



Missouri StateTM

U N I V E R S I T Y

FY11 OPERATING BUDGET

*YEAR ENDING JUNE 30,
2011*

TABLE OF CONTENTS

Resolution 1 – 2

Budget Summary – All Funds.....3 – 4

Operating Fund5 – 11

Designated Funds

 Summary12 – 13

 Dedicated Student Fees.....14 – 15

 Hutchens/SGA Centennial Leaders Scholarship16

 Broadcast Services17

 Non-Credit Continuing Education18

 Defense and Strategic Studies.....19

 JVIC Affiliation Fund.....20

 Roy Blunt Jordan Valley Innovation Center Rental Fund.....21

 Juanita K Hammons Hall for the Performing Arts22

Auxiliary System Fund

 Summary23 – 24

 Bookstore25

 Residence Life26

 Plaster Student Union27

 Taylor Health & Wellness Center.....28

 University Recreation Center.....29

 Intercollegiate Athletics30

 Hammons Student Center/Plaster Sports Complex31

 JQH Arena32

 Transit System33

West Plains

 Summary34

 West Plains Bookstore35

 West Plains Food Service36

 West Plains Residence Life37

 West Plains Recreation Center.....38

Faculty – Staff Salaries Budget.....39 – 83

MISSOURI STATE UNIVERSITY

FINANCE NO. Request for 2011 Internal Operating Budget

The following resolution was moved by _____
and seconded by _____.

BE IT RESOLVED by the Board of Governors for Missouri State University that the Internal Operating Budget For the Year Ending June 30, 2011 and the 2011 Faculty-Staff Salaries Budget, consisting of \$160,041,195 in estimated operating revenues, \$232,581,164 in estimated operating expenditures, \$97,556,639 in estimated non-operating revenues, \$19,965,220 in estimated non-operating expenses, and \$1,879,688 in estimated non-recurring budget allocations be adopted and administered through the following funds:

	Estimated Operating Revenue	Estimated Operating Expenses	Estimated Non- Operating Revenue	Estimated Non- Operating Expenses	Increase (Decrease) in Net Assets
Springfield Campus					
Operating Fund	\$ 77,263,008	\$ (150,774,375)	\$ 78,489,470	\$ (4,232,180)	\$ 745,923
Designated Funds					
Income and F & A Accounts	6,506,543	(6,966,343)			(459,800)
Dedicated Student Fees	3,214,500	(3,134,044)	-	-	80,456
Hutchens/SGA Centennial Leaders Scholarship	9,250	(10,000)	51,000	-	50,250
Broadcast Services	1,630,300	(3,202,907)	1,572,607	-	-
Continuing Education	1,463,909	(1,387,978)	-	-	75,931
Defense and Strategic Studies	584,001	(775,149)	191,148	-	-
CASE Affiliation Fund	305,000	(185,302)	-	(119,698)	-
Roy Blunt Jordan Valley Innovation Center Rental Fund	312,888	(390,586)	119,698	(42,000)	-
Juanita K Hammons Hall for the Performing Arts	562,765	(1,112,858)	587,000	(30,000)	6,907
Total Designated	<u>14,589,156</u>	<u>(17,165,167)</u>	<u>2,521,453</u>	<u>(191,698)</u>	<u>(246,256)</u>
Auxiliary System Fund					
Bookstore	3,100,000	(1,862,878)		(1,178,926)	58,196
Residence Life	26,509,644	(16,612,512)	87,241	(6,684,555)	3,299,818
Plaster Student Union	2,467,726	(1,810,795)	86,656	(669,474)	74,113
Taylor Health Center	3,493,000	(3,202,069)		(207,606)	83,325
University Recreation Center Fund	1,600,000	(114,940)		(1,485,060)	-
Intercollegiate Athletics	953,863	(7,267,004)	6,325,812	-	12,671
JQH Arena	280,000	(608,377)	4,407,510	(4,074,494)	4,639
Hammons Student Center/Plaster Sports Complex	1,920,369	(1,412,437)	116,346	(610,246)	14,032
Transit System	3,070,000	(2,553,111)	27,255	(530,516)	13,628
Total Auxiliary System Fund	<u>43,394,602</u>	<u>(35,444,123)</u>	<u>11,050,820</u>	<u>(15,440,877)</u>	<u>3,560,422</u>
Restricted Funds	<u>17,507,322</u>	<u>(17,333,402)</u>	<u>-</u>	<u>-</u>	<u>173,920</u>
Total Springfield Campus	<u>152,754,088</u>	<u>(220,717,067)</u>	<u>92,061,743</u>	<u>(19,864,755)</u>	<u>4,234,009</u>
West Plains Campus	<u>3,988,951</u>	<u>(9,248,116)</u>	<u>5,494,896</u>	<u>(71,090)</u>	<u>164,641</u>
Branch Campus-Dalian China	<u>3,298,156</u>	<u>(2,615,981)</u>	<u>-</u>	<u>(29,375)</u>	<u>652,800</u>
Total Operating Budget	<u>\$ 160,041,195</u>	<u>\$ (232,581,164)</u>	<u>\$ 97,556,639</u>	<u>\$ (19,965,220)</u>	<u>\$ 5,051,450</u>
Non-Recurring Budget Allocations				<u>\$ 1,879,688</u>	<u>\$ 1,879,688</u>

Brian Hammons
President of the Board

Passed at Meeting of
June 18, 2010

John W. McAlear
Secretary



Missouri StateTM

U N I V E R S I T Y

**INTERNAL
OPERATING
BUDGET**

*YEAR ENDING JUNE 30,
2011*

**MISSOURI STATE UNIVERSITY
BUDGET SUMMARY
ALL FUNDS
YEAR ENDING JUNE 30, 2011**

	<u>Operating Fund</u>	<u>Designated Funds</u>	<u>Auxiliary System Fund</u>
Operating Revenue			
Tuition and Fees	\$ 96,371,088	\$ 3,979,766	\$ 8,077,369
Scholarships and Fellowships	(20,134,529)	(138,750)	(3,919,637)
Grants and Contracts	150,000	1,259,500	-
Sales and Services of Educational Services	72,600	9,449,140	-
Sales and Services - Auxiliaries	-	-	39,022,844
Other Revenue	803,849	39,500	214,026
Total Operating Revenue	<u>77,263,008</u>	<u>14,589,156</u>	<u>43,394,602</u>
Operating Expenses			
Faculty and Staff Salaries	88,280,372	4,949,942	11,285,455
Other Personnel	5,966,445	1,926,020	2,592,441
Benefits	26,097,219	1,507,416	3,590,843
Utilities	3,765,194	277,975	2,661,079
Bad Debt Expense	50,000	-	134,484
Supplies and services	26,615,145	8,503,814	15,179,821
Total Operating Expenses	<u>150,774,375</u>	<u>17,165,167</u>	<u>35,444,123</u>
Operating Income (Loss)	<u>(73,511,367)</u>	<u>(2,576,011)</u>	<u>7,950,479</u>
Other Non-Operating Revenues (Expenses)			
State Appropriations	77,296,938	91,031	-
Caring for Missourians-Federal	-	-	-
Gifts	582,532	1,331,129	5,827,355
Investment Income	610,000	7,000	95,352
Caring for Missourians-Federal	-	-	-
Debt Service Transfers	(1,220,323)	(42,000)	(9,427,575)
Plant Fund Transfers	-	-	(2,954,451)
Operating Transfers	(3,011,857)	942,595	2,069,262
Net Non-operating Revenues (Expenses)	<u>74,257,290</u>	<u>2,329,755</u>	<u>(4,390,057)</u>
Increase (Decrease) in Net Assets	745,923	(246,256)	3,560,422
Net Assets - Beginning of Year	61,589,292	4,597,527	18,090,560
Estimated Add'l FY10 Excess Revenues over Expenses	4,313,302	-	-
Non-Recurring Budget Allocations	<u>(1,879,688)</u>	<u>-</u>	<u>-</u>
Net Assets - End of Period	<u>\$ 64,768,829</u>	<u>\$ 4,351,271</u>	<u>\$ 21,650,982</u>

Restricted Funds	Branch Campus -				FY 2011	FY 2010	Change
	Total Springfield	West Plains	Dalian China				
\$ -	\$ 108,428,223	\$ 3,737,967	\$ 3,336,544	\$ 115,502,734	\$ 114,811,381	\$ 691,353	
(21,932,798)	(46,125,714)	(573,653)	(38,388)	(46,737,755)	(46,242,950)	(494,805)	
39,440,120	40,849,620	-	-	40,849,620	42,475,750	(1,626,130)	
-	9,521,740	141,000	-	9,662,740	8,252,725	1,410,015	
-	39,022,844	662,687	-	39,685,531	38,186,418	1,499,113	
-	1,057,375	20,950	-	1,078,325	3,182,811	(2,104,486)	
<u>17,507,322</u>	<u>152,754,088</u>	<u>3,988,951</u>	<u>3,298,156</u>	<u>160,041,195</u>	<u>160,666,135</u>	<u>(624,940)</u>	
2,870,113	107,385,882	5,261,539	1,215,003	113,862,424	114,877,678	(1,015,254)	
1,218,819	11,703,725	406,552	97,677	12,207,954	11,639,176	568,778	
898,431	32,093,909	1,561,890	106,393	33,762,192	34,303,583	(541,391)	
1,358	6,705,606	280,861	58,414	7,044,881	6,866,011	178,870	
-	184,484	-	-	184,484	189,484	(5,000)	
<u>12,344,681</u>	<u>62,643,461</u>	<u>1,737,274</u>	<u>1,138,494</u>	<u>65,519,229</u>	<u>70,253,989</u>	<u>(4,734,760)</u>	
<u>17,333,402</u>	<u>220,717,067</u>	<u>9,248,116</u>	<u>2,615,981</u>	<u>232,581,164</u>	<u>238,129,921</u>	<u>(5,548,757)</u>	
<u>173,920</u>	<u>(67,962,979)</u>	<u>(5,259,165)</u>	<u>682,175</u>	<u>(72,539,969)</u>	<u>(77,463,786)</u>	<u>4,923,817</u>	
-	77,387,969	5,367,521	-	82,755,490	87,265,095	(4,509,605)	
-	-	-	-	-	2,198,607	(2,198,607)	
-	7,741,016	45,000	-	7,786,016	8,073,374	(287,358)	
-	712,352	53,000	-	765,352	759,000	6,352	
-	-	-	-	-	(2,198,607)	2,198,607	
-	(10,689,898)	(71,090)	-	(10,760,988)	(9,783,420)	(977,568)	
-	(2,954,451)	-	-	(2,954,451)	(3,618,403)	663,952	
-	-	29,375	(29,375)	-	-	-	
-	<u>72,196,988</u>	<u>5,423,806</u>	<u>(29,375)</u>	<u>77,591,419</u>	<u>82,695,646</u>	<u>(5,104,227)</u>	
173,920	4,234,009	164,641	652,800	5,051,450	5,231,860	(180,410)	
674,530	84,951,909	3,675,848	1,312,249	89,940,006	79,835,577	10,104,429	
-	4,313,302	-	-	4,313,302	7,785,543	(3,472,241)	
-	(1,879,688)	-	-	(1,879,688)	(2,912,974)	1,033,286	
<u>\$ 848,450</u>	<u>\$ 91,619,532</u>	<u>\$ 3,840,489</u>	<u>\$ 1,965,049</u>	<u>\$ 97,425,070</u>	<u>\$ 89,940,006</u>	<u>\$ 7,485,064</u>	



Missouri StateTM

U N I V E R S I T Y

**OPERATING
FUND**

*YEAR ENDING JUNE 30,
2011*

MISSOURI STATE UNIVERSITY
 OPERATING FUND
 BY COST CENTER
 YEAR ENDING JUNE 30, 2011

	Revenue	President	Internal Audit	Chief Financial Officer	Provost	Vice President for Administrative and Information Services
Operating Revenue						
Tuition and Fees	\$ 96,371,088	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and Fellowships	-	-	-	-	(305,251)	-
Grants and Contracts	150,000	-	-	-	-	-
Sales and Services of Educational Services	72,600	-	-	-	-	-
Other Revenue	803,849	-	-	-	-	-
Total Operating Revenue	<u>97,397,537</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(305,251)</u>	<u>-</u>
Operating Expenses						
Faculty and Staff Salaries	-	2,040,105	202,732	2,456,515	67,809,747	9,649,241
Other Personnel	-	151,915	-	122,623	4,432,973	479,423
Benefits	-	661,540	63,658	778,493	19,603,196	3,016,585
Utilities	-	-	-	-	1,745	15,000
Bad Debt Expense	-	-	-	-	-	-
Supplies and services	-	3,435,788	4,280	427,402	12,238,542	2,972,378
Total Operating Expenses	<u>-</u>	<u>6,289,348</u>	<u>270,670</u>	<u>3,785,033</u>	<u>104,086,203</u>	<u>16,132,627</u>
Operating Income (Loss)	<u>97,397,537</u>	<u>(6,289,348)</u>	<u>(270,670)</u>	<u>(3,785,033)</u>	<u>(104,391,454)</u>	<u>(16,132,627)</u>
Other Non-Operating Revenues (Expenses)						
State appropriations	77,296,938	-	-	-	-	-
Caring for Missourians-Federal	-	-	-	-	-	-
Gifts	582,532	-	-	-	-	-
Investment income	610,000	-	-	-	-	-
Caring for Missourians-Federal	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-
Operating Transfers	-	-	-	-	-	-
Net Non-operating Revenues (Expenses)	<u>78,489,470</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Assets	<u>175,887,007</u>	<u>(6,289,348)</u>	<u>(270,670)</u>	<u>(3,785,033)</u>	<u>(104,391,454)</u>	<u>(16,132,627)</u>
Net Assets - Beginning of Year						
Estimated Add'l Excess Revenues over Expenses						
Non-Recurring Budget Allocations						
Net Assets - End of Period						

Vice President for Research and Economic Development	Vice President for Student Affairs	Vice President for University Advancement	University Wide	Scholarships	Debt Service	Operating Transfers	FY 2011	FY 2010	CHANGE
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 96,371,088	\$ 95,198,630	\$ 1,172,458
-	-	-	-	(19,829,278)	-	-	(20,134,529)	(19,668,628)	(465,901)
-	-	-	-	-	-	-	150,000	150,000	-
-	-	-	-	-	-	-	72,600	72,600	-
-	-	-	-	-	-	-	803,849	803,849	-
-	-	-	-	(19,829,278)	-	-	77,263,008	76,556,451	706,557
817,262	3,924,092	1,377,677	3,001	-	-	-	88,280,372	88,363,534	(83,162)
21,000	614,286	144,225	-	-	-	-	5,966,445	5,613,834	352,611
246,330	1,264,973	461,502	942	-	-	-	26,097,219	26,477,514	(380,295)
-	-	-	3,748,449	-	-	-	3,765,194	3,704,955	60,239
-	-	-	50,000	-	-	-	50,000	100,000	(50,000)
296,185	1,203,315	334,319	5,702,936	-	-	-	26,615,145	29,205,574	(2,590,429)
1,380,777	7,006,666	2,317,723	9,505,328	-	-	-	150,774,375	153,465,411	(2,691,036)
(1,380,777)	(7,006,666)	(2,317,723)	(9,505,328)	(19,829,278)	-	-	(73,511,367)	(76,908,960)	3,397,593
-	-	-	-	-	-	-	77,296,938	81,508,774	(4,211,836)
-	-	-	-	-	-	-	-	2,028,427	(2,028,427)
-	-	-	-	-	-	-	582,532	482,532	100,000
-	-	-	-	-	-	-	610,000	610,000	-
-	-	-	-	-	-	-	-	(2,028,427)	2,028,427
-	-	-	-	-	(1,220,323)	-	(1,220,323)	(1,154,809)	(65,514)
-	-	-	-	-	-	(3,011,857)	(3,011,857)	(3,634,057)	622,200
-	-	-	-	-	(1,220,323)	(3,011,857)	74,257,290	77,812,440	(3,555,150)
(1,380,777)	(7,006,666)	(2,317,723)	(9,505,328)	(19,829,278)	(1,220,323)	(3,011,857)	745,923	903,480	(157,557)
							61,589,293	55,813,244	5,776,049
							4,313,302	7,785,543	(3,472,241)
							(1,879,688)	(2,912,974)	1,033,286
							\$ 64,768,830	\$ 61,589,293	\$ 3,179,537

**MISSOURI STATE UNIVERSITY
OPERATING FUND
REVENUE, SCHOLARSHIPS AND WAIVERS
YEAR ENDING JUNE 30, 2011**

	<u>Revenue</u>	<u>Scholarships</u>	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue					
Tuition and Fees					
Basic Fees - Resident	\$ 66,119,545	\$ -	\$ 66,119,545	\$ 87,039,893	\$(20,920,348)
Basic Fees - Non Resident - Undergraduate	15,575,557	-	15,575,557	-	15,575,557
Basic Fees - Resident - Graduate	8,321,025	-	8,321,025	-	8,321,025
Basic Fees - Non Resident - Graduate	4,216,334	-	4,216,334	5,940,860	(1,724,526)
Laboratory School Fees	1,543,227	-	1,543,227	1,543,227	-
Admission Application Fee	341,800	-	341,800	341,800	-
Late Admin	26,800	-	26,800	26,800	-
Music Lessons	23,400	-	23,400	23,400	-
Orientation	203,400	-	203,400	203,400	-
Student Teaching Fees	-	-	-	44,000	(44,000)
Out of District Teachers Fees	-	-	-	35,250	(35,250)
Tuition and Fees	<u>96,371,088</u>	<u>-</u>	<u>96,371,088</u>	<u>95,198,630</u>	<u>1,172,458</u>
Scholarships and Fellowships					
Work Study Wages	-	(161,642)	(161,642)	(161,642)	-
Scholarships and Allowances	-	(15,828,101)	(15,828,101)	(15,362,200)	(465,901)
Graduate Fee Waivers	-	(3,219,786)	(3,219,786)	(3,219,786)	-
Faculty and Staff Fee Waivers	-	(925,000)	(925,000)	(925,000)	-
Scholarships and Fellowships	<u>-</u>	<u>(20,134,529)</u>	<u>(20,134,529)</u>	<u>(19,668,628)</u>	<u>(465,901)</u>
Grants and Contracts					
Overhead Reimbursement-Fin Aid Grants	150,000	-	150,000	150,000	-
Grants and Contracts	<u>150,000</u>	<u>-</u>	<u>150,000</u>	<u>150,000</u>	<u>-</u>
Sales and Services of Educational Services					
Dramatics Programs	16,000	-	16,000	16,000	-
Summer Theatre	56,600	-	56,600	56,600	-
Sales and Services of Educational Services	<u>72,600</u>	<u>-</u>	<u>72,600</u>	<u>72,600</u>	<u>-</u>
Other Revenues					
Cohort EDD-U of MO	138,744	-	138,744	138,744	-
Rent-University Facilities	65,405	-	65,405	65,405	-
Returned Check Charge	3,000	-	3,000	3,000	-
Sale of Obsolete Assets	30,000	-	30,000	30,000	-
Finance Charge Income	540,000	-	540,000	540,000	-
Miscellaneous	26,700	-	26,700	26,700	-
Other Revenue	<u>803,849</u>	<u>-</u>	<u>803,849</u>	<u>803,849</u>	<u>-</u>
Total Operating Revenue	<u>\$ 97,397,537</u>	<u>\$(20,134,529)</u>	<u>\$ 77,263,008</u>	<u>\$ 76,556,451</u>	<u>\$ 706,557</u>

MISSOURI STATE UNIVERSITY
 OPERATING FUND
 DEBT SERVICE, PLANT AND OPERATING TRANSFERS
 YEAR ENDING JUNE 30, 2011

	Debt Service	Operating Transfers	FY 2011	FY 2010	CHANGE
Transfers					
Debt Service Transfers					
Capital Lease - Utility Improvements	\$ (599,565)	\$ -	\$ (599,565)	\$ (599,565)	\$ -
Capital Lease - Conn Selmer	(20,758)	-	(20,758)	(43,244)	22,486
2002 Issue - Strong Hall	-	-	-	(512,000)	512,000
2010 Issue-Academic buildings	(600,000)	-	(600,000)	-	(600,000)
Debt Service Transfers	<u>(1,220,323)</u>	<u>-</u>	<u>(1,220,323)</u>	<u>(1,154,809)</u>	<u>(65,514)</u>
Operating Transfers					
Operating - Hammons Student Center/Plaster Sports Complex	-	(218,782)	(218,782)	(218,782)	-
Operating - Intercollegiate Athletics	-	(4,977,789)	(4,977,789)	(5,112,402)	134,613
Operating - Broadcast Services	-	(486,595)	(486,595)	(486,595)	-
Operating - Non Credit Continuing Education	-	-	-	(192,587)	192,587
Operating - JK Hammons Hall for the Performing Arts	-	(400,000)	(400,000)	(400,000)	-
Bookstore - Operating Indirect Cost	-	916,304	916,304	916,304	-
Bookstore - Operating Budget Suppl	-	300,000	300,000	-	300,000
Residence Life - Operating Vending	-	10,000	10,000	10,000	-
Residence Life - Operating Indirect Cost	-	1,397,506	1,397,506	1,397,506	-
Plaster Student Union - Operating Indirect Cost	-	170,779	170,779	170,779	-
Taylor Health - Operating Indirect Cost	-	207,606	207,606	207,606	-
Intercollegiate Athletics - Operating Vending	-	-	-	5,000	(5,000)
Transit - Operating Indirect Cost	-	69,114	69,114	69,114	-
Operating Transfers	<u>-</u>	<u>(3,011,857)</u>	<u>(3,011,857)</u>	<u>(3,634,057)</u>	<u>622,200</u>
Net Transfers	<u>\$ (1,220,323)</u>	<u>\$ (3,011,857)</u>	<u>\$ (4,232,180)</u>	<u>\$ (4,788,866)</u>	<u>\$ 556,686</u>

MISSOURI STATE UNIVERSITY
 OPERATING FUND
 PROVOST
 YEAR ENDING JUNE 30, 2011

	Provost Office	College of Arts & Letters	College of Business Administration	College of Education	College of Health & Human Sciences
Operating Expenses					
Faculty and Staff Salaries	\$ 5,737,450	\$ 11,790,716	\$ 11,455,292	\$ 6,622,268	\$ 10,323,837
Other Personnel	919,685	718,382	468,636	217,855	506,744
Benefits	1,412,170	3,440,576	3,285,425	2,007,974	3,034,417
Utilities	-	-	-	-	-
Supplies and services	<u>4,818,608</u>	<u>1,040,956</u>	<u>565,537</u>	<u>710,572</u>	<u>780,395</u>
Total Operating Expenses	<u>\$ 12,887,913</u>	<u>\$ 16,990,630</u>	<u>\$ 15,774,890</u>	<u>\$ 9,558,669</u>	<u>\$ 14,645,393</u>

<u>College of Humanities & Public Affairs</u>	<u>College of Natural & Applied Sciences</u>	<u>Graduate College</u>	<u>Library</u>	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
\$ 6,734,420	\$ 12,154,487	\$ 583,264	\$ 2,408,012	\$ 67,809,747	\$ 68,733,238	\$ (923,491)
302,776	875,928	176,682	246,285	4,432,973	3,971,666	461,307
1,947,184	3,573,412	172,102	729,937	19,603,196	20,440,171	(836,975)
-	1,745	-	-	1,745	-	1,745
<u>379,563</u>	<u>1,211,420</u>	<u>458,201</u>	<u>2,273,290</u>	<u>12,238,542</u>	<u>12,882,661</u>	<u>(644,119)</u>
<u>\$ 9,363,943</u>	<u>\$ 17,816,992</u>	<u>\$ 1,390,249</u>	<u>\$ 5,657,524</u>	<u>\$ 104,086,203</u>	<u>\$ 106,027,736</u>	<u>\$ (1,941,533)</u>

