



Missouri StateTM

U N I V E R S I T Y

FY13 OPERATING BUDGET

*YEAR ENDING JUNE 30,
2013*

TABLE OF CONTENTS

Resolution 1 – 2

Appropriation Review.....3

Budget Summary – All Funds..... 4 - 5

Operating Fund 6 - 13

Designated Funds

 Summary 14 - 15

 Dedicated Student Fees..... 16 - 17

 Broadcast Services18

 Defense & Strategic Studies19

 Jordan Valley Innovation Center20

 Juanita K Hammons Hall for the Performing Arts21

Auxiliary System Fund

 Summary 22 - 23

 Athletic Facilities Summary 24 - 25

 Athletic Facilities – Plaster Sports Complex26

 Athletic Facilities – Hammons Student Center.....27

 Athletic Facilities – JQH Arena.....28

 Bookstore29

 Residence Life30

 Plaster Student Union31

 Taylor Health Center.....32

 Intercollegiate Athletics33

 Transit System34

 Bill R Foster and Family Recreation Center.....35

West Plains Campus

 Summary36

 Operating.....37

 Auxiliary Summary.....38

 West Plains Bookstore39

 West Plains Food Service40

 West Plains Residence Life41

 West Plains Recreation Center.....42

MISSOURI STATE UNIVERSITY

FINANCE NO. Request for FY13 Internal Operating Budget

The following resolution was moved by _____

and seconded by _____.

BE IT RESOLVED by the Board of Governors for Missouri State University that the Internal Operating Budget for the year ending June 30, 2013, consisting of \$164,830,634 in budgeted operating revenues, \$79,052,661 in budgeted non-operating revenues, \$228,225,501 in budgeted expenses, \$(15,168,637) in budgeted transfers and \$1,182,955 in budgeted non-recurring allocations be adopted and administered through the following funds:

	Budgeted Operating Revenues *	Budgeted Non-Operating Revenues	Budgeted Expenses	Budgeted Transfers	Increase (Decrease) in Net Assets (including non-recurring allocations)	Non-recurring Allocations	Increase (Decrease) in Net Assets (excluding non-recurring allocations)
Springfield Campus							
Operating Fund	\$ 96,348,293	\$ 66,779,788	\$ 161,109,519	\$ (3,250,580)	\$ (1,232,018)	\$ 1,079,602	\$ (152,416)
Total Designated Funds	<u>14,844,348</u>	<u>1,506,684</u>	<u>16,711,407</u>	<u>900,022</u>	<u>\$ 539,647</u>	<u>-</u>	<u>\$ 539,647</u>
Auxiliary System Fund							
Bookstore	3,375,000	-	2,061,440	(1,225,765)	87,795	-	87,795
Residence Life	29,000,363	20,000	17,599,071	(9,121,292)	2,300,000	-	2,300,000
Plaster Student Union	2,639,725	-	1,958,852	(665,641)	15,232	-	15,232
Taylor Health	3,802,000	-	3,474,301	(307,606)	20,093	-	20,093
Intercollegiate Athletics	1,392,552	1,521,970	9,025,340	4,725,986	(1,384,832)	-	(1,384,832)
Athletic Facilities	2,558,300	3,768,729	1,873,303	(4,453,012)	714	-	714
Transit System	3,074,000	5,000	2,692,562	(385,909)	529	-	529
Bill R. Foster and Family Recreation Center	2,985,600	252,200	1,848,545	(1,273,384)	115,871	-	115,871
Total Auxiliary System Fund	<u>48,827,540</u>	<u>5,567,899</u>	<u>40,533,414</u>	<u>(12,706,623)</u>	<u>1,155,402</u>	<u>-</u>	<u>1,155,402</u>
Total Springfield Campus	<u>160,020,181</u>	<u>73,854,371</u>	<u>218,354,340</u>	<u>(15,057,181)</u>	<u>463,031</u>	<u>1,079,602</u>	<u>1,542,633</u>
West Plains Campus							
Operating Fund	<u>3,974,358</u>	<u>5,193,240</u>	<u>9,302,153</u>	<u>39,388</u>	<u>(95,167)</u>	<u>103,353</u>	<u>8,186</u>
WP Auxiliary System Fund							
Bookstore	367,121	4,100	187,114	(78,320)	105,787	-	105,787
Food Service	184,911	450	179,143	-	6,218	-	6,218
Residence Life	180,396	500	171,761	-	9,135	-	9,135
Recreation Center	103,667	-	30,990	(72,524)	153	-	153
Total WP Auxiliary System Fund	<u>836,095</u>	<u>5,050</u>	<u>569,008</u>	<u>(150,844)</u>	<u>121,293</u>	<u>-</u>	<u>121,293</u>
Total West Plains Campus	<u>4,810,453</u>	<u>5,198,290</u>	<u>9,871,161</u>	<u>(111,456)</u>	<u>26,126</u>	<u>103,353</u>	<u>129,479</u>
Total Budget	<u>\$ 164,830,634</u>	<u>\$ 79,052,661</u>	<u>\$ 228,225,501</u>	<u>\$ (15,168,637)</u>	<u>\$ 489,157</u>	<u>\$ 1,182,955</u>	<u>\$ 1,672,112</u>

*Budgeted Operating Revenues are net of \$24,987,245 of Scholarships

Gordon Elliott
Chair of the Board

Passed at Meeting of
June 22, 2012

John W. McAlear
Secretary



Missouri StateTM

U N I V E R S I T Y

**INTERNAL
OPERATING
BUDGET**

***YEAR ENDING JUNE 30,
2013***

**Missouri State University
State Appropriation Review**

	<u>FY13</u>	<u>FY12</u>
Approved Legislative Budget	\$79,342,892	\$80,466,125
Governor Recommended Budget	73,169,139	79,342,892
3% Hold Back	<u>(2,195,080)</u>	<u>(2,380,287)</u>
Missouri State Budget	70,974,059	76,962,605
 Budget Allocation		
Springfield Campus	65,784,788	71,673,334
West Plains Campus	5,098,240	5,198,240
Defense and Strategic Studies	<u>91,031</u>	<u>91,031</u>
Missouri State Budget	<u>\$70,974,059</u>	<u>\$76,962,605</u>

Missouri State University
 Operating Budget Summary
 All Funds
 For the Year Ending June 30, 2013

	Operating Funds	Designated Funds	Auxiliary Funds	Total Springfield
Operating Revenue				
Tuition and fees	\$ 114,707,783.21	\$4,337,730.00	\$ 9,415,225.00	\$ 128,460,738.21
Scholarships and fellowships	(19,873,298.96)	(157,314.00)	(4,463,758.00)	(24,494,370.96)
Grants and contracts	150,000.00	1,186,000.00	-	1,336,000.00
Sales and services of educational services	142,767.00	9,447,932.00	-	9,590,699.00
Sales and services - auxiliaries	-	30,000.00	43,262,689.00	43,292,689.00
Other revenues	1,221,042.00	-	613,384.00	1,834,426.00
Total Operating Revenue	<u>96,348,293.25</u>	<u>14,844,348.00</u>	<u>48,827,540.00</u>	<u>160,020,181.25</u>
Operating Expenses				
Faculty and Staff Salaries	89,411,573.67	5,086,835.08	12,300,611.73	106,799,020.48
Part-time help	1,111,906.00	551,475.00	725,208.00	2,388,589.00
Student help	1,942,830.00	590,555.00	2,143,110.00	4,676,495.00
Overtime	-	-	-	-
Graduate Assistants	3,348,627.50	217,558.00	404,459.00	3,970,644.50
Other personnel	6,403,363.50	1,359,588.00	3,272,777.00	11,035,728.50
Benefits	34,138,834.73	1,803,729.28	4,165,338.17	40,107,902.18
Utilities	3,920,230.00	327,258.00	2,790,333.00	7,037,821.00
Capital outlay	3,316,412.00	335,721.00	501,066.00	4,153,199.00
Travel	1,539,282.63	276,711.00	1,791,550.00	3,607,543.63
Supplies and services	15,718,090.97	4,111,256.00	13,545,946.00	33,375,292.97
Other	5,561,731.22	3,410,309.00	2,000,792.00	10,972,832.22
Bad debt expense	1,100,000.00	-	165,000.00	1,265,000.00
Supplies and services	27,235,516.82	8,133,997.00	18,004,354.00	53,373,867.82
Total Operating Expenses	<u>161,109,518.72</u>	<u>16,711,407.36</u>	<u>40,533,413.90</u>	<u>218,354,339.98</u>
Operating Income (Loss)	<u>(64,761,225.47)</u>	<u>(1,867,059.36)</u>	<u>8,294,126.10</u>	<u>(58,334,158.73)</u>
Other Non-operating Revenues (Expenses)				
State appropriations (less 3%)	65,784,788.00	91,031.00	-	65,875,819.00
Gifts	630,000.00	1,409,853.00	5,540,899.00	7,580,752.00
Investment income	335,000.00	5,800.00	27,000.00	367,800.00
Other non-operating revenue (expense)	30,000.00	-	-	30,000.00
Debt Service Transfers	(1,340,396.00)	-	(10,813,062.00)	(12,153,458.00)
Operating Transfers, net	(1,910,184.00)	900,022.00	(1,893,561.00)	(2,903,723.00)
Net Non-operating Revenues	<u>63,529,208.00</u>	<u>2,406,706.00</u>	<u>(7,138,724.00)</u>	<u>58,797,190.00</u>
Increase (Decrease) in Net Assets including non-recurring	<u>(1,232,017.47)</u>	<u>539,646.64</u>	<u>1,155,402.10</u>	<u>463,031.27</u>
Non-Recurring Allocations included in FY13 Budget	<u>1,079,602.00</u>	<u>-</u>	<u>-</u>	<u>1,079,602.00</u>
Increase (Decrease) in Net Assets excluding non-recurring	<u>\$ (152,415.47)</u>	<u>\$ 539,646.64</u>	<u>\$ 1,155,402.10</u>	<u>\$ 1,542,633.27</u>

<u>West Plains</u>	<u>FY13</u>	<u>FY12</u>	<u>Change</u>	
\$ 4,367,967.00	\$ 132,828,705.21	\$128,039,827.90	\$ 4,788,877.31	Operating Revenue
(492,874.00)	(24,987,244.96)	(24,343,848.00)	(643,396.96)	Tuition and fees
-	1,336,000.00	1,305,882.00	30,118.00	Scholarships and fellowships
141,000.00	9,731,699.00	8,649,046.00	1,082,653.00	Grants and contracts
742,782.00	44,035,471.00	41,812,219.00	2,223,252.00	Sales and services of educational services
51,578.00	1,886,004.00	1,587,643.49	298,360.51	Sales and services - auxiliaries
<u>4,810,453.00</u>	<u>164,830,634.25</u>	<u>157,050,770.39</u>	<u>7,779,863.86</u>	Other revenues
				Total Operating Revenue
5,572,352.05	112,371,372.53	109,947,313.83	2,424,058.70	Operating Expenses
372,572.00	2,761,161.00	2,393,394.00	367,767.00	Faculty and Staff Salaries
111,206.00	4,787,701.00	4,531,570.00	256,131.00	Part-time help
-	-	253,946.00	(253,946.00)	Student help
-	3,970,644.50	3,772,269.50	198,375.00	Overtime
483,778.00	11,519,506.50	10,951,179.50	568,327.00	Graduate Assistants
1,784,827.93	41,892,730.11	38,606,927.13	3,285,802.98	Other personnel
312,805.00	7,350,626.00	6,993,730.00	356,896.00	Benefits
84,115.00	4,237,314.00	2,118,103.05	2,119,210.95	Utilities
132,139.00	3,739,682.63	3,448,477.70	291,204.93	Capital outlay
612,023.70	33,987,316.67	33,724,827.41	262,489.26	Travel
859,120.00	11,831,952.22	17,384,011.20	(5,552,058.98)	Supplies and services
30,000.00	1,295,000.00	664,484.00	630,516.00	Other
1,717,397.70	55,091,265.52	57,339,903.36	(2,248,637.84)	Bad debt expense
9,871,160.68	228,225,500.66	223,839,053.82	4,386,446.84	Supplies and services
(5,060,707.68)	(63,394,866.41)	(66,788,283.43)	3,393,417.02	Total Operating Expenses
				Operating Income (Loss)
5,098,240.00	70,974,059.00	76,962,605.00	(5,988,546.00)	Other Non-operating Revenues (Expenses)
45,000.00	7,625,752.00	7,890,402.56	(264,650.56)	State appropriations (less 3%)
55,050.00	422,850.00	500,876.00	(78,026.00)	Gifts
-	30,000.00	30,000.00	-	Investment income
(111,456.00)	(12,264,914.00)	(11,598,148.10)	(666,765.90)	Other non-operating revenue (expense)
-	(2,903,723.00)	(3,143,840.00)	240,117.00	Debt Service Transfers
5,086,834.00	63,884,024.00	70,641,895.46	(6,757,871.46)	Operating Transfers, net
26,126.32	489,157.59	3,853,612.03	(3,364,454.44)	Net Non-operating Revenues
103,353.00	1,182,955.00	858,546.00	324,409.00	Increase (Decrease) in Net Assets including non-recurring
				Non-Recurring Allocations included in FY13 Budget
\$ 129,479.32	\$ 1,672,112.59	\$ 4,712,158.03	\$ (3,040,045.44)	Increase (Decrease) in Net Assets excluding non-recurring



