



**Missouri State**<sup>TM</sup>  
U N I V E R S I T Y

# **FY14 OPERATING BUDGET**

*YEAR ENDING JUNE 30,  
2014*



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**MISSOURI STATE UNIVERSITY**

FINANCE NO.  
Request for FY14 Internal Operating Budget

The following resolution was moved by \_\_\_\_\_

and seconded by \_\_\_\_\_.

BE IT RESOLVED by the Board of Governors for Missouri State University that the Internal Operating Budget for the year ending June 30, 2014, consisting of \$167,625,739 in budgeted operating revenues, \$86,037,023 in budgeted non-operating revenues, \$238,466,736 in budgeted expenses, \$(14,297,910) in budgeted transfers and \$935,374 in budgeted non-recurring allocations be adopted and administered through the following funds:

	<b>Budgeted Operating Revenues*</b>	<b>Budgeted Non- Operating Revenues</b>	<b>Budgeted Expenses</b>	<b>Budgeted Transfers</b>	<b>Increase (Decrease) in Net Assets (including non-recurring allocations)</b>	<b>Non- recurring Allocations</b>	<b>Increase (Decrease) in Net Assets (excluding non-recurring allocations)</b>
<b>Springfield Campus</b>							
Operating Fund	\$ 97,616,865	\$ 73,878,355	\$ 169,305,241	\$ (3,124,851)	\$ (934,872)	\$ 935,374	\$ 502
Total Designated Funds	<u>15,601,897</u>	<u>1,552,647</u>	<u>17,659,360</u>	<u>1,073,938</u>	<u>\$ 569,122</u>	<u>-</u>	<u>\$ 569,122</u>
Auxiliary System Fund							
Bookstore	4,017,500	-	2,310,159	(1,614,723)	92,618	-	92,618
Residence Life	29,068,404	6,000	17,495,444	(8,585,164)	2,993,796	-	2,993,796
Plaster Student Union	2,642,175	-	1,920,438	(704,469)	17,268	-	17,268
Taylor Health & Wellness Center	3,974,000	-	3,661,594	(307,606)	4,800	-	4,800
Intercollegiate Athletics	751,910	1,532,620	9,300,039	5,016,525	(1,998,984)	-	(1,998,984)
Athletic Facilities	2,538,305	3,285,968	1,862,641	(4,438,569)	(476,937)	-	(476,937)
Transit System	3,165,000	4,500	2,741,476	(356,067)	71,957	-	71,957
Bill R. Foster and Family Recreation Center	3,099,515	252,200	1,847,455	(1,145,451)	358,809	-	358,809
Total Auxiliary System Fund	<u>49,256,809</u>	<u>5,081,288</u>	<u>41,139,246</u>	<u>(12,135,524)</u>	<u>1,063,327</u>	<u>-</u>	<u>1,063,327</u>
<b>Total Springfield Campus</b>	<b><u>162,475,571</u></b>	<b><u>80,512,290</u></b>	<b><u>228,103,847</u></b>	<b><u>(14,186,437)</u></b>	<b><u>697,577</u></b>	<b><u>935,374</u></b>	<b><u>1,632,951</u></b>
<b>West Plains Campus</b>							
Operating Fund	4,309,358	5,519,683	9,829,610	98,562	97,993	-	97,993
WP Auxiliary System Fund							
Bookstore	341,100	4,100	192,331	(78,320)	74,549	-	74,549
Food Service	190,440	450	187,565	-	3,325	-	3,325
Residence Life	203,103	500	115,356	(59,286)	28,961	-	28,961
Recreation Center	106,167	-	38,027	(72,429)	(4,289)	-	(4,289)
Total WP Auxiliary System Fund	<u>840,810</u>	<u>5,050</u>	<u>533,279</u>	<u>(210,035)</u>	<u>102,546</u>	<u>-</u>	<u>102,546</u>
<b>Total West Plains Campus</b>	<b><u>5,150,168</u></b>	<b><u>5,524,733</u></b>	<b><u>10,362,889</u></b>	<b><u>(111,473)</u></b>	<b><u>200,539</u></b>	<b><u>-</u></b>	<b><u>200,539</u></b>
<b>Total Budget</b>	<b><u>\$ 167,625,739</u></b>	<b><u>\$ 86,037,023</u></b>	<b><u>\$ 238,466,736</u></b>	<b><u>\$ (14,297,910)</u></b>	<b><u>\$ 898,116</u></b>	<b><u>\$ 935,374</u></b>	<b><u>\$ 1,833,490</u></b>

\*Budgeted Operating Revenues are net of \$26,754,095 of Scholarships.

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Orvin Kimbrough  
Chair of the Board

Passed at Meeting of  
June 21, 2013

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John W. McAlear  
Secretary

Comments: The FY14 Internal Operating Budget does not include the following: other enrollment fees and supplemental course fee revenues and associated dedicated expenses; all grant related revenues and associated dedicated expenses including Pell Grants; and any other similar dedicated revenues and expenses for self-supporting ventures.