**MISSOURI STATE UNIVERSITY
OPERATING FUND
NON-RECURRING ALLOCATIONS
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Non-Recurring Allocations			
Diversity Outreach	\$ 10,000	\$ 20,000	\$ (10,000)
Library Materials	100,000	100,000	-
Faculty Position - Hospitality & Restaurant Administration	26,280	48,439	(22,159)
Brick City Lease Maintenance	50,253	50,253	-
Brick City Lease	235,000	235,000	-
Intercollegiate Athletic Capital Improvements (Title IX)	-	125,000	(125,000)
Background Check Expense	10,000	48,222	(38,222)
New Locks - Campus Security	-	50,000	(50,000)
Enrollment Management Support - Recruiting	75,000	150,000	(75,000)
Multicultural Student Services - Kauffman Program	-	30,000	(30,000)
Enterprise Resource Planning (ERP) System	672,655	831,866	(159,211)
1/2 of Proposal Development Specialist (three year commitment)	-	25,194	(25,194)
Other Best Use Financial Aid	-	200,000	(200,000)
University Advancement Support	160,500	200,000	(39,500)
Marketing Initiatives	175,000	195,000	(20,000)
Funding Faculty, Staff and Student Discounts	50,000	75,000	(25,000)
Custodial Expense	35,000	35,000	-
Growth in Tuition Revenue for Summer School to Provost (FY08)	-	284,000	(284,000)
Actual Over Budgeted Tuition One-Time Expense to Provost (FY08)	-	175,000	(175,000)
Cooperative Engineering Program Intern for Facilities Management	10,000	10,000	-
Storage Area Network for FCTL	-	25,000	(25,000)
Part-time/adjunct faculty - enrollment growth	150,000	-	150,000
Chief Diversity Office - salary and support	70,000	-	70,000
Disability Services	50,000	-	50,000
Non-Recurring Allocations	<u>\$ 1,879,688</u>	<u>\$ 2,912,974</u>	<u>\$ (1,033,286)</u>



Missouri StateTM

U N I V E R S I T Y

**DESIGNATED
FUNDS**

***YEAR ENDING JUNE 30,
2011***

MISSOURI STATE UNIVERSITY
DESIGNATED FUNDS
BY COST CENTER
YEAR ENDING JUNE 30, 2011

	Income and F&A (Indirect Cost) Funds	Dedicated Student Fees	Hutchens/SGA	
			Centennial Leaders Scholarship Fund	Broadcast Services
Operating Revenue				
Tuition and Fees	\$ -	\$ 3,214,500	\$ 93,000	\$ -
Scholarships and Fellowships	-	-	(83,750)	-
Grants and Contracts	-	-	-	939,500
Sales and Services of Educational Services	6,506,543	-	-	690,800
Other Revenue	-	-	-	-
Total Operating Revenue	<u>6,506,543</u>	<u>3,214,500</u>	<u>9,250</u>	<u>1,630,300</u>
Operating Expenses				
Faculty and Staff Salaries	1,855,071	395,281	-	1,175,462
Other Personnel	779,657	408,995	-	107,810
Benefits	544,002	132,227	-	372,767
Utilities	-	-	-	-
Supplies and services	3,787,613	2,197,541	10,000	1,546,868
Total Operating Expenses	<u>6,966,343</u>	<u>3,134,044</u>	<u>10,000</u>	<u>3,202,907</u>
Operating Income (Loss)	<u>(459,800)</u>	<u>80,456</u>	<u>(750)</u>	<u>(1,572,607)</u>
Other Non-Operating Revenues (Expenses)				
State appropriations	-	-	-	-
Gifts	-	-	45,000	1,086,012
Investment income	-	-	6,000	-
Debt Service Transfers	-	-	-	-
Operating Transfers	-	-	-	486,595
Net Non-operating Revenues (Expenses)	<u>-</u>	<u>-</u>	<u>51,000</u>	<u>1,572,607</u>
Increase (Decrease) in Net Assets	<u>(459,800)</u>	<u>80,456</u>	<u>50,250</u>	<u>-</u>
Net Assets - Beginning of Year	<u>2,544,160</u>	<u>1,267,079</u>	<u>542,120</u>	<u>(29,765)</u>
Net Assets - End of Period	<u>\$ 2,084,360</u>	<u>\$ 1,347,535</u>	<u>\$ 592,370</u>	<u>\$ (29,765)</u>

Non-Credit Continuing Education	Defense and Strategic Studies	JVIC Affiliation Fund	Roy Blunt Jordan Valley Innovation Center Rental Fund	Juanita K. Hammons Hall for the Performing Arts	FY 2011	FY 2010	CHANGE
\$ -	\$ 639,001	\$ -	\$ -	\$ 33,265	\$ 3,979,766	\$ 4,840,400	\$ (860,634)
-	(55,000)	-	-	-	(138,750)	(279,202)	140,452
-	-	305,000	-	15,000	1,259,500	2,237,690	(978,190)
1,463,909	-	-	312,888	475,000	9,449,140	8,039,125	1,410,015
-	-	-	-	39,500	39,500	2,143,986	(2,104,486)
<u>1,463,909</u>	<u>584,001</u>	<u>305,000</u>	<u>312,888</u>	<u>562,765</u>	<u>14,589,156</u>	<u>16,981,999</u>	<u>(2,392,843)</u>
464,926	394,214	58,829	106,548	499,611	4,949,942	5,339,274	(389,332)
398,883	96,480	-	13,000	121,195	1,926,020	1,844,358	81,662
172,064	75,025	18,472	34,451	158,408	1,507,416	1,755,584	(248,168)
-	2,500	-	150,000	125,475	277,975	369,585	(91,610)
<u>352,105</u>	<u>206,930</u>	<u>108,001</u>	<u>86,587</u>	<u>208,169</u>	<u>8,503,814</u>	<u>10,424,596</u>	<u>(1,920,782)</u>
<u>1,387,978</u>	<u>775,149</u>	<u>185,302</u>	<u>390,586</u>	<u>1,112,858</u>	<u>17,165,167</u>	<u>19,733,397</u>	<u>(2,568,230)</u>
<u>75,931</u>	<u>(191,148)</u>	<u>119,698</u>	<u>(77,698)</u>	<u>(550,093)</u>	<u>(2,576,011)</u>	<u>(2,751,398)</u>	<u>175,387</u>
-	91,031	-	-	-	91,031	96,623	(5,592)
-	100,117	-	-	100,000	1,331,129	1,485,740	(154,611)
-	-	-	-	1,000	7,000	23,000	(16,000)
-	-	-	(42,000)	-	(42,000)	-	(42,000)
-	-	(119,698)	119,698	456,000	942,595	1,135,182	(192,587)
-	191,148	(119,698)	77,698	557,000	2,329,755	2,740,545	(410,790)
75,931	-	-	-	6,907	(246,256)	(10,853)	(235,403)
<u>181,396</u>	<u>(210,228)</u>	<u>144,494</u>	<u>298,251</u>	<u>(139,980)</u>	<u>4,597,527</u>	<u>4,608,380</u>	<u>(10,853)</u>
<u>\$ 257,327</u>	<u>\$ (210,228)</u>	<u>\$ 144,494</u>	<u>\$ 298,251</u>	<u>\$ (133,073)</u>	<u>\$ 4,351,271</u>	<u>\$ 4,597,527</u>	<u>\$ (246,256)</u>

**MISSOURI STATE UNIVERSITY
DESIGNATED FUNDS
DEDICATED STUDENT FEES
YEAR ENDING JUNE 30, 2011**

	CIS Executive Masters	Student Computer User Fee	Sustainability Fee	Student Involvement Fee
Operating Revenue				
Tuition and Fees				
CIS Executive Masters	\$ 270,000	\$ -	\$ -	\$ -
Student Security Fee	-	-	-	-
Wyrick Student Project Fund	-	-	-	-
Student Involvement Fee	-	-	-	525,800
SGA Fee	-	-	-	-
Student Computer User Fee	-	2,035,000	-	-
Sustainability Fee	-	-	59,000	-
Tuition and Fees	<u>270,000</u>	<u>2,035,000</u>	<u>59,000</u>	<u>525,800</u>
Total Operating Revenue	<u>270,000</u>	<u>2,035,000</u>	<u>59,000</u>	<u>525,800</u>
Operating Expenses				
Faculty and Staff Salaries	139,000	186,955	-	-
Other Personnel	-	408,995	-	-
Benefits	10,634	99,825	-	-
Supplies and services	54,000	1,339,150	59,000	525,800
Total Operating Expenses	<u>203,634</u>	<u>2,034,925</u>	<u>59,000</u>	<u>525,800</u>
Operating Income (Loss)	<u>66,366</u>	<u>75</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Assets	<u>66,366</u>	<u>75</u>	<u>-</u>	<u>-</u>
Net Assets - Beginning of Year	251,313	507,452	-	63,223
Net Assets - End of Period	<u>\$ 317,679</u>	<u>\$ 507,527</u>	<u>\$ -</u>	<u>\$ 63,223</u>

SGA Fee	Student Security Fee	Wyrick Student Project Fee	FY 2011	FY 2010	CHANGE
\$ -	\$ -	\$ -	\$ 270,000	\$ 219,291	\$ 50,709
-	182,500	-	182,500	182,500	-
-	-	109,900	109,900	109,900	-
-	-	-	525,800	525,800	-
32,300	-	-	32,300	32,300	-
-	-	-	2,035,000	2,018,074	16,926
-	-	-	59,000	51,742	7,258
<u>32,300</u>	<u>182,500</u>	<u>109,900</u>	<u>3,214,500</u>	<u>3,139,607</u>	<u>74,893</u>
<u>32,300</u>	<u>182,500</u>	<u>109,900</u>	<u>3,214,500</u>	<u>3,139,607</u>	<u>74,893</u>
-	69,326	-	395,281	407,292	(12,011)
-	-	-	408,995	405,733	3,262
-	21,768	-	132,227	124,642	7,585
<u>32,300</u>	<u>77,391</u>	<u>109,900</u>	<u>2,197,541</u>	<u>2,176,275</u>	<u>21,266</u>
<u>32,300</u>	<u>168,485</u>	<u>109,900</u>	<u>3,134,044</u>	<u>3,113,942</u>	<u>20,102</u>
-	14,015	-	80,456	25,665	54,791
-	14,015	-	80,456	25,665	54,791
<u>20,705</u>	<u>353,024</u>	<u>71,362</u>	<u>1,267,079</u>	<u>1,241,414</u>	<u>25,665</u>
<u>\$ 20,705</u>	<u>\$ 367,039</u>	<u>\$ 71,362</u>	<u>\$ 1,347,535</u>	<u>\$ 1,267,079</u>	<u>\$ 80,456</u>

MISSOURI STATE UNIVERSITY
DESIGNATED FUNDS
HUTCHENS/SGA CENTENNIAL LEADERS SCHOLARSHIP
YEAR ENDING JUNE 30, 2011

	FY 2011	FY 2010	CHANGE
Operating Revenue			
Tuition and Fees			
Centennial Leaders Schol Fee	\$ 93,000	\$ 109,600	\$ (16,600)
Tuition and Fees	<u>93,000</u>	<u>109,600</u>	<u>(16,600)</u>
Scholarships and Fellowships			
Scholarships and Allowances	(83,750)	(80,000)	(3,750)
Scholarships and Fellowships	<u>(83,750)</u>	<u>(80,000)</u>	<u>(3,750)</u>
Total Operating Revenue	<u>9,250</u>	<u>29,600</u>	<u>(20,350)</u>
Operating Expenses			
Supplies and services	10,000	10,000	-
Total Operating Expenses	<u>10,000</u>	<u>10,000</u>	<u>-</u>
Operating Income (Loss)	<u>(750)</u>	<u>19,600</u>	<u>(20,350)</u>
Other Non-Operating Revenues (Expenses)			
Gifts			
Centennial Leaders Schol -Hutchins Gift	45,000	45,000	-
Gifts	<u>45,000</u>	<u>45,000</u>	<u>-</u>
Investment income	6,000	8,000	(2,000)
Net Non-operating Revenues (Expenses)	<u>51,000</u>	<u>53,000</u>	<u>(2,000)</u>
Increase (Decrease) in Net Assets	50,250	72,600	(22,350)
Net Assets - Beginning of Year	542,120	469,520	72,600
Net Assets - End of Period	<u>\$ 592,370</u>	<u>\$ 542,120</u>	<u>\$ 50,250</u>

**MISSOURI STATE UNIVERSITY
DESIGNATED FUNDS
BROADCAST SERVICES
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Grants and Contracts			
KSMU-CPB Income	\$ 165,000	\$ 180,000	\$ (15,000)
OPT/CPB Income	710,000	680,000	30,000
KSMU Pass Through State Appropriation	9,500	35,000	(25,500)
OPT Pass Through State Appropriation	<u>55,000</u>	<u>200,000</u>	<u>(145,000)</u>
Grants and Contracts	<u>939,500</u>	<u>1,095,000</u>	<u>(155,500)</u>
Sales and Services of Educational Services			
KSMU - Underwriting	300,000	330,000	(30,000)
OPT-Underwriting	110,000	80,000	30,000
KSMU - Leases & Contracts	28,800	28,800	-
OPT-Instructional Services	115,000	114,530	470
KSMU-Misc Income	12,000	12,000	-
OPT-Misc Income	20,000	10,000	10,000
OPT-Auction	20,000	20,000	-
OPT-Wine Tasting	<u>85,000</u>	<u>70,000</u>	<u>15,000</u>
Sales and Services of Educational Services	<u>690,800</u>	<u>665,330</u>	<u>25,470</u>
Total Operating Revenue	<u>1,630,300</u>	<u>1,760,330</u>	<u>(130,030)</u>
Operating Expenses			
Faculty and Staff Salaries	1,175,462	1,277,400	(101,938)
Other Personnel	107,810	100,780	7,030
Benefits	372,767	389,996	(17,229)
Supplies and services	<u>1,546,868</u>	<u>1,584,489</u>	<u>(37,621)</u>
Total Operating Expenses	<u>3,202,907</u>	<u>3,352,665</u>	<u>(149,758)</u>
Operating Income (Loss)	<u>(1,572,607)</u>	<u>(1,592,335)</u>	<u>19,728</u>
Other Non-Operating Revenues (Expenses)			
Gifts			
KSMU Memberships	275,156	238,967	36,189
OPT Memberships	<u>810,856</u>	<u>866,773</u>	<u>(55,917)</u>
Gifts	<u>1,086,012</u>	<u>1,105,740</u>	<u>(19,728)</u>
Operating Transfers			
Operating - Broadcast Services	<u>486,595</u>	<u>486,595</u>	<u>-</u>
Operating Transfers	<u>486,595</u>	<u>486,595</u>	<u>-</u>
Net Non-operating Revenues (Expenses)	<u>1,572,607</u>	<u>1,592,335</u>	<u>(19,728)</u>
Increase (Decrease) in Net Assets	-	-	-
Net Assets - Beginning of Year	<u>(29,765)</u>	<u>(29,765)</u>	-
Net Assets - End of Period	<u>\$ (29,765)</u>	<u>\$ (29,765)</u>	-

**MISSOURI STATE UNIVERSITY
DESIGNATED FUNDS
NON-CREDIT CONTINUING EDUCATION
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Sales and Services of Educational Services			
CE-Special Projects	\$ 10,914	\$ 78,752	\$ (67,838)
CE-English Language Institute	1,399,500	734,476	665,024
CE-Professional Development	13,000	296,000	(283,000)
CE-Leadership Development	27,670	120,000	(92,330)
CE-Go Lead	<u>12,825</u>	<u>165,000</u>	<u>(152,175)</u>
Sales and Services of Educational Services	<u>1,463,909</u>	<u>1,394,228</u>	<u>69,681</u>
Total Operating Revenue	<u>1,463,909</u>	<u>1,394,228</u>	<u>69,681</u>
Operating Expenses			
Faculty and Staff Salaries	464,926	561,782	(96,856)
Other Personnel	398,883	307,493	91,390
Benefits	172,064	189,625	(17,561)
Supplies and services	<u>352,105</u>	<u>310,729</u>	<u>41,376</u>
Total Operating Expenses	<u>1,387,978</u>	<u>1,369,629</u>	<u>18,349</u>
Operating Income (Loss)	<u>75,931</u>	<u>24,599</u>	<u>51,332</u>
Other Non-Operating Revenues (Expenses)			
Operating Transfers			
Operating - Non Credit Continuing Education	<u>-</u>	<u>192,587</u>	<u>(192,587)</u>
Operating Transfers	<u>-</u>	<u>192,587</u>	<u>(192,587)</u>
Net Non-operating Revenues (Expenses)	<u>-</u>	<u>192,587</u>	<u>(192,587)</u>
Increase (Decrease) in Net Assets	75,931	217,186	(141,255)
Net Assets - Beginning of Year	<u>181,396</u>	<u>(35,790)</u>	<u>217,186</u>
Net Assets - End of Period	<u>\$ 257,327</u>	<u>\$ 181,396</u>	<u>\$ 75,931</u>

**MISSOURI STATE UNIVERSITY
DESIGNATED FUNDS
DEFENSE AND STRATEGIC STUDIES
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Tuition and Fees			
Defense & Strategic Studies	\$ 639,001	\$ 631,000	\$ 8,001
Tuition and Fees	<u>639,001</u>	<u>631,000</u>	<u>8,001</u>
Scholarships and Fellowships			
Scholarships and Allowances	(55,000)	(100,000)	45,000
Scholarships and Fellowships	<u>(55,000)</u>	<u>(100,000)</u>	<u>45,000</u>
Total Operating Revenue	<u>584,001</u>	<u>531,000</u>	<u>53,001</u>
Operating Expenses			
Faculty and Staff Salaries	394,214	386,303	7,911
Other Personnel	96,480	61,480	35,000
Benefits	75,025	113,616	(38,591)
Utilities	2,500	-	2,500
Supplies and services	206,930	221,521	(14,591)
Total Operating Expenses	<u>775,149</u>	<u>782,920</u>	<u>(7,771)</u>
Operating Income (Loss)	<u>(191,148)</u>	<u>(251,920)</u>	<u>60,772</u>
Other Non-Operating Revenues (Expenses)			
State appropriations	91,031	96,623	(5,592)
Gifts			
Gifts-DSS	100,117	225,000	(124,883)
Gifts	<u>100,117</u>	<u>225,000</u>	<u>(124,883)</u>
Net Non-operating Revenues (Expenses)	<u>191,148</u>	<u>321,623</u>	<u>(130,475)</u>
Increase (Decrease) in Net Assets	-	69,703	(69,703)
Net Assets - Beginning of Year	<u>(210,228)</u>	<u>(279,931)</u>	<u>69,703</u>
Net Assets - End of Period	<u>\$ (210,228)</u>	<u>\$ (210,228)</u>	<u>\$ -</u>

**MISSOURI STATE UNIVERSITY
DESIGNATED FUNDS
JVIC AFFILIATION FUND
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Grants and Contracts			
Affiliation Fees	\$ 305,000	\$ 320,000	\$ (15,000)
Grants and Contracts	<u>305,000</u>	<u>320,000</u>	<u>(15,000)</u>
Total Operating Revenue	<u>305,000</u>	<u>320,000</u>	<u>(15,000)</u>
Operating Expenses			
Faculty and Staff Salaries	58,829	51,989	6,840
Benefits	18,472	15,753	2,719
Supplies and services	<u>108,001</u>	<u>100,000</u>	<u>8,001</u>
Total Operating Expenses	<u>185,302</u>	<u>167,742</u>	<u>17,560</u>
Operating Income (Loss)	<u>119,698</u>	<u>152,258</u>	<u>(32,560)</u>
Other Non-Operating Revenues (Expenses)			
Operating Transfers			
JVIC Affiliation - Roy Blunt JVIC	<u>(119,698)</u>	<u>(152,258)</u>	<u>32,560</u>
Operating Transfers	<u>(119,698)</u>	<u>(152,258)</u>	<u>32,560</u>
Net Non-operating Revenues (Expenses)	<u>(119,698)</u>	<u>(152,258)</u>	<u>32,560</u>
Increase (Decrease) in Net Assets	-	-	-
Net Assets - Beginning of Year	<u>144,494</u>	<u>144,494</u>	<u>-</u>
Net Assets - End of Period	<u>\$ 144,494</u>	<u>\$ 144,494</u>	<u>\$ -</u>

**MISSOURI STATE UNIVERSITY
DESIGNATED FUNDS
ROY BLUNT JORDAN VALLEY INNOVATION CENTER RENTAL FUND
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Sales and Services of Educational Services			
Rent-Roy Blunt Jordan Valley Innovation Center	\$ 312,888	\$ 250,000	\$ 62,888
Sales and Services of Educational Services	<u>312,888</u>	<u>250,000</u>	<u>62,888</u>
Total Operating Revenue	<u>312,888</u>	<u>250,000</u>	<u>62,888</u>
Operating Expenses			
Faculty and Staff Salaries	106,548	106,548	-
Other Personnel	13,000	13,000	-
Benefits	34,451	33,279	1,172
Utilities	150,000	214,430	(64,430)
Supplies and services	<u>86,587</u>	<u>35,001</u>	<u>51,586</u>
Total Operating Expenses	<u>390,586</u>	<u>402,258</u>	<u>(11,672)</u>
Operating Income (Loss)	<u>(77,698)</u>	<u>(152,258)</u>	<u>74,560</u>
Other Non-Operating Revenues (Expenses)			
Debt Service Transfers			
2010 Issue-Academic buildings	<u>(42,000)</u>	-	<u>(42,000)</u>
Debt Service Transfers	<u>(42,000)</u>	-	<u>(42,000)</u>
Operating Transfers			
JVIC Affiliation - Roy Blunt JVIC	<u>119,698</u>	<u>152,258</u>	<u>(32,560)</u>
Operating Transfers	<u>119,698</u>	<u>152,258</u>	<u>(32,560)</u>
Net Non-operating Revenues (Expenses)	<u>77,698</u>	<u>152,258</u>	<u>(74,560)</u>
Increase (Decrease) in Net Assets	-	-	-
Net Assets - Beginning of Year	<u>298,251</u>	<u>298,251</u>	-
Net Assets - End of Period	<u>\$ 298,251</u>	<u>\$ 298,251</u>	<u>\$ -</u>

**MISSOURI STATE UNIVERSITY
DESIGNATED FUNDS
JUANITA K HAMMONS HALL FOR THE PERFORMING ARTS
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Tuition and Fees			
JK Hammons Hall Equipment & Facilities Fee	\$ 33,265	\$ 33,265	\$ -
Tuition and Fees	<u>33,265</u>	<u>33,265</u>	<u>-</u>
Grants and Contracts			
Grants Income	15,000	15,000	-
Grants and Contracts	<u>15,000</u>	<u>15,000</u>	<u>-</u>
Sales and Services of Educational Services			
Advertising	25,000	52,100	(27,100)
Corporate Underwriters	100,000	145,950	(45,950)
Events	60,000	88,600	(28,600)
Hall Rental	115,000	125,100	(10,100)
Box Office Fees	175,000	145,900	29,100
Sales and Services of Educational Services	<u>475,000</u>	<u>557,650</u>	<u>(82,650)</u>
Other Revenues			
Miscellaneous	39,500	39,500	-
Other Revenue	<u>39,500</u>	<u>39,500</u>	<u>-</u>
Total Operating Revenue	<u>562,765</u>	<u>645,415</u>	<u>(82,650)</u>
Operating Expenses			
Faculty and Staff Salaries	499,611	499,611	-
Other Personnel	121,195	99,665	21,530
Benefits	158,408	152,912	5,496
Utilities	125,475	155,155	(29,680)
Supplies and services	208,169	208,169	-
Total Operating Expenses	<u>1,112,858</u>	<u>1,115,512</u>	<u>(2,654)</u>
Operating Income (Loss)	<u>(550,093)</u>	<u>(470,097)</u>	<u>(79,996)</u>
Other Non-Operating Revenues (Expenses)			
Gifts			
Gifts-JKHHPA	100,000	110,000	(10,000)
Gifts	<u>100,000</u>	<u>110,000</u>	<u>(10,000)</u>
Investment income	<u>1,000</u>	<u>15,000</u>	<u>(14,000)</u>
Operating Transfers			
Operating - JK Hammons Hall for the Performing Arts	400,000	400,000	-
JK Hammons Hall - Transit System	(30,000)	(30,000)	-
Intercollegiate Athletics - JK Hammons Hall	16,000	16,000	-
Hammons Student Center - JK Hammons Hall	70,000	70,000	-
Operating Transfers	<u>456,000</u>	<u>456,000</u>	<u>-</u>
Net Non-operating Revenues (Expenses)	<u>557,000</u>	<u>581,000</u>	<u>(24,000)</u>
Increase (Decrease) in Net Assets	<u>6,907</u>	<u>110,903</u>	<u>(103,996)</u>
Net Assets - Beginning of Year	<u>(139,980)</u>	<u>(250,883)</u>	<u>110,903</u>
Net Assets - End of Period	<u>\$ (133,073)</u>	<u>\$ (139,980)</u>	<u>\$ 6,907</u>