Missouri StateTM

U N I V E R S I T Y

**OPERATING
FUND**

***YEAR ENDING JUNE 30,
2013***

Missouri State University
Operating Budget
Operating Funds
For the Year Ending June 30, 2013

	FY13	FY12	Change
Operating Revenue			
Tuition and fees	\$ 114,707,783.21	\$ 110,251,740.40	\$ 4,456,042.81
Scholarships and fellowships	(19,873,298.96)	(19,319,654.00)	(553,644.96)
Grants and contracts	150,000.00	150,000.00	-
Sales and services of educational services	142,767.00	1,833,535.00	(1,690,768.00)
Sales and services - auxiliaries	-	-	-
Other revenues	1,221,042.00	931,642.00	289,400.00
Total Operating Revenue	<u>96,348,293.25</u>	<u>93,847,263.40</u>	<u>2,501,029.85</u>
Operating Expenses			
Faculty and Staff Salaries	89,411,573.67	89,442,961.37	(31,387.70)
Part-time help	1,111,906.00	936,562.00	175,344.00
Student help	1,942,830.00	2,013,655.00	(70,825.00)
Overtime	-	121,494.00	(121,494.00)
Graduate Assistants	3,348,627.50	3,282,324.50	66,303.00
Other personnel	6,403,363.50	6,354,035.50	49,328.00
Benefits	34,138,834.73	31,995,581.65	2,143,253.08
Utilities	3,920,230.00	3,344,178.00	576,052.00
Capital outlay	3,316,412.00	1,293,674.00	2,022,738.00
Travel	1,539,282.63	1,709,248.70	(169,966.07)
Supplies and services	15,718,090.97	18,309,106.71	(2,591,015.74)
Other	5,561,731.22	9,781,538.20	(4,219,806.98)
Bad debt expense	1,100,000.00	500,000.00	600,000.00
Supplies and services	27,235,516.82	31,593,567.61	(4,358,050.79)
Total Operating Expenses	<u>161,109,518.72</u>	<u>162,730,324.13</u>	<u>(1,620,805.41)</u>
Operating Income (Loss)	<u>(64,761,225.47)</u>	<u>(68,883,060.73)</u>	<u>4,121,835.26</u>
Other Non-operating Revenues (Expenses)			
State appropriations	65,784,788.00	71,673,334.00	(5,888,546.00)
Gifts	630,000.00	582,532.00	47,468.00
Investment income	335,000.00	410,000.00	(75,000.00)
Other non-operating revenue (expense)	30,000.00	30,000.00	-
Other Non-operating Revenues (Expenses)	<u>66,779,788.00</u>	<u>72,695,866.00</u>	<u>(5,916,078.00)</u>
Debt Service Transfers			
Capital Lease - Utility Improvements	(599,566.00)	(599,566.00)	-
Capital Lease - Conn Selmer	-	(20,758.10)	20,758.10
2010 Issue - Academic buildings	(740,830.00)	(739,049.00)	(1,781.00)
Debt Service Transfers	<u>(1,340,396.00)</u>	<u>(1,359,373.10)</u>	<u>18,977.10</u>
Operating Transfers			
Operating - Hammons Student Center/Plaster Sports Complex	(218,782.00)	(218,782.00)	-
Operating - Intercollegiate Athletics	(5,198,597.00)	(5,110,289.00)	(88,308.00)
Operating - Broadcast Services	(486,595.00)	(486,595.00)	-
Operating - JK Hammons Hall for the Performing Arts	(400,000.00)	(400,000.00)	-
Bookstore - Operating Budget Suppl	300,000.00	300,000.00	-
Bookstore - Operating Indirect Cost	1,216,304.00	916,304.00	300,000.00
Residence Life - Operating Vending	-	10,000.00	(10,000.00)
Residence Life - Operating Indirect Cost	1,859,987.00	1,486,281.00	373,706.00
Plaster Student Union - Operating Indirect Cost	220,779.00	170,779.00	50,000.00
Taylor Health - Operating Indirect Cost	307,606.00	207,606.00	100,000.00
Transit - Operating Indirect Cost	69,114.00	69,114.00	-
Transfer from auxiliaries - recharge	20,000.00	20,000.00	-
Transfer from Indirect Funds	400,000.00	-	400,000.00
Operating Transfers	<u>(1,910,184.00)</u>	<u>(3,035,582.00)</u>	<u>1,125,398.00</u>
Net Non-operating Revenues	<u>63,529,208.00</u>	<u>68,300,910.90</u>	<u>(4,771,702.90)</u>
Increase (Decrease) in Net Assets	<u>(1,232,017.47)</u>	<u>(582,149.83)</u>	<u>(649,867.64)</u>
Non-Recurring Allocations included in FY13 Budget	<u>1,079,602.00</u>	<u>858,546.00</u>	<u>221,056.00</u>
Increase (Decrease) in Net Assets excluding non-recurring	<u>\$ (152,415.47)</u>	<u>\$ 276,396.17</u>	<u>\$ (428,811.64)</u>

Missouri State University
 Operating Budget
 Operating Funds - by Program Classification
 For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 114,707,783.21	\$ 110,251,740.40	\$ 4,456,042.81
Scholarships and fellowships	(19,873,298.96)	(19,319,654.00)	(553,644.96)
Grants and contracts	150,000.00	150,000.00	-
Sales and services of educational services	142,767.00	1,833,535.00	(1,690,768.00)
Sales and services - auxiliaries	-	-	-
Other revenues	1,221,042.00	931,642.00	289,400.00
Total Operating Revenue	<u>96,348,293.25</u>	<u>93,847,263.40</u>	<u>2,501,029.85</u>
Operating Expenses (by Program Classification)			
Instruction	82,122,922.99	80,060,651.68	2,062,271.31
Research	1,929,147.83	2,097,200.92	(168,053.09)
Public Service	302,049.41	318,921.25	(16,871.84)
Academic Support	21,611,510.01	23,658,229.28	(2,046,719.27)
Student Services	8,859,663.86	8,989,070.30	(129,406.44)
Institutional Support	23,471,370.94	25,371,642.32	(1,900,271.38)
Operation & Maintenance of Plant	17,776,535.23	17,355,280.38	421,254.85
Fee Waivers & Work Study	5,036,318.45	4,879,328.00	156,990.45
Total Operating Expenses	<u>161,109,518.72</u>	<u>162,730,324.13</u>	<u>(1,620,805.41)</u>
Operating Income (Loss)	<u>(64,761,225.47)</u>	<u>(68,883,060.73)</u>	<u>4,121,835.26</u>
Other Non-operating Revenues (Expenses)			
State appropriations	65,784,788.00	71,673,334.00	(5,888,546.00)
Gifts	630,000.00	582,532.00	47,468.00
Investment income	335,000.00	410,000.00	(75,000.00)
Other non-operating revenue (expense)	30,000.00	30,000.00	-
Other Non-operating Revenues (Expenses)	<u>66,779,788.00</u>	<u>72,695,866.00</u>	<u>(5,916,078.00)</u>
Debt Service Transfers			
Capital Lease - Utility Improvements	(599,566.00)	(599,566.00)	-
Capital Lease - Conn Selmer	-	(20,758.10)	20,758.10
2010 Issue - Academic buildings	(740,830.00)	(739,049.00)	(1,781.00)
Debt Service Transfers	<u>(1,340,396.00)</u>	<u>(1,359,373.10)</u>	<u>18,977.10</u>
Operating Transfers			
Operating - Hammons Student Center/Plaster Sports Complex	(218,782.00)	(218,782.00)	-
Operating - Intercollegiate Athletics	(5,198,597.00)	(5,110,289.00)	(88,308.00)
Operating - Broadcast Services	(486,595.00)	(486,595.00)	-
Operating - JK Hammons Hall for the Performing Arts	(400,000.00)	(400,000.00)	-
Bookstore - Operating Budget Supplement	300,000.00	300,000.00	-
Bookstore - Operating Indirect Cost	1,216,304.00	916,304.00	300,000.00
Residence Life - Operating Vending	-	10,000.00	(10,000.00)
Residence Life - Operating Indirect Cost	1,859,987.00	1,486,281.00	373,706.00
Plaster Student Union - Operating Indirect Cost	220,779.00	170,779.00	50,000.00
Taylor Health - Operating Indirect Cost	307,606.00	207,606.00	100,000.00
Transit - Operating Indirect Cost	69,114.00	69,114.00	-
Transfer from auxiliary's - recharge	20,000.00	20,000.00	-
Transfer from Indirect Funds	400,000.00	-	400,000.00
Operating Transfers	<u>(1,910,184.00)</u>	<u>(3,035,582.00)</u>	<u>1,125,398.00</u>
Net Non-operating Revenues	<u>63,529,208.00</u>	<u>68,300,910.90</u>	<u>(4,771,702.90)</u>
Increase (Decrease) in Net Assets	<u>(1,232,017.47)</u>	<u>(582,149.83)</u>	<u>(649,867.64)</u>
Non-Recurring Allocations included in FY13 Budget	<u>1,079,602.00</u>	<u>858,546.00</u>	<u>221,056.00</u>
Increase (Decrease) in Net Assets excluding non-recurring	<u>\$ (152,415.47)</u>	<u>\$ 276,396.17</u>	<u>\$ (428,811.64)</u>

**Operating Fund Summary
Springfield Campus**

	<u>FY13</u>	<u>% of FY13</u> <u>Budget</u>	<u>FY12</u>	<u>% of FY12</u> <u>Budget</u>
Tuition and fees	\$ 114,707,783.21	62.7%	\$ 110,251,740.40	59.3%
Grants and contracts	150,000.00	0.1%	150,000.00	0.1%
Sales and services of educational services *	142,767.00	0.1%	1,833,535.00	1.0%
Other revenues	1,221,042.00	0.7%	931,642.00	0.5%
State appropriations	65,784,788.00	36.0%	71,673,334.00	38.6%
Gifts	630,000.00	0.3%	582,532.00	0.3%
Investment income	335,000.00	0.2%	410,000.00	0.2%
	<u>\$ 182,971,380.21</u>	100.0%	<u>\$ 185,832,783.40</u>	100.0%
Operating Expenses (by Program Classification)				
Instruction	82,122,922.99	51.0%	80,060,651.68	49.2%
Research	1,929,147.83	1.2%	2,097,200.92	1.3%
Public Service	302,049.41	0.2%	318,921.25	0.2%
Academic Support *	21,611,510.01	13.4%	23,658,229.28	14.5%
Student Services	8,859,663.86	5.5%	8,989,070.30	5.5%
Institutional Support	23,471,370.94	14.6%	25,371,642.32	15.6%
Operation & Maintenance of Plant	17,776,535.23	11.0%	17,355,280.38	10.7%
Fee Waivers & Work Study	<u>5,036,318.45</u>	<u>3.1%</u>	<u>4,879,328.00</u>	<u>3.0%</u>
Total Operating Expenses	161,109,518.72	100.0%	162,730,324.13	100.0%

*Greenwood Laboratory School revenue and expenses are moved from the operating fund to its own designated fund

Missouri State University
 Operating Budget
 Operating Funds by Cost Center
 For the Year Ending June 30, 2013

	Revenue	President	Provost	Internal Audit	Chief Financial Officer	Vice President Administrative and Information Services	Vice President Research and Economic Development	Vice President Student Affairs
Operating Revenue								
Tuition and fees	\$ 113,587,783.21	\$ 1,120,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	-	(549,326.96)	(450,952.00)	-	-	-	-	(47,000.00)
Grants and contracts	150,000.00	-	-	-	-	-	-	-
Sales and services of educational services	72,600.00	-	-	-	-	59,167.00	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-	-
Other revenues	1,221,042.00	-	-	-	-	-	-	-
Total Operating Revenue	115,031,425.21	570,673.04	(450,952.00)	-	-	59,167.00	-	(47,000.00)
Operating Expenses								
Faculty and Staff Salaries	-	1,829,535.27	67,700,903.84	206,365.00	2,388,499.06	10,064,091.30	1,156,347.10	3,515,366.69
Part-time help	-	95,857.00	559,994.00	-	21,400.00	129,843.00	18,000.00	194,548.00
Student help	-	54,138.00	1,039,974.00	-	37,823.00	250,869.00	10,171.00	253,916.00
Overtime	-	-	-	-	-	-	-	-
Graduate Assistants	-	17,908.00	2,940,964.50	-	51,516.00	13,324.00	53,484.00	171,000.00
Other personnel	-	167,903.00	4,540,932.50	-	110,739.00	394,036.00	81,655.00	619,464.00
Benefits	-	622,897.97	22,004,354.53	69,751.37	804,174.22	3,341,941.90	391,117.81	1,184,151.63
Utilities	-	-	4,245.00	-	2,200.00	15,000.00	-	-
Capital outlay	-	17,928.00	2,901,416.00	-	16,500.00	182,506.00	179,662.00	10,000.00
Travel	-	172,620.00	938,546.09	2,325.00	23,050.00	69,568.54	110,232.00	95,555.00
Supplies and services	-	290,889.00	4,697,716.18	1,355.00	216,864.00	2,646,483.58	120,586.00	739,938.00
Other	-	468,512.00	3,247,159.80	600.00	28,675.00	236,936.88	180,281.29	157,285.00
Bad debt expense	-	-	-	-	-	-	-	-
Supplies and services	-	949,949.00	11,784,838.07	4,280.00	285,089.00	3,135,495.00	590,761.29	1,002,778.00
Total Operating Expenses	-	3,570,285.24	106,035,273.94	280,396.37	3,590,701.28	16,950,564.20	2,219,881.20	6,321,760.32
Operating income (Loss)	115,031,425.21	(2,999,612.20)	(106,486,225.94)	(280,396.37)	(3,590,701.28)	(16,891,397.20)	(2,219,881.20)	(6,368,760.32)
Other Non-operating Revenues (Expenses)								
State appropriations	65,784,788.00	-	-	-	-	-	-	-
Gifts	630,000.00	-	-	-	-	-	-	-
Investment income	335,000.00	-	-	-	-	-	-	-
Other non-operating revenue (expense)	30,000.00	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-	-	-
Operating Transfers, net	-	-	-	-	-	20,000.00	-	-
Net Non-operating Revenues	66,779,788.00	-	-	-	-	20,000.00	-	-
Increase (Decrease) in Net Assets	\$ 181,811,213.21	\$ (2,999,612.20)	\$ (106,486,225.94)	\$ (280,396.37)	\$ (3,590,701.28)	\$ (16,871,397.20)	\$ (2,219,881.20)	\$ (6,368,760.32)

