



**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**FY17 OPERATING  
BUDGET**

*YEAR ENDING JUNE 30, 2017*



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**MISSOURI STATE UNIVERSITY**

FINANCE NO.  
Request for FY17 Internal Operating Budget

The following resolution was moved by \_\_\_\_\_

and seconded by \_\_\_\_\_.

BE IT RESOLVED by the Board of Governors for Missouri State University that the Internal Operating Budget for the year ending June 30, 2017, consisting of \$187,165,091 in budgeted operating revenues, \$97,438,746 in budgeted non-operating revenues, \$265,823,285 in budgeted expenses, \$(18,105,333) in budgeted transfers and \$960,753 in budgeted non-recurring allocations be adopted and administered through the following funds:

	<b>Budgeted Operating Revenues*</b>	<b>Budgeted Non- Operating Revenues</b>	<b>Budgeted Expenses</b>	<b>Budgeted Transfers</b>	<b>Increase (Decrease) in Net Position (including non-recurring allocations)</b>	<b>Non-recurring Allocations</b>	<b>Increase (Decrease) in Net Position (excluding non-recurring allocations)</b>
<b>Springfield Campus</b>							
Operating Fund	\$ 108,741,065	\$ 83,528,193	\$ 188,537,038	\$ (4,692,133)	\$ (959,913)	\$ 960,753	\$ 840
Total Designated Funds	18,354,994	2,500,569	20,208,860	(386,821)	\$ 259,882	-	\$ 259,882
Total Auxiliary System Fund	54,959,029	5,035,635	45,760,341	(12,914,674)	\$ 1,319,649	-	\$ 1,319,649
<b>Total Springfield Campus</b>	<b>182,055,088</b>	<b>91,064,397</b>	<b>254,506,239</b>	<b>(17,993,628)</b>	<b>619,618</b>	<b>960,753</b>	<b>1,580,371</b>
<b>West Plains Campus</b>							
Operating Fund	4,314,830	5,884,199	10,295,305	98,562	2,286	-	2,286
Total Designated Funds	-	485,000	484,961	-	39	-	39
Total Auxiliary System Fund	795,173	5,150	545,780	(210,267)	44,276	-	44,276
<b>Total West Plains Campus</b>	<b>5,110,003</b>	<b>6,374,349</b>	<b>11,326,046</b>	<b>(111,705)</b>	<b>46,601</b>	<b>-</b>	<b>46,601</b>
<b>Total Budget</b>	<b>\$ 187,165,091</b>	<b>\$ 97,438,746</b>	<b>\$ 265,832,285</b>	<b>\$ (18,105,333)</b>	<b>\$ 666,219</b>	<b>\$ 960,753</b>	<b>\$ 1,626,972</b>

\*Budgeted Operating Revenues are net of \$23,372,441 of Scholarships.

\_\_\_\_\_  
Peter Hofherr  
Chair of the Board

Passed at Meeting of  
June 10, 2016

\_\_\_\_\_  
John W. McAlear  
Secretary

Comments: The FY17 Internal Operating Budget does not include the following: operating fund carryforward balances, other enrollment fees and supplemental course fee revenues and associated dedicated expenses; all grant related revenues and associated dedicated expenses including Pell Grants; and any other similar dedicated revenues and expenses for self-supporting ventures.





**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**INTERNAL  
OPERATING  
BUDGET**

***YEAR ENDING JUNE 30, 2017***

Missouri State University  
 Operating Budget Summary  
 All Funds  
 For the Year Ending June 30, 2017

	Operating Funds	Designated Funds	Auxiliary Funds	Total Springfield
<b>Operating Revenue</b>				
Tuition and fees	\$ 130,219,286.50	\$7,325,621.00	\$ 11,909,544.00	\$ 149,454,451.50
Scholarships and fellowships	(23,372,440.89)	(247,053.00)	(4,993,440.00)	(28,612,933.89)
Grants and contracts	150,000.00	1,084,000.00	-	1,234,000.00
Sales and services of educational services	152,767.00	10,002,325.60	-	10,155,092.60
Sales and services - auxiliaries	-	-	47,420,533.00	47,420,533.00
Other revenues	1,591,452.00	190,100.00	622,392.00	2,403,944.00
<b>Total Operating Revenue</b>	<u>108,741,064.61</u>	<u>18,354,993.60</u>	<u>54,959,029.00</u>	<u>182,055,087.21</u>
<b>Operating Expenses</b>				
Faculty and Staff Salaries	104,802,428.86	7,499,891.99	14,394,900.57	126,697,221.42
Part-time help	949,310.27	651,034.00	734,231.00	2,334,575.27
Student help	1,786,543.35	717,145.00	2,530,529.00	5,034,217.35
Overtime	137,041.80	18,080.00	129,411.00	284,532.80
Graduate Assistants	3,868,471.00	193,229.00	471,514.00	4,533,214.00
Other personnel	6,741,366.42	1,579,488.00	3,865,685.00	12,186,539.42
Benefits	39,711,563.72	2,568,074.82	4,936,520.21	47,216,158.75
Utilities	4,943,100.00	354,312.00	2,660,606.00	7,958,018.00
Capital outlay	3,235,850.37	401,520.00	601,066.00	4,238,436.37
Travel	1,664,951.89	160,300.00	1,837,410.00	3,662,661.89
Supplies and services	16,545,123.19	3,810,993.87	14,986,631.00	35,342,748.06
Other	9,605,153.23	3,834,279.40	2,097,522.00	15,536,954.63
Bad debt expense	1,287,500.00	-	380,000.00	1,667,500.00
Supplies and services	32,338,578.68	8,207,093.27	19,902,629.00	60,448,300.95
<b>Total Operating Expenses</b>	<u>188,537,037.68</u>	<u>20,208,860.08</u>	<u>45,760,340.78</u>	<u>254,506,238.54</u>
<b>Operating Income (Loss)</b>	<u>(79,795,973.07)</u>	<u>(1,853,866.48)</u>	<u>9,198,688.22</u>	<u>(72,451,151.33)</u>
<b>Other Non-operating Revenues (Expenses)</b>				
State appropriations (less 3%)	81,717,393.00	891,281.00	-	82,608,674.00
Gifts	580,000.00	1,603,603.83	5,027,135.00	7,210,738.83
Investment income	1,200,800.00	5,684.00	8,500.00	1,214,984.00
Other non-operating revenue (expense)	30,000.00	-	-	30,000.00
Debt Service Transfers	(1,498,927.76)	(2,105,450.56)	(11,922,159.28)	(15,526,537.60)
Operating Transfers, net	(3,193,205.00)	1,718,629.67	(992,515.00)	(2,467,090.33)
<b>Net Non-operating Revenues</b>	<u>78,836,060.24</u>	<u>2,113,747.94</u>	<u>(7,879,039.28)</u>	<u>73,070,768.90</u>
<b>Increase (Decrease) in Net Position including non-recurring</b>	<u>(959,912.83)</u>	<u>259,881.46</u>	<u>1,319,648.94</u>	<u>619,617.57</u>
<b>Non-Recurring Allocations included in FY17 Budget</b>	<u>960,753.00</u>	<u>-</u>	<u>-</u>	<u>960,753.00</u>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 840.17</u>	<u>\$ 259,881.46</u>	<u>\$ 1,319,648.94</u>	<u>\$ 1,580,370.57</u>



<u>West Plains</u>	<u>FY17</u>	<u>FY16</u>	<u>Change</u>	
\$ 4,708,439.00	\$ 154,162,890.50	\$148,522,211.87	\$ 5,640,678.63	<b>Operating Revenue</b>
(498,856.00)	(29,111,789.89)	(27,931,291.89)	(1,180,498.00)	Tuition and fees
-	1,234,000.00	1,357,000.00	(123,000.00)	Scholarships and fellowships
141,000.00	10,296,092.60	10,506,393.00	(210,300.40)	Grants and contracts
709,841.00	48,130,374.00	47,056,427.00	1,073,947.00	Sales and services of educational services
49,579.00	2,453,523.00	2,346,846.00	106,677.00	Sales and services - auxiliaries
<u>5,110,003.00</u>	<u>187,165,090.21</u>	<u>181,857,585.98</u>	<u>5,307,504.23</u>	Other revenues
				<b>Total Operating Revenue</b>
6,484,960.40	133,182,181.82	127,979,453.72	5,202,728.10	<b>Operating Expenses</b>
334,950.00	2,669,525.27	2,776,769.27	(107,244.00)	Faculty and Staff Salaries
161,561.00	5,195,778.35	4,921,874.35	273,904.00	Part-time help
4,541.00	289,073.80	300,582.00	(11,508.20)	Student help
-	4,533,214.00	4,509,380.00	23,834.00	Overtime
501,052.00	12,687,591.42	12,508,605.62	178,985.80	Graduate Assistants
2,098,436.24	49,314,594.99	47,717,716.39	1,596,878.60	Other personnel
338,984.00	8,297,002.00	7,864,389.00	432,613.00	Benefits
75,915.00	4,314,351.37	4,467,651.89	(153,300.52)	Utilities
138,294.00	3,800,955.89	3,973,576.69	(172,620.80)	Capital outlay
892,380.80	36,235,128.86	34,034,425.52	2,200,703.34	Travel
766,024.00	16,302,978.63	15,610,035.87	692,942.76	Supplies and services
30,000.00	1,697,500.00	1,660,000.00	37,500.00	Other
1,902,613.80	62,350,914.75	59,745,689.97	2,605,224.78	Bad debt expense
11,326,046.44	265,832,284.98	255,815,854.70	10,016,430.28	Supplies and services
(6,216,043.44)	(78,667,194.77)	(73,958,268.72)	(4,708,926.05)	<b>Total Operating Expenses</b>
				<b>Operating Income (Loss)</b>
6,294,199.00	88,902,873.00	85,192,135.00	3,710,738.00	<b>Other Non-operating Revenues (Expenses)</b>
45,000.00	7,255,738.83	7,049,469.00	206,269.83	State appropriations (less 3%)
35,150.00	1,250,134.00	1,250,134.00	-	Gifts
-	30,000.00	30,000.00	-	Investment income
(111,704.29)	(15,638,241.89)	(15,059,773.40)	(578,468.49)	Other non-operating revenue (expense)
-	(2,467,090.33)	(2,672,789.00)	205,698.67	Debt Service Transfers
6,262,644.71	79,333,413.61	75,789,175.60	3,544,238.01	Operating Transfers, net
46,601.27	666,218.84	1,830,906.88	(1,164,688.04)	<b>Net Non-operating Revenues</b>
-	960,753.00	736,614.00	224,139.00	<b>Increase (Decrease) in Net Position including non-recurring</b>
				<b>Non-Recurring Allocations included in FY17 Budget</b>
\$ 46,601.27	\$ 1,626,971.84	\$ 2,567,520.88	\$ (940,549.04)	<b>Increase (Decrease) in Net Position excluding non-recurring</b>





**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**OPERATING  
FUND**

***YEAR ENDING JUNE 30, 2017***



Missouri State University  
Operating Budget  
Operating Funds  
For the Year Ending June 30, 2017