Missouri StateTM

U N I V E R S I T Y

**AUXILIARY SYSTEM
FUND**

*YEAR ENDING JUNE 30,
2011*

MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
BY COST CENTER
YEAR ENDING JUNE 30, 2011

	Bookstore	Residence Life	Plaster Student Union	Taylor Health & Wellness Center	University Recreation Center Fund
Operating Revenue					
Tuition and Fees	\$ -	\$ -	\$ 1,553,000	\$ 1,860,000	\$ 1,600,000
Scholarships and Fellowships	-	-	-	-	-
Sales and Services - Auxiliaries	3,100,000	26,295,618	914,726	1,633,000	-
Other Revenue	-	214,026	-	-	-
Total Operating Revenue	<u>3,100,000</u>	<u>26,509,644</u>	<u>2,467,726</u>	<u>3,493,000</u>	<u>1,600,000</u>
Operating Expenses					
Faculty and Staff Salaries	581,507	3,179,585	714,932	1,945,928	83,668
Other Personnel	522,000	823,078	228,500	303,880	-
Benefits	187,184	1,000,720	222,699	626,321	26,272
Utilities	29,876	1,702,977	282,033	-	-
Bad Debt Expense	65,000	69,484	-	-	-
Supplies and services	477,311	9,836,668	362,631	325,940	5,000
Total Operating Expenses	<u>1,862,878</u>	<u>16,612,512</u>	<u>1,810,795</u>	<u>3,202,069</u>	<u>114,940</u>
Operating Income (Loss)	<u>1,237,122</u>	<u>9,897,132</u>	<u>656,931</u>	<u>290,931</u>	<u>1,485,060</u>
Other Non-Operating Revenues (Expenses)					
Gifts	-	-	-	-	-
Investment income	-	87,241	-	-	-
Debt Service Transfers	(12,622)	(2,956,399)	(669,474)	-	(603,824)
Plant Fund Transfers	-	(2,043,215)	-	-	(881,236)
Operating Transfers	(1,166,304)	(1,684,941)	86,656	(207,606)	-
Net Non-operating Revenues (Expenses)	<u>(1,178,926)</u>	<u>(6,597,314)</u>	<u>(582,818)</u>	<u>(207,606)</u>	<u>(1,485,060)</u>
Increase (Decrease) in Net Assets	58,196	3,299,818	74,113	83,325	-
Net Assets - Beginning of Year	<u>5,853,301</u>	<u>8,001,640</u>	<u>3,092,441</u>	<u>883,032</u>	<u>-</u>
Net Assets - End of Period	<u>\$ 5,911,497</u>	<u>\$ 11,301,458</u>	<u>\$ 3,166,554</u>	<u>\$ 966,357</u>	<u>\$ -</u>

Hammons Student						
Intercollegiate Athletics	Center/Plaster Sports Complex	JQH Arena	Transit System	FY 2011	FY 2010	CHANGE
\$ -	\$ 1,804,369	\$ 90,000	\$ 1,170,000	\$ 8,077,369	\$ 7,942,103	\$ 135,266
(3,919,637)	-	-	-	(3,919,637)	(4,044,637)	125,000
4,873,500	116,000	190,000	1,900,000	39,022,844	37,565,245	1,457,599
-	-	-	-	214,026	214,026	-
<u>953,863</u>	<u>1,920,369</u>	<u>280,000</u>	<u>3,070,000</u>	<u>43,394,602</u>	<u>41,676,737</u>	<u>1,717,865</u>
3,376,601	344,315	193,235	865,684	11,285,455	11,399,034	(113,579)
235,008	300,525	52,175	127,275	2,592,441	2,483,941	108,500
1,066,243	121,681	67,141	272,582	3,590,843	3,475,164	115,679
-	343,255	196,575	106,363	2,661,079	2,511,789	149,290
-	-	-	-	134,484	89,484	45,000
<u>2,589,152</u>	<u>302,661</u>	<u>99,251</u>	<u>1,181,207</u>	<u>15,179,821</u>	<u>15,126,495</u>	<u>53,326</u>
<u>7,267,004</u>	<u>1,412,437</u>	<u>608,377</u>	<u>2,553,111</u>	<u>35,444,123</u>	<u>35,085,907</u>	<u>358,216</u>
<u>(6,313,141)</u>	<u>507,932</u>	<u>(328,377)</u>	<u>516,889</u>	<u>7,950,479</u>	<u>6,590,830</u>	<u>1,359,649</u>
3,890,341	-	1,937,014	-	5,827,355	5,985,102	(157,747)
1,250	2,992	-	3,869	95,352	71,500	23,852
-	(610,246)	(4,074,494)	(500,516)	(9,427,575)	(8,628,611)	(798,964)
-	-	-	(30,000)	(2,954,451)	(3,618,403)	663,952
<u>2,434,221</u>	<u>113,354</u>	<u>2,470,496</u>	<u>23,386</u>	<u>2,069,262</u>	<u>2,498,875</u>	<u>(429,613)</u>
<u>6,325,812</u>	<u>(493,900)</u>	<u>333,016</u>	<u>(503,261)</u>	<u>(4,390,057)</u>	<u>(3,691,537)</u>	<u>(698,520)</u>
12,671	14,032	4,639	13,628	3,560,422	2,899,293	661,129
<u>(1,023,231)</u>	<u>600,319</u>	<u>(328,890)</u>	<u>1,011,948</u>	<u>18,090,560</u>	<u>15,191,267</u>	<u>2,899,293</u>
<u>\$ (1,010,560)</u>	<u>\$ 614,351</u>	<u>\$ (324,251)</u>	<u>\$ 1,025,576</u>	<u>\$ 21,650,982</u>	<u>\$ 18,090,560</u>	<u>\$ 3,560,422</u>

MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
BOOKSTORE
YEAR ENDING JUNE 30, 2011

	FY 2011	FY 2010	CHANGE
Operating Revenue			
Sales and Services - Auxiliaries			
Sales-Bookstore	\$ 12,600,000	\$ 11,500,000	\$ 1,100,000
Cost of Sales-Bookstore	(9,500,000)	(8,685,000)	(815,000)
Sales and Services - Auxiliaries	<u>3,100,000</u>	<u>2,815,000</u>	<u>285,000</u>
Total Operating Revenue	<u>3,100,000</u>	<u>2,815,000</u>	<u>285,000</u>
Operating Expenses			
Faculty and Staff Salaries	581,507	578,426	3,081
Other Personnel	522,000	417,000	105,000
Benefits	187,184	179,471	7,713
Utilities	29,876	30,317	(441)
Bad Debt Expense	65,000	20,000	45,000
Supplies and services	477,311	508,000	(30,689)
Total Operating Expenses	<u>1,862,878</u>	<u>1,733,214</u>	<u>129,664</u>
Operating Income (Loss)	<u>1,237,122</u>	<u>1,081,786</u>	<u>155,336</u>
Other Non-Operating Revenues (Expenses)			
Debt Service Transfers			
Capital Lease - Utility Improvements	(12,622)	(13,127)	505
Debt Service Transfers	<u>(12,622)</u>	<u>(13,127)</u>	<u>505</u>
Operating Transfers			
Bookstore - Operating Indirect Cost	(916,304)	(916,304)	-
Bookstore - Operating for Budget Supplement	(300,000)	-	(300,000)
Intercollegiate Athletics - Bookstore	50,000	-	50,000
Operating Transfers	<u>(1,166,304)</u>	<u>(916,304)</u>	<u>(250,000)</u>
Net Non-operating Revenues (Expenses)	<u>(1,178,926)</u>	<u>(929,431)</u>	<u>(249,495)</u>
Increase (Decrease) in Net Assets	58,196	152,355	(94,159)
Net Assets - Beginning of Year	<u>5,853,301</u>	<u>5,700,946</u>	<u>152,355</u>
Net Assets - End of Period	<u>\$ 5,911,497</u>	<u>\$ 5,853,301</u>	<u>\$ 58,196</u>

MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
RESIDENCE LIFE
YEAR ENDING JUNE 30, 2011

	FY 2011	FY 2010	CHANGE
Operating Revenue			
Sales and Services - Auxiliaries			
Board	\$ 5,920,813	\$ 5,334,366	\$ 586,447
Casual Sales	245,652	245,652	-
Utilities Reimbursement	156,802	155,250	1,552
Trash Disposal Reimbursement	16,830	16,830	-
Bear Fare Revenue	375,000	375,000	-
Contract Vending Commission	106,000	106,000	-
Res Life-Vendor Maintenance Revenue	50,000	-	50,000
Residence Hall Rent	18,865,487	17,624,382	1,241,105
RHA Activity Fees	95,376	80,000	15,376
Camps/Conferences (Nontaxable)	288,158	288,158	-
Camps/Conferences (Taxable)	175,500	175,500	-
Sales and Services - Auxiliaries	<u>26,295,618</u>	<u>24,401,138</u>	<u>1,894,480</u>
Other Revenues			
Finance Charge Income	214,026	214,026	-
Other Revenue	<u>214,026</u>	<u>214,026</u>	<u>-</u>
Total Operating Revenue	<u>26,509,644</u>	<u>24,615,164</u>	<u>1,894,480</u>
Operating Expenses			
Faculty and Staff Salaries	3,179,585	3,217,820	(38,235)
Other Personnel	823,078	823,078	-
Benefits	1,000,720	977,484	23,236
Utilities	1,702,977	1,686,548	16,429
Bad Debt Expense	69,484	69,484	-
Supplies and services	9,836,668	8,897,616	939,052
Total Operating Expenses	<u>16,612,512</u>	<u>15,672,030</u>	<u>940,482</u>
Operating Income (Loss)	<u>9,897,132</u>	<u>8,943,134</u>	<u>953,998</u>
Other Non-Operating Revenues (Expenses)			
Investment income	<u>87,241</u>	<u>47,500</u>	<u>39,741</u>
Debt Service Transfers			
Capital Lease - Utility Improvements	(295,575)	(295,575)	-
1988 Issue	(185,594)	(185,594)	-
2002 Issue	(1,493,520)	(1,503,565)	10,045
2005A Issue	(686,100)	(676,596)	(9,504)
2010 Issue	(295,610)	-	(295,610)
Debt Service Transfers	<u>(2,956,399)</u>	<u>(2,661,330)</u>	<u>(295,069)</u>
Plant Fund Transfers			
Residence Life R & R Reserve	(2,014,434)	(1,996,212)	(18,222)
Food Service R & R Reserve	(28,781)	(24,281)	(4,500)
Plant Fund Transfers	<u>(2,043,215)</u>	<u>(2,020,493)</u>	<u>(22,722)</u>
Operating Transfers			
Residence Life - Operating Vending	(10,000)	(10,000)	-
Residence Life - Operating Indirect Cost	(1,397,506)	(1,397,506)	-
Residence Life - Plaster Student Union Debt Service	(257,435)	(257,435)	-
Residence Life - Transit System	(20,000)	(20,000)	-
Operating Transfers	<u>(1,684,941)</u>	<u>(1,684,941)</u>	<u>-</u>
Net Non-operating Revenues (Expenses)	<u>(6,597,314)</u>	<u>(6,319,264)</u>	<u>(278,050)</u>
Increase (Decrease) in Net Assets	3,299,818	2,623,870	675,948
Net Assets - Beginning of Year	<u>8,001,640</u>	<u>5,377,770</u>	<u>2,623,870</u>
Net Assets - End of Period	<u>\$ 11,301,458</u>	<u>\$ 8,001,640</u>	<u>\$ 3,299,818</u>

**MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
PLASTER STUDENT UNION
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Tuition and Fees			
PSU-Incidental Fees (Oper)	\$ 809,000	\$ 816,000	\$ (7,000)
PSU-Capital Improve Fees	744,000	751,500	(7,500)
	<u>1,553,000</u>	<u>1,567,500</u>	<u>(14,500)</u>
Tuition and Fees			
Sales and Services - Auxiliaries			
PSU-Casual Sales	65,000	65,000	-
PSU-Food Court Revenue	230,000	230,000	-
PSU-Vendor Maint Revenue	30,000	30,000	-
PSU-Bowling Class Revenue	8,300	13,000	(4,700)
PSU-Retail Vendor Revenue	115,000	115,000	-
PSU-Utility/Salary Reimburse	60,176	59,357	819
PSU-Outdoor Adventures Revenue	32,000	34,000	(2,000)
PSU-Student Development Rev	18,000	18,000	-
PSU-Student Activities Adm Rev	46,000	46,000	-
PSU-Student Fees-Student Activities	88,250	88,250	-
PSU-Graphic Design Revenue	3,000	3,000	-
PSU-Games Ctr Party Rev	14,000	14,000	-
PSU-Joint Advertising Rev	21,000	21,000	-
PSU-Conference Services Rev	168,000	180,000	(12,000)
PSU-Game Room Revenue	16,000	16,000	-
	<u>914,726</u>	<u>932,607</u>	<u>(17,881)</u>
Sales and Services - Auxiliaries			
Total Operating Revenue	<u>2,467,726</u>	<u>2,500,107</u>	<u>(32,381)</u>
Operating Expenses			
Faculty and Staff Salaries	714,932	715,364	(432)
Other Personnel	228,500	228,500	-
Benefits	222,699	215,028	7,671
Utilities	282,033	229,060	52,973
Supplies and services	362,631	362,162	469
	<u>1,810,795</u>	<u>1,750,114</u>	<u>60,681</u>
Total Operating Expenses	<u>1,810,795</u>	<u>1,750,114</u>	<u>60,681</u>
Operating Income (Loss)	<u>656,931</u>	<u>749,993</u>	<u>(93,062)</u>
Other Non-Operating Revenues (Expenses)			
Debt Service Transfers			
Capital Lease - Utility Improvements	(126,224)	(126,224)	-
2005A Issue	(543,250)	(535,724)	(7,526)
	<u>(669,474)</u>	<u>(661,948)</u>	<u>(7,526)</u>
Debt Service Transfers			
Operating Transfers			
Residence Life - Plaster Student Union Debt Service	257,435	257,435	-
Plaster Student Union - Operating Indirect Cost	(170,779)	(170,779)	-
	<u>86,656</u>	<u>86,656</u>	<u>-</u>
Operating Transfers			
Net Non-operating Revenues (Expenses)	<u>(582,818)</u>	<u>(575,292)</u>	<u>(7,526)</u>
Increase (Decrease) in Net Assets	74,113	174,701	(100,588)
Net Assets - Beginning of Year	3,092,441	2,917,740	174,701
Net Assets - End of Period	<u>\$ 3,166,554</u>	<u>\$ 3,092,441</u>	<u>\$ 74,113</u>

**MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
TAYLOR HEALTH & WELLNESS CENTER
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Tuition and Fees			
Taylor Hlth Ctr-Student Fees	\$ 1,860,000	\$ 1,815,000	\$ 45,000
Tuition and Fees	<u>1,860,000</u>	<u>1,815,000</u>	<u>45,000</u>
Sales and Services - Auxiliaries			
Taylor Health Center - Clinic	650,000	650,000	-
Taylor Health Center - Lab	416,000	416,000	-
Taylor Health Center - Pharmacy	1,704,000	1,704,000	-
Taylor Health Center - Non Taxable	80,000	120,000	(40,000)
Taylor Health Center - Taxable	30,000	51,000	(21,000)
Taylor Health Center - Cost of Sales - Pharmacy	(1,400,000)	(1,245,000)	(155,000)
Taylor Health Center - X-Ray	113,000	113,000	-
Taylor Health Center - Wellness Charges	<u>40,000</u>	<u>-</u>	<u>40,000</u>
Sales and Services - Auxiliaries	<u>1,633,000</u>	<u>1,809,000</u>	<u>(176,000)</u>
Total Operating Revenue	<u>3,493,000</u>	<u>3,624,000</u>	<u>(131,000)</u>
Operating Expenses			
Faculty and Staff Salaries	1,945,928	1,945,928	-
Other Personnel	303,880	263,880	40,000
Benefits	626,321	601,856	24,465
Supplies and services	<u>325,940</u>	<u>578,250</u>	<u>(252,310)</u>
Total Operating Expenses	<u>3,202,069</u>	<u>3,389,914</u>	<u>(187,845)</u>
Operating Income (Loss)	<u>290,931</u>	<u>234,086</u>	<u>56,845</u>
Other Non-Operating Revenues (Expenses)			
Operating Transfers			
Taylor Health - Operating Indirect Cost	<u>(207,606)</u>	<u>(207,606)</u>	<u>-</u>
Operating Transfers	<u>(207,606)</u>	<u>(207,606)</u>	<u>-</u>
Net Non-operating Revenues (Expenses)	<u>(207,606)</u>	<u>(207,606)</u>	<u>-</u>
Increase (Decrease) in Net Assets	83,325	26,480	56,845
Net Assets - Beginning of Year	<u>883,032</u>	<u>856,552</u>	<u>26,480</u>
Net Assets - End of Period	<u>\$ 966,357</u>	<u>\$ 883,032</u>	<u>\$ 83,325</u>

MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
UNIVERSITY RECREATION CENTER
YEAR ENDING JUNE 30, 2011

	FY 2011	FY 2010	CHANGE
Operating Revenue			
Tuition and Fees			
University Rec Fees	\$ 1,600,000	\$ 1,567,910	\$ 32,090
Tuition and Fees	<u>1,600,000</u>	<u>1,567,910</u>	<u>32,090</u>
Total Operating Revenue	<u>1,600,000</u>	<u>1,567,910</u>	<u>32,090</u>
Operating Expenses			
Faculty and Staff Salaries	83,668	-	83,668
Benefits	26,272	-	26,272
Supplies and services	5,000	-	5,000
Total Operating Expenses	<u>114,940</u>	<u>-</u>	<u>114,940</u>
Operating Income (Loss)	<u>1,485,060</u>	<u>1,567,910</u>	<u>(82,850)</u>
Other Non-Operating Revenues (Expenses)			
Debt Service Transfers			
2010 Issue	(603,824)	-	(603,824)
Debt Service Transfers	<u>(603,824)</u>	<u>-</u>	<u>(603,824)</u>
Plant Fund Transfers			
University Recreation Center	(881,236)	(1,567,910)	686,674
Plant Fund Transfers	<u>(881,236)</u>	<u>(1,567,910)</u>	<u>686,674</u>
Net Non-operating Revenues (Expenses)	<u>(1,485,060)</u>	<u>(1,567,910)</u>	<u>82,850</u>
Increase (Decrease) in Net Assets	-	-	-
Net Assets - Beginning of Year	-	-	-
Net Assets - End of Period	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
INTERCOLLEGIATE ATHLETICS
YEAR ENDING JUNE 30, 2011**

	FY 2011	FY 2010	CHANGE
Operating Revenue			
Tuition and Fees			
JQH Arena Equipment & Facilities Fee	\$ -	\$ 82,324	\$ (82,324)
Tuition and Fees	<u>-</u>	<u>82,324</u>	<u>(82,324)</u>
Scholarships and Fellowships			
Scholarships and Allowances	<u>(3,919,637)</u>	<u>(4,044,637)</u>	<u>125,000</u>
Scholarships and Fellowships	<u>(3,919,637)</u>	<u>(4,044,637)</u>	<u>125,000</u>
Sales and Services - Auxiliaries			
Sponsorship Guarantees	-	250,000	(250,000)
Basketball Guarantees - Men	125,000	-	125,000
Basketball Tkt Sales - Men	1,225,000	1,275,000	(50,000)
Coach's TV Show - Men	-	10,000	(10,000)
Baseball-Gate Receipts	75,000	125,000	(50,000)
Football Guarantees	375,000	325,000	50,000
Football Ticket Sales	150,000	180,000	(30,000)
NCAA Revenue Distribution	910,000	1,035,000	(125,000)
Program Income/Ads - Men	-	60,000	(60,000)
Radio Income	355,000	324,000	31,000
Signage	-	220,000	(220,000)
Licensing & Royalties Revenue	95,000	95,000	-
MSU Athletics Web Site	11,000	15,000	(4,000)
Basketball Gurantees - Women	10,000	10,000	-
Basketball Tkt Sales - Women	550,000	650,000	(100,000)
Sports Marketing Revenue	250,000	-	250,000
MVC Reimbursement	22,000	-	22,000
TV Income	-	34,000	(34,000)
Volleyball Tickets - Women	13,000	15,000	(2,000)
Coach's TV Show - Women	-	6,000	(6,000)
Program & Promotion - Women	-	40,000	(40,000)
Vending-Pepsi Sales/Commission	500,000	500,000	-
Concessions Sales	175,000	220,000	(45,000)
Contract Vending Commission	32,500	37,500	(5,000)
Sales and Services - Auxiliaries	<u>4,873,500</u>	<u>5,426,500</u>	<u>(553,000)</u>
Total Operating Revenue	<u>953,863</u>	<u>1,464,187</u>	<u>(510,324)</u>
Operating Expenses			
Faculty and Staff Salaries	3,376,601	3,520,705	(144,104)
Other Personnel	235,008	241,508	(6,500)
Benefits	1,066,243	1,049,156	17,087
Supplies and services	<u>2,589,152</u>	<u>3,263,298</u>	<u>(674,146)</u>
Total Operating Expenses	<u>7,267,004</u>	<u>8,074,667</u>	<u>(807,663)</u>
Operating Income (Loss)	<u>(6,313,141)</u>	<u>(6,610,480)</u>	<u>297,339</u>
Other Non-Operating Revenues (Expenses)			
Gifts			
J. Q. Hammons Trust	-	1,916,041	(1,916,041)
Suites, Seat Assessments & Primetime Overtime Club	3,020,000	3,250,000	(230,000)
All Sports Auction	85,000	60,000	25,000
Scholarship Funds from Foundation	150,000	150,000	-
Bears Fund and Additional for Football Prgm and Fieldturf	248,000	248,000	-
Salary Reimbursements	<u>387,341</u>	<u>361,061</u>	<u>26,280</u>
Gifts	<u>3,890,341</u>	<u>5,985,102</u>	<u>(2,094,761)</u>
Investment income	<u>1,250</u>	<u>10,000</u>	<u>(8,750)</u>
Debt Service Transfers			
2007 Issue	-	(4,030,378)	4,030,378
Debt Service Transfers	<u>-</u>	<u>(4,030,378)</u>	<u>4,030,378</u>
Operating Transfers			
Operating - Intercollegiate Athletics	4,977,789	5,112,402	(134,613)
Intercollegiate Athletics - Operating Vending	-	(5,000)	5,000
Intercollegiate Athletics - JK Hammons Hall	(16,000)	(16,000)	-
Intercollegiate Athletics - Transit System	(42,500)	(42,500)	-
Intercollegiate Athletics - HSC/PSC Debt	(104,572)	(119,572)	15,000
Intercollegiate Athletics - JQH Arena-Operating	(275,340)	(275,340)	-
Intercollegiate Athletics - JQH Arena-Debt	(2,055,156)	-	(2,055,156)
Intercollegiate Athletics - Bookstore	<u>(50,000)</u>	<u>-</u>	<u>(50,000)</u>
Operating Transfers	<u>2,434,221</u>	<u>4,653,990</u>	<u>(2,219,769)</u>
Net Non-operating Revenues (Expenses)	<u>6,325,812</u>	<u>6,618,714</u>	<u>(292,902)</u>
Increase (Decrease) in Net Assets	<u>12,671</u>	<u>8,234</u>	<u>4,437</u>
Net Assets - Beginning of Year	<u>(1,023,231)</u>	<u>(1,031,465)</u>	<u>8,234</u>
Net Assets - End of Period	<u>\$ (1,010,560)</u>	<u>\$ (1,023,231)</u>	<u>\$ 12,671</u>

**MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
HAMMONS STUDENT CENTER/PLASTER SPORTS COMPLEX
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Tuition and Fees			
HSC Student Rec Fees	\$ 1,804,369	\$ 1,789,369	\$ 15,000
Tuition and Fees	<u>1,804,369</u>	<u>1,789,369</u>	<u>15,000</u>
Sales and Services - Auxiliaries			
Arena Rental - Outside Groups	15,000	15,000	-
Memberships	1,000	1,000	-
Rent Income-Skyboxes	<u>100,000</u>	<u>100,000</u>	<u>-</u>
Sales and Services - Auxiliaries	<u>116,000</u>	<u>116,000</u>	<u>-</u>
Total Operating Revenue	<u>1,920,369</u>	<u>1,905,369</u>	<u>15,000</u>
Operating Expenses			
Faculty and Staff Salaries	344,315	354,815	(10,500)
Other Personnel	300,525	320,525	(20,000)
Benefits	121,681	121,457	224
Utilities	343,255	281,941	61,314
Supplies and services	<u>302,661</u>	<u>339,835</u>	<u>(37,174)</u>
Total Operating Expenses	<u>1,412,437</u>	<u>1,418,573</u>	<u>(6,136)</u>
Operating Income (Loss)	<u>507,932</u>	<u>486,796</u>	<u>21,136</u>
Other Non-Operating Revenues (Expenses)			
Investment income	<u>2,992</u>	<u>5,000</u>	<u>(2,008)</u>
Debt Service Transfers			
Capital Lease - Utility Improvements	(17,882)	(17,882)	-
2005A Issue	<u>(592,364)</u>	<u>(737,724)</u>	<u>145,360</u>
Debt Service Transfers	<u>(610,246)</u>	<u>(755,606)</u>	<u>145,360</u>
Operating Transfers			
Operating - Hammons Student Center/Plaster Sports Complex	218,782	218,782	-
Intercollegiate Athletics - Hammons Student Center/Plaster Sports Debt	104,572	119,572	(15,000)
Hammons Student Center - JK Hammons Hall	(70,000)	(70,000)	-
PSC/HSC to JQH Arena	<u>(140,000)</u>	<u>-</u>	<u>(140,000)</u>
Operating Transfers	<u>113,354</u>	<u>268,354</u>	<u>(155,000)</u>
Net Non-operating Revenues (Expenses)	<u>(493,900)</u>	<u>(482,252)</u>	<u>(11,648)</u>
Increase (Decrease) in Net Assets	14,032	4,544	9,488
Net Assets - Beginning of Year	<u>600,319</u>	<u>595,775</u>	<u>4,544</u>
Net Assets - End of Period	<u>\$ 614,351</u>	<u>\$ 600,319</u>	<u>\$ 14,032</u>

MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
JQH ARENA
YEAR ENDING JUNE 30, 2011

	FY 2011	FY 2010	CHANGE
Operating Revenue			
Tuition and Fees			
JQH Arena Fee	\$ 90,000	\$ -	\$ 90,000
Tuition and Fees	<u>90,000</u>	<u>-</u>	<u>90,000</u>
Sales and Services - Auxiliaries			
Signage	-	75,000	(75,000)
Concessions Sales	50,000	25,000	25,000
Arena Rental - Outside Groups	<u>140,000</u>	<u>115,000</u>	<u>25,000</u>
Sales and Services - Auxiliaries	<u>190,000</u>	<u>215,000</u>	<u>(25,000)</u>
Total Operating Revenue	<u>280,000</u>	<u>215,000</u>	<u>65,000</u>
Operating Expenses			
Faculty and Staff Salaries	193,235	199,075	(5,840)
Other Personnel	52,175	62,175	(10,000)
Benefits	67,141	67,167	(26)
Utilities	196,575	179,920	16,655
Supplies and services	<u>99,251</u>	<u>111,739</u>	<u>(12,488)</u>
Total Operating Expenses	<u>608,377</u>	<u>620,076</u>	<u>(11,699)</u>
Operating Income (Loss)	<u>(328,377)</u>	<u>(405,076)</u>	<u>76,699</u>
Other Non-Operating Revenues (Expenses)			
Gifts			
J. Q. Hammons Arena	<u>1,937,014</u>	<u>-</u>	<u>1,937,014</u>
Gifts	<u>1,937,014</u>	<u>-</u>	<u>1,937,014</u>
Debt Service Transfers			
2007 Issue	<u>(4,074,494)</u>	<u>-</u>	<u>(4,074,494)</u>
Debt Service Transfers	<u>(4,074,494)</u>	<u>-</u>	<u>(4,074,494)</u>
Operating Transfers			
Intercollegiate Athletics - JQH Arena-Operating	275,340	275,340	-
Intercollegiate Athletics - JQH Arena-Debt	2,055,156	-	2,055,156
HSC/PSC to JQH Arena	<u>140,000</u>	<u>-</u>	<u>140,000</u>
Operating Transfers	<u>2,470,496</u>	<u>275,340</u>	<u>2,195,156</u>
Net Non-operating Revenues (Expenses)	<u>333,016</u>	<u>275,340</u>	<u>57,676</u>
Increase (Decrease) in Net Assets	4,639	(129,736)	134,375
Net Assets - Beginning of Year	<u>(328,890)</u>	<u>(199,154)</u>	<u>(129,736)</u>
Net Assets - End of Period	<u>\$ (324,251)</u>	<u>\$ (328,890)</u>	<u>\$ 4,639</u>

MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
TRANSIT SYSTEM
YEAR ENDING JUNE 30, 2011

	FY 2011	FY 2010	CHANGE
Operating Revenue			
Tuition and Fees			
Shuttle System	\$ 1,170,000	\$ 1,120,000	\$ 50,000
Tuition and Fees	<u>1,170,000</u>	<u>1,120,000</u>	<u>50,000</u>
Sales and Services - Auxiliaries			
Parking Fees	1,350,000	1,300,000	50,000
Parking Fines	350,000	400,000	(50,000)
Parking -Parking Meter Revenue	<u>200,000</u>	<u>150,000</u>	<u>50,000</u>
Sales and Services - Auxiliaries	<u>1,900,000</u>	<u>1,850,000</u>	<u>50,000</u>
Total Operating Revenue	<u>3,070,000</u>	<u>2,970,000</u>	<u>100,000</u>
Operating Expenses			
Faculty and Staff Salaries	865,684	866,901	(1,217)
Other Personnel	127,275	127,275	-
Benefits	272,582	263,545	9,037
Utilities	106,363	104,003	2,360
Supplies and services	<u>1,181,207</u>	<u>1,065,595</u>	<u>115,612</u>
Total Operating Expenses	<u>2,553,111</u>	<u>2,427,319</u>	<u>125,792</u>
Operating Income (Loss)	<u>516,889</u>	<u>542,681</u>	<u>(25,792)</u>
Other Non-Operating Revenues (Expenses)			
Investment income	<u>3,869</u>	<u>9,000</u>	<u>(5,131)</u>
Debt Service Transfers			
2005A Issue	<u>(500,516)</u>	<u>(506,222)</u>	<u>5,706</u>
Debt Service Transfers	<u>(500,516)</u>	<u>(506,222)</u>	<u>5,706</u>
Plant Fund Transfers			
Transit System R & R Reserve	<u>(30,000)</u>	<u>(30,000)</u>	<u>-</u>
Plant Fund Transfers	<u>(30,000)</u>	<u>(30,000)</u>	<u>-</u>
Operating Transfers			
JK Hammons Hall - Transit System	30,000	30,000	-
Residence Life - Transit System	20,000	20,000	-
Intercollegiate Athletics - Transit System	42,500	42,500	-
Transit - Operating Indirect Cost	<u>(69,114)</u>	<u>(69,114)</u>	<u>-</u>
Operating Transfers	<u>23,386</u>	<u>23,386</u>	<u>-</u>
Net Non-operating Revenues (Expenses)	<u>(503,261)</u>	<u>(503,836)</u>	<u>575</u>
Increase (Decrease) in Net Assets	13,628	38,845	(25,217)
Net Assets - Beginning of Year	<u>1,011,948</u>	<u>973,103</u>	<u>38,845</u>
Net Assets - End of Period	<u>\$ 1,025,576</u>	<u>\$ 1,011,948</u>	<u>\$ 13,628</u>



Missouri StateTM
U N I V E R S I T Y

**WEST PLAINS –
OPERATING AND
AUXILIARY**

*YEAR ENDING JUNE 30,
2011*

**MISSOURI STATE UNIVERSITY
OPERATING AND AUXILIARY FUNDS
WEST PLAINS
YEAR ENDING JUNE 30, 2011**

	Missouri State West Plains	Missouri State West Plains	FY2011	FY2010	CHANGE
	Operating Funds	Auxiliary Funds			
Operating Revenue					
Tuition and Fees					
Basic Fees - Resident	\$ 3,378,931	\$ -	\$ 3,378,931	\$ 3,348,237	\$ 30,694
Basic Fees - Non Resident	259,806	-	259,806	5,500	254,306
Admission Application Fee	10,980	-	10,980	10,000	980
WP University Rec Fees	-	88,250	88,250	-	88,250
Tuition and Fees	<u>3,649,717</u>	<u>88,250</u>	<u>3,737,967</u>	<u>3,363,737</u>	<u>374,230</u>
Scholarships and Fellowships					
Scholarships and Allowances	(557,260)	(16,393)	(573,653)	(653,536)	79,883
Scholarships and Fellowships	<u>(557,260)</u>	<u>(16,393)</u>	<u>(573,653)</u>	<u>(653,536)</u>	<u>79,883</u>
Sales and Services of Educational Services					
Basketball Ticket Sales	48,000	-	48,000	48,000	-
Civic Center Income	81,000	-	81,000	81,000	-
Volleyball Ticket Sales	12,000	-	12,000	12,000	-
Sales and Services of Educational Services	<u>141,000</u>	<u>-</u>	<u>141,000</u>	<u>141,000</u>	<u>-</u>
Sales and Services - Auxiliaries					
Sales-Bookstore (FY10-Net)	-	1,100,420	1,100,420	311,050	789,370
Cost of Sales - Bookstore	-	(780,795)	(780,795)	-	(780,795)
Book Rental fee	-	7,800	7,800	-	7,800
Vending-Pepsi Sales/Commission	-	6,500	6,500	6,500	-
Commissions - WP	-	3,200	3,200	-	3,200
Food Sales	-	135,115	135,115	126,414	8,701
West Plains Other Food	-	10,799	10,799	10,285	514
West Plains Residence Life	-	174,648	174,648	161,424	13,224
West Plains Other Residence	-	5,000	5,000	5,500	(500)
Sales and Services - Auxiliaries	<u>-</u>	<u>662,687</u>	<u>662,687</u>	<u>621,173</u>	<u>41,514</u>
Other Revenues					
Rent-University Facilities	13,950	-	13,950	13,950	-
Finance Charge Income	7,000	-	7,000	7,000	-
Other Revenue	<u>20,950</u>	<u>-</u>	<u>20,950</u>	<u>20,950</u>	<u>-</u>
Total Operating Revenue	<u>3,254,407</u>	<u>734,544</u>	<u>3,988,951</u>	<u>3,493,324</u>	<u>495,627</u>
Operating Expenses					
Faculty and Staff Salaries	5,091,556	169,983	5,261,539	5,183,760	77,779
Other Personnel	374,377	32,175	406,552	365,879	40,673
Benefits	1,507,505	54,385	1,561,890	1,487,963	73,927
Utilities	242,000	38,861	280,861	239,141	41,720
Supplies and Services	1,542,750	194,524	1,737,274	1,756,479	(19,205)
Total Operating Expenses	<u>8,758,188</u>	<u>489,928</u>	<u>9,248,116</u>	<u>9,033,222</u>	<u>214,894</u>
Operating Income (Loss)	<u>(5,503,781)</u>	<u>244,616</u>	<u>(5,259,165)</u>	<u>(5,539,898)</u>	<u>280,733</u>
Other Non-Operating Revenues (Expenses)					
State appropriations	5,367,521	-	5,367,521	5,659,698	(292,177)
Caring for Missourians-Federal	-	-	-	170,180	(170,180)
Gifts					
West Plains Gifts	45,000	-	45,000	120,000	(75,000)
Gifts	<u>45,000</u>	<u>-</u>	<u>45,000</u>	<u>120,000</u>	<u>(75,000)</u>
Investment income	50,000	3,000	53,000	54,500	(1,500)
Caring for Missourians-Federal	-	-	-	(170,180)	170,180
Debt Service Transfers					
2010 Issue	-	(31,090)	(31,090)	-	(31,090)
2010 Issue - Academic	(40,000)	-	(40,000)	-	(40,000)
Debt Service Transfers	<u>(40,000)</u>	<u>(31,090)</u>	<u>(71,090)</u>	<u>-</u>	<u>(71,090)</u>
Operating Transfers					
China to West Plains - Operating	29,375	-	29,375	-	29,375
WP Bookstore to West Plains Operating	53,320	(53,320)	-	-	-
Operating Transfers	<u>82,695</u>	<u>(53,320)</u>	<u>29,375</u>	<u>-</u>	<u>29,375</u>
Net Non-operating Revenues (Expenses)	<u>5,505,216</u>	<u>(81,410)</u>	<u>5,423,806</u>	<u>5,834,198</u>	<u>(410,392)</u>
Increase (Decrease) in Net Assets	<u>1,435</u>	<u>163,206</u>	<u>164,641</u>	<u>294,300</u>	<u>(129,659)</u>
Net Assets - Beginning of Year	<u>2,839,833</u>	<u>836,015</u>	<u>3,675,848</u>	<u>3,381,548</u>	<u>294,300</u>
Net Assets - End of Period	<u>\$ 2,841,268</u>	<u>\$ 999,221</u>	<u>\$ 3,840,489</u>	<u>\$ 3,675,848</u>	<u>\$ 164,641</u>

**MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
BOOKSTORE - WP CAMPUS
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Sales and Services - Auxiliaries			
Sales-Bookstore	\$ 1,100,420	\$ 1,013,650	\$ 86,770
Cost of Sales-Bookstore	(780,795)	(702,600)	(78,195)
Book Rental Fee	7,800	-	7,800
Commission	3,200	-	3,200
Sales and Services - Auxiliaries	<u>330,625</u>	<u>311,050</u>	<u>19,575</u>
Total Operating Revenue	<u>330,625</u>	<u>311,050</u>	<u>19,575</u>
Operating Expenses			
Faculty and Staff Salaries	86,331	86,331	-
Other Personnel	22,175	16,349	5,826
Benefits	27,812	26,958	854
Utilities	4,411	4,179	232
Supplies and Services	44,946	42,533	2,413
Total Operating Expenses	<u>185,675</u>	<u>176,350</u>	<u>9,325</u>
Operating Income (Loss)	<u>144,950</u>	<u>134,700</u>	<u>10,250</u>
Other Non-Operating Revenues (Expenses)			
Investment income	1,500	3,000	(1,500)
Operating Transfers			
WP Bookstore to West Plains Operating	(53,320)	(53,320)	-
Operating Transfers	(53,320)	(53,320)	-
Net Non-operating Revenues (Expenses)	<u>(51,820)</u>	<u>(50,320)</u>	<u>(1,500)</u>
Increase (Decrease) in Net Assets	93,130	84,380	8,750
Net Assets - Beginning of Year	<u>746,213</u>	<u>661,833</u>	<u>84,380</u>
Net Assets - End of Period	<u>\$ 839,343</u>	<u>\$ 746,213</u>	<u>\$ 93,130</u>

**MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
FOOD SERVICE - WP CAMPUS
YEAR ENDING JUNE 30, 2011**

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Sales and Services - Auxiliaries			
Vending-Pepsi Sales/Commission	\$ 6,500	\$ 6,500	\$ -
Food Sales	135,115	126,414	8,701
West Plains Other Food	10,799	10,285	514
Sales and Services - Auxiliaries	<u>152,414</u>	<u>143,199</u>	<u>9,215</u>
Total Operating Revenue	<u>152,414</u>	<u>143,199</u>	<u>9,215</u>
Operating Expenses			
Faculty and Staff Salaries	56,496	56,496	-
Other Personnel	10,000	6,000	4,000
Benefits	18,046	17,118	928
Utilities	4,450	3,962	488
Supplies and Services	64,420	58,744	5,676
Total Operating Expenses	<u>153,412</u>	<u>142,320</u>	<u>11,092</u>
Operating Income (Loss)	<u>(998)</u>	<u>879</u>	<u>(1,877)</u>
Other Non-Operating Revenues (Expenses)			
Investment income	1,500	1,500	-
Net Non-operating Revenues (Expenses)	<u>1,500</u>	<u>1,500</u>	<u>-</u>
Increase (Decrease) in Net Assets	502	2,379	(1,877)
Net Assets - Beginning of Year	<u>36,006</u>	<u>33,627</u>	<u>2,379</u>
Net Assets - End of Period	<u>\$ 36,508</u>	<u>\$ 36,006</u>	<u>\$ 502</u>

MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
RESIDENCE LIFE - WP CAMPUS
YEAR ENDING JUNE 30, 2011

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Scholarships and Fellowships			
Scholarships and Allowances	\$ (16,393)	\$ (16,276)	\$ (117)
Scholarships and Fellowships	<u>(16,393)</u>	<u>(16,276)</u>	<u>(117)</u>
Sales and Services - Auxiliaries			
West Plains Residence Life	174,648	161,424	13,224
West Plains Other Residence	5,000	5,500	(500)
Sales and Services - Auxiliaries	<u>179,648</u>	<u>166,924</u>	<u>12,724</u>
Total Operating Revenue	<u>163,255</u>	<u>150,648</u>	<u>12,607</u>
Operating Expenses			
Faculty and Staff Salaries	27,156	27,155	1
Benefits	8,527	8,228	299
Utilities	30,000	-	30,000
Supplies and Services	<u>85,158</u>	<u>104,941</u>	<u>(19,783)</u>
Total Operating Expenses	<u>150,841</u>	<u>140,324</u>	<u>10,517</u>
Operating Income (Loss)	<u>12,414</u>	<u>10,324</u>	<u>2,090</u>
Increase (Decrease) in Net Assets	12,414	10,324	2,090
Net Assets - Beginning of Year	<u>53,796</u>	<u>43,472</u>	<u>10,324</u>
Net Assets - End of Period	<u>\$ 66,210</u>	<u>\$ 53,796</u>	<u>\$ 12,414</u>

MISSOURI STATE UNIVERSITY
AUXILIARY SYSTEM FUND
RECREATION CENTER - WP CAMPUS
YEAR ENDING JUNE 30, 2011

	<u>FY 2011</u>	<u>FY 2010</u>	<u>CHANGE</u>
Operating Revenue			
Tuition & Fees			
WP Student Rec Ctr Fees	\$ 88,250	\$ -	\$ 88,250
Tuition and Fees	<u>88,250</u>	<u>-</u>	<u>88,250</u>
Total Operating Revenue	<u>88,250</u>	<u>-</u>	<u>88,250</u>
Operating Expenses			-
Total Operating Expenses	<u>-</u>	<u>-</u>	<u>-</u>
Operating Income (Loss)	88,250	-	88,250
Other Non-Operating Revenues (Expenses)			
Debt Service Transfers			
2010 Issue	<u>(31,090)</u>	<u>-</u>	<u>(31,090)</u>
Debt Service Transfers	<u>(31,090)</u>	<u>-</u>	<u>(31,090)</u>
Net Non-operating Revenues (Expenses)	<u>(31,090)</u>	<u>-</u>	<u>(31,090)</u>
Increase (Decrease) in Net Assets	57,160	-	57,160
Net Assets - Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>
Net Assets - End of Period	<u>\$ 57,160</u>	<u>\$ -</u>	<u>\$ 57,160</u>



Missouri StateTM

U N I V E R S I T Y

**FISCAL YEAR 2011
FACULTY-STAFF
SALARIES BUDGET**

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Abbey, Michael	1.00	\$22,505
Abidogun, Jamaine	1.00	\$51,383
Abney, Julie	1.00	\$37,911
Ackermann, Bill	1.00	\$54,100
Ackerson, Amy	1.00	\$39,000
Acuna-Zumbado, Eduardo	1.00	\$46,000
Adams, Beverly	1.00	\$19,232
Adams, Carey	1.00	\$117,607
Adams, David	1.00	\$71,275
Adams, Karen	1.00	\$22,500
Adams, Larry	1.00	\$40,621
Adams, Leigh	1.00	\$38,906
Adamson, Benjamin	1.00	\$30,683
Adamson, Stanley	1.00	\$95,000
Adinegara, Veronica	1.00	\$34,989
Admire, Glenna	1.00	\$23,077
Agee, Debra	1.00	\$39,406
Agee, William	1.00	\$56,033
Agnew, William	1.00	\$95,000
Ailor, Shannon	1.00	\$33,000
Aistrup, Vicki	1.00	\$24,000
Ajuwon, Paul	1.00	\$58,519
Akers, Leslie	1.00	\$20,800
Alaimo, Ian	1.00	\$46,081
Albin, Craig	1.00	\$54,025
Ali, Mohammad	1.00	\$30,000
Allard, Ginger	1.00	\$32,130
Alldrige, Barbara	1.00	\$25,944
Alleger, Deborah	1.00	\$32,543
Allen, David	1.00	\$47,844
Allen, Jimmie	1.00	\$45,000
Allen, Linda	1.00	\$29,023
Allen, Nancy	1.00	\$33,169
Allen, Natalie	1.00	\$32,000
Allen, Rebecca	1.00	\$37,490
Allen, Terry	1.00	\$104,499
Allgood, Jane	1.00	\$54,000
Alsup-Egbers, Clydette	1.00	\$60,000
Altena, Thomas	1.00	\$51,325
Altic, Bruce	1.00	\$18,875
Ament, Kenneth	1.00	\$28,731
Amira, Leslie	1.00	\$30,500
An, Tianying	1.00	\$54,000
Anderson, Angela	1.00	\$54,609
Anderson, Angela	1.00	\$30,307
Anderson, Katie	1.00	\$24,000
Anderson, Megan	1.00	\$24,000
Anderson, Rayanna	1.00	\$61,714
Anderson, Roberta	1.00	\$32,216

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Anderson, Vicki	1.00	\$23,100
Anderson, Wayne	1.00	\$89,308
Anderson-Ituarte, Julie	1.00	\$39,253
Aram, Roberta	1.00	\$59,105
Arens, Joseph	1.00	\$52,689
Aripoli, Don	1.00	\$83,000
Armstrong, Elizabeth	1.00	\$31,468
Armstrong, Etta	1.00	\$22,500
Armstrong, Joan	1.00	\$63,000
Armstrong, Stephanie	1.00	\$20,016
Arnette, Teresa	1.00	\$23,970
Arnold, Albert	1.00	\$41,000
Arnold, Danny	1.00	\$191,871
Arnold, Mark	1.00	\$54,153
Arnsmeier, David	1.00	\$45,226
Arthaud, Tamara	1.00	\$78,760
Arthur, Sandra	1.00	\$28,500
Asay, Nancy	1.00	\$41,352
Ashcroft, Paul	1.00	\$110,000
Ashlock, Karan	1.00	\$25,473
Atchison, Jack	1.00	\$24,814
Atkinson, Richard	1.00	\$39,900
Atwell, Jan	1.00	\$46,500
Aufdembrink, Amymarie	1.00	\$34,420
Avery, Calvin	1.00	\$33,878
Avery, John	1.00	\$50,855
Babington, April	1.00	\$20,989
Bachelet, Kathie	1.00	\$38,396
Baggett, Holly	1.00	\$50,391
Bailey, John	1.00	\$38,509
Bailey, Sandra	1.00	\$53,000
Bailey, Sherry	1.00	\$27,533
Baker, Anne	1.00	\$43,310
Baker, James	1.00	\$143,778
Baker, Rebecca	1.00	\$49,680
Bakker, Klaas	1.00	\$63,125
Balasundaram, Clement	1.00	\$38,300
Balasundaram, Gautam	1.00	\$33,280
Baldwin, Jennifer	1.00	\$24,000
Baldwin, Michael	1.00	\$57,609
Baldwin, Susan	1.00	\$40,418
Banaei, Ali	1.00	\$30,000
Barakat, Terry	1.00	\$31,589
Barb, Mary	1.00	\$45,716
Barboa, Linda	1.00	\$55,000
Bare, Sarah	1.00	\$47,365
Barker, Angela	1.00	\$50,043
Barker, Gary	1.00	\$54,768
Barlowe, Jason	1.00	\$29,973

