00	120,000.00	-
Sales and services of educational services	333,135.00	412,767.00	(79,632.00)
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
Total Operating Revenue	<u>453,135.00</u>	<u>532,767.00</u>	<u>(79,632.00)</u>
Operating Expenses			
Faculty and Staff Salaries	132,908.96	275,205.80	(142,296.84)
Part-time help	10,868.00	10,868.00	-
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	10,868.00	10,868.00	-
Benefits	52,665.90	102,471.17	(49,805.27)
Utilities	204,000.00	204,000.00	-
Capital outlay	20,000.00	-	20,000.00
Travel	-	-	-
Supplies and services	114,537.35	71,836.00	42,701.35
Other	122,154.00	72,386.00	49,768.00
Bad debt expense	-	-	-
Supplies and services	256,691.35	144,222.00	112,469.35
Total Operating Expenses	<u>657,134.21</u>	<u>736,766.97</u>	<u>(79,632.76)</u>
Operating Income (Loss)	<u>(203,999.21)</u>	<u>(203,999.97)</u>	<u>0.76</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	204,000.00	204,000.00	-
Net Non-operating Revenues	<u>204,000.00</u>	<u>204,000.00</u>	<u>-</u>
Increase (Decrease) in Net Position	<u>\$ 0.79</u>	<u>\$ 0.03</u>	<u>\$ 0.76</u>



**Missouri
State**TM

U N I V E R S I T Y

AUXILIARY SYSTEM FUND

YEAR ENDING JUNE 30, 2021

Missouri State University
Operating Budget
Auxiliary Funds
For the Year Ending June 30, 2021

	Bookstore	Residence Life	Plaster Student Union	Magers Health & Wellness Center	Intercollegiate Athletics	Athletic Facilities	Transit
Operating Revenue							
Tuition and fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,600.00	\$ -
Scholarships and fellowships	-	(816,162.00)	-	-	(5,090,576.00)	-	-
Grants and contracts	-	-	-	-	-	10,000.00	-
Sales and services of educational services	-	-	-	-	(24,299.00)	1,414,000.00	-
Sales and services - auxiliaries	2,436,000.00	29,209,088.00	1,060,250.00	1,958,400.00	4,082,184.00	108,000.00	1,984,434.00
Other revenues	-	214,026.00	4,900.00	-	-	-	16,000.00
Total Operating Revenue	<u>2,436,000.00</u>	<u>28,606,952.00</u>	<u>1,065,150.00</u>	<u>1,958,400.00</u>	<u>(1,032,691.00)</u>	<u>1,565,600.00</u>	<u>2,000,434.00</u>
Operating Expenses							
Faculty and Staff Salaries	617,014.00	3,954,368.50	792,883.50	1,975,795.00	4,813,851.95	1,217,117.76	857,034.00
Part-time help	125,000.00	114,855.00	-	93,453.00	283,991.00	150,000.00	25,000.00
Student help	525,000.00	953,969.00	184,177.00	69,834.00	103,809.00	685,000.00	-
Overtime	12,000.00	45,911.00	6,895.00	5,000.00	15,304.00	17,000.00	27,000.00
Graduate Assistants	-	230,439.50	60,892.00	13,014.00	197,560.00	32,603.00	-
Other personnel	662,000.00	1,345,174.50	251,964.00	181,301.00	600,664.00	884,603.00	52,000.00
Benefits	250,197.96	1,552,014.54	309,224.57	777,709.21	1,899,127.59	486,150.93	331,978.86
Utilities	23,794.00	1,667,257.00	321,099.00	-	-	171,487.00	135,000.00
Capital outlay	-	25,500.00	-	20,400.00	114,240.00	18,000.00	-
Travel	15,300.00	77,928.00	-	11,220.00	1,922,338.00	6,200.00	20,000.00
Supplies and services	511,731.00	10,636,041.00	273,594.00	181,560.00	1,854,264.00	475,793.00	1,532,226.00
Other	117,300.00	495,535.00	40,266.00	18,360.00	1,342,188.00	92,531.00	96,145.00
Bad debt expense	76,500.00	339,651.00	-	30,600.00	-	-	-
Supplies and services	720,831.00	11,574,655.00	313,860.00	262,140.00	5,233,030.00	592,524.00	1,648,371.00
Total Operating Expenses	<u>2,273,836.96</u>	<u>20,093,469.54</u>	<u>1,989,031.07</u>	<u>3,196,945.21</u>	<u>12,546,673.54</u>	<u>3,351,882.69</u>	<u>3,024,383.86</u>
Operating Income (Loss)	<u>162,163.04</u>	<u>8,513,482.46</u>	<u>(923,881.07)</u>	<u>(1,238,545.21)</u>	<u>(13,579,364.54)</u>	<u>(1,786,282.69)</u>	<u>(1,023,949.86)</u>
Other Non-operating Revenues (Expenses)							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	1,490,150.00	4,357,301.00	-
Investment income	-	6,000.00	-	-	-	35,000.00	2,500.00
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	(9,343.00)	(3,423,764.90)	(165,591.00)	(822,962.50)	-	(4,330,140.00)	(258,713.01)
Operating Transfers, net	(338,753.00)	(3,220,233.00)	1,136,436.00	2,028,786.00	11,839,651.00	2,364,271.00	1,064,342.02
Net Non-operating Revenues	<u>(348,096.00)</u>	<u>(6,637,997.90)</u>	<u>970,845.00</u>	<u>1,205,823.50</u>	<u>13,329,801.00</u>	<u>2,426,432.00</u>	<u>808,129.01</u>
Increase (Decrease) in Net Position	<u>(185,932.96)</u>	<u>1,875,484.56</u>	<u>46,963.93</u>	<u>(32,721.71)</u>	<u>(249,563.54)</u>	<u>640,149.31</u>	<u>(215,820.85)</u>
Non-Recurring Allocations included in FY21 Budget	-	-	-	-	-	-	-
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (185,932.96)</u>	<u>\$ 1,875,484.56</u>	<u>\$ 46,963.93</u>	<u>\$ (32,721.71)</u>	<u>\$ (249,563.54)</u>	<u>\$ 640,149.31</u>	<u>\$ (215,820.85)</u>