	FY17	FY16	Change
<b>Operating Revenue</b>			
Tuition and fees	\$ 130,219,286.50	\$ 126,227,868.50	\$ 3,991,418.00
Scholarships and fellowships	(23,372,440.89)	(22,386,693.89)	(985,747.00)
Grants and contracts	150,000.00	150,000.00	-
Sales and services of educational services	152,767.00	152,767.00	-
Sales and services - auxiliaries	-	-	-
Other revenues	1,591,452.00	1,532,875.00	58,577.00
<b>Total Operating Revenue</b>	<u>108,741,064.61</u>	<u>105,676,816.61</u>	<u>3,064,248.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	104,802,428.86	101,346,615.44	3,455,813.42
Part-time help	949,310.27	1,078,926.27	(129,616.00)
Student help	1,786,543.35	1,779,562.35	6,981.00
Overtime	137,041.80	136,630.00	411.80
Graduate Assistants	3,868,471.00	3,832,771.00	35,700.00
Other personnel	6,741,366.42	6,827,889.62	(86,523.20)
Benefits	39,711,563.72	38,670,786.21	1,040,777.51
Utilities	4,943,100.00	4,528,970.00	414,130.00
Capital outlay	3,235,850.37	3,392,049.89	(156,199.52)
Travel	1,664,951.89	1,594,782.69	70,169.20
Supplies and services	16,545,123.19	15,237,981.22	1,307,141.97
Other	9,605,153.23	9,012,255.22	592,898.01
Bad debt expense	1,287,500.00	1,250,000.00	37,500.00
Supplies and services	32,338,578.68	30,487,069.02	1,851,509.66
<b>Total Operating Expenses</b>	<u>188,537,037.68</u>	<u>181,861,330.29</u>	<u>6,675,707.39</u>
<b>Operating Income (Loss)</b>	<u>(79,795,973.07)</u>	<u>(76,184,513.68)</u>	<u>(3,611,459.39)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	81,717,393.00	78,172,523.00	3,544,870.00
Gifts	580,000.00	580,000.00	-
Investment income	1,200,800.00	1,200,800.00	-
Other non-operating revenue (expense)	30,000.00	30,000.00	-
<b>Other Non-operating Revenues (Expenses)</b>	<u>83,528,193.00</u>	<u>79,983,323.00</u>	<u>3,544,870.00</u>
<b>Debt Service Transfers</b>			
Capital Lease - Utility Improvements	(644,911.76)	(561,911.76)	(83,000.00)
2010 Issue - Academic buildings	(854,016.00)	(855,800.00)	1,784.00
<b>Debt Service Transfers</b>	<u>(1,498,927.76)</u>	<u>(1,417,711.76)</u>	<u>(81,216.00)</u>
<b>Operating Transfers</b>			
Operating - Hammons Student Center/Plaster Sports Complex	(218,782.00)	(218,782.00)	-
Operating - Intercollegiate Athletics	(6,261,171.00)	(6,150,370.00)	(110,801.00)
Operating - Broadcast Services	(486,595.00)	(486,595.00)	-
Operating - JK Hammons Hall for the Performing Arts	(400,000.00)	(400,000.00)	-
Operating - Printing Services	(10,700.00)	(10,700.00)	-
Bookstore - Operating Budget Supplies	300,000.00	300,000.00	-
Bookstore - Operating Indirect Cost	1,305,380.00	1,305,380.00	-
Residence Life - Operating Indirect Cost	1,894,487.00	1,859,987.00	34,500.00
Plaster Student Union - Operating Indirect Cost	220,779.00	220,779.00	-
Plaster Student Union - Operating Volunteer Programs Taylor	66,677.00	66,677.00	-
Health - Operating Indirect Cost	307,606.00	307,606.00	-
Transit - Operating Indirect Cost	69,114.00	69,114.00	-
Transfer from Auxiliaries - Recharge	20,000.00	20,000.00	-
<b>Operating Transfers</b>	<u>(3,193,205.00)</u>	<u>(3,116,904.00)</u>	<u>(76,301.00)</u>
<b>Net Non-operating Revenues</b>	<u>78,836,060.24</u>	<u>75,448,707.24</u>	<u>3,387,353.00</u>
<b>Increase (Decrease) in Net Position</b>	<u>(959,912.83)</u>	<u>(735,806.44)</u>	<u>(224,106.39)</u>
<b>Non-Recurring Allocations included in FY17 Budget</b>	<u>960,753.00</u>	<u>736,614.00</u>	<u>224,139.00</u>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 840.17</u>	<u>\$ 807.56</u>	<u>\$ 32.61</u>

Missouri State University  
 Operating Budget  
 Operating Funds by Cost Center  
 For the Year Ending June 30, 2017

	Revenue	President	Provost	Internal Audit	Chief Financial Officer	Vice President Administrative Services	Vice President Research and Economic Development	Vice President Student Affairs
<b>Operating Revenue</b>								
Tuition and fees	\$ 130,219,286.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	(575,612.00)	(622,212.89)	(458,052.00)	-	-	-	-	(47,000.00)
Grants and contracts	150,000.00	-	-	-	-	-	-	-
Sales and services of educational services	82,600.00	-	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-	-
Other revenues	1,591,452.00	-	-	-	-	-	-	-
<b>Total Operating Revenue</b>	<u>131,467,726.50</u>	<u>(622,212.89)</u>	<u>(458,052.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(47,000.00)</u>
<b>Operating Expenses</b>								
Faculty and Staff Salaries	-	1,640,397.00	76,681,760.14	269,168.15	2,567,086.60	7,702,832.08	1,558,667.73	4,623,540.91
Part-time help	-	16,460.00	567,768.00	-	21,400.00	105,618.27	11,030.00	163,200.00
Student help	-	500.00	915,584.00	-	37,823.00	118,820.00	49,321.00	405,418.35
Overtime	-	-	9,231.00	-	-	105,156.80	-	9,315.00
Graduate Assistants	-	40,664.00	3,415,414.00	-	50,014.00	14,323.00	75,818.00	224,944.00
Other personnel	-	57,624.00	4,907,997.00	-	109,237.00	343,918.07	136,169.00	802,877.35
Benefits	-	575,326.68	25,559,185.90	91,537.76	889,836.22	2,628,430.46	540,136.20	1,607,718.33
Utilities	-	-	19,771.00	-	2,200.00	-	-	-
Capital outlay	-	12,898.00	2,954,456.90	-	16,500.00	26,000.00	123,059.47	10,000.00
Travel	-	111,860.00	1,099,276.30	2,325.00	21,320.00	49,958.54	96,129.40	135,864.65
Supplies and services	-	1,962,880.00	4,866,321.05	6,455.00	199,509.00	2,445,791.86	163,418.35	1,065,594.00
Other	-	1,355,976.00	2,624,236.46	765.00	31,681.00	237,013.88	58,285.51	246,566.00
Bad debt expense	-	-	-	-	-	-	-	-
Supplies and services	-	3,443,614.00	11,544,290.71	9,545.00	269,010.00	2,758,764.28	440,892.73	1,458,024.65
<b>Total Operating Expenses</b>	<u>-</u>	<u>5,716,961.68</u>	<u>118,713,004.75</u>	<u>370,250.91</u>	<u>3,837,369.82</u>	<u>13,433,944.89</u>	<u>2,675,865.66</u>	<u>8,492,161.24</u>
<b>Operating Income (Loss)</b>	<u>131,467,726.50</u>	<u>(6,339,174.57)</u>	<u>(119,171,056.75)</u>	<u>(370,250.91)</u>	<u>(3,837,369.82)</u>	<u>(13,433,944.89)</u>	<u>(2,675,865.66)</u>	<u>(8,539,161.24)</u>
<b>Other Non-operating Revenues (Expenses)</b>								
State appropriations	81,717,393.00	-	-	-	-	-	-	-
Gifts	580,000.00	-	-	-	-	-	-	-
Investment income	1,200,800.00	-	-	-	-	-	-	-
Other non-operating revenue (expense)	30,000.00	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-	-	-
Operating Transfers, net	-	-	-	-	-	20,000.00	-	-
<b>Net Non-operating Revenues</b>	<u>83,528,193.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>20,000.00</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 214,995,919.50</u>	<u>\$ (6,339,174.57)</u>	<u>\$ (119,171,056.75)</u>	<u>\$ (370,250.91)</u>	<u>\$ (3,837,369.82)</u>	<u>\$ (13,413,944.89)</u>	<u>\$ (2,675,865.66)</u>	<u>\$ (8,539,161.24)</u>

Non-Recurring Allocations included in FY17 Budget

Increase (Decrease) in Net Position excluding non-recurring

Vice President University Advancement	Vice President Marketing and Communications	CIO Information Services	University Wide	Scholarships	Non-Recurring Funds	FY17	FY16	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,219,286.50	\$ 126,227,868.50	\$ 3,991,418.00	<b>Operating Revenue</b>
-	-	-	-	(21,669,564.00)	-	(23,372,440.89)	(22,386,693.89)	(985,747.00)	Tuition and fees
-	-	-	-	-	-	150,000.00	150,000.00	-	Scholarships and fellowships
11,000.00	-	59,167.00	-	-	-	152,767.00	152,767.00	-	Grants and contracts
-	-	-	-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	1,591,452.00	1,532,875.00	58,577.00	Other revenues
11,000.00	-	59,167.00	-	(21,669,564.00)	-	108,741,064.61	105,676,816.61	3,064,248.00	<b>Total Operating Revenue</b>
1,938,457.50	1,346,419.97	3,549,388.00	2,924,710.78	-	-	104,802,428.86	101,346,615.44	3,455,813.42	<b>Operating Expenses</b>
14,621.00	5,430.00	43,783.00	-	-	-	949,310.27	1,078,926.27	(129,616.00)	Faculty and Staff Salaries
112,371.00	24,366.00	122,340.00	-	-	-	1,786,543.35	1,779,562.35	6,981.00	Part-time help
5,705.00	-	7,634.00	-	-	-	137,041.80	136,630.00	411.80	Student help
20,188.00	27,106.00	-	-	-	-	3,868,471.00	3,832,771.00	35,700.00	Overtime
152,885.00	56,902.00	173,757.00	-	-	-	6,741,366.42	6,827,889.62	(86,523.20)	Graduate Assistants
665,416.23	466,273.46	1,230,202.48	-	5,457,500.00	-	39,711,563.72	38,670,786.21	1,040,777.51	Other personnel
-	-	-	4,921,129.00	-	-	4,943,100.00	4,528,970.00	414,130.00	Benefits
8,400.00	30.00	84,506.00	-	-	-	3,235,850.37	3,392,049.89	(156,199.52)	Utilities
39,330.00	24,120.00	32,350.00	52,418.00	-	-	1,664,951.89	1,594,782.69	70,169.20	Capital outlay
268,698.00	121,746.00	446,804.00	4,997,905.93	-	-	16,545,123.19	15,237,981.22	1,307,141.97	Travel
293,906.25	170,393.29	40,056.00	3,885,520.84	-	660,753.00	9,605,153.23	9,012,255.22	592,898.01	Supplies and services
-	-	-	1,287,500.00	-	-	1,287,500.00	1,250,000.00	37,500.00	Other
610,334.25	316,289.29	603,716.00	10,223,344.77	-	660,753.00	32,338,578.68	30,487,069.02	1,851,509.66	Bad debt expense
3,367,092.98	2,185,884.72	5,557,063.48	18,069,184.55	5,457,500.00	660,753.00	188,537,037.68	181,861,330.29	6,675,707.39	Supplies and services
(3,356,092.98)	(2,185,884.72)	(5,497,896.48)	(18,069,184.55)	(27,127,064.00)	(660,753.00)	(79,795,973.07)	(76,184,513.68)	(3,611,459.39)	<b>Total Operating Expenses</b>
-	-	-	-	-	-	81,717,393.00	78,172,523.00	3,544,870.00	<b>Operating Income (Loss)</b>
-	-	-	-	-	-	580,000.00	580,000.00	-	<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	-	-	-	1,200,800.00	1,200,800.00	-	State appropriations
-	-	-	-	-	-	30,000.00	30,000.00	-	Gifts
-	-	-	(1,498,927.76)	-	-	(1,498,927.76)	(1,417,711.76)	(81,216.00)	Investment income
-	-	-	(3,213,205.00)	-	-	(3,193,205.00)	(3,116,904.00)	(76,301.00)	Other non-operating revenue (expense)
-	-	-	(4,712,132.76)	-	-	78,836,060.24	75,448,707.24	3,387,353.00	Debt Service Transfers
-	-	-	-	-	-	-	-	-	Operating Transfers, net
\$ (3,356,092.98)	\$ (2,185,884.72)	\$ (5,497,896.48)	\$ (22,781,317.31)	\$ (27,127,064.00)	\$ (660,753.00)	(959,912.83)	(735,806.44)	(224,106.39)	<b>Net Non-operating Revenues</b>
						960,753.00	736,614.00	224,139.00	<b>Increase (Decrease) in Net Position</b>
						840.17	807.56	32.61	<b>Non-Recurring Allocations included in FY17 Budget</b>
									<b>Increase (Decrease) in Net Position excluding non-recurring</b>