**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**INTERNAL  
OPERATING  
BUDGET**

***YEAR ENDING JUNE 30,  
2014***





**Missouri State University  
State Appropriation Review**

	<b>Budget FY14</b>	<b>Revised Budget FY13</b>
Approved Legislative Budget	\$81,007,290	\$79,342,892
Budget	81,007,290	78,549,463
3% Hold Back	<u>(2,454,021)</u>	<u>(2,380,286)</u>
<b>Missouri State Budget</b>	<b>78,553,269</b>	<b>76,169,177</b>
Budget Allocation		
Springfield Campus	73,017,555	70,752,553
West Plains Campus	5,444,683	5,325,593
Defense and Strategic Studies	<u>91,031</u>	<u>91,031</u>
<b>Missouri State Budget</b>	<b><u>\$78,553,269</u></b>	<b><u>\$76,169,177</u></b>

Missouri State University  
 Operating Budget Summary  
 All Funds  
 For the Year Ending June 30, 2014

	Operating Funds	Designated Funds	Auxiliary Funds	Total Springfield
<b>Operating Revenue</b>				
Tuition and fees	\$ 117,582,303.11	\$4,647,619.00	\$ 9,680,325.00	\$ 131,910,247.11
Scholarships and fellowships	(21,659,247.27)	(244,263.00)	(4,357,390.01)	(26,260,900.28)
Grants and contracts	150,000.00	1,202,000.00	-	1,352,000.00
Sales and services of educational services	152,767.00	9,901,541.00	-	10,054,308.00
Sales and services - auxiliaries	-	-	43,306,490.00	43,306,490.00
Other revenues	1,391,042.00	95,000.00	627,384.00	2,113,426.00
<b>Total Operating Revenue</b>	<u>97,616,864.84</u>	<u>15,601,897.00</u>	<u>49,256,808.99</u>	<u>162,475,570.83</u>
<b>Operating Expenses</b>				
Faculty and Staff Salaries	94,422,534.63	5,654,911.70	13,011,200.25	113,088,646.58
Part-time help	1,136,385.00	802,812.50	690,208.00	2,629,405.50
Student help	1,933,630.00	648,160.00	2,176,542.00	4,758,332.00
Overtime	-	-	-	-
Graduate Assistants	3,503,860.00	221,566.00	411,739.00	4,137,165.00
Other personnel	6,573,875.00	1,672,538.50	3,278,489.00	11,524,902.50
Benefits	36,184,782.95	1,969,695.45	4,382,397.41	42,536,875.81
Utilities	3,947,876.00	326,700.00	2,557,073.00	6,831,649.00
Capital outlay	3,298,095.90	419,721.00	526,066.00	4,243,882.90
Travel	1,441,434.39	264,440.00	1,816,650.00	3,522,524.39
Supplies and services	13,800,860.32	3,861,567.00	13,206,219.00	30,868,646.32
Other	8,535,781.56	3,489,786.27	1,981,152.00	14,006,719.83
Bad debt expense	1,100,000.00	-	380,000.00	1,480,000.00
Supplies and services	28,176,172.17	8,035,514.27	17,910,087.00	54,121,773.44
<b>Total Operating Expenses</b>	<u>169,305,240.75</u>	<u>17,659,359.92</u>	<u>41,139,246.66</u>	<u>228,103,847.33</u>
<b>Operating Income (Loss)</b>	<u>(71,688,375.91)</u>	<u>(2,057,462.92)</u>	<u>8,117,562.33</u>	<u>(65,628,276.50)</u>
<b>Other Non-operating Revenues (Expenses)</b>				
State appropriations (less 3%)	73,017,555.00	91,031.00	-	73,108,586.00
Gifts	630,000.00	1,455,932.00	5,070,788.00	7,156,720.00
Investment income	200,800.00	5,684.00	10,500.00	216,984.00
Other non-operating revenue (expense)	30,000.00	-	-	30,000.00
Debt Service Transfers	(1,303,743.01)	-	(10,183,971.01)	(11,487,714.02)
Operating Transfers, net	(1,821,108.00)	1,073,938.00	(1,951,553.00)	(2,698,723.00)
<b>Net Non-operating Revenues</b>	<u>70,753,503.99</u>	<u>2,626,585.00</u>	<u>(7,054,236.01)</u>	<u>66,325,852.98</u>
<b>Increase (Decrease) in Net Assets including non-recurring</b>	<u>(934,871.92)</u>	<u>569,122.08</u>	<u>1,063,326.32</u>	<u>697,576.48</u>
<b>Non-Recurring Allocations included in FY14 Budget</b>	<u>935,373.50</u>	<u>-</u>	<u>-</u>	<u>935,373.50</u>
<b>Increase (Decrease) in Net Assets excluding non-recurring</b>	<u>\$ 501.58</u>	<u>\$ 569,122.08</u>	<u>\$ 1,063,326.32</u>	<u>\$ 1,632,949.98</u>