B.E.A.R. Fee	Auxiliary System Fees	Bill R. Foster and Family Recreation Center	FY21	FY20	Change	
\$ -	\$ 10,548,917.00	\$ -	\$ 10,582,517.00	\$ 12,288,846.00	\$ (1,706,329.00)	Operating Revenue
-	-	-	(5,906,738.00)	(5,906,738.00)	-	Tuition and fees
-	-	-	10,000.00	-	10,000.00	Scholarships and fellowships
-	-	-	1,389,701.00	(24,299.00)	1,414,000.00	Grants and contracts
-	-	126,000.00	40,964,356.00	46,237,677.00	(5,273,321.00)	Sales and services of educational services
-	-	-	234,926.00	662,681.00	(427,755.00)	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
-	10,548,917.00	126,000.00	47,274,762.00	53,258,167.00	(5,983,405.00)	Total Operating Revenue
-	-	588,266.00	14,816,330.71	15,320,496.60	(504,165.89)	Operating Expenses
-	-	12,000.00	804,299.00	785,299.00	19,000.00	Faculty and Staff Salaries
-	-	531,000.00	3,052,789.00	2,968,879.00	83,910.00	Part-time help
-	-	1,000.00	130,110.00	130,110.00	-	Student help
-	-	114,516.00	649,024.50	637,193.50	11,831.00	Overtime
-	-	658,516.00	4,636,222.50	4,521,481.50	114,741.00	Graduate Assistants
-	-	275,179.13	5,881,582.79	5,743,438.70	138,144.09	Other personnel
94,565.00	-	163,128.00	2,576,330.00	2,400,843.00	175,487.00	Benefits
-	-	102,000.00	280,140.00	275,000.00	5,140.00	Utilities
-	-	17,850.00	2,070,836.00	2,027,245.00	43,591.00	Capital outlay
-	-	295,586.00	15,760,795.00	15,336,595.00	424,200.00	Travel
200,000.00	-	54,264.00	2,456,589.00	2,296,270.00	160,319.00	Supplies and services
-	-	-	446,751.00	437,991.00	8,760.00	Other
200,000.00	-	469,700.00	21,015,111.00	20,373,101.00	642,010.00	Bad debt expense
294,565.00	-	2,154,789.13	48,925,577.00	48,359,360.80	566,216.20	Supplies and services
(294,565.00)	10,548,917.00	(2,028,789.13)	(1,650,815.00)	4,898,806.20	(6,549,621.20)	Total Operating Expenses
-	-	-	-	-	-	Operating Income (Loss)
150,000.00	-	247,500.00	6,244,951.00	4,684,951.00	1,560,000.00	Other Non-operating Revenues (Expenses)
-	-	-	43,500.00	8,500.00	35,000.00	State appropriations
(1,488,602.00)	-	(951,077.00)	(11,450,193.41)	(12,687,644.88)	1,237,451.47	Gifts
1,377,333.00	(10,548,917.00)	2,285,063.00	7,987,979.02	2,177,062.44	5,810,916.58	Investment income
38,731.00	(10,548,917.00)	1,581,486.00	2,826,236.61	(5,817,131.44)	8,643,368.05	Other non-operating revenue (expense)
(255,834.00)	-	(447,303.13)	1,175,421.61	(918,325.24)	2,093,746.85	Debt Service Transfers
-	-	-	-	942,780.83	(942,780.83)	Operating Transfers, net
-	-	-	-	-	-	Net Non-operating Revenues
-	-	-	-	-	-	Increase (Decrease) in Net Position
\$ (255,834.00)	\$ -	\$ (447,303.13)	\$ 1,175,421.61	\$ 24,455.59	\$ 1,150,966.02	Non-Recurring Allocations included in FY21 Budget
						Increase (Decrease) in Net Position excluding non-recurring

Missouri State University
Operating Budget
Bookstore
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,436,000.00	2,750,000.00	(314,000.00)
Other revenues	-	-	-
Total Operating Revenue	<u>2,436,000.00</u>	<u>2,750,000.00</u>	<u>(314,000.00)</u>
Operating Expenses			
Faculty and Staff Salaries	<u>617,014.00</u>	<u>677,551.65</u>	<u>(60,537.65)</u>
Part-time help	125,000.00	125,000.00	-
Student help	525,000.00	525,000.00	-
Overtime	12,000.00	12,000.00	-
Graduate Assistants	-	-	-
Other personnel	<u>662,000.00</u>	<u>662,000.00</u>	<u>-</u>
Benefits	<u>250,197.96</u>	<u>259,682.03</u>	<u>(9,484.07)</u>
Utilities	<u>23,794.00</u>	<u>23,794.00</u>	<u>-</u>
Capital outlay	-	-	-
Travel	15,300.00	15,000.00	300.00
Supplies and services	511,731.00	501,697.00	10,034.00
Other	117,300.00	115,000.00	2,300.00
Bad debt expense	<u>76,500.00</u>	<u>75,000.00</u>	<u>1,500.00</u>
Supplies and services	<u>720,831.00</u>	<u>706,697.00</u>	<u>14,134.00</u>
Total Operating Expenses	<u>2,273,836.96</u>	<u>2,329,724.68</u>	<u>(55,887.72)</u>
Operating Income (Loss)	<u>162,163.04</u>	<u>420,275.32</u>	<u>(258,112.28)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(9,343.00)	(9,343.00)	-
Operating Transfers, net	<u>(338,753.00)</u>	<u>(1,238,753.00)</u>	<u>900,000.00</u>
Net Non-operating Revenues	<u>(348,096.00)</u>	<u>(1,248,096.00)</u>	<u>900,000.00</u>
Increase (Decrease) in Net Position	<u>(185,932.96)</u>	<u>(827,820.68)</u>	<u>641,887.72</u>
Non-Recurring Allocations included in FY21 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (185,932.96)</u>	<u>\$ (827,820.68)</u>	<u>\$ 641,887.72</u>

Missouri State University
 Operating Budget
 Residence Life
 For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(816,162.00)	(816,162.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	29,209,088.00	31,587,843.00	(2,378,755.00)
Other revenues	<u>214,026.00</u>	<u>316,697.00</u>	<u>(102,671.00)</u>
Total Operating Revenue	<u>28,606,952.00</u>	<u>31,088,378.00</u>	<u>(2,481,426.00)</u>
Operating Expenses			
Faculty and Staff Salaries	<u>3,954,368.50</u>	<u>4,225,603.26</u>	<u>(271,234.76)</u>
Part-time help	114,855.00	114,855.00	-
Student help	953,969.00	953,969.00	-
Overtime	45,911.00	45,911.00	-
Graduate Assistants	<u>230,439.50</u>	<u>230,439.50</u>	<u>-</u>
Other personnel	<u>1,345,174.50</u>	<u>1,345,174.50</u>	<u>-</u>
Benefits	<u>1,552,014.54</u>	<u>1,570,715.13</u>	<u>(18,700.59)</u>
Utilities	<u>1,667,257.00</u>	<u>1,667,257.00</u>	<u>-</u>
Capital outlay	25,500.00	25,000.00	500.00
Travel	77,928.00	76,400.00	1,528.00
Supplies and services	10,636,041.00	10,446,939.00	189,102.00
Other	495,535.00	485,819.00	9,716.00
Bad debt expense	<u>339,651.00</u>	<u>332,991.00</u>	<u>6,660.00</u>
Supplies and services	<u>11,574,655.00</u>	<u>11,367,149.00</u>	<u>207,506.00</u>
Total Operating Expenses	<u>20,093,469.54</u>	<u>20,175,898.89</u>	<u>(82,429.35)</u>
Operating Income (Loss)	<u>8,513,482.46</u>	<u>10,912,479.11</u>	<u>(2,398,996.65)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	6,000.00	6,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(3,423,764.90)	(3,995,319.00)	571,554.10
Operating Transfers, net	<u>(3,220,233.00)</u>	<u>(7,035,557.00)</u>	<u>3,815,324.00</u>
Net Non-operating Revenues	<u>(6,637,997.90)</u>	<u>(11,024,876.00)</u>	<u>4,386,878.10</u>
Increase (Decrease) in Net Position	1,875,484.56	(112,396.89)	1,987,881.45
Non-Recurring Allocations included in FY21 Budget	<u>-</u>	<u>467,770.59</u>	<u>(467,770.59)</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 1,875,484.56</u>	<u>\$ 355,373.70</u>	<u>\$ 1,520,110.86</u>