Missouri State University  
 Operating Budget  
 Provost - Colleges  
 For the Year Ending June 30, 2017

	Provost Office	College of Arts and Letters	College of Business Administration	College of Education	College of Health and Human Services	College of Humanities and Public Affairs	College of Natural and Applied Sciences
<b>Operating Revenue</b>							
Tuition and fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	(68,152.00)	(389,900.00)	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-	-
<b>Total Operating Revenue</b>	<u>(68,152.00)</u>	<u>(389,900.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Operating Expenses</b>							
Faculty and Staff Salaries	5,421,349.48	13,255,951.99	13,806,129.59	6,732,225.02	12,558,061.08	8,065,079.55	10,977,718.75
Part-time help	195,537.00	69,153.00	13,994.00	45,340.00	78,945.00	31,382.00	4,000.00
Student help	284,071.00	105,346.00	53,012.00	22,500.00	48,362.00	38,300.00	97,500.00
Overtime	731.00	-	5,000.00	-	-	1,500.00	-
Graduate Assistants	321,657.00	679,478.00	404,200.00	148,979.00	439,933.00	286,955.00	857,219.00
Other personnel	801,996.00	853,977.00	476,206.00	216,819.00	567,240.00	358,137.00	958,719.00
Benefits	1,780,517.72	4,375,112.12	4,571,065.89	2,187,992.35	4,206,532.76	2,704,874.92	3,729,038.38
Utilities	5,000.00	-	-	-	-	-	1,745.00
Capital outlay	486,922.90	130,895.00	34,216.00	-	61,228.00	-	10,000.00
Travel	328,269.00	142,318.70	-	130,782.50	72,935.00	148,279.00	152,300.00
Supplies and services	1,629,119.05	503,259.00	328,731.00	349,082.00	434,443.00	253,647.00	657,418.00
Other	1,910,122.91	182,258.95	130,891.00	92,931.60	77,050.00	59,220.00	24,361.00
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	4,354,433.86	958,731.65	493,838.00	572,796.10	645,656.00	461,146.00	844,079.00
<b>Total Operating Expenses</b>	<u>12,363,297.06</u>	<u>19,443,772.76</u>	<u>19,347,239.48</u>	<u>9,709,832.47</u>	<u>17,977,489.84</u>	<u>11,589,237.47</u>	<u>16,511,300.13</u>
<b>Operating Income (Loss)</b>	<u>(12,431,449.06)</u>	<u>(19,833,672.76)</u>	<u>(19,347,239.48)</u>	<u>(9,709,832.47)</u>	<u>(17,977,489.84)</u>	<u>(11,589,237.47)</u>	<u>(16,511,300.13)</u>
<b>Other Non-operating Revenues (Expenses)</b>							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	-	-	-
Investment income	-	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-	-
Operating Transfers, net	-	-	-	-	-	-	-
<b>Net Non-operating Revenues</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ (12,431,449.06)</u>	<u>\$ (19,833,672.76)</u>	<u>\$ (19,347,239.48)</u>	<u>\$ (9,709,832.47)</u>	<u>\$ (17,977,489.84)</u>	<u>\$ (11,589,237.47)</u>	<u>\$ (16,511,300.13)</u>



Graduate College	Library	School of Agriculture	FY17	FY16	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	<b>Operating Revenue</b>
-	-	-	(458,052.00)	(456,052.00)	(2,000.00)	Tuition and fees
-	-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	-	Grants and contracts
-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
-	-	-	(458,052.00)	(456,052.00)	(2,000.00)	<b>Total Operating Revenue</b>
666,403.00	2,666,748.93	2,532,092.75	76,681,760.14	74,444,633.14	2,237,127.00	<b>Operating Expenses</b>
5,000.00	53,585.00	70,832.00	567,768.00	608,247.00	(40,479.00)	Faculty and Staff Salaries
19,492.00	199,000.00	48,001.00	915,584.00	892,531.00	23,053.00	Part-time help
-	2,000.00	-	9,231.00	9,231.00	-	Student help
136,816.00	19,075.00	121,102.00	3,415,414.00	3,385,316.00	30,098.00	Overtime
161,308.00	273,660.00	239,935.00	4,907,997.00	4,895,325.00	12,672.00	Graduate Assistants
225,995.90	934,850.59	843,205.27	25,559,185.90	24,812,958.28	746,227.62	Other personnel
-	-	13,026.00	19,771.00	19,771.00	-	Benefits
30,000.00	2,201,195.00	-	2,954,456.90	3,017,761.90	(63,305.00)	Utilities
69,699.00	18,113.10	36,580.00	1,099,276.30	1,049,881.30	49,395.00	Capital outlay
131,969.00	355,553.00	223,100.00	4,866,321.05	4,806,359.85	59,961.20	Travel
59,592.00	54,225.00	33,584.00	2,624,236.46	2,579,404.26	44,832.20	Supplies and services
-	-	-	-	-	-	Other
291,260.00	2,629,086.10	293,264.00	11,544,290.71	11,453,407.31	90,883.40	Bad debt expense
1,344,966.90	6,504,345.62	3,921,523.02	118,713,004.75	115,626,094.73	3,086,910.02	Supplies and services
(1,344,966.90)	(6,504,345.62)	(3,921,523.02)	(119,171,056.75)	(116,082,146.73)	(3,088,910.02)	<b>Total Operating Expenses</b>
-	-	-	-	-	-	<b>Operating Income (Loss)</b>
-	-	-	-	-	-	<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	-	-	-	State appropriations
-	-	-	-	-	-	Gifts
-	-	-	-	-	-	Investment income
-	-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	-	Debt Service Transfers
-	-	-	-	-	-	Operating Transfers, net
-	-	-	-	-	-	<b>Net Non-operating Revenues</b>
\$ (1,344,966.90)	\$ (6,504,345.62)	\$ (3,921,523.02)	\$ (119,171,056.75)	\$ (116,082,146.73)	\$ (3,088,910.02)	<b>Increase (Decrease) in Net Position</b>



**Missouri State University**  
**Operating Budget**  
**Non-Recurring Allocations**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Non-Recurring Allocations</b>			
Insurance Premiums - FY10 Retirees	\$ 14,497.00	\$ 35,255.00	\$ (20,758.00)
VP D&I - Diversity Fellowship - 3rd of 3	-	15,610.00	(15,610.00)
VP AIS - Diversity Hire - 3rd of 3	-	30,945.00	(30,945.00)
VP SA - Illinois Recruiter - 2nd of 3	41,485.00	40,671.00	814.00
COE - Dual Career Hire - 2nd of 2	14,416.00	14,133.00	283.00
Glenstone Rental	468,318.00	-	468,318.00
COAL - Diversity Hire - 1st of 3	22,882.00	-	22,882.00
COB - Diversity Hire - 1st of 3	56,083.00	-	56,083.00
CNAS - Diversity Hire - 1st of 3	25,125.00	-	25,125.00
COAL - Diversity Hire - 1st of 3	17,947.00	-	17,947.00
<b>Total Budgeted Non-Recurring Allocations</b>	<u>660,753.00</u>	<u>136,614.00</u>	<u>524,139.00</u>
 <b>Cost Center Non-Recurring Budget Allocations</b>			
Previous President/Provost Reclassifications	300,000.00	600,000.00	(300,000.00)
Budget cuts - one time funding	-	-	-
<b>Total Cost Center Non-Recurring Budget Allocations</b>	<u>300,000.00</u>	<u>600,000.00</u>	<u>(300,000.00)</u>
 <b>Total Non-Recurring Allocations for FY17</b>	<u><u>\$ 960,753.00</u></u>	<u><u>\$ 736,614.00</u></u>	<u><u>\$ 224,139.00</u></u>





**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**DESIGNATED  
FUNDS**

***YEAR ENDING JUNE 30, 2017***

Missouri State University  
Operating Budget  
Designated Funds  
For the Year Ending June 30, 2017

	Designated, Institutional Research, Match	Income and Service Centers Fund	Self Insurance Fund	Dedicated Fees	Broadcast Services	Defense and Strategic Studies	Greenwood Laboratory School
<b>Operating Revenue</b>							
Tuition and fees	\$ 416,000.00	\$ 2,141,533.00	\$ -	\$ 3,734,700.00	\$ -	\$ 997,388.00	\$ -
Scholarships and fellowships	-	-	-	(80,000.00)	-	(153,053.00)	(14,000.00)
Grants and contracts	-	-	-	-	874,000.00	-	-
Sales and services of educational services	1,495,421.60	3,961,863.00	-	-	721,000.00	-	2,149,425.00
Sales and services - auxiliaries	-	-	-	-	-	-	-
Other revenues	-	5,600.00	30,000.00	-	154,500.00	-	-
<b>Total Operating Revenue</b>	<u>1,911,421.60</u>	<u>6,108,996.00</u>	<u>30,000.00</u>	<u>3,654,700.00</u>	<u>1,749,500.00</u>	<u>844,335.00</u>	<u>2,135,425.00</u>
<b>Operating Expenses</b>							
Faculty and Staff Salaries	1,310,652.68	1,916,378.00	69,824.00	171,821.00	1,369,659.83	503,917.00	1,185,842.00
Part-time help	120,600.00	133,000.00	3,000.00	-	61,584.00	86,170.00	217,800.00
Student help	42,500.00	115,000.00	5,000.00	393,720.00	27,880.00	3,045.00	35,000.00
Overtime	-	-	-	2,000.00	16,000.00	80.00	-
Graduate Assistants	46,800.00	-	10,012.00	75,250.00	-	53,505.00	-
Other personnel	209,900.00	248,000.00	18,012.00	470,970.00	105,464.00	142,800.00	252,800.00
Benefits	396,318.65	663,285.01	30,186.15	97,638.34	467,356.49	92,479.64	491,621.55
Utilities	-	-	-	-	-	-	-
Capital outlay	-	132,000.00	18,720.00	250,800.00	-	-	-
Travel	75,300.00	58,500.00	5,000.00	-	-	-	3,000.00
Supplies and services	167,251.00	1,830,929.00	45,000.00	948,905.00	-	35,525.00	93,769.00
Other	44,216.00	61,550.00	18,258.00	1,654,267.65	1,698,528.00	203,473.00	30,285.00
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	286,767.00	2,082,979.00	86,978.00	2,853,972.65	1,698,528.00	238,998.00	127,054.00
<b>Total Operating Expenses</b>	<u>2,203,638.33</u>	<u>4,910,642.01</u>	<u>205,000.15</u>	<u>3,594,401.99</u>	<u>3,641,008.32</u>	<u>978,194.64</u>	<u>2,057,317.55</u>
<b>Operating Income (Loss)</b>	<u>(292,216.73)</u>	<u>1,198,353.99</u>	<u>(175,000.15)</u>	<u>60,298.01</u>	<u>(1,891,508.32)</u>	<u>(133,859.64)</u>	<u>78,107.45</u>
<b>Other Non-operating Revenues (Expenses)</b>							
State appropriations	800,250.00	-	-	-	-	91,031.00	-
Gifts	-	-	-	45,000.00	1,404,912.83	93,691.00	-
Investment income	-	-	-	684.00	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	(1,110,710.56)	(994,740.00)	-	-	-	-	-
Operating Transfers, net	602,632.67	10,700.00	-	(40,298.00)	486,595.00	-	-
<b>Net Non-operating Revenues</b>	<u>292,172.11</u>	<u>(984,040.00)</u>	<u>-</u>	<u>5,386.00</u>	<u>1,891,507.83</u>	<u>184,722.00</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ (44.62)</u>	<u>\$ 214,313.99</u>	<u>\$ (175,000.15)</u>	<u>\$ 65,684.01</u>	<u>\$ (0.49)</u>	<u>\$ 50,862.36</u>	<u>\$ 78,107.45</u>