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Barnes, Ruth	1.00	\$48,919
Barnett, Cynthia	1.00	\$51,102
Barnett, Helen	1.00	\$35,378
Barnhart, Mary	1.00	\$18,000
Barnhart, Miles	1.00	\$70,480
Barnts, Kelly	1.00	\$24,835
Barnwell, Melinda	1.00	\$22,500
Barrier, Tonya	1.00	\$91,500
Barrowclough, Gail	1.00	\$24,000
Basom, Diane	1.00	\$36,058
Bass, Randy	1.00	\$92,423
Bassen, Krista	1.00	\$38,268
Bassett, Damon	1.00	\$38,000
Bassham, Donna	1.00	\$39,849
Bassham, Melissa	1.00	\$21,124
Bates, Ramon	1.00	\$32,000
Batson, Kimberly	1.00	\$23,961
Bauman, Isabelle	1.00	\$49,170
Baumann, Denise	1.00	\$58,421
Baumgartner, Vernon	1.00	\$28,732
Baumlin, James	1.00	\$72,180
Baumlin, Mary	1.00	\$65,045
Baynes, Leslie	1.00	\$46,459
Beach, Jeremy	1.00	\$22,500
Bearden, Jennifer	1.00	\$32,000
Beardsley, Donna	1.00	\$68,073
Beck, Adam	1.00	\$30,787
Beck, Catherine	1.00	\$26,000
Becker, Brett	1.00	\$53,405
Becker, Kelly	1.00	\$42,907
Beckman, Daniel	1.00	\$68,553
Behling, Pamela	1.00	\$27,919
Beisswenger, Donald	1.00	\$47,337
Bell, Elisabeth	1.00	\$44,712
Bell, Kimberly	1.00	\$63,715
Bellamy, Bobbi	1.00	\$37,856
Bellis, James	1.00	\$50,000
Belote, Missy	1.00	\$47,725
Belshoff, Richard	1.00	\$69,777
Bender, Timothy	1.00	\$74,833
Benford, Marilyn	1.00	\$18,705
Bennett, Drew	1.00	\$131,022
Bennett, Yancy	1.00	\$39,279
Benson, Tara	1.00	\$35,147
Benton, Alan	1.00	\$50,722
Benton, Kimberly	1.00	\$30,686
Berg, Susan	1.00	\$63,000
Berkwitz, Stephen	1.00	\$60,311
Bernet, Kathy	1.00	\$43,827

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Berquist, Charlene	1.00	\$76,054
Berry, Charla	1.00	\$51,000
Berry, Charles	1.00	\$27,182
Berry, Melissa	1.00	\$47,500
Berry, Roberta	1.00	\$34,870
Bess, Mitchell	1.00	\$24,000
Betz, Nathan	1.00	\$64,096
Beussink, Erin	1.00	\$30,000
Biagioni, Richard	1.00	\$69,755
Biava, Christina	1.00	\$62,228
Bick, Deborah	0.75	\$22,750
Bickmore, September	1.00	\$35,000
Biggs, Mark	1.00	\$86,500
Bihlmeyer, James	1.00	\$51,650
Bingham, Bill	1.00	\$30,375
Bingham, Brent	1.00	\$20,411
Bird, Biff	1.00	\$40,000
Bird, Donna	1.00	\$29,430
Birkes, Sheryl	1.00	\$29,310
Bishop, Patti	1.00	\$38,800
Black, Alice	1.00	\$51,365
Black, James	1.00	\$22,500
Black, Troy	1.00	\$37,592
Blackmon, W	1.00	\$92,008
Blacksher, Julie	1.00	\$23,025
Blackwood, Randall	1.00	\$90,977
Blades, Heather	1.00	\$35,472
Blades, Jeremy	1.00	\$44,000
Blake, Michael	1.00	\$25,798
Blanche, Ronda	1.00	\$20,425
Blanton, Patti	1.00	\$34,000
Blevins, Brian	1.00	\$27,780
Blevins, Brooks	1.00	\$65,000
Blevins, Sarah	1.00	\$19,386
Blisard, Paul	1.00	\$57,110
Bloodworth, Julie	1.00	\$54,360
Blunt, Sherry	0.83	\$21,683
Boatright, Kenneth	1.00	\$65,379
Boaz, Ronald	1.00	\$58,111
Boaz, Ronald	1.00	\$38,002
Bodo, Bela	1.00	\$45,000
Bodoni, Bianca	1.00	\$36,000
Boff, Rebecca	1.00	\$28,725
Bogart, Michele	1.00	\$30,820
Bohn, Timothy	1.00	\$36,747
Bolin, Raymond	1.00	\$40,223
Bolks, Robert	1.00	\$62,964
Bollinger, Janet	1.00	\$28,009
Bonds, Jim	1.00	\$30,549

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Borich, Lynn	1.00	\$33,091
Borneman, Dea	1.00	\$37,476
Bosch, Eric	1.00	\$74,706
Boslaugh, Benjamin	1.00	\$52,000
Botsford, Diana	1.00	\$51,000
Bourhis, John	1.00	\$80,422
Bowe, Laura	1.00	\$30,000
Bowen, Sheila	1.00	\$61,925
Bowen, Tamra	1.00	\$29,500
Bowman, Janet	1.00	\$29,774
Box, Jason	1.00	\$60,763
Boyce, Ronald	1.00	\$66,560
Boyd, Carmen	1.00	\$42,272
Boys, Cathy	1.00	\$43,455
Braden, Steven	1.00	\$41,435
Brahnam, S	1.00	\$104,358
Brand, Anita	1.00	\$38,184
Brandt, Margaret	1.00	\$32,000
Branson, Debra	1.00	\$36,640
Branstetter, Ann	1.00	\$55,530
Brashers, Anna	1.00	\$30,542
Brewer, Robert	1.00	\$46,748
Breyfogle, Bryan	1.00	\$54,914
Bridges, Cindy	1.00	\$28,000
Bridges, Phillip	1.00	\$30,000
Brinkerhoff, Kris	1.00	\$37,329
Brinklow, Elaine	1.00	\$30,238
Brinson, Sabrina	1.00	\$60,000
Britton, Richard	1.00	\$18,043
Brixey, Dawn	1.00	\$45,076
Brixey, Mark	1.00	\$57,648
Brooks, Richard	1.00	\$24,036
Brown, Billie	1.00	\$25,613
Brown, Candice	1.00	\$30,371
Brown, David	1.00	\$103,000
Brown, Jeffrey	1.00	\$28,000
Brown, Karen	1.00	\$81,502
Brown, Kelly	1.00	\$28,841
Brown, Orville	1.00	\$61,686
Brown, Susan	0.75	\$23,660
Brown, Trudy	1.00	\$25,284
Brown, William	1.00	\$41,383
Bruce, Richard	1.00	\$67,500
Brummel, Sara	1.00	\$45,264
Bruner, Elizabeth	1.00	\$23,677
Bryson, Laurie	1.00	\$31,970
Bucher, Darrell	1.00	\$32,312
Buckley-Burnell, Addye	1.00	\$38,000
Buckner, Margaret	1.00	\$60,617

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Bumgarner, Jeremy	1.00	\$22,506
Bunn, Radie	1.00	\$98,863
Burch, Abby	1.00	\$36,263
Burlison, Miriam	1.00	\$30,617
Burnett, Cheryl	1.00	\$58,627
Burnett, Melissa	1.00	\$98,895
Burnett, Thomas	1.00	\$81,611
Burney, Larry	1.00	\$28,731
Burns, Russel	1.00	\$18,084
Burrell, Brenda	1.00	\$36,000
Burt, Larry	1.00	\$53,146
Burt, Tracie	1.00	\$31,263
Burton, Charlene	1.00	\$22,500
Burton, Charles	1.00	\$19,697
Burton, Michael	1.00	\$60,000
Burton, Richard	1.00	\$35,744
Busby, Charles	1.00	\$42,514
Busby, Cindy	1.00	\$47,555
Busch, Kathleen	0.83	\$14,792
Bushman, Barbara	1.00	\$81,073
Butts, Allyson	1.00	\$37,390
Buzzard, Karen	1.00	\$80,000
Byerley, Alfred	1.00	\$22,506
Byers, David	1.00	\$49,000
Byrd, David	1.00	\$98,963
Byrd, Michael	1.00	\$35,000
Byrd, Sandra	1.00	\$104,595
Caddy, Cynthia	1.00	\$29,852
Cadle, Lanette	1.00	\$48,662
Cady, Ryan	1.00	\$34,000
Cafagna, Marcus	1.00	\$47,071
Cahoj, Patricia	1.00	\$83,685
Cain, David	1.00	\$22,500
Cain, Mary	1.00	\$29,682
Caldwell, Cheryl	1.00	\$52,116
Caldwell, Sarah	1.00	\$40,000
Calfano, Brian	1.00	\$52,500
Calico, Dean	1.00	\$23,695
Calihman, Matthew	1.00	\$48,000
Callahan, Dawn	1.00	\$36,956
Callahan, Kimberly	1.00	\$20,737
Callahan, Richard	1.00	\$71,232
Cameron, James	1.00	\$51,907
Camp, Deanne	1.00	\$70,028
Camp, Susan	1.00	\$26,000
Campbell, Corbin	1.00	\$36,679
Campbell, Judith	1.00	\$29,935
Campbell, Pamela	1.00	\$27,182
Canales, Roberto	1.00	\$83,964

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Canella, John	1.00	\$25,268
Capon, Anthony	1.00	\$29,972
Capps, Steven	1.00	\$62,820
Caravella, David	1.00	\$41,786
Carawan, Edwin	1.00	\$65,468
Cardwell, Lisa	1.00	\$28,000
Cardwell, Thomas	1.00	\$33,302
Carl, Teresa	1.00	\$32,419
Carmack, Heather	1.00	\$48,000
Carney, Russell	1.00	\$68,108
Carr, Judy	1.00	\$40,500
Carr, Sylvia	1.00	\$39,679
Carrington, Terri	1.00	\$48,000
Carson, Edward	1.00	\$36,949
Carson, Gay	1.00	\$27,231
Carter, John	1.00	\$31,470
Carter, Jonathan	1.00	\$36,000
Carter, Thomas	1.00	\$62,668
Casada, Debra	1.00	\$24,386
Case, William	1.00	\$48,586
Casertano, Mark	1.00	\$48,520
Casey, Lisa	1.00	\$51,302
Casey, Michael	1.00	\$63,574
Castle, Nancy	0.83	\$32,563
Cataldo, Monica	1.00	\$30,857
Catau, John	1.00	\$115,953
Catlin, Wilma	1.00	\$31,608
Caton, Barbara	1.00	\$45,562
Cemore Brigden, Joanna	1.00	\$54,235
Chambers, Jeffery	1.00	\$26,395
Champagne, Leslie	1.00	\$22,797
Chana, Marilyn	1.00	\$43,302
Chandler, Mike	1.00	\$32,000
Chandler-Clayton, Cynthia	1.00	\$28,511
Chang, Chih-Cheng	1.00	\$102,611
Chang, Ching-Wen	1.00	\$47,748
Chapman, Carol	1.00	\$32,631
Chapman, David	1.00	\$28,530
Chastain, William	1.00	\$27,012
Chaston, Joel	1.00	\$65,926
Cheek, Julie	1.00	\$32,592
Chen, Hui-Fang	1.00	\$34,000
Cheng, Yungchen	1.00	\$94,930
Chesman, Jeremy	1.00	\$59,222
Childs, Elaina	1.00	\$24,002
Chin, Jerry	1.00	\$121,156
Chin, Mary	1.00	\$39,724
Choate, Edward	1.00	\$94,128
Choate, Twyla	1.00	\$42,329

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Chrisman, Danny	1.00	\$36,575
Christophel, Robert	1.00	\$75,804
Chuchiak, John	1.00	\$60,318
Cidam, Cigdem	1.00	\$48,250
Claborn, David	1.00	\$65,000
Clark, Chelsey	1.00	\$54,751
Clark, Darryl	1.00	\$45,500
Clark, Donald	1.00	\$75,000
Clark, Donald	1.00	\$26,131
Clark, James	1.00	\$30,238
Clark, John	1.00	\$45,000
Clark, Kimberly	0.83	\$20,799
Clark, Lindsay	1.00	\$36,000
Clark, Ronald	1.00	\$100,000
Clark, Sara	1.00	\$68,514
Claussen, Patty	1.00	\$35,250
Clay, Kermit	1.00	\$30,000
Clements, Melinda	1.00	\$19,411
Cleveland, Tracy	1.00	\$71,636
Climer, Ronnie	1.00	\$59,502
Cline, Andrew	1.00	\$52,534
Cline, Charles	1.00	\$45,000
Cline, Cindy	1.00	\$37,200
Cline, Lynn	1.00	\$86,172
Clos, Charlotte	1.00	\$22,500
Cochrane, Mary	1.00	\$22,500
Cockrum, Angela	1.00	\$40,592
Coffman, Sharrol	1.00	\$18,000
Cohen, Susan	1.00	\$62,000
Cohen-Ioannides, Mara	1.00	\$34,156
Cole, Linda	1.00	\$26,233
Cole, Patricia	1.00	\$20,600
Coller, Travis	0.83	\$17,742
Collier, Ellen	1.00	\$18,000
Collins, CJ	1.00	\$40,000
Collins, David	1.00	\$32,273
Collins, Jeffrey	1.00	\$18,214
Collins, Peter	1.00	\$64,549
Colombo, Anne	1.00	\$32,000
Coltharp, Allison	1.00	\$32,181
Combs, Christine	1.00	\$36,000
Combs, Hannah	1.00	\$30,000
Combs, Larry	1.00	\$33,180
Combs, Theresa	1.00	\$24,600
Comoroski, Chastity	1.00	\$78,924
Conley, Otie	1.00	\$37,770
Conlon, Shannon	1.00	\$31,852
Connor, George	1.00	\$85,000
Cook, Harry	1.00	\$39,831

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Cook, Jeanne	1.00	\$83,265
Cook, Sherry	1.00	\$40,012
Cooksey, Floyd	1.00	\$23,295
Coombs, James	1.00	\$53,306
Cooper, Lisa	1.00	\$18,000
Cooper, Marc	1.00	\$80,213
Coorts, Carla	1.00	\$44,055
Copeland, Judith	0.83	\$18,161
Copeland, Karen	1.00	\$31,020
Copeland, Nancy	1.00	\$39,276
Corcoran, Deborah	1.00	\$43,232
Corcoran, William	1.00	\$71,898
Cornelius-White, Jeffrey	1.00	\$55,203
Cortez, Eugenia	1.00	\$18,746
Cortez, Willie	1.00	\$26,000
Cortinez, Robert	0.83	\$17,750
Coughlin, Sean	1.00	\$42,456
Coulter, Ronald	1.00	\$91,378
Coverston, Alicia	1.00	\$26,000
Cowden, Dennis	1.00	\$32,427
Cox, Erica	1.00	\$40,000
Cox, Jennifer	1.00	\$49,430
Cox, Nora	1.00	\$30,600
Cox, Ronda	1.00	\$21,081
Coy, Katherine	1.00	\$74,103
Crafts, Daniel	1.00	\$64,335
Craig, Deborah	1.00	\$34,293
Craig, Michael	1.00	\$75,825
Craig, Rebecca	1.00	\$24,000
Crain, Colleen	1.00	\$24,575
Crain, Patricia	1.00	\$18,019
Crain, Susan	1.00	\$104,381
Crane, Adam	1.00	\$28,121
Creed, Bethany	1.00	\$27,116
Crenshaw, Jacquelyn	1.00	\$33,744
Cressman, Karmen	1.00	\$22,500
Crews, Carrie	1.00	\$30,000
Crews, Jennifer	1.00	\$47,659
Crigger, Dwaine	1.00	\$75,580
Crocker, Amanda	1.00	\$24,000
Crockett, Jeffrey	1.00	\$22,500
Cromley, Heejung	1.00	\$32,000
Cron, Deborah	1.00	\$52,782
Crouch, Rebecca	1.00	\$18,714
Crouse, Caitlin	1.00	\$22,500
Crouse, Mathew	1.00	\$30,000
Crowder, Rebecca	1.00	\$36,000
Crowe, Harlan	1.00	\$28,479
Cuebas, Dean	1.00	\$51,945

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Culver, Sandra	1.00	\$49,592
Cummings, Valerie	1.00	\$39,574
Cunningham, Denise	1.00	\$54,441
Curry, Matthew	1.00	\$78,243
Cutbirth, Suzanne	1.00	\$67,550
Dalal, Ardeshir	1.00	\$125,000
Dale, Michal	1.00	\$32,023
Dallas, Melissa	1.00	\$125,000
Dalton, Tracy	1.00	\$36,179
Daniels, Kathy	1.00	\$25,750
Daniels, Thomas	1.00	\$25,613
Daoust, Mario	1.00	\$49,296
Darabi, Rachelle	1.00	\$116,128
Datema, Timothy	1.00	\$26,000
Datta, Bhaskar	1.00	\$48,000
Dattero, Ronald	1.00	\$105,266
Davies, Telory	1.00	\$43,000
Davis, Belinda	1.00	\$35,084
Davis, Kathy	1.00	\$64,267
Davis, Ronald	1.00	\$28,800
Davis, Ruth	1.00	\$22,500
Davis, Stewart	1.00	\$31,812
Davison, David	1.00	\$41,209
Davison, Jessica	1.00	\$31,400
Day, Lori	1.00	\$19,500
Day, Michele	1.00	\$52,000
Day, Patrick	1.00	\$68,322
De Long, Edward	1.00	\$46,842
Deal, William	1.00	\$59,247
Deckard, Shelly	1.00	\$27,690
Degeere, Connie	1.00	\$32,272
DeLong, Robert	1.00	\$51,000
Dennis, Marilyn	1.00	\$49,111
Denny, Robert	1.00	\$29,266
Denton, D	1.00	\$91,699
Depaepe, Paris	1.00	\$67,070
Depriest, Christopher	1.00	\$35,601
Derrick, Noel	1.00	\$26,531
Derricks, Shannon	1.00	\$36,990
Devault, Guy	1.00	\$31,887
Dewberry, Jane	1.00	\$55,302
DeWitt, Joyce	1.00	\$45,404
Dicke, Thomas	1.00	\$61,427
Dickey, Kathleen	1.00	\$63,972
Dickison, Lynn	1.00	\$67,205
Dickson, Thomas	1.00	\$66,545
Dillon, Randy	1.00	\$65,453
Dimond, Jack	1.00	\$39,603
Dion, Nancy	1.00	\$72,494

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Dionne, Dawn	1.00	\$19,995
Disarno, Neil	1.00	\$97,683
Dishman, Deborah	1.00	\$29,000
Dixon, Richard	1.00	\$19,980
Dixon, Sean	1.00	\$21,563
Dodge, Steven	1.00	\$89,338
Doelling, Jane	1.00	\$50,000
Doennig, Eric	1.00	\$31,691
Dollar, Susan	1.00	\$89,000
Dollard, Heather	1.00	\$22,505
Doman, Earle	1.00	\$117,440
Donelson, Randy	1.00	\$32,225
Dong, Lifeng	1.00	\$48,998
Donnellan, Debra	1.00	\$45,956
Donnelly, Julie	1.00	\$51,500
Donnelson, Nicki	1.00	\$32,000
Donoher, William	1.00	\$91,858
Douglas, Addie	1.00	\$28,009
Dover, Susan	1.00	\$30,207
Dowdy, David	1.00	\$70,012
Dowdy, Marcia	1.00	\$36,000
Downing, John	1.00	\$51,758
Dreckman, Dale	1.00	\$33,330
Drennan, Sally	1.00	\$18,019
Dressler, Howard	1.00	\$29,536
Driskell, Vickie	1.00	\$29,833
Dubinsky, Julie	1.00	\$58,760
Dubon, Melody	1.00	\$24,000
Duckett, Melissa	1.00	\$24,000
Dudash, Elizabeth	1.00	\$46,038
Dudley, Larry	1.00	\$47,511
Dugan, Charlotte	1.00	\$44,268
Duitsman, Dalen	1.00	\$86,960
Duncan, Heather	1.00	\$36,000
Duncan, Janice	1.00	\$88,400
Duncan, Jill	1.00	\$56,679
Dunlop, Vicki	1.00	\$47,559
Dunn, William	1.00	\$119,003
Durden, Joni	1.00	\$26,682
Durden, Karen	1.00	\$29,226
Durham, Paul	1.00	\$102,281
Durnell, Gordon	1.00	\$46,000
Duzan, Jennifer	1.00	\$28,000
Dyer, Samuel	1.00	\$49,119
Eagleman, Laketa	1.00	\$24,655
Eagleman, Roger	1.00	\$24,796
Earl, Melanie	1.00	\$52,391
Easley, Robert	1.00	\$18,917
Ebersold, Julie	1.00	\$69,479

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Eckels, Robert	1.00	\$93,980
Eckert, Eric	1.00	\$38,000
Eckhardt, Thomas	1.00	\$24,000
Eddy, Glenda	1.00	\$24,370
Edgar, William	1.00	\$72,000
Edmond, Brian	1.00	\$55,368
Edmondson, Elizabeth	1.00	\$23,077
Edwards, Christine	1.00	\$25,478
Edwards, Jennifer	1.00	\$32,000
Edwards, Sally	1.00	\$26,155
Egan, Michael	1.00	\$36,238
Egbert, Robert	1.00	\$92,000
Ehlers, Abigale	1.00	\$41,802
Einhellig, Frank	1.00	\$127,013
Eisenhauer, Isabel	1.00	\$51,800
Ekhause, Mary	1.00	\$18,000
Ekstam, Keith	1.00	\$65,687
Elder, Paul	1.00	\$43,000
Elders, Vicki	0.83	\$18,170
Ellickson, Mark	1.00	\$63,063
Elliott, Cindy	1.00	\$22,800
Elliott, Joshua	1.00	\$24,314
Elliott, Robert	1.00	\$20,016
Elliott, W	1.00	\$111,215
Ellis, Carol	1.00	\$28,865
Ellis, Christopher	1.00	\$35,552
Ellis, Deborah	1.00	\$30,442
Ellis, Gay	1.00	\$36,993
Ellis, Michael	1.00	\$58,261
Ellison, Margaret	1.00	\$21,223
Ellison, Tyrone	1.00	\$20,296
Elrod, Keri	1.00	\$37,154
Else, Amanda	1.00	\$36,000
Embretson, Scott	1.00	\$33,662
Emeric, Bruce	1.00	\$58,625
Emery, Jeremy	1.00	\$23,568
Engler, Karen	1.00	\$50,390
Englis, Christie	1.00	\$30,844
Englis, Keith	1.00	\$36,027
Ennis, Betty	1.00	\$45,500
Erfling, Dennis	1.00	\$29,500
Erickson, Janet	1.00	\$31,702
Ernce, Keith	1.00	\$79,465
Espy, Brenda	1.00	\$34,496
Essary, Brenda	1.00	\$23,235
Essel, Paul	1.00	\$36,000
Esser, Stacie	1.00	\$29,215
Estes, Rebecca	1.00	\$23,113
Eth, Joe	1.00	\$53,348

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Ettinger, Lawrence	1.00	\$25,104
Evans, Betty	1.00	\$40,976
Evans, Douglas	1.00	\$40,786
Evans, Kelly	1.00	\$29,000
Evans, Kevin	1.00	\$55,228
Evans, Paul	1.00	\$44,153
Evans, Sarah	1.00	\$34,000
Evans, Shurdena	1.00	\$40,580
Evans, Vicki	1.00	\$31,610
Ewer, Judith	1.00	\$22,518
Ewer, Sidney	1.00	\$98,620
Fahey, Elizabeth	1.00	\$57,000
Fairbairn, Candace	0.75	\$38,056
Fallone, Melissa	1.00	\$47,500
Falls, Berlin	1.00	\$28,009
Falls, Karen	1.00	\$28,524
Fanetti, Matthew	1.00	\$52,726
Farha, Nicholas	1.00	\$54,000
Farmer, Kelli	1.00	\$28,875
Farmer, Margery	1.00	\$24,464
Farris, Mary	1.00	\$18,486
Farris, Robin	1.00	\$39,000
Fearing, Cory	1.00	\$36,000
Federman, Elizabeth	1.00	\$56,000
Felker, Janice	1.00	\$23,500
Ferber, Jason	1.00	\$30,499
Ferguson, John	1.00	\$28,000
Ferguson, Michael	1.00	\$42,637
Ferguson, Rachel	1.00	\$54,494
Ferguson, Suzann	1.00	\$38,044
Ferguson, Wendy	1.00	\$73,230
Feyh, Lori	1.00	\$31,712
Fiedler, Scott	1.00	\$60,000
Field, Christopher	1.00	\$77,824
Finch, Ken	1.00	\$28,732
Finch, Kim	1.00	\$50,000
Finch, Martha	1.00	\$55,604
Fischer, Donald	1.00	\$64,408
Fischer, Vicki	1.00	\$22,500
Fisher, Bradley	1.00	\$74,179
Fisher, Marcus	1.00	\$27,116
Fisher, Michael	1.00	\$40,552
Fisk, Steven	1.00	\$27,368
Flanders, Carol	1.00	\$31,173
Flanders, Janelle	1.00	\$35,602
Fletcher, Glenn	1.00	\$33,777
Flores, Tamara	1.00	\$23,500
Flosi, Michael	1.00	\$48,821
Flynn, Jodi	1.00	\$75,000