<b>West Plains</b>	<b>FY14</b>	<b>Revised FY13</b>	<b>Change</b>	
\$ 4,702,967.00	\$ 136,613,214.11	\$132,350,426.21	\$ 4,262,787.90	<b>Operating Revenue</b>
(493,195.00)	(26,754,095.28)	(24,987,244.96)	(1,766,850.32)	Tuition and fees
-	1,352,000.00	1,336,000.00	16,000.00	Scholarships and fellowships
141,000.00	10,195,308.00	9,731,699.00	463,609.00	Grants and contracts
748,318.00	44,054,808.00	44,035,471.00	19,337.00	Sales and services of educational services
51,078.00	2,164,504.00	1,886,004.00	278,500.00	Sales and services - auxiliaries
<u>5,150,168.00</u>	<u>167,625,738.83</u>	<u>164,352,355.25</u>	<u>3,273,383.58</u>	Other revenues
				<b>Total Operating Revenue</b>
5,962,053.49	119,050,700.07	113,918,025.99	5,132,674.08	<b>Operating Expenses</b>
339,736.00	2,969,141.50	2,761,161.00	207,980.50	Faculty and Staff Salaries
153,561.00	4,911,893.00	4,787,701.00	124,192.00	Part-time help
-	-	-	-	Student help
-	4,137,165.00	3,970,644.50	166,520.50	Overtime
493,297.00	12,018,199.50	11,519,506.50	498,693.00	Graduate Assistants
1,923,480.90	44,460,356.71	42,568,603.11	1,891,753.60	Other personnel
325,157.00	7,156,806.00	7,350,626.00	(193,820.00)	Benefits
84,115.00	4,327,997.90	4,237,314.00	90,683.90	Utilities
138,539.00	3,661,063.39	3,739,682.63	(78,619.24)	Capital outlay
616,859.00	31,485,505.32	33,987,316.67	(2,501,811.35)	Travel
789,387.00	14,796,106.83	14,226,264.76	569,842.07	Supplies and services
30,000.00	1,510,000.00	1,295,000.00	215,000.00	Other
1,658,900.00	55,780,673.44	57,485,578.06	(1,704,904.62)	Bad debt expense
10,362,888.39	238,466,735.72	232,842,339.66	5,624,396.06	Supplies and services
(5,212,720.39)	(70,840,996.89)	(68,489,984.41)	(2,351,012.48)	<b>Total Operating Expenses</b>
				<b>Operating Income (Loss)</b>
5,444,683.00	78,553,269.00	76,169,177.00	2,384,092.00	<b>Other Non-operating Revenues (Expenses)</b>
45,000.00	7,201,720.00	7,625,752.00	(424,032.00)	State appropriations (less 3%)
35,050.00	252,034.00	422,850.00	(170,816.00)	Gifts
-	30,000.00	30,000.00	-	Investment income
(111,472.75)	(11,599,186.77)	(12,264,914.00)	665,727.23	Other non-operating revenue (expense)
-	(2,698,723.00)	(2,903,723.00)	205,000.00	Debt Service Transfers
5,413,260.25	71,739,113.23	69,079,142.00	2,659,971.23	Operating Transfers, net
200,539.86	898,116.34	589,157.59	308,958.75	<b>Net Non-operating Revenues</b>
-	935,373.50	1,182,955.00	(247,581.50)	<b>Increase (Decrease) in Net Assets including non-recurring</b>
				<b>Non-Recurring Allocations included in FY14 Budget</b>
\$ 200,539.86	\$ 1,833,489.84	\$ 1,772,112.59	\$ 61,377.25	<b>Increase (Decrease) in Net Assets excluding non-recurring</b>





**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**OPERATING  
FUND**

***YEAR ENDING JUNE 30,  
2014***



Missouri State University  
Operating Budget  
Operating Funds  
For the Year Ending June 30, 2014

	FY14	Revised FY13	Change
<b>Operating Revenue</b>			
Tuition and fees	\$ 117,582,303.11	\$ 114,229,504.21	\$ 3,352,798.90
Scholarships and fellowships	(21,659,247.27)	(19,873,298.96)	(1,785,948.31)
Grants and contracts	150,000.00	150,000.00	-
Sales and services of educational services	152,767.00	142,767.00	10,000.00
Sales and services - auxiliaries	-	-	-
Other revenues	1,391,042.00	1,221,042.00	170,000.00
<b>Total Operating Revenue</b>	<u>97,616,864.84</u>	<u>95,870,014.25</u>	<u>1,746,850.59</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	94,422,534.63	90,830,874.13	3,591,660.50
Part-time help	1,136,385.00	1,111,906.00	24,479.00
Student help	1,933,630.00	1,942,830.00	(9,200.00)
Overtime	-	-	-
Graduate Assistants	3,503,860.00	3,348,627.50	155,232.50
Other personnel	6,573,875.00	6,403,363.50	170,511.50
Benefits	36,184,782.95	34,814,707.73	1,370,075.22
Utilities	3,947,876.00	3,920,230.00	27,646.00
Capital outlay	3,298,095.90	3,316,412.00	(18,316.10)
Travel	1,441,434.39	1,539,282.63	(97,848.24)
Supplies and services	13,800,860.32	15,718,090.97	(1,917,230.65)
Other	8,535,781.56	7,956,043.76	579,737.80
Bad debt expense	1,100,000.00	1,100,000.00	-
Supplies and services	28,176,172.17	29,629,829.36	(1,453,657.19)
<b>Total Operating Expenses</b>	<u>169,305,240.75</u>	<u>165,599,004.72</u>	<u>3,706,236.03</u>
<b>Operating Income (Loss)</b>	<u>(71,688,375.91)</u>	<u>(69,728,990.47)</u>	<u>(1,959,385.44)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	73,017,555.00	70,752,553.00	2,265,002.00
Gifts	630,000.00	630,000.00	-
Investment income	200,800.00	335,000.00	(134,200.00)
Other non-operating revenue (expense)	30,000.00	30,000.00	-
<b>Other Non-operating Revenues (Expenses)</b>	<u>73,878,355.00</u>	<u>71,747,553.00</u>	<u>2,130,802.00</u>
<b>Debt Service Transfers</b>			
Capital Lease - Utility Improvements	(561,911.76)	(599,566.00)	37,654.24
2010 Issue - Academic buildings	(741,831.25)	(740,830.00)	(1,001.25)
<b>Debt Service Transfers</b>	<u>(1,303,743.01)</u>	<u>(1,340,396.00)</u>	<u>36,652.99</u>
<b>Operating Transfers</b>			
Operating - Hammons Student Center/Plaster Sports Complex	(218,782.00)	(218,782.00)	-
Operating - Intercollegiate Athletics	(5,198,597.00)	(5,198,597.00)	-
Operating - Broadcast Services	(486,595.00)	(486,595.00)	-
Operating - JK Hammons Hall for the Performing Arts	(400,000.00)	(400,000.00)	-
Bookstore - Operating Budget Suppl	300,000.00	300,000.00	-
Bookstore - Operating Indirect Cost	1,305,380.00	1,216,304.00	89,076.00
Residence Life - Operating Indirect Cost	1,859,987.00	1,859,987.00	-
Plaster Student Union - Operating Indirect Cost	220,779.00	220,779.00	-
Taylor Health - Operating Indirect Cost	307,606.00	307,606.00	-
Transit - Operating Indirect Cost	69,114.00	69,114.00	-
Transfer from auxiliaries - recharge	20,000.00	20,000.00	-
Transfer from Indirect Funds	400,000.00	400,000.00	-
<b>Operating Transfers</b>	<u>(1,821,108.00)</u>	<u>(1,910,184.00)</u>	<u>89,076.00</u>
<b>Net Non-operating Revenues</b>	<u>70,753,503.99</u>	<u>68,496,973.00</u>	<u>2,256,530.99</u>
<b>Increase (Decrease) in Net Assets</b>	<u>(934,871.92)</u>	<u>(1,232,017.47)</u>	<u>297,145.55</u>
<b>Non-Recurring Allocations included in FY14 Budget</b>	<u>935,373.50</u>	<u>1,079,602.00</u>	<u>(144,228.50)</u>
<b>Increase (Decrease) in Net Assets excluding non-recurring</b>	<u>\$ 501.58</u>	<u>\$ (152,415.47)</u>	<u>\$ 152,917.05</u>