Non-Recurring Allocations included in FY13 Budget

Increase (Decrease) in Net Assets excluding non-recurring

Vice President University Advancement	Vice President Diversity and Inclusion	University Wide	Scholarships	Non-Recurring Funds	FY13	FY12	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 114,707,783.21	\$ 110,251,740.40	\$ 4,456,042.81	Operating Revenue
-	(10,000.00)	-	(18,816,020.00)	-	(19,873,298.96)	(19,319,654.00)	(553,644.96)	Tuition and fees
-	-	-	-	-	150,000.00	150,000.00	-	Scholarships and fellowships
11,000.00	-	-	-	-	142,767.00	1,833,535.00	(1,690,768.00)	Grants and contracts
-	-	-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	1,221,042.00	931,642.00	289,400.00	Sales and services - auxiliaries
11,000.00	(10,000.00)	-	(18,816,020.00)	-	96,348,293.25	93,847,263.40	2,501,029.85	Other revenues
								Total Operating Revenue
1,732,577.67	648,192.00	169,695.74	-	-	89,411,573.67	89,442,961.37	(31,387.70)	Operating Expenses
14,621.00	77,643.00	-	-	-	1,111,906.00	936,562.00	175,344.00	Faculty and Staff Salaries
112,371.00	21,926.00	-	161,642.00	-	1,942,830.00	2,013,655.00	(70,825.00)	Part-time help
-	-	-	-	-	-	121,494.00	(121,494.00)	Student help
18,778.00	81,653.00	-	-	-	3,348,627.50	3,282,324.50	66,303.00	Overtime
145,770.00	181,222.00	-	161,642.00	-	6,403,363.50	6,354,035.50	49,328.00	Graduate Assistants
578,583.11	238,028.58	57,357.16	4,846,476.45	-	34,138,834.73	31,995,581.65	2,143,253.08	Other personnel
-	-	3,898,785.00	-	-	3,920,230.00	3,344,178.00	576,052.00	Benefits
8,400.00	-	-	-	-	3,316,412.00	1,293,674.00	2,022,738.00	Utilities
39,330.00	35,638.00	52,418.00	-	-	1,539,282.63	1,709,248.70	(169,966.07)	Capital outlay
268,698.00	91,726.50	6,643,834.71	-	-	15,718,090.97	18,309,106.71	(2,591,015.74)	Travel
228,890.25	46,523.00	740,266.00	-	226,602.00	5,561,731.22	9,781,538.20	(4,219,806.98)	Supplies and services
-	-	1,100,000.00	-	-	1,100,000.00	500,000.00	600,000.00	Other
545,318.25	173,887.50	8,536,518.71	-	226,602.00	27,235,516.82	31,593,567.61	(4,358,050.79)	Bad debt expense
3,002,249.03	1,241,330.08	12,662,356.61	5,008,118.45	226,602.00	161,109,518.72	162,730,324.13	(1,620,805.41)	Supplies and services
(2,991,249.03)	(1,251,330.08)	(12,662,356.61)	(23,824,138.45)	(226,602.00)	(64,761,225.47)	(68,883,060.73)	4,121,835.26	Total Operating Expenses
								Operating Income (Loss)
-	-	-	-	-	65,784,788.00	71,673,334.00	(5,888,546.00)	Other Non-operating Revenues (Expenses)
-	-	-	-	-	630,000.00	582,532.00	47,468.00	State appropriations
-	-	-	-	-	335,000.00	410,000.00	(75,000.00)	Gifts
-	-	-	-	-	30,000.00	30,000.00	-	Investment income
-	-	(1,340,396.00)	-	-	(1,340,396.00)	(1,359,373.10)	18,977.10	Other non-operating revenue (expense)
-	-	(1,930,184.00)	-	-	(1,910,184.00)	(3,035,582.00)	1,125,398.00	Debt Service Transfers
-	-	(3,270,580.00)	-	-	63,529,208.00	68,300,910.90	(4,771,702.90)	Operating Transfers, net
								Net Non-operating Revenues
\$ (2,991,249.03)	\$ (1,251,330.08)	\$ (15,932,936.61)	\$ (23,824,138.45)	\$ (226,602.00)	(1,232,017.47)	(582,149.83)	(649,867.64)	Increase (Decrease) in Net Assets
					1,079,602.00	858,546.00	221,056.00	Non-Recurring Allocations included in FY13 Budget
					\$ (152,415.47)	\$ 276,396.17	\$ (428,811.64)	Increase (Decrease) in Net Assets excluding non-recurring

Missouri State University
 Operating Budget
 Provost - Colleges
 For the Year Ending June 30, 2013

	Provost Office	College of Arts and Letters	College of Business Administration	College of Education	College of Health and Human Services	College of Humanities and Public Affairs	College of Natural and Applied Sciences
Operating Revenue							
Tuition and fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	(68,552.00)	(382,400.00)	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-	-
Total Operating Revenue	<u>(68,552.00)</u>	<u>(382,400.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Operating Expenses							
Faculty and Staff Salaries	4,838,574.02	12,000,099.68	12,341,335.30	5,853,782.02	10,711,946.39	7,082,254.35	9,947,569.86
Part-time help	175,883.00	35,447.00	61,550.00	50,340.00	73,945.00	10,350.00	45,835.00
Student help	440,623.00	86,381.00	70,935.00	27,500.00	48,712.00	32,728.00	82,500.00
Overtime	-	-	-	-	-	-	-
Graduate Assistants	306,334.00	587,343.00	402,000.00	131,390.00	393,163.50	259,088.00	621,278.00
Other personnel	922,840.00	709,171.00	534,485.00	209,230.00	515,820.50	302,166.00	749,613.00
Benefits	1,498,345.43	3,873,170.34	4,003,921.63	1,842,509.40	3,524,026.06	2,300,870.46	3,317,877.88
Utilities	2,500.00	-	-	-	-	-	1,745.00
Capital outlay	313,305.00	242,895.00	34,216.00	-	76,228.00	-	10,000.00
Travel	209,379.95	176,233.70	9,068.40	84,450.00	70,255.00	124,278.94	152,300.00
Supplies and services	1,621,292.25	349,671.00	337,905.00	350,740.00	439,304.00	215,037.00	675,600.00
Other	2,578,517.85	207,630.95	112,672.00	78,401.00	79,029.00	52,187.00	22,400.00
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	4,722,495.05	976,430.65	493,861.40	513,591.00	664,816.00	391,502.94	860,300.00
Total Operating Expenses	<u>11,984,754.50</u>	<u>17,558,871.67</u>	<u>17,373,603.33</u>	<u>8,419,112.42</u>	<u>15,416,608.95</u>	<u>10,076,793.75</u>	<u>14,877,105.74</u>
Operating Income (Loss)	<u>(12,053,306.50)</u>	<u>(17,941,271.67)</u>	<u>(17,373,603.33)</u>	<u>(8,419,112.42)</u>	<u>(15,416,608.95)</u>	<u>(10,076,793.75)</u>	<u>(14,877,105.74)</u>
Other Non-operating Revenues (Expenses)							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	-	-	-
Investment income	-	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-	-
Operating Transfers, net	-	-	-	-	-	-	-
Net Non-operating Revenues	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Assets	<u>\$ (12,053,306.50)</u>	<u>\$ (17,941,271.67)</u>	<u>\$ (17,373,603.33)</u>	<u>\$ (8,419,112.42)</u>	<u>\$ (15,416,608.95)</u>	<u>\$ (10,076,793.75)</u>	<u>\$ (14,877,105.74)</u>

Graduate College	Library	School of Agriculture	FY13	FY12	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Operating Revenue
-	-	-	(450,952.00)	(451,915.00)	963.00	Tuition and fees
-	-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	-	Grants and contracts
-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
-	-	-	(450,952.00)	(451,915.00)	963.00	Total Operating Revenue
571,447.68	2,401,378.28	1,952,516.26	67,700,903.84	67,876,468.48	(175,564.64)	Operating Expenses
5,000.00	31,312.00	70,332.00	559,994.00	517,049.00	42,945.00	Faculty and Staff Salaries
20,284.00	205,311.00	25,000.00	1,039,974.00	1,079,796.00	(39,822.00)	Part-time help
-	-	-	-	1,000.00	(1,000.00)	Student help
143,586.00	8,132.00	88,650.00	2,940,964.50	2,859,431.50	81,533.00	Overtime
168,870.00	244,755.00	183,982.00	4,540,932.50	4,457,276.50	83,656.00	Graduate Assistants
183,420.65	817,040.38	643,172.30	22,004,354.53	20,318,223.26	1,686,131.27	Other personnel
-	-	-	4,245.00	1,745.00	2,500.00	Benefits
38,000.00	2,186,772.00	-	2,901,416.00	845,723.00	2,055,693.00	Utilities
48,887.00	17,113.10	46,580.00	938,546.09	1,103,671.70	(165,125.61)	Capital outlay
158,138.93	362,428.00	187,600.00	4,697,716.18	6,611,715.00	(1,913,998.82)	Travel
66,365.00	4,957.00	45,000.00	3,247,159.80	4,021,165.40	(774,005.60)	Supplies and services
-	-	-	-	-	-	Other
311,390.93	2,571,270.10	279,180.00	11,784,838.07	12,582,275.10	(797,437.03)	Bad debt expense
1,235,129.26	6,034,443.76	3,058,850.56	106,035,273.94	105,235,988.34	799,285.60	Supplies and services
(1,235,129.26)	(6,034,443.76)	(3,058,850.56)	(106,486,225.94)	(105,687,903.34)	(798,322.60)	Total Operating Expenses
-	-	-	-	-	-	Operating Income (Loss)
-	-	-	-	-	-	Other Non-operating Revenues (Expenses)
-	-	-	-	-	-	State appropriations
-	-	-	-	-	-	Gifts
-	-	-	-	-	-	Investment income
-	-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	-	Debt Service Transfers
-	-	-	-	-	-	Operating Transfers, net
-	-	-	-	-	-	Net Non-operating Revenues
\$ (1,235,129.26)	\$ (6,034,443.76)	\$ (3,058,850.56)	\$ (106,486,225.94)	\$ (105,687,903.34)	\$ (798,322.60)	Increase (Decrease) in Net Assets

Missouri State University
Operating Budget
Non-Recurring Allocations
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Non-Recurring Allocations			
Enrollment Management Support - Recruiting	\$ -	\$ 75,000.00	\$ (75,000.00)
Funding Faculty, Staff and Student Discounts	-	50,000.00	(50,000.00)
Endowment Incentives	-	105,000.00	(105,000.00)
Wireless Expansion Plan - One-time	-	50,000.00	(50,000.00)
Insurance Premiums - FY10 Retirees	54,000.00	50,000.00	4,000.00
COBA Assoc Prof - 1/6 Salary-Final Year	-	14,000.00	(14,000.00)
Interim Dean for Grad College	-	152,375.00	(152,375.00)
MCL Diversity Hire - 50% Salary-1st of 3	-	22,525.00	(22,525.00)
AGR - Dual Assistance Hire - 2nd of 3	13,380.00	13,250.00	130.00
Springfield Police Contract	-	50,000.00	(50,000.00)
Academic Strategic Initiatives	-	276,396.00	(276,396.00)
Women Track-Diversity Hire 2nd of 3	6,690.00	-	6,690.00
Political Sci-Diversity Hire-Final	6,690.00	-	6,690.00
CHPA Diversity Hire-1st of 3	26,760.00	-	26,760.00
West Plains Diversity Hire	49,506.00	-	49,506.00
COE/CHPA Diversity Hire-1st of 2	13,380.00	-	13,380.00
CLSE Diversity Hire	56,196.00	-	56,196.00
Total Budgeted Non-Recurring Allocations	<u>226,602.00</u>	<u>858,546.00</u>	<u>(631,944.00)</u>
Cost Center Non-Recurring Budget Allocations			
Previous President/Provost Reclassifications	600,000.00	-	600,000.00
Budget cuts - one time funding	253,000.00	-	253,000.00
Total Cost Center Non-Recurring Budget Allocations	<u>853,000.00</u>	<u>-</u>	<u>853,000.00</u>
Total Non-Recurring Allocations for FY13	<u>\$ 1,079,602.00</u>	<u>\$ 858,546.00</u>	<u>\$ 221,056.00</u>