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Fohn, John	1.00	\$42,825
Follensbee, Billie	1.00	\$57,055
Ford, Aleigha	1.00	\$30,500
Ford, Luke	1.00	\$23,063
Forester, Carol	1.00	\$22,108
Forshee, Bryan	1.00	\$40,000
Foster, Karen	1.00	\$28,045
Foster, Micheal	1.00	\$42,559
Foucart, Stephen	1.00	\$96,000
Foust, Billy	1.00	\$20,228
Fowler, Judith	1.00	\$56,426
Fox, Guy	1.00	\$53,521
Fraczak, Jacek	1.00	\$47,500
Francis, Damon	1.00	\$31,500
Francka, Jacob	1.00	\$35,955
Franklin, Clifford	1.00	\$56,942
Franklin, Jennifer	1.00	\$47,624
Franklin, Keri	1.00	\$46,598
Franklin, Ralph	1.00	\$33,600
Franklin, Rhonda	1.00	\$25,484
Franklin, Thomas	1.00	\$65,427
Frazo, L	1.00	\$35,906
Frederick, Dana	1.00	\$43,640
Frederick, Susan	1.00	\$36,918
Frederick, Teresa	1.00	\$40,356
Freeman, Cynthia	1.00	\$36,000
French, Loretta	1.00	\$24,000
Frietchen, Mark	1.00	\$73,244
Frizell, Michael	1.00	\$57,088
Fuhrman, Ann	1.00	\$39,543
Funderburk, Stacey	1.00	\$52,811
Furtak, Emily	1.00	\$28,152
Galanes, Gloria	1.00	\$79,637
Gale, Crystal	1.00	\$35,982
Gallaway, Julie	1.00	\$45,500
Gallaway, Terrel	1.00	\$66,904
Gallion, Deborah	1.00	\$54,931
Gann, Amy	1.00	\$31,000
Gann, Mark	1.00	\$35,107
Ganson, Josh	1.00	\$27,092
Garbisch, Alisa	1.00	\$46,188
Gardner, Michael	1.00	\$22,505
Garg, Vinay	1.00	\$83,885
Garland, Brett	1.00	\$63,500
Garland, Diana	1.00	\$49,223
Garrad, Richard	1.00	\$64,277
Garrett, Filip	1.00	\$127,827
Garrett, Filip	1.00	\$34,000
Garrison, Linda	1.00	\$67,026

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Gartin, Patrick	1.00	\$72,891
Garton, Edwin	1.00	\$55,000
Gattis, Lyn	1.00	\$47,288
Gebken, Richard	1.00	\$70,405
Gentry, William	1.00	\$22,505
George, Robert	1.00	\$32,670
George, Suzanne	1.00	\$73,361
Gerasimchuk, Nikolay	1.00	\$55,282
Gere, Debbie	1.00	\$57,131
Gerken, Robert	1.00	\$41,837
Gholson, Martha	1.00	\$46,785
Ghosh, Kartik	1.00	\$61,888
Gibe, Sheri	1.00	\$27,350
Gibson, Deana	1.00	\$30,281
Gibson, Hugh	1.00	\$47,721
Gibson, Kathryn	1.00	\$43,161
Gibson, Lisa	1.00	\$41,544
Giedd, Ryan	1.00	\$130,640
Gieselman-Holthaus, Tracie	1.00	\$28,500
Gietzen, Sarah	1.00	\$24,000
Gilbert, Peggy	1.00	\$66,716
Gillam, Kenneth	1.00	\$50,000
Girdley, Robert	1.00	\$27,638
Given, Mark	1.00	\$54,507
Gladden, Monte	1.00	\$39,961
Glaessgen, Tracey	1.00	\$32,107
Gleghorn, Robert	1.00	\$24,000
Glenn, Joseph	1.00	\$34,000
Glenn, Sebrina	1.00	\$40,000
Glynn, Timothy	1.00	\$20,558
Gochenauer, Kristan	1.00	\$30,939
Goddard, Patricia	1.00	\$53,160
Goldade, Lois	1.00	\$28,990
Golden, Mary	1.00	\$40,630
Gomez-Sosa, Gabriela	1.00	\$27,092
Good, William	1.00	\$36,000
Goodale, Deborah	1.00	\$34,618
Goodman, Linda	1.00	\$31,630
Goodwin, Brenda	1.00	\$48,673
Goodwin, David	1.00	\$52,842
Goodwin-Santo, Debra	1.00	\$22,518
Gordon, Annette	1.00	\$75,904
Gordon, Doris	1.00	\$24,002
Gordon, Grayson	1.00	\$46,872
Gordon, Nancy	1.00	\$50,000
Goss, Benjamin	1.00	\$79,987
Gosselink, Carol	1.00	\$53,159
Gouzie, Douglas	1.00	\$54,431
Graham, Alexandra	1.00	\$33,990

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Graham, Christy	1.00	\$37,890
Graham, Gary	1.00	\$30,116
Graham, Phillip	1.00	\$34,010
Grand, Melanie	1.00	\$46,629
Granger, Michele	1.00	\$76,013
Grant, Crystal	1.00	\$20,000
Grant, Rebecca	1.00	\$31,662
Graves, Carolyn	1.00	\$48,500
Gray, Jerry	1.00	\$30,000
Gray, Jessica	1.00	\$19,500
Green, Carol	1.00	\$24,025
Green, Latasha	1.00	\$30,500
Green, Marian	1.00	\$25,742
Green, Murray	1.00	\$30,248
Green, Nora	0.83	\$14,790
Greene, Brian	1.00	\$51,851
Greene, Cory	1.00	\$46,000
Greene, Janice	1.00	\$68,416
Greer, Olen	1.00	\$99,485
Greiner, Douglas	1.00	\$63,852
Gressel, Barbara	1.00	\$25,229
Grevillius, Jeffrey	1.00	\$36,915
Grevillius, Stephanie	1.00	\$42,772
Grider, Jimmie	1.00	\$39,085
Griese, Shelly	1.00	\$20,550
Griffin, Margie	1.00	\$27,160
Griffith, Deborah	1.00	\$22,638
Griffith, Norman	1.00	\$46,952
Grisham, Elizabeth	1.00	\$49,212
Groomer, S	1.00	\$120,000
Grosso, Karen	1.00	\$31,000
Groves, Fred	1.00	\$92,353
Groves, Penni	0.75	\$66,620
Guinn, Kristina	1.00	\$28,080
Guo, Kanghui	1.00	\$69,824
Gupta, Ram	1.00	\$33,821
Gutierrez, Melida	1.00	\$60,113
Guttin, Keith	1.00	\$82,513
Gutzke, David	1.00	\$67,881
Hackeson, Deborah	1.00	\$59,178
Hackeson, Michael	1.00	\$46,000
Hackney, James	1.00	\$79,942
Hackworth, Michel	1.00	\$40,000
Hadley, Timothy	1.00	\$47,211
Hagerman, Barron	1.00	\$46,000
Hagerman, Robyn	1.00	\$48,450
Haggard, Dana	1.00	\$82,080
Haggard, Kelly	1.00	\$109,043
Haguewood, Teresa	1.00	\$37,521

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Hail, Cynthia	1.00	\$68,199
Hail, John	1.00	\$63,335
Hains, Arthur	1.00	\$54,500
Hale, Arnold	1.00	\$37,163
Hale, Carole	1.00	\$30,564
Hall, Beverly	1.00	\$30,335
Hall, Catherine	1.00	\$31,247
Hall, Milly	1.00	\$20,016
Hall, Rowena	1.00	\$19,510
Halliday, Michael	1.00	\$78,764
Hamby, Donald	1.00	\$38,396
Hames, Jennifer	1.00	\$22,505
Hamm, Randall	1.00	\$52,112
Hamman, Bradley	1.00	\$54,636
Hammers, Michael	1.00	\$29,300
Hammerschmidt, Melinda	1.00	\$35,000
Hammond, Michael	1.00	\$43,342
Hamon, Pascal	1.00	\$39,000
Hamwi, Georg	1.00	\$100,000
Haneghan, Lois	1.00	\$25,362
Hankins, Amy	1.00	\$29,876
Hanley, Donna	1.00	\$22,800
Hanley, Rodney	1.00	\$18,616
Hanson, Jon	1.00	\$62,968
Hanson, Kent	1.00	\$34,000
Harders, Michael	1.00	\$94,413
Hardin, Charlotte	1.00	\$69,814
Hardwick, Travis	1.00	\$30,500
Harges, Mary	1.00	\$58,667
Harms, John	1.00	\$70,214
Harper, Sharon	1.00	\$61,469
Harris, Abby	1.00	\$29,203
Harris, Donald	1.00	\$18,676
Harris, Enid	1.00	\$31,852
Harris, Jon	1.00	\$69,116
Harris, Marceda	1.00	\$25,334
Harris, Ted	1.00	\$50,000
Harrison, Rebecca	1.00	\$39,898
Harrison, Russell	1.00	\$18,875
Harsen, Mark	1.00	\$70,322
Harsha, Phillip	1.00	\$127,139
Hart, Charles	1.00	\$27,160
Hart, James	1.00	\$36,225
Hartman, William	1.00	\$48,000
Harvey, Terrill	1.00	\$27,249
Haslam, Darryl	1.00	\$54,353
Hass, Aida	1.00	\$52,972
Hatch, Jerry	1.00	\$54,574
Hatz, Kirsten	1.00	\$33,198

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Hauschildt, Mitchell	1.00	\$48,856
Havel, John	1.00	\$68,931
Hawkins, Rita	1.00	\$51,673
Hawkins, Ross	1.00	\$37,500
Hayes, Frances	1.00	\$27,244
Hayes, Nila	1.00	\$111,128
Haymans, Leonard	1.00	\$26,000
Haynes, Tabitha	1.00	\$40,725
Hays, Brian	1.00	\$45,273
Hays, David	1.00	\$51,545
Heath, Robert	1.00	\$127,754
Heatherly, Janet	1.00	\$22,500
Heaton, Brian	1.00	\$57,719
Hedgpeth, Kent	1.00	\$38,632
Heeszel, Marlys	1.00	\$34,513
Heggen, Nelia	1.00	\$23,500
Hein, Stephanie	1.00	\$66,000
Heinlein, Kurt	1.00	\$60,335
Heitger, Lester	1.00	\$120,000
Hellman, Daniel	1.00	\$45,255
Helton, Caroline	1.00	\$60,610
Helvey, Barbara	1.00	\$47,224
Hendershott, Dennis	1.00	\$23,121
Hendershott, S	1.00	\$37,412
Hendricks, Donovan	1.00	\$52,834
Hendrickson, Courtney	1.00	\$31,500
Hendrickson, Donald	1.00	\$37,309
Henry, Brian	1.00	\$40,244
Henry, Leslie	1.00	\$30,248
Hensley, Ronald	1.00	\$51,391
Hensley, Teresa	1.00	\$28,255
Henson, Pamela	1.00	\$34,468
Herman, Joseph	1.00	\$35,214
Herman, Louise	1.00	\$40,000
Hermans, Charles	1.00	\$92,374
Hernandez, Tamara	1.00	\$26,000
Herndon, Delta	1.00	\$41,008
Herr, Christopher	1.00	\$54,758
Herring, Ann	1.00	\$41,260
Herring, Tara	1.00	\$28,000
Hesse, Holly	1.00	\$64,567
Hetzler, Tona	1.00	\$94,686
Hewitt, Joseph	1.00	\$48,242
Hewitt, Susan	1.00	\$26,000
Heyboer, Jill	1.00	\$51,302
Heywood, John	1.00	\$68,346
Hickey, Dennis	1.00	\$80,000
Hicks, Bryant	1.00	\$70,924
High, Brian	1.00	\$37,000

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
High, Carrie	1.00	\$20,467
Hignite, Michael	1.00	\$89,304
Hill, Julie	1.00	\$36,723
Hill, Patrick	1.00	\$26,715
Hill, Sheryl	1.00	\$18,907
Hill, Susanna	1.00	\$45,500
Hinch, Steven	1.00	\$59,955
Hines, Sandra	1.00	\$45,500
Hinton, Carolyn	1.00	\$18,000
Hipp, Greg	1.00	\$32,240
Hobbs, Brent	1.00	\$28,176
Hobbs, Lora	1.00	\$41,904
Hoff, Nathan	1.00	\$52,000
Hoffmeyer, Joseph	1.00	\$37,795
Hoggard, Heather	1.00	\$36,421
Holcomb, Kazumi	1.00	\$31,000
Holdt, Betty	1.00	\$24,386
Holdt, Don	1.00	\$24,386
Holland, Sharon	1.00	\$24,000
Holley, Catherine	1.00	\$23,504
Holmer, Earl	1.00	\$30,952
Holmer, Nancy	1.00	\$32,037
Holmes, Barbara	1.00	\$45,291
Holmes, David	1.00	\$28,524
Holmes, Dorothy	1.00	\$27,996
Hong, Hye-Jung	1.00	\$40,000
Hood, Karen	1.00	\$38,000
Hoogestraat, Jane	1.00	\$65,041
Hoogeveen, Theresa	1.00	\$25,000
Hook, Sally	1.00	\$31,000
Hooper, Madeleine	1.00	\$90,015
Hoover, Jerry	1.00	\$107,769
Hope, Galen	1.00	\$26,713
Hope, Kathryn	1.00	\$104,873
Hope, Marsha	1.00	\$30,878
Hopper, Tina-Maria	1.00	\$32,792
Horeis, Nancy	1.00	\$25,058
Hornberger, Robert	1.00	\$72,500
Horton, Janice	1.00	\$33,776
Horton, Tara	1.00	\$38,251
Hough, David	1.00	\$93,926
House, Sandra	1.00	\$31,600
Howard, Susanne	1.00	\$35,000
Howell, Marcus	1.00	\$43,357
Hu, Shouchuan	1.00	\$70,721
Huang, Shyang	1.00	\$65,701
Hubbard, Sally	1.00	\$126,926
Huck, Minnette	1.00	\$30,500
Huddleston, Carla	1.00	\$38,500

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Hudson, Danae	1.00	\$55,000
Hudson, Michael	1.00	\$63,720
Hudson, Nancy	1.00	\$28,772
Huelskamp, James	1.00	\$29,396
Huey, Paula	1.00	\$32,096
Huff, Jeffrey	1.00	\$39,386
Huff, Kristina	1.00	\$20,784
Hughes, Joseph	1.00	\$65,464
Hughes, Kevin	1.00	\$47,651
Hughes, Myra	1.00	\$28,000
Hulett, Michelle	1.00	\$37,286
Hulgus, Joseph	1.00	\$55,169
Hummasti, P	1.00	\$67,877
Hunt, Anna	1.00	\$29,495
Hunter, Anne Marie	1.00	\$54,000
Hunter, Jack	1.00	\$68,072
Hurst, Beth	1.00	\$69,821
Hurst, Garth	1.00	\$22,506
Hurt, Timothy	1.00	\$26,569
Hutter, James	1.00	\$59,446
Hyde, William	1.00	\$30,921
Iantria, Linnea	1.00	\$43,000
Ibach, Michael	1.00	\$20,673
Illum, Steve	1.00	\$72,587
Ingram, Suzanne	1.00	\$57,731
Ioannides, Dimitri	1.00	\$71,613
Isackson, Abby	1.00	\$31,526
Jacobs, Phillip	1.00	\$29,276
Jahnke, Tamera	1.00	\$131,657
James, Kathleen	1.00	\$31,605
Jankovic, Aleksandar	1.00	\$48,861
Jay, Jon	1.00	\$16,245
Jayne, Cyndy	1.00	\$27,584
Jecklin, Alissa	1.00	\$28,840
Jenkins, Jay	1.00	\$47,961
Jennings, Mary	1.00	\$61,208
Jennings-Pineda, Joyce	1.00	\$42,623
Jensen, Donald	1.00	\$34,091
Jensen, Jennifer	1.00	\$30,000
Jett, Melissa	1.00	\$33,650
Jett, Mozella	1.00	\$30,423
Johannsen, Caroline	0.75	\$14,858
John, Judith	1.00	\$62,809
Johns, Danny	1.00	\$18,084
Johnson, Andrew	1.00	\$46,260
Johnson, Chalanda	1.00	\$28,046
Johnson, Chandra	1.00	\$38,000
Johnson, Cheryl	1.00	\$58,170
Johnson, David	1.00	\$52,500

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Johnson, David	1.00	\$28,725
Johnson, Glen	1.00	\$41,815
Johnson, Janice	1.00	\$39,253
Johnson, Jeffrey	1.00	\$34,734
Johnson, John	1.00	\$26,000
Johnson, Julie	1.00	\$59,293
Johnson, Laurie	1.00	\$28,524
Johnson, Leah	1.00	\$30,924
Johnson, Lynda	0.80	\$27,428
Johnson, Mark	1.00	\$28,525
Johnson, Richard	1.00	\$92,994
Johnson, Richard	1.00	\$29,008
Johnson, Ruth	1.00	\$45,000
Johnson, Sandra	0.83	\$20,833
Johnson, Susan	0.75	\$28,194
Johnston, Ahren	1.00	\$100,000
Johnston, Jennifer	1.00	\$38,530
Jofifrita, Crystal	1.00	\$32,000
Jolivette, Catherine	1.00	\$48,528
Jolly, Diana	1.00	\$22,500
Jones, Angelina	1.00	\$30,000
Jones, Audrey	1.00	\$30,000
Jones, Barbara	1.00	\$41,948
Jones, Brian	1.00	\$26,134
Jones, Cheryl	1.00	\$45,861
Jones, Donna	1.00	\$47,530
Jones, Grant	1.00	\$24,000
Jones, Jacqueline	1.00	\$24,000
Jones, Jennifer	1.00	\$45,924
Jones, Martin	1.00	\$67,503
Jones, Matthew	1.00	\$31,901
Jones, Nadine	1.00	\$26,409
Jones, Peggy	1.00	\$36,500
Jones, Robert	1.00	\$92,240
Jones, Sandra	1.00	\$25,088
Jones, Shellie	1.00	\$33,623
Jones, Steven	1.00	\$69,644
Jordan, Misty	1.00	\$36,000
Jordan, Robert	1.00	\$50,215
Joseph, Robert	1.00	\$104,000
Joswick, David	1.00	\$65,000
Joyce, Delores	1.00	\$41,368
Joyce, Stacy	1.00	\$45,500
Julian, Ryann	1.00	\$24,000
Jungers, Michael	1.00	\$75,000
Jutla, Rajinder	1.00	\$57,010
Kaatz, James	1.00	\$52,649
Kaatz, Kathryn	1.00	\$19,510
Kaf, Wafaa	1.00	\$71,803

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Kahol, Pawan	1.00	\$102,968
Kaiser, Donn	1.00	\$58,273
Kammerer, Joseph	1.00	\$41,712
Kane, Kevin	1.00	\$36,532
Kane, Thomas	1.00	\$69,021
Kaps, Martin	1.00	\$80,914
Karanikas, Marianne	1.00	\$47,319
Karuppan, Corinne	1.00	\$95,827
Kathcart, Doris	1.00	\$28,706
Katona, Paul	1.00	\$51,063
Kaufman, Daniel	1.00	\$59,278
Kaula, Rajeev	1.00	\$95,816
Kautzman, Jenifer	1.00	\$29,943
Kear, Dennis	1.00	\$131,128
Keene, Amy	1.00	\$24,000
Keeter, Amanda	1.00	\$30,000
Keeth, Jonathan	1.00	\$49,558
Keever, Amanda	1.00	\$24,000
Keith, Nancy	1.00	\$95,485
Keller, Angie	2.00	\$32,000
Keller, Anthony	1.00	\$100,224
Keller, Carl	1.00	\$113,500
Keller, Constance	1.00	\$26,175
Keller, Forrest	1.00	\$36,980
Kelley, Bruce	1.00	\$36,683
Kelly, George	1.00	\$30,016
Keltner, Michael	1.00	\$33,619
Kemp, Paula	1.00	\$88,317
Kennedy, Mary	1.00	\$29,544
Kennedy, Robin	1.00	\$42,566
Kenney, Phyllis	1.00	\$26,656
Kent, John	1.00	\$102,138
Kerley, Christina	1.00	\$43,778
Kettering, Denise	1.00	\$75,418
Keuneke, Mark	1.00	\$21,600
Kick, Elizabeth	1.00	\$24,000
Kielhofner, Robert	1.00	\$81,384
Kile, Carolyn	1.00	\$32,674
Kile, Thomas	1.00	\$46,804
Killingsworth, Chad	1.00	\$51,768
Killion, John	1.00	\$69,756
Kilmer, Shelby	1.00	\$69,460
Kilpatrick, Timothy	1.00	\$78,396
Kim, Kyoungtae	1.00	\$49,644
Kime, Karolyn	1.00	\$40,773
Kincaid, Paul	1.00	\$123,446
Kincaid, Robert	1.00	\$48,596
Kindhart, Richard	1.00	\$65,000
Kindle, Michael	1.00	\$64,208

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
King, Heather	1.00	\$45,400
King, Janis	1.00	\$63,293
Kinghorn, Brent	1.00	\$88,000
Kinser, Leslie	1.00	\$19,033
Kirker, Martha	1.00	\$74,772
Kirkland-Ives, Mitzi	1.00	\$46,000
Klarr, Charles	1.00	\$44,354
Kleeschulte, Melanie	1.00	\$33,136
Klein, Craig	1.00	\$75,000
Kliethermes, Sean	1.00	\$44,606
Kling, Matthew	1.00	\$33,000
Klor, Aaron	1.00	\$37,128
Knackstedt, Konya	1.00	\$25,870
Knapp, Timothy	1.00	\$67,270
Knepper, Charna	1.00	\$39,828
Knight, Jack	1.00	\$73,103
Knight, Julie	1.00	\$20,550
Koo, Pedro	1.00	\$52,637
Kostovic, Cedomir	1.00	\$71,201
Kovacs, Laszlo	1.00	\$70,527
Kuhlmeier, Sylvia	1.00	\$48,000
Kunkel, Allen	1.00	\$105,992
Kunkel, Karl	1.00	\$97,264
Kwon, Sockju	1.00	\$48,000
Kyle, Jerri	1.00	\$34,849
Kyle, Laura	1.00	\$32,336
Lair, Heath	1.00	\$36,711
Laird, Richard	1.00	\$59,997
Lambert, Joshua	1.00	\$52,144
Lambert, Patricia	1.00	\$32,744
Lamouria, Lanya	1.00	\$44,000
Lampe, James	1.00	\$124,508
Lancaster, Dennis	1.00	\$40,027
Land, Andrea	1.00	\$36,000
Landers, Stuart	1.00	\$32,698
Landgraf, Tyler	1.00	\$35,612
Lane, Dinah	1.00	\$30,634
Lane, Thomas	1.00	\$71,160
Langston, Lisa	0.75	\$33,600
Lanois, Jaime	1.00	\$58,486
Lanpher, Larry	1.00	\$30,652
Lanza, Bruce	1.00	\$31,457
LaPreze, Melody	1.00	\$73,240
Larson, Deborah	1.00	\$46,646
Lashley, Stephanie	1.00	\$46,000
Laswell, Kevin	1.00	\$22,273
Lathrop, Betsy	0.83	\$19,781
Lathrop, Jonita	1.00	\$18,000
Lawrence, Idonna	1.00	\$26,030