Missouri State University  
 Operating Budget  
 Operating Funds by Cost Center  
 For the Year Ending June 30, 2014

	Revenue	President	Provost	Internal Audit	Chief Financial Officer	Vice President Administrative and Information Services	Vice President Research and Economic Development	Vice President Student Affairs
<b>Operating Revenue</b>								
Tuition and fees	\$ 117,582,303.11	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	-	(571,441.27)	(455,452.00)	-	-	-	-	(94,422.00)
Grants and contracts	150,000.00	-	-	-	-	-	-	-
Sales and services of educational services	82,600.00	-	-	-	-	59,167.00	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-	-
Other revenues	1,391,042.00	-	-	-	-	-	-	-
<b>Total Operating Revenue</b>	<b>119,205,945.11</b>	<b>(571,441.27)</b>	<b>(455,452.00)</b>	<b>-</b>	<b>-</b>	<b>59,167.00</b>	<b>-</b>	<b>(94,422.00)</b>
<b>Operating Expenses</b>								
Faculty and Staff Salaries	-	1,949,245.40	69,609,552.72	210,118.00	2,439,629.30	10,450,729.33	1,259,429.41	3,665,223.97
Part-time help	-	95,857.00	596,231.00	-	21,400.00	129,347.00	35,550.00	168,236.00
Student help	-	40,638.00	1,034,533.00	-	37,823.00	244,410.00	34,981.00	245,306.00
Overtime	-	-	-	-	-	-	-	-
Graduate Assistants	-	18,266.00	3,095,599.00	-	52,546.00	13,590.00	74,104.00	169,921.00
Other personnel	-	154,761.00	4,726,363.00	-	111,769.00	387,347.00	144,635.00	583,463.00
Benefits	-	681,772.00	23,465,501.12	72,655.21	840,858.96	3,553,524.89	438,373.15	1,271,619.85
Utilities	-	-	19,771.00	-	2,200.00	15,000.00	-	-
Capital outlay	-	12,928.00	2,907,761.90	-	16,500.00	182,506.00	160,000.00	10,000.00
Travel	-	137,944.00	902,510.80	2,325.00	23,050.00	68,568.54	84,092.40	94,265.65
Supplies and services	-	309,389.00	4,844,339.25	1,355.00	199,509.00	2,654,110.86	164,187.78	701,857.00
Other	-	1,311,874.00	2,653,843.09	600.00	28,675.00	229,356.88	135,137.00	196,285.00
Bad debt expense	-	-	-	-	-	-	-	-
Supplies and services	-	1,772,135.00	11,308,455.04	4,280.00	267,734.00	3,134,542.28	543,417.18	1,002,407.65
<b>Total Operating Expenses</b>	<b>-</b>	<b>4,557,913.40</b>	<b>109,129,642.88</b>	<b>287,053.21</b>	<b>3,662,191.26</b>	<b>17,541,143.50</b>	<b>2,385,854.74</b>	<b>6,522,714.47</b>
<b>Operating Income (Loss)</b>	<b>119,205,945.11</b>	<b>(5,129,354.67)</b>	<b>(109,585,094.88)</b>	<b>(287,053.21)</b>	<b>(3,662,191.26)</b>	<b>(17,481,976.50)</b>	<b>(2,385,854.74)</b>	<b>(6,617,136.47)</b>
<b>Other Non-operating Revenues (Expenses)</b>								
State appropriations	73,017,555.00	-	-	-	-	-	-	-
Gifts	630,000.00	-	-	-	-	-	-	-
Investment income	200,800.00	-	-	-	-	-	-	-
Other non-operating revenue (expense)	30,000.00	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-	-	-
Operating Transfers, net	-	-	-	-	-	20,000.00	-	-
<b>Net Non-operating Revenues</b>	<b>73,878,355.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,000.00</b>	<b>-</b>	<b>-</b>
<b>Increase (Decrease) in Net Assets</b>	<b>\$ 193,084,300.11</b>	<b>\$ (5,129,354.67)</b>	<b>\$ (109,585,094.88)</b>	<b>\$ (287,053.21)</b>	<b>\$ (3,662,191.26)</b>	<b>\$ (17,461,976.50)</b>	<b>\$ (2,385,854.74)</b>	<b>\$ (6,617,136.47)</b>