Missouri StateTM

U N I V E R S I T Y

**DESIGNATED
FUNDS**

***YEAR ENDING JUNE 30,
2013***

Missouri State University
Operating Budget
Designated Funds
For the Year Ending June 30, 2013

	Designated, Institutional Research, Match	Income and Service Centers Fund	Self Insurance Fund	Dedicated Fees	Broadcast Services	Defense and Strategic Studies	Greenwood Laboratory School
Operating Revenue							
Tuition and fees	\$ -	\$ -	\$ -	\$ 3,529,000.00	\$ -	\$ 774,730.00	\$ -
Scholarships and fellowships	-	-	-	(80,000.00)	-	(66,934.00)	(10,380.00)
Grants and contracts	-	-	-	-	915,000.00	-	-
Sales and services of educational services	2,075,800.00	3,095,000.00	-	-	758,905.00	-	1,857,230.00
Sales and services - auxiliaries	-	-	30,000.00	-	-	-	-
Other revenues	-	-	-	-	-	-	-
Total Operating Revenue	<u>2,075,800.00</u>	<u>3,095,000.00</u>	<u>30,000.00</u>	<u>3,449,000.00</u>	<u>1,673,905.00</u>	<u>707,796.00</u>	<u>1,846,850.00</u>
Operating Expenses							
Faculty and Staff Salaries	636,900.19	505,265.00	63,068.00	260,838.00	1,136,621.00	421,405.00	1,193,364.00
Part-time help	273,343.00	99,000.00	3,000.00	-	56,540.00	85,592.00	-
Student help	22,000.00	25,000.00	5,000.00	396,755.00	41,800.00	-	-
Overtime	-	-	-	-	-	-	-
Graduate Assistants	65,000.00	-	9,500.00	79,730.00	12,200.00	36,000.00	8,000.00
Other personnel	360,343.00	124,000.00	17,500.00	476,485.00	110,540.00	121,592.00	8,000.00
Benefits	236,183.01	178,353.06	28,046.48	132,863.25	382,588.24	94,113.32	455,132.55
Utilities	-	-	-	-	-	-	-
Capital outlay	-	111,001.00	18,720.00	176,000.00	-	-	-
Travel	209,300.00	41,350.00	5,000.00	-	-	-	11,250.00
Supplies and services	299,200.00	1,617,000.00	45,000.00	1,312,590.00	-	35,000.00	93,769.00
Other	211,427.00	54,416.00	27,666.00	1,028,650.00	1,753,298.00	173,240.00	30,285.00
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	719,927.00	1,823,767.00	96,386.00	2,517,240.00	1,753,298.00	208,240.00	135,304.00
Total Operating Expenses	<u>1,953,353.20</u>	<u>2,631,385.06</u>	<u>205,000.48</u>	<u>3,387,426.25</u>	<u>3,383,047.24</u>	<u>845,350.32</u>	<u>1,791,800.55</u>
Operating Income (Loss)	<u>122,446.80</u>	<u>463,614.94</u>	<u>(175,000.48)</u>	<u>61,573.75</u>	<u>(1,709,142.24)</u>	<u>(137,554.32)</u>	<u>55,049.45</u>
Other Non-operating Revenues (Expenses)							
State appropriations	-	-	-	-	-	91,031.00	-
Gifts	-	-	-	35,000.00	1,222,547.00	92,306.00	-
Investment income	-	-	-	800.00	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-	-
Operating Transfers, net	-	-	-	(41,573.00)	486,595.00	-	-
Net Non-operating Revenues	<u>-</u>	<u>-</u>	<u>-</u>	<u>(5,773.00)</u>	<u>1,709,142.00</u>	<u>183,337.00</u>	<u>-</u>
Increase (Decrease) in Net Assets	<u>\$ 122,446.80</u>	<u>\$ 463,614.94</u>	<u>\$ (175,000.48)</u>	<u>\$ 55,800.75</u>	<u>\$ (0.24)</u>	<u>\$ 45,782.68</u>	<u>\$ 55,049.45</u>

Journagan Ranch	Jordan Valley Innovation Center	Juanita K. Hammons Hall Performing Arts	FY13	FY12	Change	
\$ -	\$ -	\$ 34,000.00	\$ 4,337,730.00	\$ 4,354,260.50	\$ (16,530.50)	Operating Revenue
-	-	-	(157,314.00)	(135,616.00)	(21,698.00)	Tuition and fees
-	244,000.00	27,000.00	1,186,000.00	1,155,882.00	30,118.00	Scholarships and fellowships
657,500.00	385,000.00	618,497.00	9,447,932.00	6,674,511.00	2,773,421.00	Grants and contracts
-	-	-	30,000.00	30,000.00	-	Sales and services of educational services
-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
<u>657,500.00</u>	<u>629,000.00</u>	<u>679,497.00</u>	<u>14,844,348.00</u>	<u>12,079,037.50</u>	<u>2,765,310.50</u>	Total Operating Revenue
 						Operating Expenses
<u>178,919.00</u>	<u>170,428.39</u>	<u>520,026.50</u>	<u>5,086,835.08</u>	<u>3,653,439.22</u>	<u>1,433,395.86</u>	Faculty and Staff Salaries
-	15,000.00	19,000.00	551,475.00	491,882.00	59,593.00	Part-time help
-	-	100,000.00	590,555.00	200,320.00	390,235.00	Student help
-	-	-	-	-	-	Overtime
-	-	7,128.00	217,558.00	104,628.00	112,930.00	Graduate Assistants
-	15,000.00	126,128.00	1,359,588.00	796,830.00	562,758.00	Other personnel
60,474.62	58,752.29	177,222.46	1,803,729.28	1,176,394.36	627,334.92	Benefits
5,800.00	175,000.00	146,458.00	327,258.00	311,800.00	15,458.00	Utilities
-	30,000.00	-	335,721.00	339,248.05	(3,527.05)	Capital outlay
2,811.00	-	7,000.00	276,711.00	208,325.00	68,386.00	Travel
417,165.00	143,301.00	148,231.00	4,111,256.00	2,751,391.00	1,359,865.00	Supplies and services
43,680.00	36,519.00	51,128.00	3,410,309.00	4,808,993.00	(1,398,684.00)	Other
-	-	-	-	-	-	Bad debt expense
463,656.00	209,820.00	206,359.00	8,133,997.00	8,107,957.05	26,039.95	Supplies and services
708,849.62	629,000.68	1,176,193.96	16,711,407.36	14,046,420.63	2,664,986.73	Total Operating Expenses
<u>(51,349.62)</u>	<u>(0.68)</u>	<u>(496,696.96)</u>	<u>(1,867,059.36)</u>	<u>(1,967,383.13)</u>	<u>100,323.77</u>	Operating Income (Loss)
 						Other Non-operating Revenues (Expenses)
-	-	-	91,031.00	91,031.00	-	State appropriations
-	-	60,000.00	1,409,853.00	1,243,998.56	165,854.44	Gifts
-	-	5,000.00	5,800.00	1,100.00	4,700.00	Investment income
-	-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	-	Debt Service Transfers
-	-	455,000.00	900,022.00	932,595.00	(32,573.00)	Operating Transfers, net
-	-	520,000.00	2,406,706.00	2,268,724.56	137,981.44	Net Non-operating Revenues
<u>\$ (51,349.62)</u>	<u>\$ (0.68)</u>	<u>\$ 23,303.04</u>	<u>\$ 539,646.64</u>	<u>\$ 301,341.43</u>	<u>\$ 238,305.21</u>	Increase (Decrease) in Net Assets

Missouri State University
Operating Budget
Dedicated Student Fees
For the Year Ending June 30, 2013

	Student Computer User	Student Security	Student Involvement	Student Government Association	Wyrick Student Project	USA Readership
Operating Revenue						
Tuition and fees	\$ 2,103,000.00	\$ 184,000.00	\$ 824,000.00	\$ 33,000.00	\$ 110,000.00	\$ 99,000.00
Scholarships and fellowships	-	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-
Total Operating Revenue	<u>2,103,000.00</u>	<u>184,000.00</u>	<u>824,000.00</u>	<u>33,000.00</u>	<u>110,000.00</u>	<u>99,000.00</u>
Operating Expenses						
Faculty and Staff Salaries	174,160.00	86,678.00	-	-	-	-
Part-time help	-	-	-	-	-	-
Student help	396,755.00	-	-	-	-	-
Overtime	-	-	-	-	-	-
Graduate Assistants	79,730.00	-	-	-	-	-
Other personnel	476,485.00	-	-	-	-	-
Benefits	103,566.09	29,297.16	-	-	-	-
Utilities	-	-	-	-	-	-
Capital outlay	-	-	-	-	110,000.00	-
Travel	-	-	-	-	-	-
Supplies and services	1,302,590.00	-	-	-	-	-
Other	46,199.00	68,024.00	782,427.00	33,000.00	-	99,000.00
Bad debt expense	-	-	-	-	-	-
Supplies and services	1,348,789.00	68,024.00	782,427.00	33,000.00	110,000.00	99,000.00
Total Operating Expenses	<u>2,103,000.09</u>	<u>183,999.16</u>	<u>782,427.00</u>	<u>33,000.00</u>	<u>110,000.00</u>	<u>99,000.00</u>
Operating Income (Loss)	<u>(0.09)</u>	<u>0.84</u>	<u>41,573.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Non-operating Revenues (Expenses)						
State appropriations	-	-	-	-	-	-
Gifts	-	-	-	-	-	-
Investment income	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-
Operating Transfers, net	-	-	(41,573.00)	-	-	-
Net Non-operating Revenues	<u>-</u>	<u>-</u>	<u>(41,573.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Assets	<u>\$ (0.09)</u>	<u>\$ 0.84</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Student Sustainability	Hutchens/SGA Centennial Leaders Scholarship	FY13	FY12	Change	
\$ 66,000.00	\$ 110,000.00	\$ 3,529,000.00	\$ 3,537,000.00	\$ (8,000.00)	Operating Revenue
-	(80,000.00)	(80,000.00)	(80,000.00)	-	Tuition and fees
-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	Grants and contracts
-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	Other revenues
<u>66,000.00</u>	<u>30,000.00</u>	<u>3,449,000.00</u>	<u>3,457,000.00</u>	<u>(8,000.00)</u>	Total Operating Revenue
-	-	260,838.00	250,956.00	9,882.00	Operating Expenses
-	-	-	-	-	Faculty and Staff Salaries
-	-	-	-	-	Part-time help
-	-	396,755.00	-	396,755.00	Student help
-	-	-	-	-	Overtime
-	-	79,730.00	-	79,730.00	Graduate Assistants
-	-	476,485.00	-	476,485.00	Other personnel
-	-	132,863.25	81,560.71	51,302.54	Benefits
-	-	-	-	-	Utilities
66,000.00	-	176,000.00	182,000.00	(6,000.00)	Capital outlay
-	-	-	-	-	Travel
-	10,000.00	1,312,590.00	644,385.00	668,205.00	Supplies and services
-	-	1,028,650.00	2,274,097.00	(1,245,447.00)	Other
-	-	-	-	-	Bad debt expense
<u>66,000.00</u>	<u>10,000.00</u>	<u>2,517,240.00</u>	<u>3,100,482.00</u>	<u>(583,242.00)</u>	Supplies and services
<u>66,000.00</u>	<u>10,000.00</u>	<u>3,387,426.25</u>	<u>3,432,998.71</u>	<u>(45,572.46)</u>	Total Operating Expenses
-	20,000.00	61,573.75	24,001.29	37,572.46	Operating Income (Loss)
-	-	-	-	-	Other Non-operating Revenues (Expenses)
-	-	-	-	-	State appropriations
-	35,000.00	35,000.00	25,000.00	10,000.00	Gifts
-	800.00	800.00	600.00	200.00	Investment income
-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	Debt Service Transfers
-	-	(41,573.00)	-	(41,573.00)	Operating Transfers, net
-	35,800.00	(5,773.00)	25,600.00	(31,373.00)	Net Non-operating Revenues
<u>\$ -</u>	<u>\$ 55,800.00</u>	<u>\$ 55,800.75</u>	<u>\$ 49,601.29</u>	<u>\$ 6,199.46</u>	Increase (Decrease) in Net Assets