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Lawson, Jeffrey	1.00	\$24,675
Lay, Marsha	1.00	\$54,235
Leamy, Diane	1.00	\$38,874
Leamy, Jonathan	1.00	\$50,124
Leasure, Stanley	1.00	\$74,546
Lee, Jason	1.00	\$46,699
Lehmann, Timothy	1.00	\$31,166
Leibert, Don	1.00	\$80,000
Leighton, Janet	1.00	\$29,563
Leis, Sherry	1.00	\$50,615
Lester, Sharon	1.00	\$26,827
Letterman, Debbie	1.00	\$33,895
Levesque, Chantal	1.00	\$87,000
Lewing, James	1.00	\$31,545
Lewis, Andrew	1.00	\$89,777
Lewis, Betty	1.00	\$38,126
Lewis, Jacklynn	1.00	\$42,500
Liang, Yating	1.00	\$49,891
Libby, Cynthia	1.00	\$64,551
Lightner, Thomas	1.00	\$43,500
Ligon, Day	1.00	\$50,000
Limp, Carol	1.00	\$24,000
Lin, Shawn	1.00	\$46,715
Lindsay, George	1.00	\$35,384
Lininger, M	1.00	\$24,156
Litchy, Kay	1.00	\$32,941
Little, Sandra	1.00	\$18,000
Little, Robert	1.00	\$51,984
Liu, Dandan	1.00	\$33,128
Liu, Hui	1.00	\$67,829
Llewellyn, John	1.00	\$82,872
Lo, Tsee	1.00	\$19,776
Loge, Jana	1.00	\$61,200
Lokie, Andrew	1.00	\$73,752
Lombilla, Luis	1.00	\$31,974
Long, Paula	1.00	\$19,708
Long, Sharon	1.00	\$40,993
Lopez, Joyce	1.00	\$31,887
Lopinot, Neal	1.00	\$62,589
Lopinot, Sharon	1.00	\$33,843
Love, Patricia	1.00	\$22,500
Lovely, Rehana	1.00	\$52,000
Loving, Janice	1.00	\$55,300
Lowe, Roberta	1.00	\$35,019
Lowery, Steven	1.00	\$27,954
Lowrance, Christi	1.00	\$23,077
Lucas, Daniel	1.00	\$19,008
Lucas, Kimberly	1.00	\$24,813
Lucas, Patricia	1.00	\$38,732

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Luedtke, Dean	1.00	\$45,500
Luellen, Heather	1.00	\$29,985
Luginbill, Kristie	1.00	\$54,218
Lukas, Daniel	0.83	\$14,733
Luke, Amy	1.00	\$33,612
Lunday, Herbert	1.00	\$75,612
Lunden, Shaista	1.00	\$32,000
Lunn, Robert	1.00	\$87,769
Luo, Jun	1.00	\$50,273
Lutz, David	1.00	\$72,791
Lyman, Sean	1.00	\$43,516
Lynn, Christopher	1.00	\$32,044
Mace, Melissa	1.00	\$50,576
Macgregor, Cynthia	1.00	\$68,683
Mackey, Neosha	1.00	\$109,864
Madden, Etta	1.00	\$69,120
Malarkey, Elizabeth	1.00	\$32,748
Malkowski, Brenda	1.00	\$50,353
Maloney, Daniel	1.00	\$25,851
Maloney, Mary	1.00	\$26,500
Manivannan, Kandiah	1.00	\$71,072
Mann, Mary	1.00	\$54,696
Maples, Carol	1.00	\$44,022
Marbut, Concha	1.00	\$36,755
Marchuk, Nikodim	1.00	\$26,500
Marcum, Andrew	1.00	\$36,000
Margavio, Geanie	1.00	\$88,818
Margavio, Thomas	1.00	\$90,181
Marinec, Stephanie	1.00	\$45,000
Mariott, David	1.00	\$30,500
Markin, Jayne	1.00	\$40,337
Marr, Dorothy	1.00	\$29,214
Marsh, Tricia	1.00	\$63,266
Marshall, Greta	1.00	\$20,963
Marshall, Shonna	1.00	\$43,264
Martin, Cuonzo	1.00	\$242,380
Martin, Deborah	1.00	\$26,935
Martin, Derek	1.00	\$31,827
Martin, Jay	1.00	\$39,350
Martin, Jill	1.00	\$39,535
Martin, Judith	1.00	\$47,990
Martin, Richard	1.00	\$67,040
Martin, Robert	1.00	\$46,000
Martindale, Susan	1.00	\$36,393
Martire, Joseph	1.00	\$74,693
Massey, Michael	1.00	\$40,340
Masterson, Gerald	1.00	\$69,431
Masterson, Julie	1.00	\$92,869
Mathew, George	1.00	\$71,140

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Mathis, S	1.00	\$86,710
Matthews, James	1.00	\$38,000
Matthews, Michael	1.00	\$46,438
Matthews, Stephanie	1.00	\$32,500
Matthews, Victor	1.00	\$120,000
Mattocks, Vicki	1.00	\$70,024
Mawhiney, Shannon	0.75	\$31,990
Maxfield, Michael	1.00	\$36,463
Maxfield, Nancy	1.00	\$26,499
Maxfield, Tracey	1.00	\$22,500
May, Diane	1.00	\$51,480
Mayanovic, Robert	1.00	\$71,248
Mayer, Carolyn	1.00	\$30,000
Mayer, Pamela	1.00	\$32,786
Mayers, Debra	1.00	\$39,075
Mayes, Hillary	1.00	\$37,500
Mays, Larry	1.00	\$33,219
Mays, Veronica	1.00	\$38,994
McCallister, Sarah	1.00	\$92,382
McCart, Phillip	1.00	\$53,088
McCarthy, Belinda	1.00	\$214,739
McCarthy, Bernard	1.00	\$106,756
McCarty, Mark	1.00	\$50,673
McClennen, Joan	1.00	\$62,350
McClure, Charles	1.00	\$120,000
McClure, Nancye	1.00	\$40,750
McConnell, Jackie	1.00	\$31,926
McCoy, Theresa	1.00	\$73,610
McCrary, Kenneth	1.00	\$55,351
McCrary, Sue	1.00	\$41,646
McCroskey, Marilyn	1.00	\$81,134
McEowen, Lisa	1.00	\$34,000
McFadden, Robert	1.00	\$20,631
McFall, Catherine	1.00	\$30,326
McFarland, Miko	1.00	\$34,000
McGauley, Larry	1.00	\$39,661
McGee, Emily	1.00	\$46,000
McGinnis, Rachel	1.00	\$53,765
McGownd, Lenord	1.00	\$52,844
McHaney, June	1.00	\$92,000
McIntyre, Stephen	1.00	\$50,156
McKearney, Lana	1.00	\$23,999
McKelvie, Timothy	1.00	\$32,000
McKenzie, GERALYN	1.00	\$56,598
McKinney, Edgar	1.00	\$49,730
McLean, Annice	1.00	\$39,142
McLeane, James	1.00	\$37,665
McManus, Loren	1.00	\$51,714
McManus, Mary	1.00	\$96,000

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
McMeekin, Barbara	1.00	\$48,500
McMeel, Pdraic	1.00	\$70,924
McMeley, Cynthia	1.00	\$36,000
McMellen, John	1.00	\$48,428
McMurtrey, Shannon	1.00	\$38,052
McNay, Leane	1.00	\$45,000
McNeal, Deanna	1.00	\$26,079
McSpadden, Branden	1.00	\$19,356
McSpadden, Matthew	1.00	\$19,600
McTague, Tricia	1.00	\$49,000
Meadows, Brenda	1.00	\$18,000
Meadows, William	1.00	\$51,552
Medforth, Ellen	1.00	\$24,000
Medrano, Arturo	1.00	\$17,992
Meeks, Robin	1.00	\$51,915
Meinert, David	1.00	\$127,128
Meints, Gary	1.00	\$52,434
Mejia, Rosa	1.00	\$60,000
Melton, Janelle	1.00	\$19,881
Melton, Lori	1.00	\$23,688
Mendenhall, Kathy	1.00	\$39,884
Mendez, Samuel	1.00	\$22,259
Meraz, Juan	1.00	\$55,000
Merrell, Donna	1.00	\$59,511
Metzger, Benjamin	1.00	\$32,000
Meyer, Bradley	1.00	\$33,250
Meyer, James	1.00	\$52,507
Meyer, Judith	1.00	\$55,406
Miao, Xin	1.00	\$50,516
Michaelis, Danial	1.00	\$45,000
Michalczyk, Maria	1.00	\$59,047
Michels, Barbara	1.00	\$48,875
Mickus, Kevin	1.00	\$68,061
Milburn, Diana	1.00	\$36,000
Miles, Kyla	1.00	\$27,942
Miller Gartin, Annette	1.00	\$38,000
Miller, Andrea	1.00	\$43,000
Miller, Arden	1.00	\$74,995
Miller, Carol	1.00	\$91,308
Miller, F	1.00	\$60,741
Miller, Harriet	1.00	\$30,563
Miller, Jamie	1.00	\$24,000
Miller, Kandi	1.00	\$18,127
Miller, Kathy	1.00	\$28,017
Miller, Kathy	1.00	\$35,735
Miller, Sandra	1.00	\$32,000
Miller, Shirley	1.00	\$28,118
Miller, Worth	1.00	\$67,939
Milleson, Nyla	1.00	\$141,380

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Mills, Nancy	1.00	\$31,711
Mills, Steve	1.00	\$53,193
Millsap, Tamara	1.00	\$55,430
Milton, Janet	1.00	\$29,040
Mincey, Martha	1.00	\$43,267
Mitchell, Brad	1.00	\$40,384
Mitchell, D	1.00	\$59,568
Mitchell, David	1.00	\$66,646
Mitchell, Donald	1.00	\$18,000
Mitchell, Scott	1.00	\$46,188
Mitchell, Shirley	1.00	\$37,087
Mitra, Mahua	1.00	\$77,390
Mitra, Saibal	1.00	\$63,135
Moad, Diana	1.00	\$23,288
Moats, Kyle	1.00	\$145,128
Moberg, Brandy	1.00	\$33,000
Moentnish, Shirley	1.00	\$35,173
Moll, Janice	1.00	\$26,682
Moncrief, Keith	1.00	\$27,064
Monkres, Lisa	1.00	\$23,970
Monroe, Richard	1.00	\$26,000
Montgomery, Joellyn	1.00	\$23,213
Montgomery, Robert	1.00	\$33,304
Monzella, Harry	1.00	\$19,056
Moore, Charlton	1.00	\$28,196
Moore, Dale	1.00	\$71,828
Moore, David	1.00	\$63,458
Moore, Jennifer	1.00	\$35,100
Moore, Paula	1.00	\$32,698
Moore, Renee	1.00	\$45,126
Moore, Teresa	1.00	\$42,452
Moreno, Donald	1.00	\$26,592
Moreno, Ronald	1.00	\$28,941
Moreno, Sherry	1.00	\$24,740
Morgan, Connie	1.00	\$36,319
Morris, Benjamin	1.00	\$33,250
Morris, Eric	1.00	\$50,800
Morris, Joseph	1.00	\$36,588
Morris, Margaret	1.00	\$26,500
Morris, Matthew	1.00	\$68,274
Morris, Sheilla	1.00	\$32,481
Morriset, Marcia	1.00	\$38,500
Morrison, Kathleen	1.00	\$52,912
Morrissey, Dennis	1.00	\$37,250
Morrissey, Jeff	1.00	\$105,121
Morrissey, Pamela	1.00	\$75,890
Morrissey, Sarah	1.00	\$31,533
Moseman, Gerald	1.00	\$70,677
Moser, Linda	1.00	\$51,330

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Moses, Duane	1.00	\$65,202
Mosier, Robert	1.00	\$22,312
Mosley, Debra	1.00	\$22,500
Mostyn, Andrea	1.00	\$39,751
Mostyn, Kathryn	1.00	\$24,000
Moyer, James	1.00	\$86,700
Mroz, Daniel	1.00	\$26,753
Muchnick, Amy	1.00	\$57,818
Muegge, Frederick	1.00	\$130,666
Mueller, Lahna	0.75	\$27,993
Mullins, Johnnie	1.00	\$46,000
Mullins, Marchalain	1.00	\$49,110
Munnely, Carolynne	1.00	\$28,000
Murphree, S	1.00	\$61,012
Murphy, Jill	1.00	\$40,259
Murphy, Michael	1.00	\$58,919
Murphy, Richard	1.00	\$30,678
Murphy, Valerie	1.00	\$31,767
Murray, Michael	1.00	\$62,582
Murray, Michael	1.00	\$56,948
Murray, Sarah	1.00	\$33,000
Murrell, Frankie	1.00	\$22,500
Mustion, Barbara	1.00	\$31,329
Myers, Karyn	1.00	\$25,245
Myers, Nancy	1.00	\$54,932
Myhan, Kenneth	1.00	\$26,463
Mynhier, Jennifer	1.00	\$47,000
Nagle, John	1.00	\$29,274
Neal, Karen	1.00	\$48,680
Neal, Tina	1.00	\$36,000
Needham, Brad	1.00	\$21,478
Nelsen, Janice	1.00	\$51,861
Nelson, Eric	1.00	\$52,161
Nelson, Vicki	1.00	\$32,758
Nelson, Walt	1.00	\$83,362
Netsell, Ronald	1.00	\$83,159
Netzer, Kelly	1.00	\$19,600
Netzer, Shelley	1.00	\$31,046
Neumann, Richard	1.00	\$36,211
Neuschwander, Nathan	1.00	\$30,284
Newman, Joan	1.00	\$29,652
Newman, Mary	1.00	\$55,790
Newson-Horst, Adele	1.00	\$91,907
Newton, Sean	1.00	\$85,237
Nichols, Elvin	1.00	\$34,000
Nichols, Larry	1.00	\$30,000
Nichols, Linda	1.00	\$34,221
Nickols, Beverly	0.83	\$30,302
Nietzel, Michael	1.00	\$267,372

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Nixon, Sarah	1.00	\$52,247
Norander, Per	1.00	\$40,000
Norander, Stephanie	1.00	\$49,500
Norberg, Steven	1.00	\$20,856
Norgren, Michelle	1.00	\$60,000
Northrip, Donald	1.00	\$55,355
Northrip-Rivera, Angelia	1.00	\$34,810
Norton, Robert	1.00	\$79,695
Novik, Melinda	1.00	\$47,000
Nowak, Rebecca	1.00	\$19,760
Nowell, Y	1.00	\$28,000
Nugent, Pauline	1.00	\$63,244
Nyden, Barbara	1.00	\$38,193
Oatman, David	1.00	\$69,752
O'Connell, Brenda	1.00	\$29,892
Oconnor, Rhonda	1.00	\$29,367
Odell, Allison	1.00	\$38,500
Oden, Debra	1.00	\$102,523
Odneal, Clayton	1.00	\$29,582
Odneal, Marilyn	1.00	\$50,855
Oetting, Kristi	1.00	\$27,502
Oetting, Tara	1.00	\$47,010
Ogletree, Norma	1.00	\$41,916
Oladehin, Akinniran	1.00	\$103,646
Olsen, Reed	1.00	\$77,954
Olson, Deanna	0.75	\$20,665
Olson, Stevan	1.00	\$94,307
Ondetti, Gabriel	1.00	\$51,001
Oneill, Patricia	1.00	\$26,514
Onyango, Benjamin	1.00	\$55,000
Opfer, Barbara	1.00	\$22,800
O'Quinn, Sarah	1.00	\$26,361
Ormsby, Stephanie	1.00	\$38,000
Orr, Richard	1.00	\$19,600
Ortiz, Frank	1.00	\$35,248
Orzek, Ann	1.00	\$56,588
Oswalt, Mary	1.00	\$71,837
Overmyer, Allison	1.00	\$35,000
Owen, Carla	1.00	\$45,500
Owen, Marc	1.00	\$38,115
Owens, Kermit	1.00	\$49,244
Owens, Robert	1.00	\$95,993
Owrey, Savonna	1.00	\$29,651
Pace, Glenn	1.00	\$34,014
Pachlhofer, Kathy	1.00	\$24,058
Paddock, Joel	1.00	\$71,285
Palacios-Valladares, Indira	1.00	\$34,000
Pardue, Mary	1.00	\$51,841
Park, Tae Wan	1.00	\$38,000

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Parker, Cynthia	1.00	\$23,810
Parker, David	1.00	\$40,000
Parker, Richard	1.00	\$102,203
Parker, Samuel	1.00	\$41,738
Parrish, Erin	1.00	\$56,128
Parrott, Neva	1.00	\$43,568
Parsons, James	1.00	\$64,548
Patel, Kant	1.00	\$86,643
Patel, Rishi	1.00	\$62,510
Patterson, Paula	1.00	\$39,505
Patterson, Robert	1.00	\$73,521
Pattison, Matthew	1.00	\$25,108
Patton, Marciann	1.00	\$39,700
Patton, Ricky	1.00	\$28,170
Patton, Tracy	1.00	\$32,176
Pavlick, Laura	1.00	\$50,792
Pavlowsky, Robert	1.00	\$67,407
Paxton, Mark	1.00	\$65,367
Paxton, Miroslaba	1.00	\$23,005
Payne, Keith	1.00	\$111,914
Payne, Richard	1.00	\$43,732
Pearce, Lori	1.00	\$25,722
Pearl, Marie	1.00	\$40,000
Pearman, Cathy	1.00	\$56,231
Pearson, Rebecca	0.83	\$17,742
Pecsok, Karen	1.00	\$22,500
Pedersen, Johnna	1.00	\$48,832
Penkalski, James	1.00	\$62,612
Penn, Barbara	1.00	\$27,975
Penn, Deborah	0.75	\$28,284
Pepe, Holly	1.00	\$31,000
Percival, Michael	1.00	\$46,000
Percy, Jean	1.00	\$28,399
Perez, Carmen	1.00	\$55,000
Perine, Elizabeth	1.00	\$36,366
Perkins, Amy	1.00	\$33,252
Perkins, Gary	1.00	\$40,158
Perkins, Gary	1.00	\$17,992
Perkins, Sarah	1.00	\$64,922
Perry, Dennis	1.00	\$32,843
Perryman, Kristi	1.00	\$51,932
Perryman, Michael	1.00	\$44,568
Pervukhin, Eric	1.00	\$68,223
Peters, Grant	1.00	\$57,818
Peters, Janet	1.00	\$26,000
Petersen, Vickie	0.75	\$26,079
Peterson, Dane	1.00	\$81,907
Peterson, Rachel	1.00	\$30,400
Petr, Jeffrey	1.00	\$46,000

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Pettijohn, James	1.00	\$110,000
Pettijohn, Linda	1.00	\$94,743
Pettus, David	1.00	\$49,339
Pham, Courtney	1.00	\$35,000
Phillips, Gary	1.00	\$37,350
Phillips, Kandra	1.00	\$23,171
Phillips, Raymond	1.00	\$29,229
Philpot, James	1.00	\$111,003
Phipps, Steve	1.00	\$27,651
Piccolo, Diana	1.00	\$50,000
Pickering, Judith	1.00	\$35,567
Piekarski, Margaret	1.00	\$25,000
Piercy, Kevin	1.00	\$67,000
Pierpoint, Sophie	1.00	\$37,012
Pike, Patricia	1.00	\$53,000
Pinegar, Angela	1.00	\$38,430
Pippenger, Ruby	1.00	\$29,500
Pires, Alessandra	1.00	\$44,532
Piston, William	1.00	\$66,149
Plank, Angela	1.00	\$43,939
Plank, Terry	1.00	\$23,350
Plaster, Daniel	1.00	\$25,661
Plymate, Lynda	1.00	\$69,692
Plymate, Thomas	1.00	\$87,403
Plymire, Carol	1.00	\$39,923
Poindexter, Justin	1.00	\$30,500
Poindexter, Teri	1.00	\$31,868
Polm, Michael	1.00	\$27,150
Ponder, Sheila	1.00	\$31,702
Popp, Dana	1.00	\$38,695
Porter, Joshua	0.75	\$28,000
Potochnik, Robert	1.00	\$43,389
Powell, Robin	1.00	\$31,570
Prather, Belva	1.00	\$83,089
Pratt, Harold	1.00	\$55,000
Prescott, John	1.00	\$70,676
Presley, Janice	1.00	\$30,352
Presnell, Raymond	1.00	\$43,000
Preston, Peggy	1.00	\$32,000
Prewitt, Betty	1.00	\$18,000
Prewitt, Victor	1.00	\$36,000
Price, Carolyn	1.00	\$33,420
Price, Melissa	1.00	\$30,000
Priest, Frank	1.00	\$40,075
Pritt, Jody	1.00	\$46,000
Proctor, Edward	1.00	\$45,892
Proctor, Janene	1.00	\$33,000
Proctor, Lisa	1.00	\$69,460
Prosono, Marvin	1.00	\$61,352

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Prussia, Celeste	0.75	\$27,945
Pszczolkowski, Maciej	1.00	\$57,658
Puhalla, Janet	1.00	\$43,000
Pulcini, Bryan	1.00	\$18,815
Pulley, Kathy	1.00	\$95,011
Pulleyking, Micki	1.00	\$42,824
Pulliam, Matthew	1.00	\$26,000
Putman, Mark	1.00	\$47,947
Pybas, Kevin	1.00	\$53,137
Pyle, Connie	1.00	\$54,931
Qiao, Yuhua	1.00	\$58,721
Qiu, Wenping	1.00	\$65,987
Qiu, Xiaomin	1.00	\$49,421
Quebbeman, Robert	1.00	\$69,527
Quick, Amy	1.00	\$41,740
Rabby, Faisal	1.00	\$42,000
Racer, Dana	1.00	\$24,000
Rader, John	1.00	\$76,121
Radier, George	1.00	\$31,000
Ragan, Gay	1.00	\$52,242
Ragan, Kent	1.00	\$131,100
Ragsdale, Chansouk	1.00	\$34,587
Rainwater, Douglas	1.00	\$50,745
Ramsey, Alan	1.00	\$21,500
Randolph, Paul	1.00	\$36,982
Range, Dale	1.00	\$75,821
Rankin, Karen	1.00	\$31,101
Ratcliff, Marcia	1.00	\$30,010
Rawls, Michelle	1.00	\$22,500
Rawson, Jeffery	1.00	\$31,500
Ray, Donna	1.00	\$27,634
Ray, Jack	1.00	\$48,428
Redd, Emmett	1.00	\$70,607
Reed, Jerilyn	1.00	\$40,996
Reed, Jimmie	1.00	\$26,315
Reed, Michael	1.00	\$56,144
Reed, Ryan	1.00	\$30,500
Reed, Timothy	1.00	\$27,397
Reeder, Ottie	1.00	\$38,373
Rees, Christopher	1.00	\$58,449
Rees, Henry	1.00	\$36,000
Reeves, Stacie	1.00	\$20,000
Reichling, Susanna	1.00	\$26,590
Reid, Helen	1.00	\$120,000
Reid, Leslie	1.00	\$80,053
Reimer, Anthony	1.00	\$31,629
Reinis, Austra	1.00	\$51,121
Renner, Glenn	1.00	\$49,593
Rhea, Jason	1.00	\$29,971

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Rhodes, Erika	1.00	\$20,196
Rhodes, Joy	1.00	\$21,080
Rhodes, Norman	1.00	\$21,526
Ribas, Denise	1.00	\$35,884
Richards, Bruce	1.00	\$48,905
Richards, David	1.00	\$71,589
Richards, Sarah	1.00	\$30,500
Richardson, Peter	1.00	\$91,178
Richter, Mark	1.00	\$69,484
Ridinger, Rhonda	1.00	\$81,885
Riedel, Todd	1.00	\$32,500
Riegel, Carl	1.00	\$100,000
Rieves, Angela	1.00	\$38,000
Rimal, Arbindra	1.00	\$64,561
Ringer, Melissa	1.00	\$19,240
Rios, Laura	1.00	\$24,464
Roam, Kimberly	1.00	\$36,000
Robbins, Linda	1.00	\$37,000
Robbins, Lynn	1.00	\$72,434
Roberson, Bruce	1.00	\$22,204
Roberts, Galen	1.00	\$26,204
Roberts, Hillary	1.00	\$33,058
Roberts, Jana	1.00	\$77,027
Roberts, Jenifer	1.00	\$55,000
Robertson, Marilyn	1.00	\$31,610
Robinette, Stephen	1.00	\$82,861
Robinson, Barbara	1.00	\$88,733
Robinson, Christina	1.00	\$62,500
Robison, Holly	1.00	\$26,682
Robison, Jane	1.00	\$54,000
Rockwell, Rae Ann	1.00	\$20,606
Rodgers, David	1.00	\$26,000
Roessler, Lori	1.00	\$32,961
Rogers, Katy	1.00	\$20,363
Rogers, Mark	1.00	\$50,498
Rohlman, Joseph	1.00	\$37,036
Roland, Alan	1.00	\$49,094
Roller, Lynna	1.00	\$29,563
Rollinson, Paul	1.00	\$67,746
Rose, Michelle	1.00	\$32,000
Rosenkoetter, John	1.00	\$59,635
Ross, Jaime	1.00	\$23,655
Rossics, Roger	1.00	\$37,036
Roth, Jay	1.00	\$53,244
Rothschild, Philip	1.00	\$80,699
Rovey, Charles	1.00	\$64,761
Rowe, Nydia	1.00	\$31,578
Rowe, Roberta	1.00	\$31,600
Rowland, Daniel	1.00	\$36,000