Non-Recurring Allocations included in FY14 Budget

Increase (Decrease) in Net Assets excluding non-recurring



Vice President University Advancement	Vice President Diversity and Inclusion	University Wide	Scholarships	Non-Recurring Funds	FY14	Revised FY13	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,582,303.11	\$ 114,229,504.21	\$ 3,352,798.90	<b>Operating Revenue</b>
-	(7,500.00)	-	(20,530,432.00)	-	(21,659,247.27)	(19,873,298.96)	(1,785,948.31)	Tuition and fees
-	-	-	-	-	150,000.00	150,000.00	-	Scholarships and fellowships
11,000.00	-	-	-	-	152,767.00	142,767.00	10,000.00	Grants and contracts
-	-	-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	1,391,042.00	1,221,042.00	170,000.00	Other revenues
<u>11,000.00</u>	<u>(7,500.00)</u>	<u>-</u>	<u>(20,530,432.00)</u>	<u>-</u>	<u>97,616,864.84</u>	<u>95,870,014.25</u>	<u>1,746,850.59</u>	<b>Total Operating Revenue</b>
<u>1,759,458.50</u>	<u>703,316.00</u>	<u>2,375,832.00</u>	<u>-</u>	<u>-</u>	<u>94,422,534.63</u>	<u>90,830,874.13</u>	<u>3,591,660.50</u>	<b>Operating Expenses</b>
14,621.00	75,143.00	-	-	-	1,136,385.00	1,111,906.00	24,479.00	Faculty and Staff Salaries
112,371.00	21,926.00	-	161,642.00	-	1,933,630.00	1,942,830.00	(9,200.00)	Part-time help
-	-	-	-	-	-	-	-	Student help
19,154.00	60,680.00	-	-	-	3,503,860.00	3,348,627.50	155,232.50	Overtime
146,146.00	157,749.00	-	161,642.00	-	6,573,875.00	6,403,363.50	170,511.50	Graduate Assistants
601,517.41	249,095.79	49,114.35	4,960,750.22	-	36,184,782.95	34,814,707.73	1,370,075.22	Other personnel
-	-	3,910,905.00	-	-	3,947,876.00	3,920,230.00	27,646.00	Benefits
8,400.00	-	-	-	-	3,298,095.90	3,316,412.00	(18,316.10)	Utilities
39,330.00	36,930.00	52,418.00	-	-	1,441,434.39	1,539,282.63	(97,848.24)	Capital outlay
268,698.00	113,826.50	4,543,587.93	-	-	13,800,860.32	15,718,090.97	(1,917,230.65)	Travel
228,890.25	45,423.00	3,370,323.84	-	335,373.50	8,535,781.56	7,956,043.76	579,737.80	Supplies and services
-	-	1,100,000.00	-	-	1,100,000.00	1,100,000.00	-	Other
545,318.25	196,179.50	9,066,329.77	-	335,373.50	28,176,172.17	29,629,829.36	(1,453,657.19)	Bad debt expense
3,052,440.16	1,306,340.29	15,402,181.12	5,122,392.22	335,373.50	169,305,240.75	165,599,004.72	3,706,236.03	Supplies and services
<u>(3,041,440.16)</u>	<u>(1,313,840.29)</u>	<u>(15,402,181.12)</u>	<u>(25,652,824.22)</u>	<u>(335,373.50)</u>	<u>(71,688,375.91)</u>	<u>(69,728,990.47)</u>	<u>(1,959,385.44)</u>	<b>Total Operating Expenses</b>
-	-	-	-	-	73,017,555.00	70,752,553.00	2,265,002.00	<b>Operating Income (Loss)</b>
-	-	-	-	-	630,000.00	630,000.00	-	<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	-	-	200,800.00	335,000.00	(134,200.00)	State appropriations
-	-	-	-	-	30,000.00	30,000.00	-	Gifts
-	-	(1,303,743.01)	-	-	(1,303,743.01)	(1,340,396.00)	36,652.99	Investment income
-	-	(1,841,108.00)	-	-	(1,821,108.00)	(1,910,184.00)	89,076.00	Other non-operating revenue (expense)
-	-	(3,144,851.01)	-	-	70,753,503.99	68,496,973.00	2,256,530.99	Debt Service Transfers
\$ (3,041,440.16)	\$ (1,313,840.29)	\$ (18,547,032.13)	\$ (25,652,824.22)	\$ (335,373.50)	\$ (934,871.92)	\$ (1,232,017.47)	\$ 297,145.55	Operating Transfers, net
					935,373.50	1,079,602.00	(144,228.50)	<b>Net Non-operating Revenues</b>
								<b>Increase (Decrease) in Net Assets</b>
								<b>Non-Recurring Allocations included in FY14 Budget</b>
					\$ 501.58	\$ (152,415.47)	\$ 152,917.05	<b>Increase (Decrease) in Net Assets excluding non-recurring</b>