Missouri State University
 Operating Budget
 Plaster Student Union
 For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,060,250.00	1,060,250.00	-
Other revenues	4,900.00	4,900.00	-
Total Operating Revenue	<u>1,065,150.00</u>	<u>1,065,150.00</u>	<u>-</u>
Operating Expenses			
Faculty and Staff Salaries	792,883.50	923,799.70	(130,916.20)
Part-time help	-	-	-
Student help	184,177.00	184,177.00	-
Overtime	6,895.00	6,895.00	-
Graduate Assistants	60,892.00	60,892.00	-
Other personnel	251,964.00	251,964.00	-
Benefits	309,224.57	323,047.89	(13,823.32)
Utilities	321,099.00	321,099.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	273,594.00	268,229.00	5,365.00
Other	40,266.00	39,477.00	789.00
Bad debt expense	-	-	-
Supplies and services	313,860.00	307,706.00	6,154.00
Total Operating Expenses	<u>1,989,031.07</u>	<u>2,127,616.59</u>	<u>(138,585.52)</u>
Operating Income (Loss)	<u>(923,881.07)</u>	<u>(1,062,466.59)</u>	<u>138,585.52</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(165,591.00)	(430,692.18)	265,101.18
Operating Transfers, net	1,136,436.00	1,493,159.00	(356,723.00)
Net Non-operating Revenues	<u>970,845.00</u>	<u>1,062,466.82</u>	<u>(91,621.82)</u>
Increase (Decrease) in Net Position	46,963.93	0.23	46,963.70
Non-Recurring Allocations included in FY21 Budget	<u>-</u>	<u>265,101.18</u>	<u>(265,101.18)</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 46,963.93</u>	<u>\$ 265,101.41</u>	<u>\$ (218,137.48)</u>

Missouri State University
 Operating Budget
 Magers Health & Wellness Center
 For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,958,400.00	2,323,400.00	(365,000.00)
Other revenues	-	-	-
Total Operating Revenue	<u>1,958,400.00</u>	<u>2,323,400.00</u>	<u>(365,000.00)</u>
Operating Expenses			
Faculty and Staff Salaries	<u>1,975,795.00</u>	<u>2,490,560.09</u>	<u>(514,765.09)</u>
Part-time help	93,453.00	93,453.00	-
Student help	69,834.00	69,834.00	-
Overtime	5,000.00	5,000.00	-
Graduate Assistants	<u>13,014.00</u>	<u>13,014.00</u>	<u>-</u>
Other personnel	<u>181,301.00</u>	<u>181,301.00</u>	<u>-</u>
Benefits	<u>777,709.21</u>	<u>926,971.17</u>	<u>(149,261.96)</u>
Utilities	-	-	-
Capital outlay	20,400.00	20,000.00	400.00
Travel	11,220.00	11,000.00	220.00
Supplies and services	181,560.00	178,000.00	3,560.00
Other	18,360.00	18,000.00	360.00
Bad debt expense	<u>30,600.00</u>	<u>30,000.00</u>	<u>600.00</u>
Supplies and services	<u>262,140.00</u>	<u>257,000.00</u>	<u>5,140.00</u>
Total Operating Expenses	<u>3,196,945.21</u>	<u>3,855,832.26</u>	<u>(658,887.05)</u>
Operating Income (Loss)	<u>(1,238,545.21)</u>	<u>(1,532,432.26)</u>	<u>293,887.05</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(822,962.50)	(820,337.50)	(2,625.00)
Operating Transfers, net	<u>2,028,786.00</u>	<u>2,377,208.44</u>	<u>(348,422.44)</u>
Net Non-operating Revenues	<u>1,205,823.50</u>	<u>1,556,870.94</u>	<u>(351,047.44)</u>
Increase (Decrease) in Net Position	<u>(32,721.71)</u>	<u>24,438.68</u>	<u>(57,160.39)</u>
Non-Recurring Allocations included in FY21 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (32,721.71)</u>	<u>\$ 24,438.68</u>	<u>\$ (57,160.39)</u>



Missouri State University
 Operating Budget
 Intercollegiate Athletics
 For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(5,090,576.00)	(5,090,576.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	(24,299.00)	(24,299.00)	-
Sales and services - auxiliaries	4,082,184.00	4,682,184.00	(600,000.00)
Other revenues	-	-	-
Total Operating Revenue	<u>(1,032,691.00)</u>	<u>(432,691.00)</u>	<u>(600,000.00)</u>
Operating Expenses			
Faculty and Staff Salaries	4,813,851.95	4,701,122.97	112,728.98
Part-time help	283,991.00	283,991.00	-
Student help	103,809.00	103,809.00	-
Overtime	15,304.00	15,304.00	-
Graduate Assistants	197,560.00	197,560.00	-
Other personnel	600,664.00	600,664.00	-
Benefits	1,899,127.59	1,759,271.35	139,856.24
Utilities	-	-	-
Capital outlay	114,240.00	112,000.00	2,240.00
Travel	1,922,338.00	1,884,645.00	37,693.00
Supplies and services	1,854,264.00	1,817,905.00	36,359.00
Other	1,342,188.00	1,315,871.00	26,317.00
Bad debt expense	-	-	-
Supplies and services	5,233,030.00	5,130,421.00	102,609.00
Total Operating Expenses	<u>12,546,673.54</u>	<u>12,191,479.32</u>	<u>355,194.22</u>
Operating Income (Loss)	<u>(13,579,364.54)</u>	<u>(12,624,170.32)</u>	<u>(955,194.22)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	1,490,150.00	1,490,150.00	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	11,839,651.00	11,135,610.00	704,041.00
Net Non-operating Revenues	<u>13,329,801.00</u>	<u>12,625,760.00</u>	<u>704,041.00</u>
Increase (Decrease) in Net Position	<u>(249,563.54)</u>	<u>1,589.68</u>	<u>(251,153.22)</u>
Non-Recurring Allocations included in FY21 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (249,563.54)</u>	<u>\$ 1,589.68</u>	<u>\$ (251,153.22)</u>

Missouri State University
 Operating Budget
 Athletic Facilities
 For the Year Ending June 30, 2021