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Rowland, Terry	1.00	\$61,700
Roworth, Wroy	0.75	\$36,203
Rozell, Elizabeth	1.00	\$95,214
Rude, Brian	1.00	\$22,138
Ruff-Hensley, Sheryl	1.00	\$31,103
Ruhe, Richard	1.00	\$46,223
Rund, Janice	0.75	\$14,625
Runke, Gayle	1.00	\$49,841
Rushefsky, Mark	1.00	\$76,252
Russell, Kristy	1.00	\$26,134
Russell, Terry	1.00	\$25,985
Ruzicka, Francis	1.00	\$43,542
Ryburn, Karen	1.00	\$35,445
Sahr, Kimberly	1.00	\$30,500
Sailors, Pamela	1.00	\$96,000
Salchow, Jason	1.00	\$50,000
Sallee, Neal	1.00	\$28,841
Sampson, Douglas	1.00	\$84,000
Sampson, Loretta	1.00	\$59,996
Samuelson, Steven	1.00	\$36,000
Sanchez, Vickie	1.00	\$90,000
Sanders, Allen	1.00	\$34,646
Sanders, Courtney	1.00	\$42,700
Sanders, Roddy	1.00	\$24,311
Sanders, Veronica	1.00	\$38,312
Saquer, Jamil	1.00	\$70,252
Sartin, Carl	1.00	\$32,000
Sartorius, Linda	1.00	\$26,428
Satzinger, John	1.00	\$97,801
Sauerbry, Terrence	1.00	\$50,847
Saunders, Georgianna	1.00	\$53,914
Saunders, Rachel	1.00	\$18,084
Savinske, Debra	1.00	\$49,834
Sawchak, Stephen	1.00	\$41,987
Scales, Kathleen	1.00	\$38,000
Scarlet, Freda	1.00	\$37,374
Schaefer, Allen	1.00	\$96,049
Schaefer, Weirong	1.00	\$35,970
Schenk, Jeremy	1.00	\$50,408
Schick, G	1.00	\$110,000
Schiller, Amy	1.00	\$36,000
Schloss, Kathy	1.00	\$33,753
Schmalzbauer, John	1.00	\$71,308
Schmelzle, George	1.00	\$109,366
Schmidt, Elizabeth	1.00	\$54,000
Schmitt, Dennis	1.00	\$184,137
Schoville, Teresa	1.00	\$27,873
Schroeppel, Ann	1.00	\$24,000
Schuldt, Amy	1.00	\$39,650

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Schuldt, Richard	1.00	\$44,725
Schull, Cynthia	1.00	\$54,000
Scott, Barbara	1.00	\$28,712
Scott, Eugene	1.00	\$18,000
Scott, James	1.00	\$76,490
Scott, Kenneth	1.00	\$28,371
Scott, Patrick	1.00	\$65,897
Scott, Robert	1.00	\$124,000
Scott, Susan	1.00	\$31,304
Scroggins, Michael	1.00	\$40,490
Scroggins, Wesley	1.00	\$88,042
Seal, Stephen	1.00	\$62,400
Seale, Joyce	1.00	\$32,092
Seaman, Robert	1.00	\$31,128
Searles, Lisa	1.00	\$33,029
Secca, Phillip	1.00	\$32,978
Seckman, Charlotte	1.00	\$56,000
Sedaghat-Herati, Reza	1.00	\$69,883
Seever, Natalie	1.00	\$49,882
Self, Sharmistha	1.00	\$69,180
Self, William	1.00	\$32,198
Sell, George	1.00	\$110,265
Sellers, Marie	1.00	\$24,000
Sellers, Todd	1.00	\$30,000
Sells, Patrick	1.00	\$36,000
Sexton, Randall	1.00	\$106,056
Shackles, Jennifer	1.00	\$53,165
Shade, Eric	1.00	\$75,635
Shade, Kathryn	1.00	\$36,633
Shah, Kishor	1.00	\$69,243
Shain, Ralph	1.00	\$47,000
Shand-Hawkins, Carolyn	1.00	\$31,594
Sharp, Keith	1.00	\$33,584
Sharpe, Monica	1.00	\$23,337
Sharum, Stephen	1.00	\$28,220
Shattuck, Pauline	1.00	\$23,500
Shawver, Brian	1.00	\$48,998
Shea, Harry	1.00	\$35,904
Sheffield, Eric	1.00	\$56,057
Sherman, Clayton	1.00	\$87,630
Shermer, Aundrayah	1.00	\$52,585
Sherrill, Donna	1.00	\$34,875
Shi, Yili	1.00	\$55,826
Shikles, Craig	1.00	\$33,483
Shipley, Teresa	1.00	\$33,261
Shirley, Angela	1.00	\$40,423
Shirley, Corinne	1.00	\$34,000
Shirley, Deborah	1.00	\$32,301
Shoptaugh, Carol	1.00	\$68,109

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Shoumikhin, Andrei	1.00	\$92,500
Sikes, Karen	1.00	\$23,500
Sikes, Scott	1.00	\$23,362
Sikonski, John	1.00	\$46,065
Siler, Esther	1.00	\$39,479
Sillyman, Wanda	1.00	\$36,893
Silvey, Jessica	1.00	\$23,077
Simmerman, James	1.00	\$40,500
Simmers, Christina	1.00	\$103,897
Simons, Vicki	1.00	\$27,273
Simpson, Donald	1.00	\$104,390
Sims-Giddens, Susan	1.00	\$74,596
Singh, Kashmir	1.00	\$30,000
Singleton, Dorothy	1.00	\$29,104
Sissel, Justin	1.00	\$32,448
Siweck, Julieanne	1.00	\$22,500
Skalicky, Michele	1.00	\$32,759
Skeeters, Priscilla	1.00	\$28,865
Skinner, Kevin	1.00	\$37,036
Skinner, Sophia	1.00	\$32,689
Slane, William	1.00	\$36,000
Slattery, Dianne	1.00	\$84,000
Slattery, Kerry	1.00	\$80,000
Slavens, Gloria	1.00	\$30,274
Slothower, Judith	1.00	\$28,000
Smart, Clifton	1.00	\$134,950
Smith, Anthony	1.00	\$21,563
Smith, Danielle	1.00	\$28,000
Smith, Deanna	1.00	\$30,200
Smith, Donald	0.75	\$31,578
Smith, Joshua	1.00	\$50,000
Smith, Lloyd	1.00	\$100,000
Smith, Nathaniel	1.00	\$40,000
Smith, Sarah	1.00	\$82,144
Smith, William	1.00	\$23,417
Snider, Janet	1.00	\$32,285
Snider, Stephen	1.00	\$62,209
Snider, William	1.00	\$34,552
Snipes, Elizabeth	1.00	\$43,000
Snodgrass, Burnie	1.00	\$88,248
Sobel, Elizabeth	1.00	\$47,410
Soule, Beverly	1.00	\$25,299
Sowards, Rachel	1.00	\$18,019
Sowers, Jacob	1.00	\$48,000
Soyez-Miller, Clyde	1.00	\$41,128
Spalding, Roger	1.00	\$54,401
Speer, Robert	1.00	\$45,000
Spinabella, Julie	1.00	\$26,132
Spisak, Arthur	1.00	\$96,000

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Squibb, Amie	1.00	\$48,000
Stacy, Peggy	1.00	\$24,000
Stadler, Craig	1.00	\$40,252
Stadler, Denise	1.00	\$25,881
Staeger, Roy	1.00	\$22,505
Staeger-Wilson, Katheryne	1.00	\$46,500
Stafford, Gary	1.00	\$32,506
Stafford, Neal	1.00	\$28,653
Stafford, Teresa	1.00	\$22,311
Stagner, Kimberly	1.00	\$32,962
Stanley, Marianne	1.00	\$50,489
Stanojevic, Vera	1.00	\$75,846
Stanton, Shannon	1.00	\$32,109
Starr, Cathy	1.00	\$55,000
Starr, Cory	1.00	\$29,218
Stearman, Chad	1.00	\$48,288
Steck, Jack	1.00	\$61,509
Steele, Bret	1.00	\$50,000
Steele, Teresa	1.00	\$38,695
Steele, William	1.00	\$27,244
Stefka, Joyce	1.00	\$31,947
Steiert, John	1.00	\$65,199
Steinle, Erich	1.00	\$52,429
Steinshouer, Linda	1.00	\$20,737
Stephens, Linda	1.00	\$53,110
Stephens, Tony	1.00	\$19,776
Stevens, Carol	1.00	\$24,000
Stevens, Darcy	0.75	\$38,964
Stewart, Brenda	1.00	\$23,757
Stewart, Byron	1.00	\$66,855
Stewart, Gary	1.00	\$72,403
Stewart, Joseph	1.00	\$33,742
Stewart, Marjorie	1.00	\$38,060
Stewart, Misty	1.00	\$22,800
Stewart, Tammy	1.00	\$36,313
Stipp, Timothy	1.00	\$38,073
Stock, Carla	1.00	\$24,000
Stokes, Melissa	1.00	\$90,924
Stone, Lorene	1.00	\$99,105
Stoner, James	1.00	\$95,605
Stopczynski, Stacey	1.00	\$30,406
Storochuk, Allison	1.00	\$46,526
Stout, Michael	1.00	\$48,001
Stout, Randy	1.00	\$25,673
Stout, Tracy	1.00	\$41,400
Stovall, Richard	1.00	\$36,000
Stowe, Michael	1.00	\$38,313
Stranghoener, Michael	1.00	\$24,521
Street, Lisa	1.00	\$49,000

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Street, Lori	1.00	\$36,543
Strickland, Dianne	1.00	\$104,000
Strider, Jeffrey	1.00	\$38,000
Stringam, Jean	1.00	\$50,198
Strong, Elizabeth	1.00	\$45,553
Strong, Joe	1.00	\$44,765
Strong, John	1.00	\$59,835
Strong, Shawn	1.00	\$105,808
Stubblefield, Carly	1.00	\$56,366
Stublefield, Matthew	1.00	\$36,000
Stuppy, Joshua	1.00	\$61,950
Su, Shujun	1.00	\$60,404
Su, Wei-Han	1.00	\$51,942
Su, Yingcai	1.00	\$69,384
Sudholt, Janet	1.00	\$23,216
Sullam, Steven	1.00	\$40,548
Sullivan, John	1.00	\$23,288
Sullivan, Maxine	1.00	\$24,000
Summers, Anne	1.00	\$61,033
Sun, Linda	1.00	\$32,000
Sun, Xingping	1.00	\$69,750
Sunnenberg, Kathleen	1.00	\$41,166
Surface, Janet	1.00	\$28,726
Sutliff, Kristene	1.00	\$71,212
Sutton, Tami	1.00	\$47,939
Sutton, Victoria	1.00	\$37,922
Swearingen, Andrew	1.00	\$36,005
Swearingen, Rebecca	1.00	\$83,200
Swift, Donald	1.00	\$33,250
Swift, Kevin	1.00	\$49,000
Swigert, Dwayne	1.00	\$29,353
Swingle, Altonia	1.00	\$47,719
Switzer, Jeffrey	1.00	\$37,144
Syler, Christopher	1.00	\$22,638
Talley, Stephen	1.00	\$41,809
Tang, Liejun	1.00	\$30,000
Tassin, Kerri	1.00	\$37,863
Tate, Maurice	0.75	\$36,000
Taylor, Darren	1.00	\$38,302
Taylor, James	1.00	\$67,785
Taylor, Ramona	1.00	\$19,013
Taylor, Rogers	1.00	\$30,000
Templeman, Maureen	1.00	\$31,363
Templeton, Kelly	1.00	\$40,623
Templeton, Martha	0.75	\$16,071
Terry, Jane	1.00	\$23,925
Test, Joan	1.00	\$56,953
Teye-Mensah, Randy	1.00	\$30,879
Tharp, Billy	1.00	\$24,980

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Thieman, Cynthia	1.00	\$32,000
Thomas, Ashley	1.00	\$35,500
Thomas, Brent	1.00	\$50,322
Thomas, Davey	1.00	\$28,631
Thomas, Diann	1.00	\$39,133
Thomas, Jean	0.75	\$19,736
Thomas, Joshua	1.00	\$22,500
Thomas, Kent	1.00	\$131,366
Thomas, Steven	1.00	\$88,399
Thomas, William	1.00	\$68,010
Thompson, Dian	1.00	\$33,479
Thompson, Jolene	1.00	\$37,991
Thompson, Mark	1.00	\$30,331
Thompson, Rebecca	1.00	\$31,000
Thompson, Wade	1.00	\$97,000
Thurman, Robert	1.00	\$20,179
Tibbs, Bart	1.00	\$45,638
Timson, Benjamin	1.00	\$69,276
Tindle, Tammy	1.00	\$44,302
Tinney, Robert	1.00	\$43,226
Tinsley, Joycelyn	1.00	\$62,136
Tinsley, Tonia	1.00	\$33,297
Titus, Christy	0.75	\$17,137
Tolleson, Melissa	0.75	\$16,875
Tomasi, Thomas	1.00	\$97,760
Torres, Jessica	1.00	\$31,000
Toste, Anthony	1.00	\$67,429
Toth, Mary	0.75	\$37,593
Totten, Linda	1.00	\$31,354
Towell, Thomas	1.00	\$37,774
Townsend, Steven	1.00	\$28,170
Trammell, Emily	1.00	\$28,360
Travis, Brooks	1.00	\$36,000
Trewatha, Pamela	1.00	\$64,603
Trick, Abel	1.00	\$40,333
Trotter, Alisa	1.00	\$39,501
Trotter, Erin	1.00	\$18,626
Troyke, Bruce	0.83	\$30,218
Trussell, Jaimie	1.00	\$55,403
Tucker, Catherine	1.00	\$24,000
Turek, Stephanie	1.00	\$46,000
Turk, Scott	1.00	\$46,000
Turner, John	1.00	\$38,918
Turner, Pamela	1.00	\$33,326
Turner, Steve	1.00	\$18,214
Turner, Steven	1.00	\$22,639
Turner, Valerie	1.00	\$38,044
Turpin, Barbara	1.00	\$33,153
Tuttle, Martha	1.00	\$40,342

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Twigger, Dianne	1.00	\$32,000
Tyree, Dan	1.00	\$51,904
Uffmann, Richard	1.00	\$44,771
Umfleet, Jacquelyn	1.00	\$30,000
Underhill, Nancy	1.00	\$24,935
Underwood, Stacey	1.00	\$22,475
Utke, Sondra	1.00	\$38,306
Utley, Rose	1.00	\$61,304
Van Eck, Cordell	1.00	\$46,523
Van Huis, Robin	0.83	\$18,616
Van Someren, Thomas	1.00	\$57,332
Vance, Helen	1.00	\$23,177
Vandergrift, Ralph	1.00	\$32,641
Vanderhoof, Glenna	1.00	\$36,794
Vangorden, Todd	1.00	\$38,122
Vanlanduyt, Cathryn	1.00	\$36,364
Varner, Jerry	1.00	\$47,107
Varney, June	1.00	\$30,888
Vasquez, Yeni	1.00	\$29,600
Vaughan, David	1.00	\$65,608
Vaught, Linda	0.75	\$40,331
Vause, Carrie	1.00	\$54,000
Veach, Jerry	1.00	\$31,000
Vess, Lora	1.00	\$48,000
Viau, Robroy	1.00	\$36,530
Vick, Crystal	1.00	\$20,625
Viets, Paul	1.00	\$34,135
Visio, Michelle	1.00	\$52,979
Vokolek, Dennis	1.00	\$77,904
Vollmar, Kenneth	1.00	\$73,084
Vonderheide, Margaret	1.00	\$31,356
Vu, Duat	1.00	\$47,919
Wade, Lori	1.00	\$20,000
Wagner, William	1.00	\$56,664
Wait, D	1.00	\$58,751
Walcott, Leah	1.00	\$20,289
Walker, Bethany	1.00	\$58,000
Walker, Clara	1.00	\$25,747
Walker, Elizabeth	1.00	\$49,776
Walker, Grady	1.00	\$25,481
Walker, Jennifer	1.00	\$28,270
Walker, Myrna	0.75	\$37,118
Walker, Tammy	1.00	\$23,025
Walker, Tom	1.00	\$23,472
Walker, William	1.00	\$42,724
Walker-Pacheco, Suzanne	1.00	\$54,749
Wall, Earl	1.00	\$29,500
Wall, John	1.00	\$51,024
Wallace, Darin	1.00	\$36,000

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Wallace, Randall	1.00	\$54,392
Wallentine, Scott	1.00	\$87,338
Walsh, Patricia	1.00	\$48,000
Walstrand, Gwen	1.00	\$51,930
Walters, Bradley	1.00	\$46,000
Walters, Heather	1.00	\$35,770
Walzer, Nina	1.00	\$33,864
Wanekaya, Adam	1.00	\$48,345
Wang, Jianjie	1.00	\$51,000
Wang, Weiyang	1.00	\$53,452
Wang, Yang	1.00	\$72,869
Wang, Ye	1.00	\$54,000
Ward, Dennis	1.00	\$28,908
Ward, Rebecca	1.00	\$35,111
Ward, Sandra	1.00	\$27,091
Ward, V	1.00	\$42,340
Wardell, Mary	1.00	\$124,374
Warnow, Cynthia	1.00	\$27,820
Washington, Johnny	1.00	\$78,623
Waters, Brenda	1.00	\$29,639
Watkins, Doris	1.00	\$30,582
Watson, Robert	1.00	\$65,363
Watts Belser, Julia	1.00	\$45,000
Watts, Danial	1.00	\$32,960
Waugh, Douglas	1.00	\$52,125
Weathermon, Danny	1.00	\$24,623
Weatherwax, Beverly	1.00	\$43,360
Weaver, Brian	1.00	\$49,680
Weaver, Margaret	1.00	\$61,547
Weaver, Marissa	1.00	\$42,905
Webb, Gary	1.00	\$60,000
Webb, Guy	1.00	\$75,733
Webb, Krista	1.00	\$36,000
Webb, Michael	1.00	\$37,744
Webb, Patricia	1.00	\$50,557
Webb, Susan	1.00	\$44,691
Weber, Andrea	1.00	\$33,744
Weber, Donald	1.00	\$32,000
Wedenoja, William	1.00	\$74,435
Wegner, Scott	1.00	\$72,492
Weir, Cathie	1.00	\$39,068
Welch, Granvill	1.00	\$18,742
Welch, James	1.00	\$36,232
Wells, Gary	1.00	\$26,000
West, Bruce	1.00	\$68,929
Weter, Jennifer	1.00	\$32,367
Wheeler, Jack	1.00	\$33,861
Whipple, Tanya	1.00	\$40,144
Whisenant, Brenda	1.00	\$41,396

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Whisenhunt, Brooke	1.00	\$54,502
Whitaker, Camryn	1.00	\$56,627
Whitaker, Robert	1.00	\$75,084
White, David	1.00	\$40,683
White, Donald	1.00	\$49,054
White, Kevin	1.00	\$36,411
White, Letitia	1.00	\$60,716
White, Renee	1.00	\$51,667
White, Timothy	1.00	\$54,131
Whitesell, Cheryl	1.00	\$33,040
Whitson, Sherry	0.75	\$30,014
Whittington, Kirk	1.00	\$26,494
Wickham, Cameron	1.00	\$69,256
Wicks, Janet	1.00	\$28,658
Wiechert, Raegan	1.00	\$32,701
Wiedemann, Paula	1.00	\$42,724
Wienberg, Darren	1.00	\$50,000
Wiggin, Sarah	1.00	\$47,000
Wiggins, Jon	1.00	\$68,495
Wilcox, Joretta	0.75	\$37,481
Wiley, Tammy	1.00	\$100,072
Wilhelm, Paula	1.00	\$54,973
Wilker, Karl	1.00	\$71,015
Wilkins, Sandra	1.00	\$29,823
Willde, Karen	1.00	\$19,732
Willenbrink, Robert	1.00	\$104,000
Williams, April	1.00	\$36,190
Williams, Deborah	1.00	\$24,000
Williams, Dixie	1.00	\$38,000
Williams, John	1.00	\$127,610
Williams, Joseph	1.00	\$33,000
Williams, Julia	1.00	\$23,500
Williams, Kenneth	1.00	\$36,782
Williams, Kent	1.00	\$45,954
Williams, Sarah	1.00	\$38,000
Williamson, Elizabeth	1.00	\$84,000
Williamson, Monica	1.00	\$30,238
Willingham, Susan	1.00	\$23,812
Willis, Steven	1.00	\$52,130
Wills, C.	1.00	\$70,506
Willson, Douglas	1.00	\$63,594
Wilson, Brenda	1.00	\$18,626
Wilson, Crystal	1.00	\$24,727
Wilson, Daniel	1.00	\$61,141
Wilson, Kevin	0.75	\$21,260
Wilson, Linda	1.00	\$33,871
Wilson, Matthew	1.00	\$37,750
Wilson, Tiffany	1.00	\$60,000
Winchester, Lindsay	1.00	\$35,000

**Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget**

Name	FTE Pct	Budgeted Salary Amount
Winkler, Danny	1.00	\$53,536
Winstead, Cynthia	1.00	\$57,736
Wisdom, Barry	1.00	\$120,000
Witkowski, Colette	1.00	\$59,348
Witte, Hugh	1.00	\$107,625
Wittorff-Sandgren, Dorothy	1.00	\$107,625
Wolf, Donald	1.00	\$26,493
Wolfe, Debra	1.00	\$20,296
Wollard, Richard	1.00	\$26,273
Wollard, Rick	1.00	\$22,638
Wood, Gina	1.00	\$38,000
Wood, Kelly	1.00	\$84,000
Wood, Mary	1.00	\$45,822
Wood, Michael	1.00	\$45,268
Woodard, Rebecca	1.00	\$62,657
Woodberry, Steve	1.00	\$69,116
Wooden, Shannon	1.00	\$48,000
Wray, Melinda	1.00	\$31,821
Wright, Andrew	1.00	\$86,000
Wright, James	1.00	\$25,971
Wright, Joseph	1.00	\$29,468
Wright, Julie	1.00	\$31,006
Wright, Matthew	1.00	\$50,000
Wright, Thomas	1.00	\$27,549
Wrinkle, Cheryl	1.00	\$53,238
Wu, Shuo-Sheng	1.00	\$42,500
Wubbena, Julie	0.75	\$28,000
Wynn, Gerald	1.00	\$45,733
Wyrick, Russell	1.00	\$47,242
Wyrick, Thomas	1.00	\$79,841
Xu, Rebecca	1.00	\$50,710
Yan, Hao	1.00	\$34,000
Yang, Evan	1.00	\$18,408
Yarberry, Vonda	1.00	\$67,715
Yarckow, Patricia	1.00	\$23,500
Yarckow-Brown, Ivy	1.00	\$36,442
Yates, Kyle	1.00	\$45,852
Yin, Hongjun	1.00	\$26,916
Young, Adena	1.00	\$48,000
Young, Darren	1.00	\$38,626
Younger, Arthur	1.00	\$58,631
Younger, Vickie	1.00	\$70,568
Yurchak, David	1.00	\$52,348
Zacha, Patrick	1.00	\$59,815
Zalewska-Duszek, Iwona	1.00	\$40,500
Zay-Russell, Vickie	1.00	\$20,200
Zhang, Ying	1.00	\$107,625
Zheng, Songfeng	1.00	\$50,000
Zimmerman, Scott	1.00	\$58,103

Missouri State University
Fiscal Year 2011
Faculty - Staff Salaries Budget

Name	FTE Pct	Budgeted Salary Amount
Zordell-Reed, Marina	1.00	\$45,128
	2147.62	\$100,893,558