Jordan Valley Innovation Center	Journagan Ranch	Juanita K. Hammons Hall Performing Arts	FY17	FY16	Change	
\$ -	\$ -	\$ 36,000.00	\$ 7,325,621.00	\$ 5,687,712.37	\$ 1,637,908.63	<b>Operating Revenue</b>
-	-	-	(247,053.00)	(247,053.00)	-	Tuition and fees
183,000.00	-	27,000.00	1,084,000.00	1,207,000.00	(123,000.00)	Scholarships and fellowships
344,616.00	675,000.00	655,000.00	10,002,325.60	10,212,626.00	(210,300.40)	Grants and contracts
-	-	-	-	-	-	Sales and services of educational services
-	-	-	190,100.00	144,000.00	46,100.00	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
<u>527,616.00</u>	<u>675,000.00</u>	<u>718,000.00</u>	<u>18,354,993.60</u>	<u>17,004,285.37</u>	<u>1,350,708.23</u>	<b>Total Operating Revenue</b>
<b>Operating Expenses</b>						
279,700.48	121,690.00	570,407.00	7,499,891.99	6,278,055.48	1,221,836.51	Faculty and Staff Salaries
9,880.00	-	19,000.00	651,034.00	713,442.00	(62,408.00)	Part-time help
-	-	95,000.00	717,145.00	615,932.00	101,213.00	Student help
-	-	-	18,080.00	19,000.00	(920.00)	Overtime
-	-	7,662.00	193,229.00	217,873.00	(24,644.00)	Graduate Assistants
<u>9,880.00</u>	<u>-</u>	<u>121,662.00</u>	<u>1,579,488.00</u>	<u>1,566,247.00</u>	<u>13,241.00</u>	Other personnel
94,610.02	41,001.35	193,577.62	2,568,074.82	2,176,506.30	391,568.52	Benefits
204,000.00	2,500.00	147,812.00	354,312.00	377,054.00	(22,742.00)	Utilities
-	-	-	401,520.00	398,621.00	2,899.00	Capital outlay
-	15,000.00	3,500.00	160,300.00	237,300.00	(77,000.00)	Travel
84,602.87	436,000.00	169,012.00	3,810,993.87	3,775,082.00	35,911.87	Supplies and services
52,073.75	43,000.00	28,628.00	3,834,279.40	3,748,152.65	86,126.75	Other
-	-	-	-	-	-	Bad debt expense
<u>136,676.62</u>	<u>494,000.00</u>	<u>201,140.00</u>	<u>8,207,093.27</u>	<u>8,159,155.65</u>	<u>47,937.62</u>	Supplies and services
<u>724,867.12</u>	<u>659,191.35</u>	<u>1,234,598.62</u>	<u>20,208,860.08</u>	<u>18,557,018.43</u>	<u>1,651,841.65</u>	<b>Total Operating Expenses</b>
<u>(197,251.12)</u>	<u>15,808.65</u>	<u>(516,598.62)</u>	<u>(1,853,866.48)</u>	<u>(1,552,733.06)</u>	<u>(301,133.42)</u>	<b>Operating Income (Loss)</b>
						<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	891,281.00	891,281.00	-	State appropriations
-	-	60,000.00	1,603,603.83	1,502,223.00	101,380.83	Gifts
-	-	5,000.00	5,684.00	5,684.00	-	Investment income
-	-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	(2,105,450.56)	(1,609,616.60)	(495,833.96)	Debt Service Transfers
<u>204,000.00</u>	<u>-</u>	<u>455,000.00</u>	<u>1,718,629.67</u>	<u>1,579,102.00</u>	<u>139,527.67</u>	Operating Transfers, net
<u>204,000.00</u>	<u>-</u>	<u>520,000.00</u>	<u>2,113,747.94</u>	<u>2,368,673.40</u>	<u>(254,925.46)</u>	<b>Net Non-operating Revenues</b>
<u>\$ 6,748.88</u>	<u>\$ 15,808.65</u>	<u>\$ 3,401.38</u>	<u>\$ 259,881.46</u>	<u>\$ 815,940.34</u>	<u>\$ (556,058.88)</u>	<b>Increase (Decrease) in Net Position</b>

Missouri State University  
Operating Budget  
Dedicated Student Fees  
For the Year Ending June 30, 2017

	Student Computer User	Student Security	Student Involvement	Student Government Association	Wyrick Student Project	Student Initiative Fund
<b>Operating Revenue</b>						
Tuition and fees	\$ 2,177,000.00	\$ 188,000.00	\$ 868,000.00	\$ 34,700.00	\$ 112,800.00	\$ 104,200.00
Scholarships and fellowships	-	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-
<b>Total Operating Revenue</b>	<u>2,177,000.00</u>	<u>188,000.00</u>	<u>868,000.00</u>	<u>34,700.00</u>	<u>112,800.00</u>	<u>104,200.00</u>
<b>Operating Expenses</b>						
Faculty and Staff Salaries	82,317.00	89,504.00	-	-	-	-
Part-time help	-	-	-	-	-	-
Student help	393,720.00	-	-	-	-	-
Overtime	2,000.00	-	-	-	-	-
Graduate Assistants	75,250.00	-	-	-	-	-
Other personnel	470,970.00	-	-	-	-	-
Benefits	67,481.68	30,156.66	-	-	-	-
Utilities	-	-	-	-	-	-
Capital outlay	-	-	-	-	112,800.00	-
Travel	-	-	-	-	-	-
Supplies and services	936,905.00	-	-	-	-	-
Other	619,326.32	68,339.33	827,702.00	34,700.00	-	104,200.00
Bad debt expense	-	-	-	-	-	-
Supplies and services	1,556,231.32	68,339.33	827,702.00	34,700.00	112,800.00	104,200.00
<b>Total Operating Expenses</b>	<u>2,177,000.00</u>	<u>187,999.99</u>	<u>827,702.00</u>	<u>34,700.00</u>	<u>112,800.00</u>	<u>104,200.00</u>
<b>Operating Income (Loss)</b>	<u>-</u>	<u>0.01</u>	<u>40,298.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Other Non-operating Revenues (Expenses)</b>						
State appropriations	-	-	-	-	-	-
Gifts	-	-	-	-	-	-
Investment income	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-
Operating Transfers, net	-	-	(40,298.00)	-	-	-
<b>Net Non-operating Revenues</b>	<u>-</u>	<u>-</u>	<u>(40,298.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ -</u>	<u>\$ 0.01</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



<b>Student Sustainability</b>	<b>Hutchens/SGA Centennial Leaders Scholarship</b>	<b>FY17</b>	<b>FY16</b>	<b>Change</b>	
\$ 138,000.00	\$ 112,000.00	\$ 3,734,700.00	\$ 3,660,070.00	\$ 74,630.00	<b>Operating Revenue</b>
-	(80,000.00)	(80,000.00)	(80,000.00)	-	Tuition and fees
-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	Grants and contracts
-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	Other revenues
<u>138,000.00</u>	<u>32,000.00</u>	<u>3,654,700.00</u>	<u>3,580,070.00</u>	<u>74,630.00</u>	<b>Total Operating Revenue</b>
-	-	171,821.00	167,840.00	3,981.00	<b>Operating Expenses</b>
-	-	-	-	-	Faculty and Staff Salaries
-	-	393,720.00	390,872.00	2,848.00	Part-time help
-	-	2,000.00	-	2,000.00	Student help
-	-	75,250.00	73,943.00	1,307.00	Overtime
-	-	470,970.00	464,815.00	6,155.00	Graduate Assistants
-	-	97,638.34	96,354.35	1,283.99	Other personnel
-	-	-	-	-	Benefits
138,000.00	-	250,800.00	246,900.00	3,900.00	Utilities
-	-	-	-	-	Capital outlay
-	12,000.00	948,905.00	876,950.00	71,955.00	Travel
-	-	1,654,267.65	1,667,310.65	(13,043.00)	Supplies and services
-	-	-	-	-	Other
138,000.00	12,000.00	2,853,972.65	2,791,160.65	62,812.00	Bad debt expense
138,000.00	12,000.00	3,594,401.99	3,520,170.00	74,231.99	Supplies and services
-	20,000.00	60,298.01	59,900.00	398.01	<b>Total Operating Expenses</b>
-	-	-	-	-	<b>Operating Income (Loss)</b>
-	-	-	-	-	<b>Other Non-operating Revenues (Expenses)</b>
-	45,000.00	45,000.00	45,000.00	-	State appropriations
-	684.00	684.00	684.00	-	Gifts
-	-	-	-	-	Investment income
-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	Debt Service Transfers
-	-	(40,298.00)	(39,900.00)	(398.00)	Operating Transfers, net
-	45,684.00	5,386.00	5,784.00	(398.00)	<b>Net Non-operating Revenues</b>
\$ -	\$ 65,684.00	\$ 65,684.01	\$ 65,684.00	\$ 0.01	<b>Increase (Decrease) in Net Position</b>

**Missouri State University**  
**Operating Budget**  
**Broadcast Services**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	874,000.00	875,000.00	(1,000.00)
Sales and services of educational services	721,000.00	746,905.00	(25,905.00)
Other revenues	154,500.00	114,000.00	40,500.00
<b>Total Operating Revenue</b>	<u>1,749,500.00</u>	<u>1,735,905.00</u>	<u>13,595.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	1,369,659.83	1,323,118.00	46,541.83
Part-time help	61,584.00	57,426.00	4,158.00
Student help	27,880.00	25,000.00	2,880.00
Overtime	16,000.00	16,000.00	-
Graduate Assistants	-	-	-
Other personnel	105,464.00	98,426.00	7,038.00
Benefits	467,356.49	452,379.16	14,977.33
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	-	-	-
Other	1,698,528.00	1,637,108.00	61,420.00
Bad debt expense	-	-	-
Supplies and services	<u>1,698,528.00</u>	<u>1,637,108.00</u>	<u>61,420.00</u>
<b>Total Operating Expenses</b>	<u>3,641,008.32</u>	<u>3,511,031.16</u>	<u>129,977.16</u>
<b>Operating Income (Loss)</b>	<u>(1,891,508.32)</u>	<u>(1,775,126.16)</u>	<u>(116,382.16)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	1,404,912.83	1,288,532.00	116,380.83
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	486,595.00	486,595.00	-
<b>Net Non-operating Revenues</b>	<u>1,891,507.83</u>	<u>1,775,127.00</u>	<u>116,380.83</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ (0.49)</u>	<u>\$ 0.84</u>	<u>\$ (1.33)</u>

**Missouri State University**  
**Operating Budget**  
**Defense & Strategic Studies**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 997,388.00	\$ 972,642.37	\$ 24,745.63
Scholarships and fellowships	(153,053.00)	(153,053.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>844,335.00</u>	<u>819,589.37</u>	<u>24,745.63</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	503,917.00	456,737.00	47,180.00
Part-time help	86,170.00	84,896.00	1,274.00
Student help	3,045.00	3,000.00	45.00
Overtime	80.00	-	80.00
Graduate Assistants	53,505.00	52,755.00	750.00
Other personnel	142,800.00	140,651.00	2,149.00
Benefits	92,479.64	66,665.17	25,814.47
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	35,525.00	35,000.00	525.00
Other	203,473.00	200,466.00	3,007.00
Bad debt expense	-	-	-
Supplies and services	238,998.00	235,466.00	3,532.00
<b>Total Operating Expenses</b>	<u>978,194.64</u>	<u>899,519.17</u>	<u>78,675.47</u>
<b>Operating Income (Loss)</b>	<u>(133,859.64)</u>	<u>(79,929.80)</u>	<u>(53,929.84)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	91,031.00	91,031.00	-
Gifts	93,691.00	93,691.00	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
<b>Net Non-operating Revenues</b>	<u>184,722.00</u>	<u>184,722.00</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 50,862.36</u>	<u>\$ 104,792.20</u>	<u>\$ (53,929.84)</u>