Missouri State University
Operating Budget
Broadcast Services
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	915,000.00	885,882.00	29,118.00
Sales and services of educational services	758,905.00	700,800.00	58,105.00
Other revenues	-	-	-
Total Operating Revenue	<u>1,673,905.00</u>	<u>1,586,682.00</u>	<u>87,223.00</u>
Operating Expenses			
Faculty and Staff Salaries	<u>1,136,621.00</u>	<u>1,081,016.00</u>	<u>55,605.00</u>
Part-time help	56,540.00	52,075.00	4,465.00
Student help	41,800.00	42,670.00	(870.00)
Overtime	-	-	-
Graduate Assistants	<u>12,200.00</u>	<u>10,000.00</u>	<u>2,200.00</u>
Other personnel	<u>110,540.00</u>	<u>104,745.00</u>	<u>5,795.00</u>
Benefits	<u>382,588.24</u>	<u>355,314.01</u>	<u>27,274.23</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	-	-	-
Other	1,753,298.00	1,667,968.00	85,330.00
Bad debt expense	-	-	-
Supplies and services	<u>1,753,298.00</u>	<u>1,667,968.00</u>	<u>85,330.00</u>
Total Operating Expenses	<u>3,383,047.24</u>	<u>3,209,043.01</u>	<u>174,004.23</u>
Operating Income (Loss)	<u>(1,709,142.24)</u>	<u>(1,622,361.01)</u>	<u>(86,781.23)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	1,222,547.00	1,135,766.20	86,780.80
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	<u>486,595.00</u>	<u>486,595.00</u>	<u>-</u>
Net Non-operating Revenues	<u>1,709,142.00</u>	<u>1,622,361.20</u>	<u>86,780.80</u>
Increase (Decrease) in Net Assets	<u>\$ (0.24)</u>	<u>\$ 0.19</u>	<u>\$ (0.43)</u>

Missouri State University
Operating Budget
Defense & Strategic Studies
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 774,730.00	\$ 782,260.50	\$ (7,530.50)
Scholarships and fellowships	(66,934.00)	(55,616.00)	(11,318.00)
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
Total Operating Revenue	<u>707,796.00</u>	<u>726,644.50</u>	<u>(18,848.50)</u>
Operating Expenses			
Faculty and Staff Salaries	421,405.00	404,214.00	17,191.00
Part-time help	85,592.00	46,622.00	38,970.00
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	36,000.00	14,000.00	22,000.00
Other personnel	121,592.00	60,622.00	60,970.00
Benefits	94,113.32	79,833.60	14,279.72
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	35,000.00	36,889.00	(1,889.00)
Other	173,240.00	178,000.00	(4,760.00)
Bad debt expense	-	-	-
Supplies and services	208,240.00	214,889.00	(6,649.00)
Total Operating Expenses	<u>845,350.32</u>	<u>759,558.60</u>	<u>85,791.72</u>
Operating Income (Loss)	<u>(137,554.32)</u>	<u>(32,914.10)</u>	<u>(104,640.22)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	91,031.00	91,031.00	-
Gifts	92,306.00	23,232.36	69,073.64
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
Net Non-operating Revenues	<u>183,337.00</u>	<u>114,263.36</u>	<u>69,073.64</u>
Increase (Decrease) in Net Assets	<u>\$ 45,782.68</u>	<u>\$ 81,349.26</u>	<u>\$ (35,566.58)</u>

Missouri State University
Operating Budget
Jordan Valley Innovation Center
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	244,000.00	244,000.00	-
Sales and services of educational services	385,000.00	339,181.00	45,819.00
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
Total Operating Revenue	<u>629,000.00</u>	<u>583,181.00</u>	<u>45,819.00</u>
Operating Expenses			
Faculty and Staff Salaries	<u>170,428.39</u>	<u>189,485.72</u>	<u>(19,057.33)</u>
Part-time help	15,000.00	14,177.00	823.00
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	<u>15,000.00</u>	<u>14,177.00</u>	<u>823.00</u>
Benefits	<u>58,752.29</u>	<u>62,667.40</u>	<u>(3,915.11)</u>
Utilities	<u>175,000.00</u>	<u>175,000.00</u>	<u>-</u>
Capital outlay	30,000.00	25,000.00	5,000.00
Travel	-	-	-
Supplies and services	143,301.00	91,851.00	51,450.00
Other	36,519.00	25,000.00	11,519.00
Bad debt expense	-	-	-
Supplies and services	<u>209,820.00</u>	<u>141,851.00</u>	<u>67,969.00</u>
Total Operating Expenses	<u>629,000.68</u>	<u>583,181.12</u>	<u>45,819.56</u>
Operating Income (Loss)	<u>(0.68)</u>	<u>(0.12)</u>	<u>(0.56)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
Net Non-operating Revenues	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Assets	<u>\$ (0.68)</u>	<u>\$ (0.12)</u>	<u>\$ (0.56)</u>

Missouri State University
Operating Budget
Juanita K Hammons Hall Performing Arts
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 34,000.00	\$ 35,000.00	\$ (1,000.00)
Scholarships and fellowships	-	-	-
Grants and contracts	27,000.00	26,000.00	1,000.00
Sales and services of educational services	618,497.00	574,250.00	44,247.00
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
Total Operating Revenue	<u>679,497.00</u>	<u>635,250.00</u>	<u>44,247.00</u>
Operating Expenses			
Faculty and Staff Salaries	520,026.50	498,119.50	21,907.00
Part-time help	19,000.00	20,000.00	(1,000.00)
Student help	100,000.00	100,000.00	-
Overtime	-	-	-
Graduate Assistants	7,128.00	7,128.00	-
Other personnel	126,128.00	127,128.00	(1,000.00)
Benefits	177,222.46	163,418.87	13,803.59
Utilities	146,458.00	135,000.00	11,458.00
Capital outlay	-	-	-
Travel	7,000.00	7,000.00	-
Supplies and services	148,231.00	150,041.00	(1,810.00)
Other	51,128.00	51,128.00	-
Bad debt expense	-	-	-
Supplies and services	206,359.00	208,169.00	(1,810.00)
Total Operating Expenses	<u>1,176,193.96</u>	<u>1,131,835.37</u>	<u>44,358.59</u>
Operating Income (Loss)	<u>(496,696.96)</u>	<u>(496,585.37)</u>	<u>(111.59)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	60,000.00	60,000.00	-
Investment income	5,000.00	500.00	4,500.00
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	455,000.00	446,000.00	9,000.00
Net Non-operating Revenues	<u>520,000.00</u>	<u>506,500.00</u>	<u>13,500.00</u>
Increase (Decrease) in Net Assets	<u>\$ 23,303.04</u>	<u>\$ 9,914.63</u>	<u>\$ 13,388.41</u>



Missouri StateTM

U N I V E R S I T Y

**AUXILIARY SYSTEM
FUND**

***YEAR ENDING JUNE 30,
2013***

Missouri State University
Operating Budget
Auxiliary Funds
For the Year Ending June 30, 2013

	Bookstore	Residence Life	Plaster Student Union	Taylor Health Center	Intercollegiate Athletics	Athletic Facilities
Operating Revenue						
Tuition and fees	\$ -	\$ -	\$ 1,779,225.00	\$ 1,897,000.00	\$ -	\$ 1,957,000.00
Scholarships and fellowships	-	(769,312.00)	-	-	(3,694,446.00)	-
Grants and contracts	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-
Sales and services - auxiliaries	3,375,000.00	29,427,391.00	860,500.00	1,905,000.00	5,086,998.00	601,300.00
Other revenues	-	342,284.00	-	-	-	-
Total Operating Revenue	<u>3,375,000.00</u>	<u>29,000,363.00</u>	<u>2,639,725.00</u>	<u>3,802,000.00</u>	<u>1,392,552.00</u>	<u>2,558,300.00</u>
Operating Expenses						
Faculty and Staff Salaries	617,622.15	3,388,383.00	822,486.00	2,023,674.00	3,593,185.08	566,602.50
Part-time help	125,000.00	88,093.00	-	250,000.00	162,115.00	37,000.00
Student help	510,000.00	501,920.00	150,500.00	82,000.00	123,500.00	241,175.00
Overtime	-	-	-	-	-	-
Graduate Assistants	-	187,154.00	61,330.00	11,880.00	32,000.00	37,525.00
Other personnel	635,000.00	777,167.00	211,830.00	343,880.00	317,615.00	315,700.00
Benefits	214,262.80	1,131,749.13	274,721.69	699,746.80	1,213,040.35	205,796.14
Utilities	29,418.00	1,609,300.00	285,848.00	-	-	380,000.00
Capital outlay	25,000.00	304,566.00	25,000.00	20,000.00	-	20,000.00
Travel	10,000.00	62,400.00	21,100.00	11,000.00	1,642,600.00	3,000.00
Supplies and services	330,137.00	9,476,787.00	294,236.00	304,000.00	1,338,600.00	316,301.00
Other	135,000.00	748,719.00	23,630.00	72,000.00	920,300.00	65,903.00
Bad debt expense	65,000.00	100,000.00	-	-	-	-
Supplies and services	565,137.00	10,692,472.00	363,966.00	407,000.00	3,901,500.00	405,204.00
Total Operating Expenses	<u>2,061,439.95</u>	<u>17,599,071.13</u>	<u>1,958,851.69</u>	<u>3,474,300.80</u>	<u>9,025,340.43</u>	<u>1,873,302.64</u>
Operating Income (Loss)	<u>1,313,560.05</u>	<u>11,401,291.87</u>	<u>680,873.31</u>	<u>327,699.20</u>	<u>(7,632,788.43)</u>	<u>684,997.36</u>
Other Non-operating Revenues (Expenses)						
State appropriations	-	-	-	-	-	-
Gifts	-	-	-	-	1,521,970.00	3,766,729.00
Investment income	-	20,000.00	-	-	-	2,000.00
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	-	(3,195,147.00)	(1,243,870.00)	-	-	(4,716,366.00)
Operating Transfers, net	(1,225,765.00)	(5,926,145.00)	578,229.00	(307,606.00)	4,725,986.00	263,354.00
Net Non-operating Revenues	<u>(1,225,765.00)</u>	<u>(9,101,292.00)</u>	<u>(665,641.00)</u>	<u>(307,606.00)</u>	<u>6,247,956.00</u>	<u>(684,283.00)</u>
Increase (Decrease) in Net Assets	<u>\$ 87,795.05</u>	<u>\$ 2,299,999.87</u>	<u>\$ 15,232.31</u>	<u>\$ 20,093.20</u>	<u>\$ (1,384,832.43)</u>	<u>\$ 714.36</u>

		Bill R. Foster and Family Recreation			
<u>Transit</u>	<u>Center</u>	<u>FY13</u>	<u>FY12</u>	<u>Change</u>	
\$ 1,143,000.00	\$ 2,639,000.00	\$ 9,415,225.00	\$ 9,445,860.00	\$ (30,635.00)	Operating Revenue
-	-	(4,463,758.00)	(4,324,635.00)	(139,123.00)	Tuition and fees
-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	Grants and contracts
1,931,000.00	75,500.00	43,262,689.00	41,055,753.00	2,206,936.00	Sales and services of educational services
-	271,100.00	613,384.00	613,384.49	(0.49)	Sales and services - auxiliaries
<u>3,074,000.00</u>	<u>2,985,600.00</u>	<u>48,827,540.00</u>	<u>46,790,362.49</u>	<u>2,037,177.51</u>	Other revenues
					Total Operating Revenue
892,102.00	396,557.00	12,300,611.73	11,627,473.69	673,138.04	Operating Expenses
53,000.00	10,000.00	725,208.00	602,893.00	122,315.00	Faculty and Staff Salaries
47,275.00	486,740.00	2,143,110.00	2,249,210.00	(106,100.00)	Part-time help
-	-	-	127,911.00	(127,911.00)	Student help
-	74,570.00	404,459.00	385,317.00	19,142.00	Overtime
100,275.00	571,310.00	3,272,777.00	3,365,331.00	(92,554.00)	Graduate Assistants
292,909.98	133,111.28	4,165,338.17	3,832,422.75	332,915.42	Other personnel
141,975.00	343,792.00	2,790,333.00	3,037,171.00	(246,838.00)	Benefits
6,500.00	100,000.00	501,066.00	401,066.00	100,000.00	Utilities
5,200.00	36,250.00	1,791,550.00	1,395,300.00	396,250.00	Capital outlay
1,248,600.00	237,285.00	13,545,946.00	12,031,373.00	1,514,573.00	Travel
5,000.00	30,240.00	2,000,792.00	1,812,495.00	188,297.00	Supplies and services
-	-	165,000.00	134,484.00	30,516.00	Other
1,265,300.00	403,775.00	18,004,354.00	15,774,718.00	2,229,636.00	Bad debt expense
2,692,561.98	1,848,545.28	40,533,413.90	37,637,116.44	2,896,297.46	Supplies and services
381,438.02	1,137,054.72	8,294,126.10	9,153,246.05	(859,119.95)	Total Operating Expenses
					Operating Income (Loss)
-	-	-	-	-	Other Non-operating Revenues (Expenses)
-	252,200.00	5,540,899.00	6,018,872.00	(477,973.00)	State appropriations
5,000.00	-	27,000.00	34,976.00	(7,976.00)	Gifts
-	-	-	-	-	Investment income
(384,295.00)	(1,273,384.00)	(10,813,062.00)	(10,127,413.00)	(685,649.00)	Other non-operating revenue (expense)
(1,614.00)	-	(1,893,561.00)	(1,070,228.00)	(823,333.00)	Debt Service Transfers
(380,909.00)	(1,021,184.00)	(7,138,724.00)	(5,143,793.00)	(1,994,931.00)	Operating Transfers, net
<u>\$ 529.02</u>	<u>\$ 115,870.72</u>	<u>\$ 1,155,402.10</u>	<u>\$ 4,009,453.05</u>	<u>\$ (2,854,050.95)</u>	Net Non-operating Revenues
					Increase (Decrease) in Net Assets