	Plaster Sports Complex	Hammons Student Center	JQH Arena	Juanita K. Hammons Hall Performing Arts
Operating Revenue				
Tuition and fees	\$ -	\$ -	\$ -	\$ 33,600.00
Scholarships and fellowships	-	-	-	-
Grants and contracts	-	-	-	10,000.00
Sales and services of educational services	-	-	679,000.00	735,000.00
Sales and services - auxiliaries	37,000.00	21,000.00	50,000.00	-
Other revenues	-	-	-	-
Total Operating Revenue	<u>37,000.00</u>	<u>21,000.00</u>	<u>729,000.00</u>	<u>778,600.00</u>
Operating Expenses				
Faculty and Staff Salaries	27,393.00	390,450.70	242,486.06	556,788.00
Part-time help	-	-	131,000.00	19,000.00
Student help	-	-	580,000.00	105,000.00
Overtime	1,000.00	8,000.00	8,000.00	-
Graduate Assistants	-	10,258.00	10,514.00	11,831.00
Other personnel	1,000.00	18,258.00	729,514.00	135,831.00
Benefits	10,683.27	152,275.78	104,591.06	218,600.82
Utilities	-	-	-	171,487.00
Capital outlay	-	18,000.00	-	-
Travel	-	2,700.00	-	3,500.00
Supplies and services	60,356.00	144,202.00	97,251.00	173,984.00
Other	18,000.00	19,903.00	26,000.00	28,628.00
Bad debt expense	-	-	-	-
Supplies and services	78,356.00	184,805.00	123,251.00	206,112.00
Total Operating Expenses	<u>117,432.27</u>	<u>745,789.48</u>	<u>1,199,842.12</u>	<u>1,288,818.82</u>
Operating Income (Loss)	<u>(80,432.27)</u>	<u>(724,789.48)</u>	<u>(470,842.12)</u>	<u>(510,218.82)</u>
Other Non-operating Revenues (Expenses)				
State appropriations	-	-	-	-
Gifts	-	-	4,297,301.00	60,000.00
Investment income	-	-	-	35,000.00
Other non-operating revenue (expense)	-	-	-	-
Debt Service Transfers	(148,575.00)	(315,834.00)	(3,865,731.00)	-
Operating Transfers, net	188,901.00	954,829.00	810,541.00	410,000.00
Net Non-operating Revenues	<u>40,326.00</u>	<u>638,995.00</u>	<u>1,242,111.00</u>	<u>505,000.00</u>
Increase (Decrease) in Net Position	<u>(40,106.27)</u>	<u>(85,794.48)</u>	<u>771,268.88</u>	<u>(5,218.82)</u>
Non-Recurring Allocations included in FY21 Budget	-	-	-	-
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (40,106.27)</u>	<u>\$ (85,794.48)</u>	<u>\$ 771,268.88</u>	<u>\$ (5,218.82)</u>

<u>FY21</u>	<u>FY20</u>	<u>Change</u>	
\$ 33,600.00	\$ -	\$ 33,600.00	Operating Revenue
-	-	-	Tuition and fees
10,000.00	-	10,000.00	Scholarships and fellowships
1,414,000.00	1,179,000.00	235,000.00	Grants and contracts
108,000.00	108,000.00	-	Sales and services of educational services
-	-	-	Sales and services - auxiliaries
-	-	-	Other revenues
<u>1,565,600.00</u>	<u>1,287,000.00</u>	<u>278,600.00</u>	Total Operating Revenue
 			Operating Expenses
1,217,117.76	690,046.40	527,071.36	Faculty and Staff Salaries
150,000.00	131,000.00	19,000.00	Part-time help
685,000.00	580,000.00	105,000.00	Student help
17,000.00	17,000.00	-	Overtime
32,603.00	20,772.00	11,831.00	Graduate Assistants
884,603.00	748,772.00	135,831.00	Other personnel
486,150.93	264,723.68	221,427.25	Benefits
171,487.00	-	171,487.00	Utilities
18,000.00	18,000.00	-	Capital outlay
6,200.00	2,700.00	3,500.00	Travel
475,793.00	301,809.00	173,984.00	Supplies and services
92,531.00	63,903.00	28,628.00	Other
-	-	-	Bad debt expense
592,524.00	386,412.00	206,112.00	Supplies and services
<u>3,351,882.69</u>	<u>2,089,954.08</u>	<u>1,261,928.61</u>	Total Operating Expenses
<u>(1,786,282.69)</u>	<u>(802,954.08)</u>	<u>(983,328.61)</u>	Operating Income (Loss)
 			Other Non-operating Revenues (Expenses)
-	-	-	State appropriations
4,357,301.00	2,797,301.00	1,560,000.00	Gifts
35,000.00	-	35,000.00	Investment income
-	-	-	Other non-operating revenue (expense)
(4,330,140.00)	(4,444,506.00)	114,366.00	Debt Service Transfers
2,364,271.00	2,450,782.00	(86,511.00)	Operating Transfers, net
<u>2,426,432.00</u>	<u>803,577.00</u>	<u>1,622,855.00</u>	Net Non-operating Revenues
640,149.31	622.92	639,526.39	Increase (Decrease) in Net Position
-	111,764.86	(111,764.86)	Non-Recurring Allocations included in FY21 Budget
<u>\$ 640,149.31</u>	<u>\$ 112,387.78</u>	<u>\$ 527,761.53</u>	Increase (Decrease) in Net Position excluding non-recurring

Missouri State University
Operating Budget
Athletic Facilities-Plaster Sports Complex
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	37,000.00	37,000.00	-
Other revenues	-	-	-
Total Operating Revenue	<u>37,000.00</u>	<u>37,000.00</u>	<u>-</u>
Operating Expenses			
Faculty and Staff Salaries	<u>27,393.00</u>	<u>28,103.00</u>	<u>(710.00)</u>
Part-time help	-	-	-
Student help	-	-	-
Overtime	1,000.00	1,000.00	-
Graduate Assistants	-	-	-
Other personnel	<u>1,000.00</u>	<u>1,000.00</u>	<u>-</u>
Benefits	<u>10,683.27</u>	<u>10,378.92</u>	<u>304.35</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	60,356.00	60,356.00	-
Other	18,000.00	18,000.00	-
Bad debt expense	-	-	-
Supplies and services	<u>78,356.00</u>	<u>78,356.00</u>	<u>-</u>
Total Operating Expenses	<u>117,432.27</u>	<u>117,837.92</u>	<u>(405.65)</u>
Operating Income (Loss)	<u>(80,432.27)</u>	<u>(80,837.92)</u>	<u>405.65</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(148,575.00)	(148,575.00)	-
Operating Transfers, net	<u>188,901.00</u>	<u>229,500.00</u>	<u>(40,599.00)</u>
Net Non-operating Revenues	<u>40,326.00</u>	<u>80,925.00</u>	<u>(40,599.00)</u>
Increase (Decrease) in Net Position	<u>(40,106.27)</u>	<u>87.08</u>	<u>(40,193.35)</u>
Non-Recurring Allocations included in FY10 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (40,106.27)</u>	<u>\$ 87.08</u>	<u>\$ (40,193.35)</u>