**Missouri State University**  
**Operating Budget**  
**Jordan Valley Innovation Center**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	183,000.00	305,000.00	(122,000.00)
Sales and services of educational services	344,616.00	329,134.00	15,482.00
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>527,616.00</u>	<u>634,134.00</u>	<u>(106,518.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>279,700.48</u>	<u>306,452.20</u>	<u>(26,751.72)</u>
Part-time help	9,880.00	15,000.00	(5,120.00)
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	<u>9,880.00</u>	<u>15,000.00</u>	<u>(5,120.00)</u>
Benefits	<u>94,610.02</u>	<u>103,870.10</u>	<u>(9,260.08)</u>
Utilities	<u>204,000.00</u>	<u>175,000.00</u>	<u>29,000.00</u>
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	84,602.87	152,675.00	(68,072.13)
Other	52,073.75	30,000.00	22,073.75
Bad debt expense	-	-	-
Supplies and services	<u>136,676.62</u>	<u>182,675.00</u>	<u>(45,998.38)</u>
<b>Total Operating Expenses</b>	<u>724,867.12</u>	<u>782,997.30</u>	<u>(58,130.18)</u>
<b>Operating Income (Loss)</b>	<u>(197,251.12)</u>	<u>(148,863.30)</u>	<u>(48,387.82)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	<u>204,000.00</u>	<u>175,000.00</u>	<u>29,000.00</u>
<b>Net Non-operating Revenues</b>	<u>204,000.00</u>	<u>175,000.00</u>	<u>29,000.00</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 6,748.88</u>	<u>\$ 26,136.70</u>	<u>\$ (19,387.82)</u>

**Missouri State University**  
**Operating Budget**  
**Juanita K Hammons Hall Performing Arts**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 36,000.00	\$ 55,000.00	\$ (19,000.00)
Scholarships and fellowships	-	-	-
Grants and contracts	27,000.00	27,000.00	-
Sales and services of educational services	655,000.00	672,000.00	(17,000.00)
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>718,000.00</u>	<u>754,000.00</u>	<u>(36,000.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	570,407.00	564,803.00	5,604.00
Part-time help	19,000.00	19,000.00	-
Student help	95,000.00	95,000.00	-
Overtime	-	-	-
Graduate Assistants	7,662.00	7,527.00	135.00
Other personnel	121,662.00	121,527.00	135.00
Benefits	193,577.62	192,194.67	1,382.95
Utilities	147,812.00	199,554.00	(51,742.00)
Capital outlay	-	-	-
Travel	3,500.00	3,500.00	-
Supplies and services	169,012.00	168,326.00	686.00
Other	28,628.00	28,628.00	-
Bad debt expense	-	-	-
Supplies and services	201,140.00	200,454.00	686.00
<b>Total Operating Expenses</b>	<u>1,234,598.62</u>	<u>1,278,532.67</u>	<u>(43,934.05)</u>
<b>Operating Income (Loss)</b>	<u>(516,598.62)</u>	<u>(524,532.67)</u>	<u>7,934.05</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	60,000.00	75,000.00	(15,000.00)
Investment income	5,000.00	5,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	455,000.00	455,000.00	-
<b>Net Non-operating Revenues</b>	<u>520,000.00</u>	<u>535,000.00</u>	<u>(15,000.00)</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 3,401.38</u>	<u>\$ 10,467.33</u>	<u>\$ (7,065.95)</u>





**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**AUXILIARY SYSTEM  
FUND**

***YEAR ENDING JUNE 30, 2017***

Missouri State University  
Operating Budget  
Auxiliary Funds  
For the Year Ending June 30, 2017

	Bookstore	Residence Life	Plaster Student Union	Taylor Health Center	Intercollegiate Athletics	Athletic Facilities
<b>Operating Revenue</b>						
Tuition and fees	\$ -	\$ -	\$ 1,848,695.00	\$ 2,026,849.00	\$ 107,000.00	\$ 2,378,000.00
Scholarships and fellowships	-	(792,390.00)	-	-	(4,201,050.00)	-
Grants and contracts	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-
Sales and services - auxiliaries	4,117,500.00	33,270,960.00	877,250.00	2,129,400.00	3,917,618.00	557,305.00
Other revenues	-	332,980.00	7,900.00	-	-	14,000.00
<b>Total Operating Revenue</b>	<u>4,117,500.00</u>	<u>32,811,550.00</u>	<u>2,733,845.00</u>	<u>4,156,249.00</u>	<u>(176,432.00)</u>	<u>2,949,305.00</u>
<b>Operating Expenses</b>						
Faculty and Staff Salaries	636,570.00	3,941,582.78	805,175.78	2,292,104.00	4,597,933.42	614,356.20
Part-time help	80,000.00	114,855.00	25,500.00	250,000.00	156,300.00	32,000.00
Student help	600,000.00	870,774.00	153,480.00	82,000.00	97,150.00	211,175.00
Overtime	12,000.00	45,911.00	3,000.00	10,000.00	12,000.00	17,000.00
Graduate Assistants	-	221,711.00	62,945.00	12,771.00	86,013.00	30,034.00
Other personnel	692,000.00	1,253,251.00	244,925.00	354,771.00	351,463.00	290,209.00
Benefits	220,973.99	1,339,901.32	272,831.94	792,972.87	1,564,411.00	209,220.61
Utilities	31,028.00	1,750,142.00	304,692.00	-	-	217,936.00
Capital outlay	100,000.00	354,566.00	-	20,000.00	-	20,000.00
Travel	17,000.00	76,400.00	22,100.00	11,000.00	1,648,110.00	3,000.00
Supplies and services	478,973.00	10,225,614.00	290,735.00	304,000.00	1,700,625.00	357,708.00
Other	150,000.00	785,819.00	30,850.00	72,000.00	733,250.00	65,903.00
Bad debt expense	150,000.00	200,000.00	-	30,000.00	-	-
Supplies and services	895,973.00	11,642,399.00	343,685.00	437,000.00	4,081,985.00	446,611.00
<b>Total Operating Expenses</b>	<u>2,476,544.99</u>	<u>19,927,276.10</u>	<u>1,971,309.72</u>	<u>3,876,847.87</u>	<u>10,595,792.42</u>	<u>1,778,332.81</u>
<b>Operating Income (Loss)</b>	<u>1,640,955.01</u>	<u>12,884,273.90</u>	<u>762,535.28</u>	<u>279,401.13</u>	<u>(10,772,224.42)</u>	<u>1,170,972.19</u>
<b>Other Non-operating Revenues (Expenses)</b>						
State appropriations	-	-	-	-	-	-
Gifts	-	-	-	-	1,701,834.00	2,927,801.00
Investment income	-	6,000.00	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	(9,343.00)	(3,240,950.00)	(1,187,412.00)	-	-	(4,441,204.76)
Operating Transfers, net	(1,605,380.00)	(7,765,545.00)	510,277.00	(502,706.00)	8,079,099.00	263,354.00
<b>Net Non-operating Revenues</b>	<u>(1,614,723.00)</u>	<u>(11,000,495.00)</u>	<u>(677,135.00)</u>	<u>(502,706.00)</u>	<u>9,780,933.00</u>	<u>(1,250,049.76)</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 26,232.01</u>	<u>\$ 1,883,778.90</u>	<u>\$ 85,400.28</u>	<u>\$ (223,304.87)</u>	<u>\$ (991,291.42)</u>	<u>\$ (79,077.57)</u>



Transit	B.E.A.R. Fee	Bill R. Foster and Family Recreation Center	FY17	FY16	Change	
\$ 1,176,000.00	\$ 1,600,000.00	\$ 2,773,000.00	\$ 11,909,544.00	\$ 11,717,664.00	\$ 191,880.00	<b>Operating Revenue</b>
-	-	-	(4,993,440.00)	(4,801,593.00)	(191,847.00)	Tuition and fees
-	-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	-	Grants and contracts
2,317,000.00	-	233,500.00	47,420,533.00	46,346,586.00	1,073,947.00	Sales and services of educational services
16,000.00	-	251,512.00	622,392.00	620,392.00	2,000.00	Sales and services - auxiliaries
3,509,000.00	1,600,000.00	3,258,012.00	54,959,029.00	53,883,049.00	1,075,980.00	Other revenues
						<b>Total Operating Revenue</b>
977,810.39	-	529,368.00	14,394,900.57	13,920,835.87	474,064.70	<b>Operating Expenses</b>
53,576.00	-	22,000.00	734,231.00	664,731.00	69,500.00	Faculty and Staff Salaries
19,250.00	-	496,700.00	2,530,529.00	2,364,819.00	165,710.00	Part-time help
27,000.00	-	2,500.00	129,411.00	140,411.00	(11,000.00)	Student help
-	-	58,040.00	471,514.00	458,736.00	12,778.00	Overtime
99,826.00	-	579,240.00	3,865,685.00	3,628,697.00	236,988.00	Graduate Assistants
329,911.34	-	206,297.14	4,936,520.21	4,778,822.11	157,698.10	Other personnel
188,896.00	-	167,912.00	2,660,606.00	2,619,381.00	41,225.00	Benefits
6,500.00	-	100,000.00	601,066.00	601,066.00	-	Utilities
33,200.00	-	26,600.00	1,837,410.00	2,003,200.00	(165,790.00)	Capital outlay
1,348,561.00	-	280,415.00	14,986,631.00	14,138,455.00	848,176.00	Travel
5,000.00	200,000.00	54,700.00	2,097,522.00	1,999,152.00	98,370.00	Supplies and services
-	-	-	380,000.00	380,000.00	-	Other
1,393,261.00	200,000.00	461,715.00	19,902,629.00	19,121,873.00	780,756.00	Bad debt expense
2,989,704.73	200,000.00	1,944,532.14	45,760,340.78	44,069,608.98	1,690,731.80	Supplies and services
519,295.27	1,400,000.00	1,313,479.86	9,198,688.22	9,813,440.02	(614,751.80)	<b>Total Operating Expenses</b>
						<b>Operating Income (Loss)</b>
-	-	-	-	-	-	<b>Other Non-operating Revenues (Expenses)</b>
-	150,000.00	247,500.00	5,027,135.00	4,922,246.00	104,889.00	State appropriations
2,500.00	-	-	8,500.00	8,500.00	-	Gifts
-	-	-	-	-	-	Investment income
(356,792.02)	(1,535,287.50)	(1,151,170.00)	(11,922,159.28)	(11,921,016.15)	(1,143.13)	Other non-operating revenue (expense)
28,386.00	-	-	(992,515.00)	(1,134,987.00)	142,472.00	Debt Service Transfers
(325,906.02)	(1,385,287.50)	(903,670.00)	(7,879,039.28)	(8,125,257.15)	246,217.87	Operating Transfers, net
\$ 193,389.25	\$ 14,712.50	\$ 409,809.86	\$ 1,319,648.94	\$ 1,688,182.87	\$ (368,533.93)	<b>Net Non-operating Revenues</b>
						<b>Increase (Decrease) in Net Position</b>

**Missouri State University**  
**Operating Budget**  
**Bookstore**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	4,117,500.00	4,050,000.00	67,500.00
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>4,117,500.00</u>	<u>4,050,000.00</u>	<u>67,500.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	636,570.00	645,749.00	(9,179.00)
Part-time help	80,000.00	70,000.00	10,000.00
Student help	600,000.00	575,000.00	25,000.00
Overtime	12,000.00	12,000.00	-
Graduate Assistants	-	-	-
Other personnel	692,000.00	657,000.00	35,000.00
Benefits	220,973.99	224,739.27	(3,765.28)
Utilities	31,028.00	33,237.00	(2,209.00)
Capital outlay	100,000.00	100,000.00	-
Travel	17,000.00	15,000.00	2,000.00
Supplies and services	478,973.00	428,858.00	50,115.00
Other	150,000.00	150,000.00	-
Bad debt expense	150,000.00	150,000.00	-
Supplies and services	895,973.00	843,858.00	52,115.00
<b>Total Operating Expenses</b>	<u>2,476,544.99</u>	<u>2,404,583.27</u>	<u>71,961.72</u>
<b>Operating Income (Loss)</b>	<u>1,640,955.01</u>	<u>1,645,416.73</u>	<u>(4,461.72)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(9,343.00)	(9,343.00)	-
Operating Transfers, net	(1,605,380.00)	(1,605,380.00)	-
<b>Net Non-operating Revenues</b>	<u>(1,614,723.00)</u>	<u>(1,614,723.00)</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 26,232.01</u>	<u>\$ 30,693.73</u>	<u>\$ (4,461.72)</u>