Missouri State University  
 Operating Budget  
 Provost - Colleges  
 For the Year Ending June 30, 2014

	Provost Office	College of Arts and Letters	College of Business Administration	College of Education	College of Health and Human Services	College of Humanities and Public Affairs	College of Natural and Applied Sciences
<b>Operating Revenue</b>							
Tuition and fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and fellowships	(73,052.00)	(382,400.00)	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-	-
<b>Total Operating Revenue</b>	<u>(73,052.00)</u>	<u>(382,400.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Operating Expenses</b>							
Faculty and Staff Salaries	4,923,818.32	12,236,700.65	12,687,695.12	6,017,743.02	11,178,262.97	7,366,268.27	10,127,060.89
Part-time help	191,245.00	78,643.00	54,000.00	50,340.00	66,945.00	20,882.00	15,259.00
Student help	447,692.00	85,541.00	53,027.00	27,500.00	48,712.00	30,300.00	82,500.00
Overtime	-	-	-	-	-	-	-
Graduate Assistants	309,608.00	599,089.00	409,122.00	134,018.00	401,026.00	272,270.00	733,780.00
Other personnel	948,545.00	763,273.00	516,149.00	211,858.00	516,683.00	323,452.00	831,539.00
Benefits	1,652,164.45	4,052,108.65	4,274,166.18	1,950,060.05	3,825,336.38	2,490,855.15	3,484,976.54
Utilities	5,000.00	-	-	-	-	-	1,745.00
Capital outlay	306,227.90	242,895.00	34,216.00	-	76,228.00	-	10,000.00
Travel	204,151.00	141,233.70	-	94,950.00	70,255.00	124,279.00	152,300.00
Supplies and services	1,833,083.25	351,271.00	309,829.00	354,078.00	426,304.00	210,647.00	665,600.00
Other	1,841,113.14	215,370.95	112,049.00	144,521.00	79,029.00	79,322.00	11,766.00
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	4,184,575.29	950,770.65	456,094.00	593,549.00	651,816.00	414,248.00	839,666.00
<b>Total Operating Expenses</b>	<u>11,714,103.06</u>	<u>18,002,852.95</u>	<u>17,934,104.30</u>	<u>8,773,210.07</u>	<u>16,172,098.35</u>	<u>10,594,823.42</u>	<u>15,284,987.43</u>
<b>Operating Income (Loss)</b>	<u>(11,787,155.06)</u>	<u>(18,385,252.95)</u>	<u>(17,934,104.30)</u>	<u>(8,773,210.07)</u>	<u>(16,172,098.35)</u>	<u>(10,594,823.42)</u>	<u>(15,284,987.43)</u>
<b>Other Non-operating Revenues (Expenses)</b>							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	-	-	-
Investment income	-	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-	-
Operating Transfers, net	-	-	-	-	-	-	-
<b>Net Non-operating Revenues</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ (11,787,155.06)</u>	<u>\$ (18,385,252.95)</u>	<u>\$ (17,934,104.30)</u>	<u>\$ (8,773,210.07)</u>	<u>\$ (16,172,098.35)</u>	<u>\$ (10,594,823.42)</u>	<u>\$ (15,284,987.43)</u>

Graduate College	Library	School of Agriculture	FY14	FY13	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	<b>Operating Revenue</b>
-	-	-	(455,452.00)	(450,952.00)	(4,500.00)	Tuition and fees
-	-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	-	Grants and contracts
-	-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
-	-	-	(455,452.00)	(450,952.00)	(4,500.00)	<b>Total Operating Revenue</b>
602,835.80	2,435,530.07	2,033,637.61	69,609,552.72	67,700,903.84	1,908,648.88	<b>Operating Expenses</b>
5,000.00	53,585.00	60,332.00	596,231.00	559,994.00	36,237.00	Faculty and Staff Salaries
19,496.00	199,000.00	40,765.00	1,034,533.00	1,039,974.00	(5,441.00)	Part-time help
-	-	-	-	-	-	Student help
137,968.00	8,295.00	90,423.00	3,095,599.00	2,940,964.50	154,634.50	Overtime
162,464.00	260,880.00	191,520.00	4,726,363.00	4,540,932.50	185,430.50	Graduate Assistants
200,911.77	850,037.03	684,884.93	23,465,501.13	22,004,354.53	1,461,146.60	Other personnel
-	-	13,026.00	19,771.00	4,245.00	15,526.00	Benefits
37,000.00	2,201,195.00	-	2,907,761.90	2,901,416.00	6,345.90	Utilities
51,649.00	17,113.10	46,580.00	902,510.80	938,546.09	(36,035.29)	Capital outlay
146,374.00	339,553.00	207,600.00	4,844,339.25	4,697,716.18	146,623.07	Travel
65,715.00	4,957.00	100,000.00	2,653,843.09	3,247,159.80	(593,316.71)	Supplies and services
-	-	-	-	-	-	Other
300,738.00	2,562,818.10	354,180.00	11,308,455.04	11,784,838.07	(476,383.03)	Bad debt expense
1,266,949.57	6,109,265.20	3,277,248.54	109,129,642.89	106,035,273.94	3,094,368.95	Supplies and services
(1,266,949.57)	(6,109,265.20)	(3,277,248.54)	(109,585,094.89)	(106,486,225.94)	(3,098,868.95)	<b>Total Operating Expenses</b>
-	-	-	-	-	-	<b>Operating Income (Loss)</b>
-	-	-	-	-	-	<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	-	-	-	State appropriations
-	-	-	-	-	-	Gifts
-	-	-	-	-	-	Investment income
-	-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	-	Debt Service Transfers
-	-	-	-	-	-	Operating Transfers, net
-	-	-	-	-	-	<b>Net Non-operating Revenues</b>
\$ (1,266,949.57)	\$ (6,109,265.20)	\$ (3,277,248.54)	\$ (109,585,094.89)	\$ (106,486,225.94)	\$ (3,098,868.95)	<b>Increase (Decrease) in Net Assets</b>