Missouri State University
 Operating Budget
 Athletic Facilities-Hammons Student Center
 For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	21,000.00	21,000.00	-
Other revenues	-	-	-
Total Operating Revenue	<u>21,000.00</u>	<u>21,000.00</u>	<u>-</u>
Operating Expenses			
Faculty and Staff Salaries	390,450.70	395,693.50	(5,242.80)
Part-time help	-	-	-
Student help	-	-	-
Overtime	8,000.00	8,000.00	-
Graduate Assistants	10,258.00	10,258.00	-
Other personnel	18,258.00	18,258.00	-
Benefits	152,275.78	146,064.89	6,210.89
Utilities	-	-	-
Capital outlay	18,000.00	18,000.00	-
Travel	2,700.00	2,700.00	-
Supplies and services	144,202.00	144,202.00	-
Other	19,903.00	19,903.00	-
Bad debt expense	-	-	-
Supplies and services	184,805.00	184,805.00	-
Total Operating Expenses	<u>745,789.48</u>	<u>744,821.39</u>	<u>968.09</u>
Operating Income (Loss)	<u>(724,789.48)</u>	<u>(723,821.39)</u>	<u>(968.09)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(315,834.00)	(427,599.00)	111,765.00
Operating Transfers, net	954,829.00	1,151,782.00	(196,953.00)
Net Non-operating Revenues	<u>638,995.00</u>	<u>724,183.00</u>	<u>(85,188.00)</u>
Increase (Decrease) in Net Position	<u>(85,794.48)</u>	<u>361.61</u>	<u>(86,156.09)</u>
Non-Recurring Allocations included in FY21 Budget	<u>-</u>	<u>111,764.86</u>	<u>(111,764.86)</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (85,794.48)</u>	<u>\$ 112,126.47</u>	<u>\$ (197,920.95)</u>

Missouri State University
Operating Budget
Athletic Facilities-JQH Arena
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	679,000.00	1,179,000.00	(500,000.00)
Sales and services - auxiliaries	50,000.00	50,000.00	-
Other revenues	-	-	-
Total Operating Revenue	<u>729,000.00</u>	<u>1,229,000.00</u>	<u>(500,000.00)</u>
Operating Expenses			
Faculty and Staff Salaries	242,486.06	266,249.90	(23,763.84)
Part-time help	131,000.00	131,000.00	-
Student help	580,000.00	580,000.00	-
Overtime	8,000.00	8,000.00	-
Graduate Assistants	10,514.00	10,514.00	-
Other personnel	729,514.00	729,514.00	-
Benefits	104,591.06	108,279.87	(3,688.81)
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	97,251.00	97,251.00	-
Other	26,000.00	26,000.00	-
Bad debt expense	-	-	-
Supplies and services	123,251.00	123,251.00	-
Total Operating Expenses	<u>1,199,842.12</u>	<u>1,227,294.77</u>	<u>(27,452.65)</u>
Operating Income (Loss)	<u>(470,842.12)</u>	<u>1,705.23</u>	<u>(472,547.35)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	4,297,301.00	2,797,301.00	1,500,000.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(3,865,731.00)	(3,868,332.00)	2,601.00
Operating Transfers, net	810,541.00	1,069,500.00	(258,959.00)
Net Non-operating Revenues	<u>1,242,111.00</u>	<u>(1,531.00)</u>	<u>1,243,642.00</u>
Increase (Decrease) in Net Position	771,268.88	174.23	771,094.65
Non-Recurring Allocations included in FY21 Budget	-	-	-
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ 771,268.88</u>	<u>\$ 174.23</u>	<u>\$ 771,094.65</u>

Missouri State University
 Operating Budget
 Athletic Facilities-Juanita K Hammons Hall Performing Arts
 For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 33,600.00	\$ 33,600.00	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	10,000.00	10,000.00	-
Sales and services of educational services	735,000.00	835,000.00	(100,000.00)
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
Total Operating Revenue	<u>778,600.00</u>	<u>878,600.00</u>	<u>(100,000.00)</u>
Operating Expenses			
Faculty and Staff Salaries	556,788.00	537,786.94	19,001.06
Part-time help	19,000.00	19,000.00	-
Student help	105,000.00	105,000.00	-
Overtime	-	-	-
Graduate Assistants	11,831.00	11,831.00	-
Other personnel	135,831.00	135,831.00	-
Benefits	218,600.82	200,063.52	18,537.30
Utilities	171,487.00	173,987.00	(2,500.00)
Capital outlay	-	-	-
Travel	3,500.00	3,500.00	-
Supplies and services	173,984.00	169,943.00	4,041.00
Other	28,628.00	28,628.00	-
Bad debt expense	-	-	-
Supplies and services	206,112.00	202,071.00	4,041.00
Total Operating Expenses	<u>1,288,818.82</u>	<u>1,249,739.46</u>	<u>39,079.36</u>
Operating Income (Loss)	<u>(510,218.82)</u>	<u>(371,139.46)</u>	<u>(139,079.36)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	60,000.00	60,000.00	-
Investment income	35,000.00	35,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	410,000.00	375,000.00	35,000.00
Net Non-operating Revenues	<u>505,000.00</u>	<u>470,000.00</u>	<u>35,000.00</u>
Increase (Decrease) in Net Position	<u>\$ (5,218.82)</u>	<u>\$ 98,860.54</u>	<u>\$ (104,079.36)</u>
Non-Recurring Allocations included in FY21 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (5,218.82)</u>	<u>\$ 98,860.54</u>	<u>\$ (104,079.36)</u>

Missouri State University
Operating Budget
Transit
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,984,434.00	2,429,000.00	(444,566.00)
Other revenues	16,000.00	16,000.00	-
Total Operating Revenue	<u>2,000,434.00</u>	<u>2,445,000.00</u>	<u>(444,566.00)</u>
Operating Expenses			
Faculty and Staff Salaries	857,034.00	1,021,773.00	(164,739.00)
Part-time help	25,000.00	25,000.00	-
Student help	-	21,090.00	(21,090.00)
Overtime	27,000.00	27,000.00	-
Graduate Assistants	-	-	-
Other personnel	52,000.00	73,090.00	(21,090.00)
Benefits	331,978.86	375,321.55	(43,342.69)
Utilities	135,000.00	135,000.00	-
Capital outlay	-	-	-
Travel	20,000.00	20,000.00	-
Supplies and services	1,532,226.00	1,532,226.00	-
Other	96,145.00	5,000.00	91,145.00
Bad debt expense	-	-	-
Supplies and services	1,648,371.00	1,557,226.00	91,145.00
Total Operating Expenses	<u>3,024,383.86</u>	<u>3,162,410.55</u>	<u>(138,026.69)</u>
Operating Income (Loss)	<u>(1,023,949.86)</u>	<u>(717,410.55)</u>	<u>(306,539.31)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	2,500.00	2,500.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(258,713.01)	(356,997.20)	98,284.19
Operating Transfers, net	1,064,342.02	1,071,908.00	(7,565.98)
Net Non-operating Revenues	<u>808,129.01</u>	<u>717,410.80</u>	<u>90,718.21</u>
Increase (Decrease) in Net Position	<u>(215,820.85)</u>	<u>0.25</u>	<u>(215,821.10)</u>
Non-Recurring Allocations included in FY21 Budget	<u>-</u>	<u>98,144.20</u>	<u>(98,144.20)</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (215,820.85)</u>	<u>\$ 98,144.45</u>	<u>\$ (313,965.30)</u>