**Missouri State University**  
**Operating Budget**  
**Residence Life**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(792,390.00)	(792,390.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	33,270,960.00	32,514,013.00	756,947.00
Other revenues	332,980.00	332,980.00	-
<b>Total Operating Revenue</b>	<u>32,811,550.00</u>	<u>32,054,603.00</u>	<u>756,947.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	3,941,582.78	3,835,761.00	105,821.78
Part-time help	114,855.00	89,855.00	25,000.00
Student help	870,774.00	745,774.00	125,000.00
Overtime	45,911.00	45,911.00	-
Graduate Assistants	221,711.00	217,792.00	3,919.00
Other personnel	1,253,251.00	1,099,332.00	153,919.00
Benefits	1,339,901.32	1,306,184.96	33,716.36
Utilities	1,750,142.00	1,647,968.00	102,174.00
Capital outlay	354,566.00	354,566.00	-
Travel	76,400.00	76,400.00	-
Supplies and services	10,225,614.00	9,524,972.00	700,642.00
Other	785,819.00	785,819.00	-
Bad debt expense	200,000.00	200,000.00	-
Supplies and services	11,642,399.00	10,941,757.00	700,642.00
<b>Total Operating Expenses</b>	<u>19,927,276.10</u>	<u>18,831,002.96</u>	<u>1,096,273.14</u>
<b>Operating Income (Loss)</b>	<u>12,884,273.90</u>	<u>13,223,600.04</u>	<u>(339,326.14)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	6,000.00	6,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(3,240,950.00)	(3,239,442.00)	(1,508.00)
Operating Transfers, net	(7,765,545.00)	(7,991,918.00)	226,373.00
<b>Net Non-operating Revenues</b>	<u>(11,000,495.00)</u>	<u>(11,225,360.00)</u>	<u>224,865.00</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 1,883,778.90</u>	<u>\$ 1,998,240.04</u>	<u>\$ (114,461.14)</u>

**Missouri State University**  
**Operating Budget**  
**Plaster Student Union**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 1,848,695.00	\$ 1,804,725.00	\$ 43,970.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	877,250.00	849,750.00	27,500.00
Other revenues	7,900.00	5,900.00	2,000.00
<b>Total Operating Revenue</b>	<u>2,733,845.00</u>	<u>2,660,375.00</u>	<u>73,470.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	805,175.78	788,605.00	16,570.78
Part-time help	25,500.00	12,000.00	13,500.00
Student help	153,480.00	160,570.00	(7,090.00)
Overtime	3,000.00	3,000.00	-
Graduate Assistants	62,945.00	57,389.00	5,556.00
Other personnel	244,925.00	232,959.00	11,966.00
Benefits	272,831.94	268,102.04	4,729.90
Utilities	304,692.00	275,881.00	28,811.00
Capital outlay	-	-	-
Travel	22,100.00	20,100.00	2,000.00
Supplies and services	290,735.00	284,140.00	6,595.00
Other	30,850.00	33,630.00	(2,780.00)
Bad debt expense	-	-	-
Supplies and services	343,685.00	337,870.00	5,815.00
<b>Total Operating Expenses</b>	<u>1,971,309.72</u>	<u>1,903,417.04</u>	<u>67,892.68</u>
<b>Operating Income (Loss)</b>	<u>762,535.28</u>	<u>756,957.96</u>	<u>5,577.32</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(1,187,412.00)	(1,190,960.00)	3,548.00
Operating Transfers, net	510,277.00	509,879.00	398.00
<b>Net Non-operating Revenues</b>	<u>(677,135.00)</u>	<u>(681,081.00)</u>	<u>3,946.00</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 85,400.28</u>	<u>\$ 75,876.96</u>	<u>\$ 9,523.32</u>

**Missouri State University**  
**Operating Budget**  
**Taylor Health Center**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 2,026,849.00	\$ 1,986,939.00	\$ 39,910.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,129,400.00	2,129,400.00	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>4,156,249.00</u>	<u>4,116,339.00</u>	<u>39,910.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	2,292,104.00	2,222,965.00	69,139.00
Part-time help	250,000.00	250,000.00	-
Student help	82,000.00	82,000.00	-
Overtime	10,000.00	10,000.00	-
Graduate Assistants	12,771.00	12,545.00	226.00
Other personnel	354,771.00	354,545.00	226.00
Benefits	792,972.87	771,313.63	21,659.24
Utilities	-	-	-
Capital outlay	20,000.00	20,000.00	-
Travel	11,000.00	11,000.00	-
Supplies and services	304,000.00	304,000.00	-
Other	72,000.00	72,000.00	-
Bad debt expense	30,000.00	30,000.00	-
Supplies and services	437,000.00	437,000.00	-
<b>Total Operating Expenses</b>	<u>3,876,847.87</u>	<u>3,785,823.63</u>	<u>91,024.24</u>
<b>Operating Income (Loss)</b>	<u>279,401.13</u>	<u>330,515.37</u>	<u>(51,114.24)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	(502,706.00)	(307,606.00)	(195,100.00)
<b>Net Non-operating Revenues</b>	<u>(502,706.00)</u>	<u>(307,606.00)</u>	<u>(195,100.00)</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ (223,304.87)</u>	<u>\$ 22,909.37</u>	<u>\$ (246,214.24)</u>



**Missouri State University**  
**Operating Budget**  
**Intercollegiate Athletics**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 107,000.00	\$ 105,000.00	\$ 2,000.00
Scholarships and fellowships	(4,201,050.00)	(4,009,203.00)	(191,847.00)
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	3,917,618.00	3,888,118.00	29,500.00
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>(176,432.00)</u>	<u>(16,085.00)</u>	<u>(160,347.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>4,597,933.42</u>	<u>4,411,050.37</u>	<u>186,883.05</u>
Part-time help	156,300.00	145,300.00	11,000.00
Student help	97,150.00	88,150.00	9,000.00
Overtime	12,000.00	20,500.00	(8,500.00)
Graduate Assistants	<u>86,013.00</u>	<u>84,493.00</u>	<u>1,520.00</u>
Other personnel	<u>351,463.00</u>	<u>338,443.00</u>	<u>13,020.00</u>
Benefits	<u>1,564,411.00</u>	<u>1,504,087.93</u>	<u>60,323.07</u>
Utilities	<u>-</u>	<u>-</u>	<u>-</u>
Capital outlay	-	-	-
Travel	1,648,110.00	1,819,100.00	(170,990.00)
Supplies and services	1,700,625.00	1,608,411.00	92,214.00
Other	733,250.00	633,300.00	99,950.00
Bad debt expense	<u>-</u>	<u>-</u>	<u>-</u>
Supplies and services	<u>4,081,985.00</u>	<u>4,060,811.00</u>	<u>21,174.00</u>
<b>Total Operating Expenses</b>	<u>10,595,792.42</u>	<u>10,314,392.30</u>	<u>281,400.12</u>
<b>Operating Income (Loss)</b>	<u>(10,772,224.42)</u>	<u>(10,330,477.30)</u>	<u>(441,747.12)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	1,701,834.00	1,683,445.00	18,389.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	<u>8,079,099.00</u>	<u>7,968,298.00</u>	<u>110,801.00</u>
<b>Net Non-operating Revenues</b>	<u>9,780,933.00</u>	<u>9,651,743.00</u>	<u>129,190.00</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ (991,291.42)</u>	<u>\$ (678,734.30)</u>	<u>\$ (312,557.12)</u>

**Missouri State University**  
**Operating Budget**  
**Athletic Facilities**  
**For the Year Ending June 30, 2017**

	<b>Plaster Sports Complex</b>	<b>Hammons Student Center</b>	<b>JQH Arena</b>
<b>Operating Revenue</b>			
Tuition and fees	\$ 327,000.00	\$ 1,600,000.00	\$ 451,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	37,000.00	21,000.00	499,305.00
Other revenues	-	-	14,000.00
<b>Total Operating Revenue</b>	<u>364,000.00</u>	<u>1,621,000.00</u>	<u>964,305.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	25,132.00	352,928.24	236,295.96
Part-time help	2,000.00	20,000.00	10,000.00
Student help	56,175.00	140,000.00	15,000.00
Overtime	1,000.00	8,000.00	8,000.00
Graduate Assistants	-	19,726.00	10,308.00
Other personnel	59,175.00	187,726.00	43,308.00
Benefits	8,619.11	120,296.77	80,304.73
Utilities	-	217,936.00	-
Capital outlay	-	20,000.00	-
Travel	-	3,000.00	-
Supplies and services	63,532.00	196,925.00	97,251.00
Other	20,000.00	19,903.00	26,000.00
Bad debt expense	-	-	-
Supplies and services	83,532.00	239,828.00	123,251.00
<b>Total Operating Expenses</b>	<u>176,458.11</u>	<u>1,118,715.01</u>	<u>483,159.69</u>
<b>Operating Income (Loss)</b>	<u>187,541.89</u>	<u>502,284.99</u>	<u>481,145.31</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	2,927,801.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(148,470.27)	(427,303.23)	(3,865,431.26)
Operating Transfers, net	(25,000.00)	125,354.00	163,000.00
<b>Net Non-operating Revenues</b>	<u>(173,470.27)</u>	<u>(301,949.23)</u>	<u>(774,630.26)</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 14,071.62</u>	<u>\$ 200,335.76</u>	<u>\$ (293,484.95)</u>



<u>FY17</u>	<u>FY16</u>	<u>Change</u>	
\$ 2,378,000.00	\$ 2,349,000.00	\$ 29,000.00	<b>Operating Revenue</b>
-	-	-	Tuition and fees
-	-	-	Scholarships and fellowships
-	-	-	Grants and contracts
557,305.00	557,305.00	-	Sales and services of educational services
14,000.00	14,000.00	-	Sales and services - auxiliaries
<u>2,949,305.00</u>	<u>2,920,305.00</u>	<u>29,000.00</u>	Other revenues
			<b>Total Operating Revenue</b>
			<b>Operating Expenses</b>
614,356.20	597,675.50	16,680.70	Faculty and Staff Salaries
32,000.00	32,000.00	-	Part-time help
211,175.00	211,175.00	-	Student help
17,000.00	17,000.00	-	Overtime
30,034.00	29,503.00	531.00	Graduate Assistants
290,209.00	289,678.00	531.00	Other personnel
209,220.61	204,152.85	5,067.76	Benefits
217,936.00	395,334.00	(177,398.00)	Utilities
20,000.00	20,000.00	-	Capital outlay
3,000.00	3,000.00	-	Travel
357,708.00	356,452.00	1,256.00	Supplies and services
65,903.00	65,903.00	-	Other
-	-	-	Bad debt expense
446,611.00	445,355.00	1,256.00	Supplies and services
<u>1,778,332.81</u>	<u>1,932,195.35</u>	<u>(153,862.54)</u>	<b>Total Operating Expenses</b>
<u>1,170,972.19</u>	<u>988,109.65</u>	<u>182,862.54</u>	<b>Operating Income (Loss)</b>
			<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	State appropriations
2,927,801.00	3,088,801.00	(161,000.00)	Gifts
-	-	-	Investment income
-	-	-	Other non-operating revenue (expense)
(4,441,204.76)	(4,441,452.27)	247.51	Debt Service Transfers
263,354.00	263,354.00	-	Operating Transfers, net
<u>(1,250,049.76)</u>	<u>(1,089,297.27)</u>	<u>(160,752.49)</u>	<b>Net Non-operating Revenues</b>
<u>\$ (79,077.57)</u>	<u>\$ (101,187.62)</u>	<u>\$ 22,110.05</u>	<b>Increase (Decrease) in Net Position</b>