Missouri State University
Operating Budget
Athletic Facilities
For the Year Ending June 30, 2013

	Plaster Sports Complex	Hammons Student Center	JQH Arena
Operating Revenue			
Tuition and fees	\$ 318,000.00	\$ 1,554,000.00	\$ 85,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	60,000.00	27,000.00	514,300.00
Other revenues	-	-	-
Total Operating Revenue	<u>378,000.00</u>	<u>1,581,000.00</u>	<u>599,300.00</u>
Operating Expenses			
Faculty and Staff Salaries	54,067.00	300,362.80	212,172.70
Part-time help	2,000.00	25,000.00	10,000.00
Student help	56,175.00	170,000.00	15,000.00
Overtime	-	-	-
Graduate Assistants	-	18,350.00	19,175.00
Other personnel	58,175.00	213,350.00	44,175.00
Benefits	18,089.65	112,231.12	75,475.37
Utilities	-	380,000.00	-
Capital outlay	-	20,000.00	-
Travel	-	3,000.00	-
Supplies and services	56,032.00	163,018.00	97,251.00
Other	20,000.00	19,903.00	26,000.00
Bad debt expense	-	-	-
Supplies and services	76,032.00	205,921.00	123,251.00
Total Operating Expenses	<u>206,363.65</u>	<u>1,211,864.92</u>	<u>455,074.07</u>
Operating Income (Loss)	<u>171,636.35</u>	<u>369,135.08</u>	<u>144,225.93</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	3,766,729.00
Investment income	-	2,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(162,393.00)	(480,079.00)	(4,073,894.00)
Operating Transfers, net	(9,000.00)	109,354.00	163,000.00
Net Non-operating Revenues	<u>(171,393.00)</u>	<u>(368,725.00)</u>	<u>(144,165.00)</u>
Increase (Decrease) in Net Assets	<u>\$ 243.35</u>	<u>\$ 410.08</u>	<u>\$ 60.93</u>

<u>FY13</u>	<u>FY12</u>	<u>Change</u>	
\$ 1,957,000.00	\$ 1,976,000.00	\$ (19,000.00)	Operating Revenue
-	-	-	Tuition and fees
-	-	-	Scholarships and fellowships
-	-	-	Grants and contracts
601,300.00	306,947.00	294,353.00	Sales and services of educational services
-	-	-	Sales and services - auxiliaries
-	-	-	Other revenues
<u>2,558,300.00</u>	<u>2,282,947.00</u>	<u>275,353.00</u>	Total Operating Revenue
			Operating Expenses
566,602.50	539,151.10	27,451.40	Faculty and Staff Salaries
37,000.00	37,000.00	-	Part-time help
241,175.00	261,175.00	(20,000.00)	Student help
-	17,000.00	(17,000.00)	Overtime
37,525.00	37,525.00	-	Graduate Assistants
315,700.00	352,700.00	(37,000.00)	Other personnel
205,796.14	195,254.64	10,541.50	Benefits
380,000.00	615,000.00	(235,000.00)	Utilities
20,000.00	20,000.00	-	Capital outlay
3,000.00	3,000.00	-	Travel
316,301.00	321,661.00	(5,360.00)	Supplies and services
65,903.00	41,903.00	24,000.00	Other
-	-	-	Bad debt expense
405,204.00	386,564.00	18,640.00	Supplies and services
<u>1,873,302.64</u>	<u>2,088,669.74</u>	<u>(215,367.10)</u>	Total Operating Expenses
<u>684,997.36</u>	<u>194,277.26</u>	<u>490,720.10</u>	Operating Income (Loss)
			Other Non-operating Revenues (Expenses)
-	-	-	State appropriations
3,766,729.00	3,986,894.00	(220,165.00)	Gifts
2,000.00	400.00	1,600.00	Investment income
-	-	-	Other non-operating revenue (expense)
(4,716,366.00)	(4,715,364.00)	(1,002.00)	Debt Service Transfers
263,354.00	538,694.00	(275,340.00)	Operating Transfers, net
<u>(684,283.00)</u>	<u>(189,376.00)</u>	<u>(494,907.00)</u>	Net Non-operating Revenues
<u>\$ 714.36</u>	<u>\$ 4,901.26</u>	<u>\$ (4,186.90)</u>	Increase (Decrease) in Net Assets

Missouri State University
Operating Budget
Athletic Facilities-Plaster Sports Complex
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 318,000.00	\$ 321,000.00	\$ (3,000.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	60,000.00	58,447.00	1,553.00
Other revenues	-	-	-
Total Operating Revenue	<u>378,000.00</u>	<u>379,447.00</u>	<u>(1,447.00)</u>
Operating Expenses			
Faculty and Staff Salaries	<u>54,067.00</u>	<u>56,436.00</u>	<u>(2,369.00)</u>
Part-time help	2,000.00	2,000.00	-
Student help	56,175.00	56,175.00	-
Overtime	-	1,000.00	(1,000.00)
Graduate Assistants	-	-	-
Other personnel	<u>58,175.00</u>	<u>59,175.00</u>	<u>(1,000.00)</u>
Benefits	<u>18,089.65</u>	<u>18,494.70</u>	<u>(405.05)</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	56,032.00	56,032.00	-
Other	20,000.00	20,000.00	-
Bad debt expense	-	-	-
Supplies and services	<u>76,032.00</u>	<u>76,032.00</u>	<u>-</u>
Total Operating Expenses	<u>206,363.65</u>	<u>210,137.70</u>	<u>(3,774.05)</u>
Operating Income (Loss)	<u>171,636.35</u>	<u>169,309.30</u>	<u>2,327.05</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(162,393.00)	(162,393.00)	-
Operating Transfers, net	<u>(9,000.00)</u>	<u>(6,000.00)</u>	<u>(3,000.00)</u>
Net Non-operating Revenues	<u>(171,393.00)</u>	<u>(168,393.00)</u>	<u>(3,000.00)</u>
Increase (Decrease) in Net Assets	<u>\$ 243.35</u>	<u>\$ 916.30</u>	<u>\$ (672.95)</u>

Missouri State University
Operating Budget
Athletic Facilities-Hammons Student Center
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 1,554,000.00	\$ 1,569,000.00	\$ (15,000.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	27,000.00	26,000.00	1,000.00
Other revenues	-	-	-
Total Operating Revenue	<u>1,581,000.00</u>	<u>1,595,000.00</u>	<u>(14,000.00)</u>
Operating Expenses			
Faculty and Staff Salaries	<u>300,362.80</u>	<u>285,280.65</u>	<u>15,082.15</u>
Part-time help	25,000.00	25,000.00	-
Student help	170,000.00	190,000.00	(20,000.00)
Overtime	-	8,000.00	(8,000.00)
Graduate Assistants	<u>18,350.00</u>	<u>18,350.00</u>	<u>-</u>
Other personnel	<u>213,350.00</u>	<u>241,350.00</u>	<u>(28,000.00)</u>
Benefits	<u>112,231.12</u>	<u>106,128.73</u>	<u>6,102.39</u>
Utilities	<u>380,000.00</u>	<u>380,000.00</u>	<u>-</u>
Capital outlay	20,000.00	20,000.00	-
Travel	3,000.00	3,000.00	-
Supplies and services	163,018.00	168,378.00	(5,360.00)
Other	19,903.00	19,903.00	-
Bad debt expense	-	-	-
Supplies and services	<u>205,921.00</u>	<u>211,281.00</u>	<u>(5,360.00)</u>
Total Operating Expenses	<u>1,211,864.92</u>	<u>1,224,040.38</u>	<u>(12,175.46)</u>
Operating Income (Loss)	<u>369,135.08</u>	<u>370,959.62</u>	<u>(1,824.54)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	400.00	(400.00)
Investment income	2,000.00	-	2,000.00
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(480,079.00)	(480,077.00)	(2.00)
Operating Transfers, net	<u>109,354.00</u>	<u>109,354.00</u>	<u>-</u>
Net Non-operating Revenues	<u>(368,725.00)</u>	<u>(370,323.00)</u>	<u>1,598.00</u>
Increase (Decrease) in Net Assets	<u>\$ 410.08</u>	<u>\$ 636.62</u>	<u>\$ (226.54)</u>

Missouri State University
Operating Budget
Athletic Facilities-JQH Arena
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 85,000.00	\$ 86,000.00	\$ (1,000.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	514,300.00	222,500.00	291,800.00
Other revenues	-	-	-
Total Operating Revenue	<u>599,300.00</u>	<u>308,500.00</u>	<u>290,800.00</u>
Operating Expenses			
Faculty and Staff Salaries	<u>212,172.70</u>	<u>197,434.45</u>	<u>14,738.25</u>
Part-time help	10,000.00	10,000.00	-
Student help	15,000.00	15,000.00	-
Overtime	-	8,000.00	(8,000.00)
Graduate Assistants	<u>19,175.00</u>	<u>19,175.00</u>	<u>-</u>
Other personnel	<u>44,175.00</u>	<u>52,175.00</u>	<u>(8,000.00)</u>
Benefits	<u>75,475.37</u>	<u>70,631.21</u>	<u>4,844.16</u>
Utilities	<u>-</u>	<u>235,000.00</u>	<u>(235,000.00)</u>
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	97,251.00	97,251.00	-
Other	26,000.00	2,000.00	24,000.00
Bad debt expense	-	-	-
Supplies and services	<u>123,251.00</u>	<u>99,251.00</u>	<u>24,000.00</u>
Total Operating Expenses	<u>455,074.07</u>	<u>654,491.66</u>	<u>(199,417.59)</u>
Operating Income (Loss)	<u>144,225.93</u>	<u>(345,991.66)</u>	<u>490,217.59</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	3,766,729.00	3,986,894.00	(220,165.00)
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(4,073,894.00)	(4,072,894.00)	(1,000.00)
Operating Transfers, net	<u>163,000.00</u>	<u>435,340.00</u>	<u>(272,340.00)</u>
Net Non-operating Revenues	<u>(144,165.00)</u>	<u>349,340.00</u>	<u>(493,505.00)</u>
Increase (Decrease) in Net Assets	<u>\$ 60.93</u>	<u>\$ 3,348.34</u>	<u>\$ (3,287.41)</u>

Missouri State University
Operating Budget
Bookstore
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	3,375,000.00	3,225,000.00	150,000.00
Other revenues	-	-	-
Total Operating Revenue	<u>3,375,000.00</u>	<u>3,225,000.00</u>	<u>150,000.00</u>
Operating Expenses			
Faculty and Staff Salaries	617,622.15	581,507.02	36,115.13
Part-time help	125,000.00	100,000.00	25,000.00
Student help	510,000.00	480,000.00	30,000.00
Overtime	-	12,000.00	(12,000.00)
Graduate Assistants	-	-	-
Other personnel	635,000.00	592,000.00	43,000.00
Benefits	214,262.80	196,639.82	17,622.98
Utilities	29,418.00	27,063.00	2,355.00
Capital outlay	25,000.00	25,000.00	-
Travel	10,000.00	10,000.00	-
Supplies and services	330,137.00	330,104.00	33.00
Other	135,000.00	135,000.00	-
Bad debt expense	65,000.00	65,000.00	-
Supplies and services	565,137.00	565,104.00	33.00
Total Operating Expenses	<u>2,061,439.95</u>	<u>1,962,313.84</u>	<u>99,126.11</u>
Operating Income (Loss)	<u>1,313,560.05</u>	<u>1,262,686.16</u>	<u>50,873.89</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	(12,622.00)	12,622.00
Operating Transfers, net	(1,225,765.00)	(1,166,304.00)	(59,461.00)
Net Non-operating Revenues	<u>(1,225,765.00)</u>	<u>(1,178,926.00)</u>	<u>(46,839.00)</u>
Increase (Decrease) in Net Assets	<u>\$ 87,795.05</u>	<u>\$ 83,760.16</u>	<u>\$ 4,034.89</u>