Missouri State University
 Operating Budget
 Bill R Foster and Family Recreation Center
 For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	126,000.00	226,000.00	(100,000.00)
Other revenues	-	217,084.00	(217,084.00)
Total Operating Revenue	<u>126,000.00</u>	<u>443,084.00</u>	<u>(317,084.00)</u>
Operating Expenses			
Faculty and Staff Salaries	<u>588,266.00</u>	<u>590,039.53</u>	<u>(1,773.53)</u>
Part-time help	12,000.00	12,000.00	-
Student help	531,000.00	531,000.00	-
Overtime	1,000.00	1,000.00	-
Graduate Assistants	<u>114,516.00</u>	<u>114,516.00</u>	<u>-</u>
Other personnel	<u>658,516.00</u>	<u>658,516.00</u>	<u>-</u>
Benefits	<u>275,179.13</u>	<u>263,705.90</u>	<u>11,473.23</u>
Utilities	<u>163,128.00</u>	<u>163,128.00</u>	<u>-</u>
Capital outlay	102,000.00	100,000.00	2,000.00
Travel	17,850.00	17,500.00	350.00
Supplies and services	295,586.00	289,790.00	5,796.00
Other	54,264.00	53,200.00	1,064.00
Bad debt expense	-	-	-
Supplies and services	<u>469,700.00</u>	<u>460,490.00</u>	<u>9,210.00</u>
Total Operating Expenses	<u>2,154,789.13</u>	<u>2,135,879.43</u>	<u>18,909.70</u>
Operating Income (Loss)	<u>(2,028,789.13)</u>	<u>(1,692,795.43)</u>	<u>(335,993.70)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	247,500.00	247,500.00	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(951,077.00)	(1,139,015.00)	187,938.00
Operating Transfers, net	<u>2,285,063.00</u>	<u>2,629,551.00</u>	<u>(344,488.00)</u>
Net Non-operating Revenues	<u>1,581,486.00</u>	<u>1,738,036.00</u>	<u>(156,550.00)</u>
Increase (Decrease) in Net Position	<u>(447,303.13)</u>	<u>45,240.57</u>	<u>(492,543.70)</u>
Non-Recurring Allocations included in FY21 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (447,303.13)</u>	<u>\$ 45,240.57</u>	<u>\$ (492,543.70)</u>





**Missouri
State**TM

U N I V E R S I T Y

**WEST PLAINS CAMPUS
OPERATING & AUXILIARY**

YEAR ENDING JUNE 30, 2021

Missouri State University
Operating Budget
West Plains Funds
For the Year Ending June 30, 2021

	<u>West Plains Operating</u>	<u>West Plains Designated</u>	<u>West Plains Auxiliary</u>
Operating Revenue			
Tuition and fees	\$ 4,573,689.00	\$ -	\$ 91,000.00
Scholarships and fellowships	(443,600.00)	-	(47,667.00)
Grants and contracts	-	-	-
Sales and services of educational services	141,000.00	-	-
Sales and services - auxiliaries	-	-	1,522,924.00
Other revenues	<u>15,291.00</u>	<u>100,000.00</u>	<u>50,338.00</u>
Total Operating Revenue	<u>4,286,380.00</u>	<u>100,000.00</u>	<u>1,616,595.00</u>
Operating Expenses			
Faculty and Staff Salaries	<u>5,729,545.90</u>	<u>311,283.11</u>	<u>289,258.50</u>
Part-time help	282,396.63	25,000.00	31,480.00
Student help	101,187.45	-	64,305.00
Overtime	4,541.00	-	-
Graduate Assistants	-	-	-
Other personnel	<u>388,125.08</u>	<u>25,000.00</u>	<u>95,785.00</u>
Benefits	<u>2,115,204.33</u>	<u>120,177.92</u>	<u>115,668.62</u>
Utilities	<u>294,704.00</u>	<u>-</u>	<u>47,280.00</u>
Capital outlay	66,915.00	-	-
Travel	78,304.00	-	3,700.00
Supplies and services	602,152.00	33,599.00	196,599.30
Other	707,292.00	12,090.00	657,510.00
Bad debt expense	<u>30,000.00</u>	<u>-</u>	<u>-</u>
Supplies and services	<u>1,484,663.00</u>	<u>45,689.00</u>	<u>857,809.30</u>
Total Operating Expenses	<u>10,012,242.31</u>	<u>502,150.03</u>	<u>1,405,801.42</u>
Operating Income (Loss)	<u>(5,725,862.31)</u>	<u>(402,150.03)</u>	<u>210,793.58</u>
Other Non-operating Revenues (Expenses)			
State appropriations	5,326,698.00	485,000.00	-
Gifts	45,000.00	-	-
Investment income	85,000.00	-	5,150.00
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(39,043.75)	-	(72,660.54)
Operating Transfers, net	<u>158,872.00</u>	<u>(21,266.00)</u>	<u>(137,606.00)</u>
Net Non-operating Revenues	<u>5,576,526.25</u>	<u>463,734.00</u>	<u>(205,116.54)</u>
Increase (Decrease) in Net Position	<u>(149,336.06)</u>	<u>61,583.97</u>	<u>5,677.04</u>
Non-Recurring Allocations included in FY21 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (149,336.06)</u>	<u>\$ 61,583.97</u>	<u>\$ 5,677.04</u>

<u>FY21</u>	<u>FY20</u>	<u>Change</u>	
\$ 4,664,689.00	\$ 4,545,939.00	\$ 118,750.00	Operating Revenue
(491,267.00)	(496,000.00)	4,733.00	Tuition and fees
-	-	-	Scholarships and fellowships
141,000.00	141,000.00	-	Grants and contracts
1,522,924.00	1,543,773.00	(20,849.00)	Sales and services of educational services
165,629.00	165,629.00	-	Sales and services - auxiliaries
<u>6,002,975.00</u>	<u>5,900,341.00</u>	<u>102,634.00</u>	Other revenues
			Total Operating Revenue
<u>6,330,087.51</u>	<u>6,499,978.43</u>	<u>(169,890.92)</u>	Operating Expenses
338,876.63	341,034.95	(2,158.32)	Faculty and Staff Salaries
165,492.45	165,286.00	206.45	Part-time help
4,541.00	4,541.00	-	Student help
-	-	-	Overtime
<u>508,910.08</u>	<u>510,861.95</u>	<u>(1,951.87)</u>	Graduate Assistants
2,351,050.87	2,303,876.90	47,173.97	Other personnel
<u>341,984.00</u>	<u>326,984.00</u>	<u>15,000.00</u>	Benefits
66,915.00	66,915.00	-	Utilities
82,004.00	82,154.00	(150.00)	Capital outlay
832,350.30	862,442.30	(30,092.00)	Travel
1,376,892.00	1,336,836.00	40,056.00	Supplies and services
30,000.00	30,000.00	-	Other
<u>2,388,161.30</u>	<u>2,378,347.30</u>	<u>9,814.00</u>	Bad debt expense
11,920,193.76	12,020,048.58	(99,854.82)	Supplies and services
<u>(5,917,218.76)</u>	<u>(6,119,707.58)</u>	<u>202,488.82</u>	Total Operating Expenses
			Operating Income (Loss)
5,811,698.00	6,477,715.00	(666,017.00)	Other Non-operating Revenues (Expenses)
45,000.00	45,000.00	-	State appropriations
90,150.00	90,150.00	-	Gifts
-	-	-	Investment income
(111,704.29)	(111,704.29)	-	Other non-operating revenue (expense)
-	-	-	Debt Service Transfers
<u>5,835,143.71</u>	<u>6,501,160.71</u>	<u>(666,017.00)</u>	Operating Transfers, net
(82,075.05)	381,453.13	(463,528.18)	Net Non-operating Revenues
			Increase (Decrease) in Net Position
-	-	-	Non-Recurring Allocations included in FY21 Budget
<u>\$ (82,075.05)</u>	<u>\$ 381,453.13</u>	<u>\$ (463,528.18)</u>	Increase (Decrease) in Net Position excluding non-recurring