**Missouri State University**  
**Operating Budget**  
**Athletic Facilities-Plaster Sports Complex**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 327,000.00	\$ 320,000.00	\$ 7,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	37,000.00	37,000.00	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>364,000.00</u>	<u>357,000.00</u>	<u>7,000.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	25,132.00	24,622.00	510.00
Part-time help	2,000.00	2,000.00	-
Student help	56,175.00	56,175.00	-
Overtime	1,000.00	1,000.00	-
Graduate Assistants	-	-	-
Other personnel	59,175.00	59,175.00	-
Benefits	8,619.11	8,469.29	149.82
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	63,532.00	63,532.00	-
Other	20,000.00	20,000.00	-
Bad debt expense	-	-	-
Supplies and services	83,532.00	83,532.00	-
<b>Total Operating Expenses</b>	<u>176,458.11</u>	<u>175,798.29</u>	<u>659.82</u>
<b>Operating Income (Loss)</b>	<u>187,541.89</u>	<u>181,201.71</u>	<u>6,340.18</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(148,470.27)	(148,985.79)	515.52
Operating Transfers, net	(25,000.00)	(25,000.00)	-
<b>Net Non-operating Revenues</b>	<u>(173,470.27)</u>	<u>(173,985.79)</u>	<u>515.52</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 14,071.62</u>	<u>\$ 7,215.92</u>	<u>\$ 6,855.70</u>

**Missouri State University**  
**Operating Budget**  
**Athletic Facilities-Hammons Student Center**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 1,600,000.00	\$ 1,568,000.00	\$ 32,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	21,000.00	21,000.00	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>1,621,000.00</u>	<u>1,589,000.00</u>	<u>32,000.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	352,928.24	345,740.04	7,188.20
Part-time help	20,000.00	20,000.00	-
Student help	140,000.00	140,000.00	-
Overtime	8,000.00	8,000.00	-
Graduate Assistants	19,726.00	19,377.00	349.00
Other personnel	187,726.00	187,377.00	349.00
Benefits	120,296.77	118,196.82	2,099.95
Utilities	217,936.00	395,334.00	(177,398.00)
Capital outlay	20,000.00	20,000.00	-
Travel	3,000.00	3,000.00	-
Supplies and services	196,925.00	195,669.00	1,256.00
Other	19,903.00	19,903.00	-
Bad debt expense	-	-	-
Supplies and services	239,828.00	238,572.00	1,256.00
<b>Total Operating Expenses</b>	<u>1,118,715.01</u>	<u>1,285,219.86</u>	<u>(166,504.85)</u>
<b>Operating Income (Loss)</b>	<u>502,284.99</u>	<u>303,780.14</u>	<u>198,504.85</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(427,303.23)	(428,770.47)	1,467.24
Operating Transfers, net	125,354.00	125,354.00	-
<b>Net Non-operating Revenues</b>	<u>(301,949.23)</u>	<u>(303,416.47)</u>	<u>1,467.24</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 200,335.76</u>	<u>\$ 363.67</u>	<u>\$ 199,972.09</u>

**Missouri State University**  
**Operating Budget**  
**Athletic Facilities-JQH Arena**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 451,000.00	\$ 461,000.00	\$ (10,000.00)
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	499,305.00	499,305.00	-
Other revenues	14,000.00	14,000.00	-
<b>Total Operating Revenue</b>	<u>964,305.00</u>	<u>974,305.00</u>	<u>(10,000.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	236,295.96	227,313.46	8,982.50
Part-time help	10,000.00	10,000.00	-
Student help	15,000.00	15,000.00	-
Overtime	8,000.00	8,000.00	-
Graduate Assistants	10,308.00	10,126.00	182.00
Other personnel	43,308.00	43,126.00	182.00
Benefits	80,304.73	77,486.74	2,817.99
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	97,251.00	97,251.00	-
Other	26,000.00	26,000.00	-
Bad debt expense	-	-	-
Supplies and services	123,251.00	123,251.00	-
<b>Total Operating Expenses</b>	<u>483,159.69</u>	<u>471,177.20</u>	<u>11,982.49</u>
<b>Operating Income (Loss)</b>	<u>481,145.31</u>	<u>503,127.80</u>	<u>(21,982.49)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	2,927,801.00	3,088,801.00	(161,000.00)
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(3,865,431.26)	(3,863,696.01)	(1,735.25)
Operating Transfers, net	163,000.00	163,000.00	-
<b>Net Non-operating Revenues</b>	<u>(774,630.26)</u>	<u>(611,895.01)</u>	<u>(162,735.25)</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ (293,484.95)</u>	<u>\$ (108,767.21)</u>	<u>\$ (184,717.74)</u>

**Missouri State University**  
**Operating Budget**  
**Transit**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 1,176,000.00	\$ 1,153,000.00	\$ 23,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,317,000.00	2,147,000.00	170,000.00
Other revenues	16,000.00	16,000.00	-
<b>Total Operating Revenue</b>	<u>3,509,000.00</u>	<u>3,316,000.00</u>	<u>193,000.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	977,810.39	958,859.00	18,951.39
Part-time help	53,576.00	53,576.00	-
Student help	19,250.00	19,250.00	-
Overtime	27,000.00	27,000.00	-
Graduate Assistants	-	-	-
Other personnel	99,826.00	99,826.00	-
Benefits	329,911.34	324,485.27	5,426.07
Utilities	188,896.00	90,444.00	98,452.00
Capital outlay	6,500.00	6,500.00	-
Travel	33,200.00	33,200.00	-
Supplies and services	1,348,561.00	1,342,261.00	6,300.00
Other	5,000.00	5,000.00	-
Bad debt expense	-	-	-
Supplies and services	1,393,261.00	1,386,961.00	6,300.00
<b>Total Operating Expenses</b>	<u>2,989,704.73</u>	<u>2,860,575.27</u>	<u>129,129.46</u>
<b>Operating Income (Loss)</b>	<u>519,295.27</u>	<u>455,424.73</u>	<u>63,870.54</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	2,500.00	2,500.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(356,792.02)	(357,810.38)	1,018.36
Operating Transfers, net	28,386.00	28,386.00	-
<b>Net Non-operating Revenues</b>	<u>(325,906.02)</u>	<u>(326,924.38)</u>	<u>1,018.36</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 193,389.25</u>	<u>\$ 128,500.35</u>	<u>\$ 64,888.90</u>



**Missouri State University**  
**Operating Budget**  
**Bill R Foster and Family Recreation Center**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 2,773,000.00	\$ 2,719,000.00	\$ 54,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	233,500.00	211,000.00	22,500.00
Other revenues	251,512.00	251,512.00	-
<b>Total Operating Revenue</b>	<u>3,258,012.00</u>	<u>3,181,512.00</u>	<u>76,500.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	529,368.00	460,171.00	69,197.00
Part-time help	22,000.00	12,000.00	10,000.00
Student help	496,700.00	482,900.00	13,800.00
Overtime	2,500.00	5,000.00	(2,500.00)
Graduate Assistants	58,040.00	57,014.00	1,026.00
Other personnel	579,240.00	556,914.00	22,326.00
Benefits	206,297.14	175,756.16	30,540.98
Utilities	167,912.00	176,517.00	(8,605.00)
Capital outlay	100,000.00	100,000.00	-
Travel	26,600.00	25,400.00	1,200.00
Supplies and services	280,415.00	289,361.00	(8,946.00)
Other	54,700.00	53,500.00	1,200.00
Bad debt expense	-	-	-
Supplies and services	461,715.00	468,261.00	(6,546.00)
<b>Total Operating Expenses</b>	<u>1,944,532.14</u>	<u>1,837,619.16</u>	<u>106,912.98</u>
<b>Operating Income (Loss)</b>	<u>1,313,479.86</u>	<u>1,343,892.84</u>	<u>(30,412.98)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	247,500.00	-	247,500.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(1,151,170.00)	(1,146,261.00)	(4,909.00)
Operating Transfers, net	-	-	-
<b>Net Non-operating Revenues</b>	<u>(903,670.00)</u>	<u>(1,146,261.00)</u>	<u>242,591.00</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 409,809.86</u>	<u>\$ 197,631.84</u>	<u>\$ 212,178.02</u>







**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**WEST PLAINS CAMPUS –  
OPERATING & AUXILIARY**

***YEAR ENDING JUNE 30, 2017***

Missouri State University  
**Operating Budget**  
**West Plains Funds**  
**For the Year Ending June 30, 2017**

	<u>West Plains Operating</u>	<u>West Plains Designated</u>	<u>West Plains Auxiliary</u>	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>						
Tuition and fees	\$ 4,620,189.00	\$ -	\$ 88,250.00	\$ 4,708,439.00	\$ 4,888,967.00	\$ (180,528.00)
Scholarships and fellowships	(475,600.00)	-	(23,256.00)	(498,856.00)	(495,952.00)	(2,904.00)
Grants and contracts	-	-	-	-	-	-
Sales and services of educational services	141,000.00	-	-	141,000.00	141,000.00	-
Sales and services - auxiliaries	-	-	709,841.00	709,841.00	709,841.00	-
Other revenues	29,241.00	-	20,338.00	49,579.00	49,579.00	-
<b>Total Operating Revenue</b>	<u>4,314,830.00</u>	<u>-</u>	<u>795,173.00</u>	<u>5,110,003.00</u>	<u>5,293,435.00</u>	<u>(183,432.00)</u>
<b>Operating Expenses</b>						
Faculty and Staff Salaries	6,034,134.34	252,141.22	198,684.84	6,484,960.40	6,433,946.93	51,013.47
Part-time help	314,220.00	5,000.00	15,730.00	334,950.00	319,670.00	15,280.00
Student help	101,981.00	-	59,580.00	161,561.00	161,561.00	-
Overtime	4,541.00	-	-	4,541.00	4,541.00	-
Graduate Assistants	-	-	-	-	-	-
Other personnel	420,742.00	5,000.00	75,310.00	501,052.00	485,772.00	15,280.00
Benefits	1,947,708.62	83,211.57	67,516.05	2,098,436.24	2,091,601.77	6,834.47
Utilities	291,704.00	-	47,280.00	338,984.00	338,984.00	-
Capital outlay	75,915.00	-	-	75,915.00	75,915.00	-
Travel	135,394.00	-	2,900.00	138,294.00	138,294.00	-
Supplies and services	673,893.00	77,908.50	140,579.30	892,380.80	882,907.30	9,473.50
Other	685,814.00	66,700.00	13,510.00	766,024.00	850,476.00	(84,452.00)
Bad debt expense	30,000.00	-	-	30,000.00	30,000.00	-
Supplies and services	1,601,016.00	144,608.50	156,989.30	1,902,613.80	1,977,592.30	(74,978.50)
<b>Total Operating Expenses</b>	<u>10,295,304.96</u>	<u>484,961.29</u>	<u>545,780.19</u>	<u>11,326,046.44</u>	<u>11,327,897.00</u>	<u>(1,850.56)</u>
<b>Operating Income (Loss)</b>	<u>(5,980,474.96)</u>	<u>(484,961.29)</u>	<u>249,392.81</u>	<u>(6,216,043.44)</u>	<u>(6,034,462.00)</u>	<u>(181,581.44)</u>
<b>Other Non-operating Revenues (Expenses)</b>						
State appropriations	5,809,199.00	485,000.00	-	6,294,199.00	6,128,331.00	165,868.00
Gifts	45,000.00	-	-	45,000.00	45,000.00	-
Investment income	30,000.00	-	5,150.00	35,150.00	35,150.00	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	(39,043.75)	-	(72,660.54)	(111,704.29)	(111,428.89)	(275.40)
Operating Transfers, net	137,606.00	-	(137,606.00)	-	-	-
<b>Net Non-operating Revenues</b>	<u>5,982,761.25</u>	<u>485,000.00</u>	<u>(205,116.54)</u>	<u>6,262,644.71</u>	<u>6,097,052.11</u>	<u>165,592.60</u>
<b>Increase (Decrease) in Net Position</b>	<u>2,286.29</u>	<u>38.71</u>	<u>44,276.27</u>	<u>46,601.27</u>	<u>62,590.11</u>	<u>(15,988.84)</u>
<b>Non-Recurring Allocations included in FY17 Budget</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 2,286.29</u>	<u>\$ 38.71</u>	<u>\$ 44,276.27</u>	<u>\$ 46,601.27</u>	<u>\$ 62,590.11</u>	<u>\$ (15,988.84)</u>