Missouri State University
Operating Budget
Residence Life
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(769,312.00)	(748,212.00)	(21,100.00)
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	29,427,391.00	27,687,981.00	1,739,410.00
Other revenues	342,284.00	342,284.00	-
Total Operating Revenue	<u>29,000,363.00</u>	<u>27,282,053.00</u>	<u>1,718,310.00</u>
Operating Expenses			
Faculty and Staff Salaries	3,388,383.00	3,193,334.00	195,049.00
Part-time help	88,093.00	88,093.00	-
Student help	501,920.00	501,920.00	-
Overtime	-	45,911.00	(45,911.00)
Graduate Assistants	187,154.00	187,154.00	-
Other personnel	777,167.00	823,078.00	(45,911.00)
Benefits	1,131,749.13	1,040,009.88	91,739.25
Utilities	1,609,300.00	1,637,546.00	(28,246.00)
Capital outlay	304,566.00	304,566.00	-
Travel	62,400.00	62,400.00	-
Supplies and services	9,476,787.00	8,063,940.00	1,412,847.00
Other	748,719.00	726,838.00	21,881.00
Bad debt expense	100,000.00	69,484.00	30,516.00
Supplies and services	10,692,472.00	9,227,228.00	1,465,244.00
Total Operating Expenses	<u>17,599,071.13</u>	<u>15,921,195.88</u>	<u>1,677,875.25</u>
Operating Income (Loss)	<u>11,401,291.87</u>	<u>11,360,857.12</u>	<u>40,434.75</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	20,000.00	31,276.00	(11,276.00)
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(3,195,147.00)	(2,496,021.00)	(699,126.00)
Operating Transfers, net	(5,926,145.00)	(5,426,931.00)	(499,214.00)
Net Non-operating Revenues	<u>(9,101,292.00)</u>	<u>(7,891,676.00)</u>	<u>(1,209,616.00)</u>
Increase (Decrease) in Net Assets	<u>\$ 2,299,999.87</u>	<u>\$ 3,469,181.12</u>	<u>\$ (1,169,181.25)</u>

Missouri State University
Operating Budget
Plaster Student Union
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 1,779,225.00	\$ 1,800,860.00	\$ (21,635.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	860,500.00	895,600.00	(35,100.00)
Other revenues	-	-	-
Total Operating Revenue	<u>2,639,725.00</u>	<u>2,696,460.00</u>	<u>(56,735.00)</u>
Operating Expenses			
Faculty and Staff Salaries	<u>822,486.00</u>	<u>736,711.65</u>	<u>85,774.35</u>
Part-time help	-	-	-
Student help	150,500.00	159,600.00	(9,100.00)
Overtime	-	4,000.00	(4,000.00)
Graduate Assistants	<u>61,330.00</u>	<u>68,630.00</u>	<u>(7,300.00)</u>
Other personnel	<u>211,830.00</u>	<u>232,230.00</u>	<u>(20,400.00)</u>
Benefits	<u>274,721.69</u>	<u>237,578.83</u>	<u>37,142.86</u>
Utilities	<u>285,848.00</u>	<u>289,713.00</u>	<u>(3,865.00)</u>
Capital outlay	25,000.00	25,000.00	-
Travel	21,100.00	51,600.00	(30,500.00)
Supplies and services	294,236.00	295,249.00	(1,013.00)
Other	23,630.00	23,630.00	-
Bad debt expense	-	-	-
Supplies and services	<u>363,966.00</u>	<u>395,479.00</u>	<u>(31,513.00)</u>
Total Operating Expenses	<u>1,958,851.69</u>	<u>1,891,712.48</u>	<u>67,139.21</u>
Operating Income (Loss)	<u>680,873.31</u>	<u>804,747.52</u>	<u>(123,874.21)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(1,243,870.00)	(1,243,864.00)	(6.00)
Operating Transfers, net	<u>578,229.00</u>	<u>586,656.00</u>	<u>(8,427.00)</u>
Net Non-operating Revenues	<u>(665,641.00)</u>	<u>(657,208.00)</u>	<u>(8,433.00)</u>
Increase (Decrease) in Net Assets	<u>\$ 15,232.31</u>	<u>\$ 147,539.52</u>	<u>\$ (132,307.21)</u>

Missouri State University
Operating Budget
Taylor Health Center
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 1,897,000.00	\$ 2,000,000.00	\$ (103,000.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,905,000.00	1,810,000.00	95,000.00
Other revenues	-	-	-
Total Operating Revenue	<u>3,802,000.00</u>	<u>3,810,000.00</u>	<u>(8,000.00)</u>
Operating Expenses			
Faculty and Staff Salaries	<u>2,023,674.00</u>	<u>1,943,966.00</u>	<u>79,708.00</u>
Part-time help	250,000.00	250,000.00	-
Student help	82,000.00	82,000.00	-
Overtime	-	10,000.00	(10,000.00)
Graduate Assistants	<u>11,880.00</u>	<u>11,880.00</u>	<u>-</u>
Other personnel	<u>343,880.00</u>	<u>353,880.00</u>	<u>(10,000.00)</u>
Benefits	<u>699,746.80</u>	<u>650,914.02</u>	<u>48,832.78</u>
Utilities	<u>-</u>	<u>-</u>	<u>-</u>
Capital outlay	20,000.00	20,000.00	-
Travel	11,000.00	11,000.00	-
Supplies and services	304,000.00	321,940.00	(17,940.00)
Other	72,000.00	72,000.00	-
Bad debt expense	<u>-</u>	<u>-</u>	<u>-</u>
Supplies and services	<u>407,000.00</u>	<u>424,940.00</u>	<u>(17,940.00)</u>
Total Operating Expenses	<u>3,474,300.80</u>	<u>3,373,700.02</u>	<u>100,600.78</u>
Operating Income (Loss)	<u>327,699.20</u>	<u>436,299.98</u>	<u>(108,600.78)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	<u>(307,606.00)</u>	<u>(207,606.00)</u>	<u>(100,000.00)</u>
Net Non-operating Revenues	<u>(307,606.00)</u>	<u>(207,606.00)</u>	<u>(100,000.00)</u>
Increase (Decrease) in Net Assets	<u>\$ 20,093.20</u>	<u>\$ 228,693.98</u>	<u>\$ (208,600.78)</u>

Missouri State University
Operating Budget
Intercollegiate Athletics
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(3,694,446.00)	(3,576,423.00)	(118,023.00)
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	5,086,998.00	5,189,725.00	(102,727.00)
Other revenues	-	-	-
Total Operating Revenue	<u>1,392,552.00</u>	<u>1,613,302.00</u>	<u>(220,750.00)</u>
Operating Expenses			
Faculty and Staff Salaries	<u>3,593,185.08</u>	<u>3,488,372.92</u>	<u>104,812.16</u>
Part-time help	162,115.00	74,800.00	87,315.00
Student help	123,500.00	217,240.00	(93,740.00)
Overtime	-	12,000.00	(12,000.00)
Graduate Assistants	<u>32,000.00</u>	<u>45,598.00</u>	<u>(13,598.00)</u>
Other personnel	<u>317,615.00</u>	<u>349,638.00</u>	<u>(32,023.00)</u>
Benefits	<u>1,213,040.35</u>	<u>1,139,443.44</u>	<u>73,596.91</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	1,642,600.00	1,242,100.00	400,500.00
Supplies and services	1,338,600.00	1,136,750.00	201,850.00
Other	920,300.00	643,300.00	277,000.00
Bad debt expense	-	-	-
Supplies and services	<u>3,901,500.00</u>	<u>3,022,150.00</u>	<u>879,350.00</u>
Total Operating Expenses	<u>9,025,340.43</u>	<u>7,999,604.36</u>	<u>1,025,736.07</u>
Operating Income (Loss)	<u>(7,632,788.43)</u>	<u>(6,386,302.36)</u>	<u>(1,246,486.07)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	1,521,970.00	1,779,978.00	(258,008.00)
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	<u>4,725,986.00</u>	<u>4,611,877.00</u>	<u>114,109.00</u>
Net Non-operating Revenues	<u>6,247,956.00</u>	<u>6,391,855.00</u>	<u>(143,899.00)</u>
Increase (Decrease) in Net Assets	<u>\$ (1,384,832.43)</u>	<u>\$ 5,552.64</u>	<u>\$ (1,390,385.07)</u>

Missouri State University
Operating Budget
Transit
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 1,143,000.00	\$ 1,169,000.00	\$ (26,000.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,931,000.00	1,900,000.00	31,000.00
Other revenues	-	-	-
Total Operating Revenue	<u>3,074,000.00</u>	<u>3,069,000.00</u>	<u>5,000.00</u>
Operating Expenses			
Faculty and Staff Salaries	<u>892,102.00</u>	<u>862,676.00</u>	<u>29,426.00</u>
Part-time help	53,000.00	53,000.00	-
Student help	47,275.00	47,275.00	-
Overtime	-	27,000.00	(27,000.00)
Graduate Assistants	-	-	-
Other personnel	<u>100,275.00</u>	<u>127,275.00</u>	<u>(27,000.00)</u>
Benefits	<u>292,909.98</u>	<u>281,011.74</u>	<u>11,898.24</u>
Utilities	<u>141,975.00</u>	<u>124,057.00</u>	<u>17,918.00</u>
Capital outlay	6,500.00	6,500.00	-
Travel	5,200.00	5,200.00	-
Supplies and services	1,248,600.00	1,248,600.00	-
Other	5,000.00	5,000.00	-
Bad debt expense	-	-	-
Supplies and services	<u>1,265,300.00</u>	<u>1,265,300.00</u>	<u>-</u>
Total Operating Expenses	<u>2,692,561.98</u>	<u>2,660,319.74</u>	<u>32,242.24</u>
Operating Income (Loss)	<u>381,438.02</u>	<u>408,680.26</u>	<u>(27,242.24)</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	5,000.00	3,300.00	1,700.00
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(384,295.00)	(384,295.00)	-
Operating Transfers, net	<u>(1,614.00)</u>	<u>(6,614.00)</u>	<u>5,000.00</u>
Net Non-operating Revenues	<u>(380,909.00)</u>	<u>(387,609.00)</u>	<u>6,700.00</u>
Increase (Decrease) in Net Assets	<u>\$ 529.02</u>	<u>\$ 21,071.26</u>	<u>\$ (20,542.24)</u>

Missouri State University
Operating Budget
Bill R Foster and Family Recreation Center
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 2,639,000.00	\$ 2,500,000.00	\$ 139,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	75,500.00	40,500.00	35,000.00
Other revenues	271,100.00	271,100.49	(0.49)
Total Operating Revenue	<u>2,985,600.00</u>	<u>2,811,600.49</u>	<u>173,999.51</u>
Operating Expenses			
Faculty and Staff Salaries	396,557.00	281,755.00	114,802.00
Part-time help	10,000.00	-	10,000.00
Student help	486,740.00	500,000.00	(13,260.00)
Overtime	-	-	-
Graduate Assistants	74,570.00	34,530.00	40,040.00
Other personnel	571,310.00	534,530.00	36,780.00
Benefits	133,111.28	91,570.38	41,540.90
Utilities	343,792.00	343,792.00	-
Capital outlay	100,000.00	-	100,000.00
Travel	36,250.00	10,000.00	26,250.00
Supplies and services	237,285.00	313,129.00	(75,844.00)
Other	30,240.00	164,824.00	(134,584.00)
Bad debt expense	-	-	-
Supplies and services	403,775.00	487,953.00	(84,178.00)
Total Operating Expenses	<u>1,848,545.28</u>	<u>1,739,600.38</u>	<u>108,944.90</u>
Operating Income (Loss)	<u>1,137,054.72</u>	<u>1,072,000.11</u>	<u>65,054.61</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	252,200.00	252,000.00	200.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(1,273,384.00)	(1,275,247.00)	1,863.00
Operating Transfers, net	-	-	-
Net Non-operating Revenues	<u>(1,021,184.00)</u>	<u>(1,023,247.00)</u>	<u>2,063.00</u>
Increase (Decrease) in Net Assets	<u>\$ 115,870.72</u>	<u>\$ 48,753.11</u>	<u>\$ 67,117.61</u>



Missouri StateTM
U N I V E R S I T Y

**WEST PLAINS CAMPUS –
OPERATING & AUXILIARY**

***YEAR ENDING JUNE 30,
2013***

Missouri State University
 Operating Budget
 West Plains Funds
 For the Year Ending June 30, 2013

	West Plains Operating	West Plains Auxiliary	FY13	FY12	Change
Operating Revenue					
Tuition and fees	\$ 4,279,717.00	\$ 88,250.00	\$ 4,367,967.00	\$ 3,987,967.00	\$ 380,000.00
Scholarships and fellowships	(475,600.00)	(17,274.00)	(492,874.00)	(563,943.00)	71,069.00
Grants and contracts	-	-	-	-	-
Sales and services of educational services	141,000.00	-	141,000.00	141,000.00	-
Sales and services - auxiliaries	-	742,782.00	742,782.00	726,466.00	16,316.00
Other revenues	29,241.00	22,337.00	51,578.00	42,617.00	8,961.00
Total Operating Revenue	3,974,358.00	836,095.00	4,810,453.00	4,334,107.00	476,346.00
Operating Expenses					
Faculty and Staff Salaries	5,394,475.05	177,877.00	5,572,352.05	5,223,439.55	348,912.50
Part-time help	344,822.00	27,750.00	372,572.00	362,057.00	10,515.00
Student help	73,231.00	37,975.00	111,206.00	68,385.00	42,821.00
Overtime	-	-	-	4,541.00	(4,541.00)
Graduate Assistants	-	-	-	-	-
Other personnel	418,053.00	65,725.00	483,778.00	434,983.00	48,795.00
Benefits	1,722,582.62	62,245.31	1,784,827.93	1,602,528.37	182,299.56
Utilities	266,805.00	46,000.00	312,805.00	300,581.00	12,224.00
Capital outlay	84,115.00	-	84,115.00	84,115.00	-
Travel	128,794.00	3,345.00	132,139.00	135,604.00	(3,465.00)
Supplies and services	480,134.00	131,889.70	612,023.70	632,956.70	(20,933.00)
Other	777,194.00	81,926.00	859,120.00	980,985.00	(121,865.00)
Bad debt expense	30,000.00	-	30,000.00	30,000.00	-
Supplies and services	1,500,237.00	217,160.70	1,717,397.70	1,863,660.70	(146,263.00)
Total Operating Expenses	9,302,152.67	569,008.01	9,871,160.68	9,425,192.62	445,968.06
Operating Income (Loss)	(5,327,794.67)	267,086.99	(5,060,707.68)	(5,091,085.62)	30,377.94
Other Non-operating Revenues (Expenses)					
State appropriations	5,098,240.00	-	5,098,240.00	5,198,240.00	(100,000.00)
Gifts	45,000.00	-	45,000.00	45,000.00	-
Investment income	50,000.00	5,050.00	55,050.00	54,800.00	250.00
Other non-operating revenue (expense)	-	-	-	-	-
Debt Service Transfers	(38,932.00)	(72,524.00)	(111,456.00)	(111,362.00)	(94.00)
Operating Transfers, net	78,320.00	(78,320.00)	-	29,375.00	(29,375.00)
Net Non-operating Revenues	5,232,628.00	(145,794.00)	5,086,834.00	5,216,053.00	(129,219.00)
Increase (Decrease) in Net Assets	(95,166.67)	121,292.99	26,126.32	124,967.38	(98,841.06)
Non-Recurring Allocations included in FY13 Budget	103,353.00	-	103,353.00	-	103,353.00
Increase (Decrease) in Net Assets excluding non-recurring	\$ 8,186.33	\$ 121,292.99	\$ 129,479.32	\$ 124,967.38	\$ 4,511.94