Missouri State University
Operating Budget
West Plains Operating
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 4,573,689.00	\$4,470,689.00	\$ 103,000.00
Scholarships and fellowships	(443,600.00)	(443,600.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	141,000.00	141,000.00	-
Sales and services - auxiliaries	-	-	-
Other revenues	<u>15,291.00</u>	<u>15,291.00</u>	<u>-</u>
Total Operating Revenue	<u>4,286,380.00</u>	<u>4,183,380.00</u>	<u>103,000.00</u>
Operating Expenses			
Faculty and Staff Salaries	<u>5,729,545.90</u>	<u>5,869,420.49</u>	<u>(139,874.59)</u>
Part-time help	282,396.63	284,554.95	(2,158.32)
Student help	101,187.45	100,981.00	206.45
Overtime	4,541.00	4,541.00	-
Graduate Assistants	-	-	-
Other personnel	<u>388,125.08</u>	<u>390,076.95</u>	<u>(1,951.87)</u>
Benefits	<u>2,115,204.33</u>	<u>2,069,609.79</u>	<u>45,594.54</u>
Utilities	<u>294,704.00</u>	<u>279,704.00</u>	<u>15,000.00</u>
Capital outlay	66,915.00	66,915.00	-
Travel	78,304.00	78,454.00	(150.00)
Supplies and services	602,152.00	632,244.00	(30,092.00)
Other	707,292.00	667,236.00	40,056.00
Bad debt expense	<u>30,000.00</u>	<u>30,000.00</u>	<u>-</u>
Supplies and services	<u>1,484,663.00</u>	<u>1,474,849.00</u>	<u>9,814.00</u>
Total Operating Expenses	<u>10,012,242.31</u>	<u>10,083,660.23</u>	<u>(71,417.92)</u>
Operating Income (Loss)	<u>(5,725,862.31)</u>	<u>(5,900,280.23)</u>	<u>174,417.92</u>
Other Non-operating Revenues (Expenses)			
State appropriations	5,326,698.00	5,992,715.00	(666,017.00)
Gifts	45,000.00	45,000.00	-
Investment income	85,000.00	85,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(39,043.75)	(39,043.75)	-
Operating Transfers, net	<u>158,872.00</u>	<u>158,872.00</u>	<u>-</u>
Net Non-operating Revenues	<u>5,576,526.25</u>	<u>6,242,543.25</u>	<u>(666,017.00)</u>
Increase (Decrease) in Net Position	<u>(149,336.06)</u>	<u>342,263.02</u>	<u>(491,599.08)</u>
Non-Recurring Allocations included in FY21 Budget	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Position excluding non-recurring	<u>\$ (149,336.06)</u>	<u>\$ 342,263.02</u>	<u>\$ (491,599.08)</u>

Missouri State University
 Operating Budget
 West Plains Auxiliary Funds
 For the Year Ending June 30, 2021

	<u>Bookstore</u>	<u>Food Service</u>	<u>Residence Life</u>	<u>Recreation Center</u>
Operating Revenue				
Tuition and fees	\$ -	\$ -	\$ -	\$ 91,000.00
Scholarships and fellowships	-	-	(47,667.00)	-
Grants and contracts	-	-	-	-
Sales and services of educational services	-	-	-	-
Sales and services - auxiliaries	292,901.00	201,523.00	1,026,500.00	2,000.00
Other revenues	<u>900.00</u>	<u>200.00</u>	<u>35,000.00</u>	<u>14,238.00</u>
Total Operating Revenue	<u>293,801.00</u>	<u>201,723.00</u>	<u>1,013,833.00</u>	<u>107,238.00</u>
Operating Expenses				
Faculty and Staff Salaries	<u>114,579.00</u>	<u>64,369.00</u>	<u>110,310.50</u>	<u>-</u>
Part-time help	-	6,000.00	25,480.00	-
Student help	15,000.00	22,055.00	-	27,250.00
Overtime	-	-	-	-
Graduate Assistants	-	-	-	-
Other personnel	<u>15,000.00</u>	<u>28,055.00</u>	<u>25,480.00</u>	<u>27,250.00</u>
Benefits	<u>44,685.81</u>	<u>26,798.91</u>	<u>44,183.90</u>	<u>-</u>
Utilities	<u>4,100.00</u>	<u>5,740.00</u>	<u>31,200.00</u>	<u>6,240.00</u>
Capital outlay	-	-	-	-
Travel	3,100.00	600.00	-	-
Supplies and services	24,900.00	74,518.30	95,181.00	2,000.00
Other	6,600.00	2,000.00	648,660.00	250.00
Bad debt expense	-	-	-	-
Supplies and services	<u>34,600.00</u>	<u>77,118.30</u>	<u>743,841.00</u>	<u>2,250.00</u>
Total Operating Expenses	<u>212,964.81</u>	<u>202,081.21</u>	<u>955,015.40</u>	<u>35,740.00</u>
Operating Income (Loss)	<u>80,836.19</u>	<u>(358.21)</u>	<u>58,817.60</u>	<u>71,498.00</u>
Other Non-operating Revenues (Expenses)				
State appropriations	-	-	-	-
Gifts	-	-	-	-
Investment income	4,100.00	550.00	500.00	-
Other non-operating revenue (expense)	-	-	-	-
Debt Service Transfers	-	-	-	(72,660.54)
Operating Transfers, net	<u>(78,320.00)</u>	<u>-</u>	<u>(59,286.00)</u>	<u>-</u>
Net Non-operating Revenues	<u>(74,220.00)</u>	<u>550.00</u>	<u>(58,786.00)</u>	<u>(72,660.54)</u>
Increase (Decrease) in Net Position	<u>\$ 6,616.19</u>	<u>\$ 191.79</u>	<u>\$ 31.60</u>	<u>\$ (1,162.54)</u>