**Missouri State University**  
**Operating Budget**  
**Non-Recurring Allocations**  
**For the Year Ending June 30, 2014**

	<b>FY14</b>	<b>FY13</b>	<b>Change</b>
<b>Non-Recurring Allocations</b>			
Insurance Premiums - FY10 Retirees	\$ 48,700.00	\$ 54,000.00	\$ (5,300.00)
AGR - Dual Assistance Hire - Final	13,380.00	13,380.00	-
Women Track-Diversity Hire - Final	3,365.00	6,690.00	(3,325.00)
Political Sci-Diversity Hire - Final	-	6,690.00	(6,690.00)
CHPA Diversity Hire - Final	-	26,760.00	(26,760.00)
West Plains Diversity Hire - 2nd of 3	33,650.00	49,506.00	(15,856.00)
COE/CHPA Diversity Hire - Final	13,380.00	13,380.00	-
CLSE Diversity Hire - Final	56,196.00	56,196.00	-
COE Diversity Hire	20,190.00	-	20,190.00
VP D&I Diversity Hire - Final	35,000.00	-	35,000.00
Diversity Fellowship - 1st of 3	15,610.00	-	15,610.00
VP AIS Diversity Hire - 1st of 3	95,902.50	-	95,902.50
<b>Total Budgeted Non-Recurring Allocations</b>	<b>335,373.50</b>	<b>226,602.00</b>	<b>108,771.50</b>
<b>Cost Center Non-Recurring Budget Allocations</b>			
Previous President/Provost Reclassifications	600,000.00	600,000.00	-
Budget cuts - one time funding	-	253,000.00	(253,000.00)
<b>Total Cost Center Non-Recurring Budget Allocations</b>	<b>600,000.00</b>	<b>853,000.00</b>	<b>(253,000.00)</b>
<b>Total Non-Recurring Allocations for FY14</b>	<b>\$ 935,373.50</b>	<b>\$ 1,079,602.00</b>	<b>\$ (144,228.50)</b>



**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**DESIGNATED  
FUNDS**

***YEAR ENDING JUNE 30,  
2014***

Missouri State University  
Operating Budget  
Designated Funds  
For the Year Ending June 30, 2014

	Designated, Institutional Research, Match	Income and Service Centers Fund	Self Insurance Fund	Dedicated Fees	Broadcast Services	Defense and Strategic Studies	Greenwood Laboratory School
<b>Operating Revenue</b>							
Tuition and fees	\$ -	\$ -	\$ -	\$ 3,609,000.00	\$ -	\$ 998,619.00	\$ -
Scholarships and fellowships	-	-	-	(80,000.00)	-	(153,053.00)	(11,210.00)
Grants and contracts	-	-	-	-	870,000.00	-	-
Sales and services of educational services	2,420,404.00	3,186,000.00	-	-	768,905.00	-	1,968,664.00
Sales and services - auxiliaries	-	-	30,000.00	-	-	-	-
Other revenues	-	-	-	-	65,000.00	-	-
<b>Total Operating Revenue</b>	<u>2,420,404.00</u>	<u>3,186,000.00</u>	<u>30,000.00</u>	<u>3,529,000.00</u>	<u>1,703,905.00</u>	<u>845,566.00</u>	<u>1,957,454.00</u>
<b>Operating Expenses</b>							
Faculty and Staff Salaries	780,852.63	559,262.00	66,255.00	268,051.00	1,192,258.00	430,204.67	1,278,746.00
Part-time help	470,470.50	119,000.00	3,000.00	-	56,750.00	85,592.00	34,000.00
Student help	54,020.00	25,000.00	5,000.00	391,640.00	42,500.00	-	28,000.00
Overtime	-	-	-	-	-	-	-
Graduate Assistants	71,570.00	-	9,690.00	83,815.00	12,500.00	36,720.00	-
Other personnel	596,060.50	144,000.00	17,690.00	475,455.00	111,750.00	122,312.00	62,000.00
Benefits	287,646.73	197,607.77	28,987.33	137,422.17	400,068.18	75,669.38	475,815.62
Utilities	-	-	-	-	-	-	-
Capital outlay	-	111,001.00	18,720.00	240,000.00	-	-	-
Travel	204,090.00	41,350.00	5,000.00	-	-	-	5,000.00
Supplies and services	266,887.00	1,682,400.00	45,000.00	1,158,785.00	-	35,000.00	93,769.00
Other	165,300.00	48,536.00	23,348.00	1,186,629.27	1,745,048.00	173,240.00	30,285.00
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	636,277.00	1,883,287.00	92,068.00	2,585,414.27	1,745,048.00	208,240.00	129,054.00
<b>Total Operating Expenses</b>	<u>2,300,836.86</u>	<u>2,784,156.77</u>	<u>205,000.33</u>	<u>3,466,342.44</u>	<u>3,449,124.18</u>	<u>836,426.05</u>	<u>1,945,615.62</u>
<b>Operating Income (Loss)</b>	<u>119,567.14</u>	<u>401,843.23</u>	<u>(175,000.33)</u>	<u>62,657.56</u>	<u>(1,745,219.18)</u>	<u>9,139.95</u>	<u>11,838.38</u>
<b>Other Non-operating Revenues (Expenses)</b>							
State appropriations	-	-	-	-	-	91,031.00	-
Gifts	-	-	-	45,000.00	1,258,626.00	92,306.00	-
Investment income	-	-	-	684.00	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-	-
Operating Transfers, net	-	-	-	(42,657.00)	486,595.00	-	-
<b>Net Non-operating Revenues</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,027.00</u>	<u>1,745,221.00</u>	<u>183,337.00</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 119,567.14</u>	<u>\$ 401,843.23</u>	<u>\$ (175,000.33)</u>	<u>\$ 65,684.56</u>	<u>\$ 1.82</u>	<u>\$ 192,476.95</u>	<u>\$ 11,838.38</u>