**Missouri State University**  
**Operating Budget**  
**West Plains Operating**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 4,620,189.00	\$4,800,717.00	\$ (180,528.00)
Scholarships and fellowships	(475,600.00)	(475,600.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	141,000.00	141,000.00	-
Sales and services - auxiliaries	-	-	-
Other revenues	29,241.00	29,241.00	-
<b>Total Operating Revenue</b>	<u>4,314,830.00</u>	<u>4,495,358.00</u>	<u>(180,528.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	6,034,134.34	6,052,732.70	(18,598.36)
Part-time help	314,220.00	314,220.00	-
Student help	101,981.00	101,981.00	-
Overtime	4,541.00	4,541.00	-
Graduate Assistants	-	-	-
Other personnel	420,742.00	420,742.00	-
Benefits	1,947,708.62	1,960,721.45	(13,012.83)
Utilities	291,704.00	291,704.00	-
Capital outlay	75,915.00	75,915.00	-
Travel	135,394.00	135,394.00	-
Supplies and services	673,893.00	499,649.00	174,244.00
Other	685,814.00	836,966.00	(151,152.00)
Bad debt expense	30,000.00	30,000.00	-
Supplies and services	1,601,016.00	1,577,924.00	23,092.00
<b>Total Operating Expenses</b>	<u>10,295,304.96</u>	<u>10,303,824.15</u>	<u>(8,519.19)</u>
<b>Operating Income (Loss)</b>	<u>(5,980,474.96)</u>	<u>(5,808,466.15)</u>	<u>(172,008.81)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	5,809,199.00	5,643,331.00	165,868.00
Gifts	45,000.00	45,000.00	-
Investment income	30,000.00	30,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(39,043.75)	(39,043.75)	-
Operating Transfers, net	137,606.00	137,606.00	-
<b>Net Non-operating Revenues</b>	<u>5,982,761.25</u>	<u>5,816,893.25</u>	<u>165,868.00</u>
<b>Increase (Decrease) in Net Position</b>	2,286.29	8,427.10	(6,140.81)
<b>Non-Recurring Allocations included in FY17 Budget</b>	-	-	-
<b>Increase (Decrease) in Net Position excluding non-recurring</b>	<u>\$ 2,286.29</u>	<u>\$ 8,427.10</u>	<u>\$ (6,140.81)</u>



Missouri State University  
 Operating Budget  
 West Plains Auxiliary Funds  
 For the Year Ending June 30, 2017

	Bookstore	Food Service	Residence Life	Recreation Center	FY17	FY16	Change
<b>Operating Revenue</b>							
Tuition and fees	\$ -	\$ -	\$ -	\$ 88,250.00	\$ 88,250.00	\$ 88,250.00	\$ -
Scholarships and fellowships	-	-	(23,256.00)	-	(23,256.00)	(20,352.00)	(2,904.00)
Grants and contracts	-	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-	-
Sales and services - auxiliaries	292,901.00	189,840.00	224,600.00	2,500.00	709,841.00	709,841.00	-
Other revenues	900.00	200.00	5,000.00	14,238.00	20,338.00	20,338.00	-
<b>Total Operating Revenue</b>	<b>293,801.00</b>	<b>190,040.00</b>	<b>206,344.00</b>	<b>104,988.00</b>	<b>795,173.00</b>	<b>798,077.00</b>	<b>(2,904.00)</b>
<b>Operating Expenses</b>							
Faculty and Staff Salaries	109,198.19	59,958.38	29,528.27	-	198,684.84	201,185.00	(2,500.16)
Part-time help	1,700.00	-	10,280.00	3,750.00	15,730.00	5,450.00	10,280.00
Student help	12,275.00	20,055.00	-	27,250.00	59,580.00	59,580.00	-
Overtime	-	-	-	-	-	-	-
Graduate Assistants	-	-	-	-	-	-	-
Other personnel	13,975.00	20,055.00	10,280.00	31,000.00	75,310.00	65,030.00	10,280.00
Benefits	36,921.04	20,201.65	10,108.73	284.63	67,516.05	68,590.20	(1,074.15)
Utilities	4,100.00	5,740.00	31,200.00	6,240.00	47,280.00	47,280.00	-
Capital outlay	-	-	-	-	-	-	-
Travel	2,300.00	600.00	-	-	2,900.00	2,900.00	-
Supplies and services	19,496.00	74,518.30	46,315.00	250.00	140,579.30	140,579.30	-
Other	7,600.00	2,000.00	3,660.00	250.00	13,510.00	13,510.00	-
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	29,396.00	77,118.30	49,975.00	500.00	156,989.30	156,989.30	-
<b>Total Operating Expenses</b>	<b>193,590.23</b>	<b>183,073.33</b>	<b>131,092.00</b>	<b>38,024.63</b>	<b>545,780.19</b>	<b>539,074.50</b>	<b>6,705.69</b>
<b>Operating Income (Loss)</b>	<b>100,210.77</b>	<b>6,966.67</b>	<b>75,252.00</b>	<b>66,963.37</b>	<b>249,392.81</b>	<b>259,002.50</b>	<b>(9,609.69)</b>
<b>Other Non-operating Revenues (Expenses)</b>							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	-	-	-
Investment income	4,100.00	550.00	500.00	-	5,150.00	5,150.00	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	(72,660.54)	(72,660.54)	(72,385.14)	(275.40)
Operating Transfers, net	(78,320.00)	-	(59,286.00)	-	(137,606.00)	(137,606.00)	-
<b>Net Non-operating Revenues</b>	<b>(74,220.00)</b>	<b>550.00</b>	<b>(58,786.00)</b>	<b>(72,660.54)</b>	<b>(205,116.54)</b>	<b>(204,841.14)</b>	<b>(275.40)</b>
<b>Increase (Decrease) in Net Position</b>	<b>\$ 25,990.77</b>	<b>\$ 7,516.67</b>	<b>\$ 16,466.00</b>	<b>\$ (5,697.17)</b>	<b>\$ 44,276.27</b>	<b>\$ 54,161.36</b>	<b>\$ (9,885.09)</b>

**Missouri State University**  
**Operating Budget**  
**West Plains Bookstore**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	292,901.00	292,901.00	-
Other revenues	900.00	900.00	-
<b>Total Operating Revenue</b>	<u>293,801.00</u>	<u>293,801.00</u>	<u>-</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	109,198.19	106,904.50	2,293.69
Part-time help	1,700.00	1,700.00	-
Student help	12,275.00	12,275.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	13,975.00	13,975.00	-
Benefits	36,921.04	36,243.31	677.73
Utilities	4,100.00	4,100.00	-
Capital outlay	-	-	-
Travel	2,300.00	2,300.00	-
Supplies and services	19,496.00	19,496.00	-
Other	7,600.00	7,600.00	-
Bad debt expense	-	-	-
Supplies and services	29,396.00	29,396.00	-
<b>Total Operating Expenses</b>	<u>193,590.23</u>	<u>190,618.81</u>	<u>2,971.42</u>
<b>Operating Income (Loss)</b>	<u>100,210.77</u>	<u>103,182.19</u>	<u>(2,971.42)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	4,100.00	4,100.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	(78,320.00)	(78,320.00)	-
<b>Net Non-operating Revenues</b>	<u>(74,220.00)</u>	<u>(74,220.00)</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 25,990.77</u>	<u>\$ 28,962.19</u>	<u>\$ (2,971.42)</u>

**Missouri State University**  
**Operating Budget**  
**West Plains Food Service**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	189,840.00	189,840.00	-
Other revenues	200.00	200.00	-
<b>Total Operating Revenue</b>	<u>190,040.00</u>	<u>190,040.00</u>	<u>-</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	59,958.38	64,885.50	(4,927.12)
Part-time help	-	-	-
Student help	20,055.00	20,055.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	20,055.00	20,055.00	-
Benefits	20,201.65	22,132.41	(1,930.76)
Utilities	5,740.00	5,740.00	-
Capital outlay	-	-	-
Travel	600.00	600.00	-
Supplies and services	74,518.30	74,518.30	-
Other	2,000.00	2,000.00	-
Bad debt expense	-	-	-
Supplies and services	77,118.30	77,118.30	-
<b>Total Operating Expenses</b>	<u>183,073.33</u>	<u>189,931.21</u>	<u>(6,857.88)</u>
<b>Operating Income (Loss)</b>	<u>6,966.67</u>	<u>108.79</u>	<u>6,857.88</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	550.00	550.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
<b>Net Non-operating Revenues</b>	<u>550.00</u>	<u>550.00</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 7,516.67</u>	<u>\$ 658.79</u>	<u>\$ 6,857.88</u>

**Missouri State University**  
**Operating Budget**  
**West Plains Residence Life**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(23,256.00)	(20,352.00)	(2,904.00)
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	224,600.00	224,600.00	-
Other revenues	5,000.00	5,000.00	-
<b>Total Operating Revenue</b>	<u>206,344.00</u>	<u>209,248.00</u>	<u>(2,904.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	29,528.27	29,395.00	133.27
Part-time help	10,280.00	-	10,280.00
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	10,280.00	-	10,280.00
Benefits	10,108.73	9,929.85	178.88
Utilities	31,200.00	31,200.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	46,315.00	46,315.00	-
Other	3,660.00	3,660.00	-
Bad debt expense	-	-	-
Supplies and services	49,975.00	49,975.00	-
<b>Total Operating Expenses</b>	<u>131,092.00</u>	<u>120,499.85</u>	<u>10,592.15</u>
<b>Operating Income (Loss)</b>	<u>75,252.00</u>	<u>88,748.15</u>	<u>(13,496.15)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	500.00	500.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	(59,286.00)	(59,286.00)	-
<b>Net Non-operating Revenues</b>	<u>(58,786.00)</u>	<u>(58,786.00)</u>	<u>-</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ 16,466.00</u>	<u>\$ 29,962.15</u>	<u>\$ (13,496.15)</u>



**Missouri State University**  
**Operating Budget**  
**West Plains Recreation Center**  
**For the Year Ending June 30, 2017**

	<u>FY17</u>	<u>FY16</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 88,250.00	\$ 88,250.00	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,500.00	2,500.00	-
Other revenues	14,238.00	14,238.00	-
<b>Total Operating Revenue</b>	<u>104,988.00</u>	<u>104,988.00</u>	<u>-</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	-	-	-
Part-time help	3,750.00	3,750.00	-
Student help	27,250.00	27,250.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	31,000.00	31,000.00	-
Benefits	284.63	284.63	-
Utilities	6,240.00	6,240.00	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	250.00	250.00	-
Other	250.00	250.00	-
Bad debt expense	-	-	-
Supplies and services	500.00	500.00	-
<b>Total Operating Expenses</b>	<u>38,024.63</u>	<u>38,024.63</u>	<u>-</u>
<b>Operating Income (Loss)</b>	<u>66,963.37</u>	<u>66,963.37</u>	<u>-</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(72,660.54)	(72,385.14)	(275.40)
Operating Transfers, net	-	-	-
<b>Net Non-operating Revenues</b>	<u>(72,660.54)</u>	<u>(72,385.14)</u>	<u>(275.40)</u>
<b>Increase (Decrease) in Net Position</b>	<u>\$ (5,697.17)</u>	<u>\$ (5,421.77)</u>	<u>\$ (275.40)</u>