<u>FY21</u>	<u>FY20</u>	<u>Change</u>	
\$ 91,000.00	\$ 75,250.00	\$ 15,750.00	Operating Revenue
(47,667.00)	(52,400.00)	4,733.00	Tuition and fees
-	-	-	Scholarships and fellowships
-	-	-	Grants and contracts
1,522,924.00	1,543,773.00	(20,849.00)	Sales and services of educational services
50,338.00	50,338.00	-	Sales and services - auxiliaries
<u>1,616,595.00</u>	<u>1,616,961.00</u>	<u>(366.00)</u>	Other revenues
			Total Operating Revenue
			Operating Expenses
289,258.50	295,205.46	(5,946.96)	Faculty and Staff Salaries
31,480.00	31,480.00	-	Part-time help
64,305.00	64,305.00	-	Student help
-	-	-	Overtime
-	-	-	Graduate Assistants
95,785.00	95,785.00	-	Other personnel
115,668.62	111,340.69	4,327.93	Benefits
47,280.00	47,280.00	-	Utilities
-	-	-	Capital outlay
3,700.00	3,700.00	-	Travel
196,599.30	196,599.30	-	Supplies and services
657,510.00	657,510.00	-	Other
-	-	-	Bad debt expense
857,809.30	857,809.30	-	Supplies and services
<u>1,405,801.42</u>	<u>1,407,420.45</u>	<u>(1,619.03)</u>	Total Operating Expenses
<u>210,793.58</u>	<u>209,540.55</u>	<u>1,253.03</u>	Operating Income (Loss)
			Other Non-operating Revenues (Expenses)
-	-	-	State appropriations
-	-	-	Gifts
5,150.00	5,150.00	-	Investment income
-	-	-	Other non-operating revenue (expense)
(72,660.54)	(72,660.54)	-	Debt Service Transfers
(137,606.00)	(137,606.00)	-	Operating Transfers, net
(205,116.54)	(205,116.54)	-	
<u>\$ 5,677.04</u>	<u>\$ 4,424.01</u>	<u>\$ 1,253.03</u>	Net Non-operating Revenues
			Increase (Decrease) in Net Position

Missouri State University
Operating Budget
West Plains Bookstore
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	292,901.00	292,901.00	-
Other revenues	900.00	900.00	-
Total Operating Revenue	<u>293,801.00</u>	<u>293,801.00</u>	<u>-</u>
Operating Expenses			
Faculty and Staff Salaries	114,579.00	116,075.25	(1,496.25)
Part-time help	-	-	-
Student help	15,000.00	15,000.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	15,000.00	15,000.00	-
Benefits	44,685.81	42,257.17	2,428.64
Utilities	4,100.00	4,100.00	-
Capital outlay	-	-	-
Travel	3,100.00	3,100.00	-
Supplies and services	24,900.00	24,900.00	-
Other	6,600.00	6,600.00	-
Bad debt expense	-	-	-
Supplies and services	34,600.00	34,600.00	-
Total Operating Expenses	<u>212,964.81</u>	<u>212,032.42</u>	<u>932.39</u>
Operating Income (Loss)	<u>80,836.19</u>	<u>81,768.58</u>	<u>(932.39)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	4,100.00	4,100.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	(78,320.00)	(78,320.00)	-
Net Non-operating Revenues	<u>(74,220.00)</u>	<u>(74,220.00)</u>	<u>-</u>
Increase (Decrease) in Net Position	<u>\$ 6,616.19</u>	<u>\$ 7,548.58</u>	<u>\$ (932.39)</u>

Missouri State University
Operating Budget
West Plains Food Service
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	201,523.00	201,523.00	-
Other revenues	200.00	200.00	-
Total Operating Revenue	<u>201,723.00</u>	<u>201,723.00</u>	<u>-</u>
Operating Expenses			
Faculty and Staff Salaries	64,369.00	64,274.50	94.50
Part-time help	6,000.00	6,000.00	-
Student help	22,055.00	22,055.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	28,055.00	28,055.00	-
Benefits	26,798.91	25,502.10	1,296.81
Utilities	5,740.00	5,740.00	-
Capital outlay	-	-	-
Travel	600.00	600.00	-
Supplies and services	74,518.30	74,518.30	-
Other	2,000.00	2,000.00	-
Bad debt expense	-	-	-
Supplies and services	77,118.30	77,118.30	-
Total Operating Expenses	<u>202,081.21</u>	<u>200,689.90</u>	<u>1,391.31</u>
Operating Income (Loss)	<u>(358.21)</u>	<u>1,033.10</u>	<u>(1,391.31)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	550.00	550.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
Net Non-operating Revenues	<u>550.00</u>	<u>550.00</u>	<u>-</u>
Increase (Decrease) in Net Position	<u>\$ 191.79</u>	<u>\$ 1,583.10</u>	<u>\$ (1,391.31)</u>

Missouri State University
Operating Budget
West Plains Residence Life
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(47,667.00)	(52,400.00)	4,733.00
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,026,500.00	1,047,349.00	(20,849.00)
Other revenues	35,000.00	35,000.00	-
Total Operating Revenue	<u>1,013,833.00</u>	<u>1,029,949.00</u>	<u>(16,116.00)</u>
Operating Expenses			
Faculty and Staff Salaries	110,310.50	114,855.71	(4,545.21)
Part-time help	25,480.00	25,480.00	-
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	25,480.00	25,480.00	-
Benefits	44,183.90	43,581.42	602.48
Utilities	31,200.00	31,200.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	95,181.00	95,181.00	-
Other	648,660.00	648,660.00	-
Bad debt expense	-	-	-
Supplies and services	743,841.00	743,841.00	-
Total Operating Expenses	<u>955,015.40</u>	<u>958,958.13</u>	<u>(3,942.73)</u>
Operating Income (Loss)	<u>58,817.60</u>	<u>70,990.87</u>	<u>(12,173.27)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	500.00	500.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	(59,286.00)	(59,286.00)	-
Net Non-operating Revenues	<u>(58,786.00)</u>	<u>(58,786.00)</u>	<u>-</u>
Increase (Decrease) in Net Position	<u>\$ 31.60</u>	<u>\$ 12,204.87</u>	<u>\$ (12,173.27)</u>

Missouri State University
Operating Budget
West Plains Recreation Center
For the Year Ending June 30, 2021

	<u>FY21</u>	<u>FY20</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 91,000.00	\$ 75,250.00	\$ 15,750.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,000.00	2,000.00	-
Other revenues	14,238.00	14,238.00	-
Total Operating Revenue	<u>107,238.00</u>	<u>91,488.00</u>	<u>15,750.00</u>
Operating Expenses			
Faculty and Staff Salaries	-	-	-
Part-time help	-	-	-
Student help	27,250.00	27,250.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	27,250.00	27,250.00	-
Benefits	-	-	-
Utilities	6,240.00	6,240.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	2,000.00	2,000.00	-
Other	250.00	250.00	-
Bad debt expense	-	-	-
Supplies and services	2,250.00	2,250.00	-
Total Operating Expenses	<u>35,740.00</u>	<u>35,740.00</u>	<u>-</u>
Operating Income (Loss)	<u>71,498.00</u>	<u>55,748.00</u>	<u>15,750.00</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(72,660.54)	(72,660.54)	-
Operating Transfers, net	-	-	-
Net Non-operating Revenues	<u>(72,660.54)</u>	<u>(72,660.54)</u>	<u>-</u>
Increase (Decrease) in Net Position	<u>\$ (1,162.54)</u>	<u>\$ (16,912.54)</u>	<u>\$ 15,750.00</u>