Missouri State University
Operating Budget
West Plains Operating
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 4,279,717.00	\$3,899,717.00	\$ 380,000.00
Scholarships and fellowships	(475,600.00)	(547,260.00)	71,660.00
Grants and contracts	-	-	-
Sales and services of educational services	141,000.00	141,000.00	-
Sales and services - auxiliaries	-	-	-
Other revenues	<u>29,241.00</u>	<u>20,950.00</u>	<u>8,291.00</u>
Total Operating Revenue	<u>3,974,358.00</u>	<u>3,514,407.00</u>	<u>459,951.00</u>
Operating Expenses			
Faculty and Staff Salaries	<u>5,394,475.05</u>	<u>5,056,268.55</u>	<u>338,206.50</u>
Part-time help	344,822.00	323,307.00	21,515.00
Student help	73,231.00	47,410.00	25,821.00
Overtime	-	4,541.00	(4,541.00)
Graduate Assistants	<u>-</u>	<u>-</u>	<u>-</u>
Other personnel	<u>418,053.00</u>	<u>375,258.00</u>	<u>42,795.00</u>
Benefits	<u>1,722,582.62</u>	<u>1,545,233.40</u>	<u>177,349.22</u>
Utilities	<u>266,805.00</u>	<u>254,100.00</u>	<u>12,705.00</u>
Capital outlay	84,115.00	84,115.00	-
Travel	128,794.00	131,759.00	(2,965.00)
Supplies and services	480,134.00	497,450.00	(17,316.00)
Other	777,194.00	895,059.00	(117,865.00)
Bad debt expense	<u>30,000.00</u>	<u>30,000.00</u>	<u>-</u>
Supplies and services	<u>1,500,237.00</u>	<u>1,638,383.00</u>	<u>(138,146.00)</u>
Total Operating Expenses	<u>9,302,152.67</u>	<u>8,869,242.95</u>	<u>432,909.72</u>
Operating Income (Loss)	<u>(5,327,794.67)</u>	<u>(5,354,835.95)</u>	<u>27,041.28</u>
Other Non-operating Revenues (Expenses)			
State appropriations	5,098,240.00	5,198,240.00	(100,000.00)
Gifts	45,000.00	45,000.00	-
Investment income	50,000.00	50,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(38,932.00)	(38,838.00)	(94.00)
Operating Transfers, net	<u>78,320.00</u>	<u>107,695.00</u>	<u>(29,375.00)</u>
Net Non-operating Revenues	<u>5,232,628.00</u>	<u>5,362,097.00</u>	<u>(129,469.00)</u>
Increase (Decrease) in Net Assets	<u>(95,166.67)</u>	<u>7,261.05</u>	<u>(102,427.72)</u>
Non-Recurring Allocations included in FY13 Budget	<u>103,353.00</u>	<u>-</u>	<u>103,353.00</u>
Increase (Decrease) in Net Assets excluding non-recurring	<u>\$ 8,186.33</u>	<u>\$ 7,261.05</u>	<u>\$ 925.28</u>

Missouri State University
Operating Budget
West Plains Auxiliary Funds
For the Year Ending June 30, 2013

	Bookstore	Food Service	Residence Life	Recreation Center	FY13	FY12	Change
Operating Revenue							
Tuition and fees	\$ -	\$ -	\$ -	\$ 88,250.00	\$ 88,250.00	\$ 88,250.00	\$ -
Scholarships and fellowships	-	-	(17,274.00)	-	(17,274.00)	(16,683.00)	(591.00)
Grants and contracts	-	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-	-
Sales and services - auxiliaries	365,501.00	184,611.00	192,670.00	-	742,782.00	726,466.00	16,316.00
Other revenues	1,620.00	300.00	5,000.00	15,417.00	22,337.00	21,667.00	670.00
Total Operating Revenue	367,121.00	184,911.00	180,396.00	103,667.00	836,095.00	819,700.00	16,395.00
Operating Expenses							
Faculty and Staff Salaries	93,884.50	57,042.50	26,950.00	-	177,877.00	167,171.00	10,706.00
Part-time help	5,000.00	-	-	22,750.00	27,750.00	38,750.00	(11,000.00)
Student help	12,975.00	25,000.00	-	-	37,975.00	20,975.00	17,000.00
Overtime	-	-	-	-	-	-	-
Graduate Assistants	-	-	-	-	-	-	-
Other personnel	17,975.00	25,000.00	-	22,750.00	65,725.00	59,725.00	6,000.00
Benefits	32,115.47	19,280.36	9,109.10	1,740.38	62,245.31	57,294.97	4,950.34
Utilities	4,000.00	6,000.00	30,000.00	6,000.00	46,000.00	46,481.00	(481.00)
Capital outlay	-	-	-	-	-	-	-
Travel	2,945.00	400.00	-	-	3,345.00	3,845.00	(500.00)
Supplies and services	19,464.00	69,419.70	42,756.00	250.00	131,889.70	135,506.70	(3,617.00)
Other	16,730.00	2,000.00	62,946.00	250.00	81,926.00	85,926.00	(4,000.00)
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	39,139.00	71,819.70	105,702.00	500.00	217,160.70	225,277.70	(8,117.00)
Total Operating Expenses	187,113.97	179,142.56	171,761.10	30,990.38	569,008.01	555,949.67	13,058.34
Operating Income (Loss)	180,007.03	5,768.44	8,634.90	72,676.62	267,086.99	263,750.33	3,336.66
Other Non-operating Revenues (Expenses)							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	-	-	-
Investment income	4,100.00	450.00	500.00	-	5,050.00	4,800.00	250.00
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	(72,524.00)	(72,524.00)	(72,524.00)	-
Operating Transfers, net	(78,320.00)	-	-	-	(78,320.00)	(78,320.00)	-
Net Non-operating Revenues	(74,220.00)	450.00	500.00	(72,524.00)	(145,794.00)	(146,044.00)	250.00
Increase (Decrease) in Net Assets	\$ 105,787.03	\$ 6,218.44	\$ 9,134.90	\$ 152.62	\$ 121,292.99	\$ 117,706.33	\$ 3,586.66

Missouri State University
Operating Budget
West Plains Bookstore
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	365,501.00	365,246.00	255.00
Other revenues	1,620.00	1,000.00	620.00
Total Operating Revenue	<u>367,121.00</u>	<u>366,246.00</u>	<u>875.00</u>
Operating Expenses			
Faculty and Staff Salaries	93,884.50	86,753.00	7,131.50
Part-time help	5,000.00	8,000.00	(3,000.00)
Student help	12,975.00	10,975.00	2,000.00
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	17,975.00	18,975.00	(1,000.00)
Benefits	32,115.47	28,806.73	3,308.74
Utilities	4,000.00	4,481.00	(481.00)
Capital outlay	-	-	-
Travel	2,945.00	3,445.00	(500.00)
Supplies and services	19,464.00	23,081.00	(3,617.00)
Other	16,730.00	20,730.00	(4,000.00)
Bad debt expense	-	-	-
Supplies and services	39,139.00	47,256.00	(8,117.00)
Total Operating Expenses	<u>187,113.97</u>	<u>186,271.73</u>	<u>842.24</u>
Operating Income (Loss)	<u>180,007.03</u>	<u>179,974.27</u>	<u>32.76</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	4,100.00	4,000.00	100.00
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	(78,320.00)	(78,320.00)	-
Net Non-operating Revenues	<u>(74,220.00)</u>	<u>(74,320.00)</u>	<u>100.00</u>
Increase (Decrease) in Net Assets	<u>\$ 105,787.03</u>	<u>\$ 105,654.27</u>	<u>\$ 132.76</u>

Missouri State University
Operating Budget
West Plains Food Service
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	184,611.00	172,431.00	12,180.00
Other revenues	300.00	250.00	50.00
Total Operating Revenue	<u>184,911.00</u>	<u>172,681.00</u>	<u>12,230.00</u>
Operating Expenses			
Faculty and Staff Salaries	57,042.50	55,418.00	1,624.50
Part-time help	-	8,000.00	(8,000.00)
Student help	25,000.00	10,000.00	15,000.00
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	25,000.00	18,000.00	7,000.00
Benefits	19,280.36	18,622.86	657.50
Utilities	6,000.00	6,000.00	-
Capital outlay	-	-	-
Travel	400.00	400.00	-
Supplies and services	69,419.70	69,419.70	-
Other	2,000.00	2,000.00	-
Bad debt expense	-	-	-
Supplies and services	71,819.70	71,819.70	-
Total Operating Expenses	<u>179,142.56</u>	<u>169,860.56</u>	<u>9,282.00</u>
Operating Income (Loss)	<u>5,768.44</u>	<u>2,820.44</u>	<u>2,948.00</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	450.00	300.00	150.00
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
Net Non-operating Revenues	<u>450.00</u>	<u>300.00</u>	<u>150.00</u>
Increase (Decrease) in Net Assets	<u>\$ 6,218.44</u>	<u>\$ 3,120.44</u>	<u>\$ 3,098.00</u>

Missouri State University
Operating Budget
West Plains Residence Life
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(17,274.00)	(16,683.00)	(591.00)
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	192,670.00	188,789.00	3,881.00
Other revenues	5,000.00	5,000.00	-
Total Operating Revenue	<u>180,396.00</u>	<u>177,106.00</u>	<u>3,290.00</u>
Operating Expenses			
Faculty and Staff Salaries	26,950.00	25,000.00	1,950.00
Part-time help	-	-	-
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	-	-	-
Benefits	9,109.10	8,125.00	984.10
Utilities	30,000.00	30,000.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	42,756.00	42,756.00	-
Other	62,946.00	62,946.00	-
Bad debt expense	-	-	-
Supplies and services	105,702.00	105,702.00	-
Total Operating Expenses	<u>171,761.10</u>	<u>168,827.00</u>	<u>2,934.10</u>
Operating Income (Loss)	<u>8,634.90</u>	<u>8,279.00</u>	<u>355.90</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	500.00	500.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
Net Non-operating Revenues	<u>500.00</u>	<u>500.00</u>	<u>-</u>
Increase (Decrease) in Net Assets	<u>\$ 9,134.90</u>	<u>\$ 8,779.00</u>	<u>\$ 355.90</u>

Missouri State University
Operating Budget
West Plains Recreation Center
For the Year Ending June 30, 2013

	<u>FY13</u>	<u>FY12</u>	<u>Change</u>
Operating Revenue			
Tuition and fees	\$ 88,250.00	\$ 88,250.00	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	-	-	-
Other revenues	15,417.00	15,417.00	-
Total Operating Revenue	<u>103,667.00</u>	<u>103,667.00</u>	<u>-</u>
Operating Expenses			
Faculty and Staff Salaries	-	-	-
Part-time help	22,750.00	22,750.00	-
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	22,750.00	22,750.00	-
Benefits	1,740.38	1,740.38	-
Utilities	6,000.00	6,000.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	250.00	250.00	-
Other	250.00	250.00	-
Bad debt expense	-	-	-
Supplies and services	500.00	500.00	-
Total Operating Expenses	<u>30,990.38</u>	<u>30,990.38</u>	<u>-</u>
Operating Income (Loss)	<u>72,676.62</u>	<u>72,676.62</u>	<u>-</u>
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(72,524.00)	(72,524.00)	-
Operating Transfers, net	-	-	-
Net Non-operating Revenues	<u>(72,524.00)</u>	<u>(72,524.00)</u>	<u>-</u>
Increase (Decrease) in Net Assets	<u>\$ 152.62</u>	<u>\$ 152.62</u>	<u>\$ -</u>