Jordan Valley Innovation Center	Journagan Ranch	Juanita K. Hammons Hall Performing Arts	FY14	FY13	Change	
\$ -	\$ -	\$ 40,000.00	\$ 4,647,619.00	\$ 4,337,730.00	\$ 309,889.00	<b>Operating Revenue</b>
-	-	-	(244,263.00)	(157,314.00)	(86,949.00)	Tuition and fees
305,000.00	-	27,000.00	1,202,000.00	1,186,000.00	16,000.00	Scholarships and fellowships
377,571.00	557,500.00	622,497.00	9,901,541.00	9,447,932.00	453,609.00	Grants and contracts
-	-	-	30,000.00	30,000.00	-	Sales and services of educational services
-	-	-	65,000.00	-	65,000.00	Sales and services - auxiliaries
682,571.00	557,500.00	689,497.00	15,601,897.00	14,844,348.00	757,549.00	Other revenues
						<b>Total Operating Revenue</b>
344,877.40	187,410.00	546,995.00	5,654,911.70	5,086,835.08	568,076.62	<b>Operating Expenses</b>
15,000.00	-	19,000.00	802,812.50	551,475.00	251,337.50	Faculty and Staff Salaries
-	2,000.00	100,000.00	648,160.00	590,555.00	57,605.00	Part-time help
-	-	-	-	-	-	Student help
-	-	7,271.00	221,566.00	217,558.00	4,008.00	Overtime
15,000.00	2,000.00	126,271.00	1,672,538.50	1,359,588.00	312,950.50	Graduate Assistants
117,632.35	63,143.96	185,701.96	1,969,695.45	1,803,729.28	165,966.17	Other personnel
175,000.00	2,500.00	149,200.00	326,700.00	327,258.00	(558.00)	Benefits
50,000.00	-	-	419,721.00	335,721.00	84,000.00	Utilities
-	4,000.00	5,000.00	264,440.00	276,711.00	(12,271.00)	Capital outlay
112,468.00	310,000.00	157,258.00	3,861,567.00	4,111,256.00	(249,689.00)	Travel
42,592.00	43,680.00	31,128.00	3,489,786.27	3,410,309.00	79,477.27	Supplies and services
-	-	-	-	-	-	Other
205,060.00	357,680.00	193,386.00	8,035,514.27	8,133,997.00	(98,482.73)	Bad debt expense
857,569.75	612,733.96	1,201,553.96	17,659,359.92	16,711,407.36	947,952.56	Supplies and services
(174,998.75)	(55,233.96)	(512,056.96)	(2,057,462.92)	(1,867,059.36)	(190,403.56)	<b>Total Operating Expenses</b>
						<b>Operating Income (Loss)</b>
-	-	-	91,031.00	91,031.00	-	<b>Other Non-operating Revenues (Expenses)</b>
-	-	60,000.00	1,455,932.00	1,409,853.00	46,079.00	State appropriations
-	-	5,000.00	5,684.00	5,800.00	(116.00)	Gifts
-	-	-	-	-	-	Investment income
-	-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	-	Debt Service Transfers
175,000.00	-	455,000.00	1,073,938.00	900,022.00	173,916.00	Operating Transfers, net
175,000.00	-	520,000.00	2,626,585.00	2,406,706.00	219,879.00	<b>Net Non-operating Revenues</b>
\$ 1.25	\$ (55,233.96)	\$ 7,943.04	\$ 569,122.08	\$ 539,646.64	\$ 29,475.44	<b>Increase (Decrease) in Net Assets</b>

Missouri State University  
Operating Budget  
Dedicated Student Fees  
For the Year Ending June 30, 2014

	Student Computer User	Student Security	Student Involvement	Student Government Association	Wyrick Student Project	USA Readership
<b>Operating Revenue</b>						
Tuition and fees	\$ 2,103,000.00	\$ 184,000.00	\$ 840,000.00	\$ 33,000.00	\$ 110,000.00	\$ 99,000.00
Scholarships and fellowships	-	-	-	-	-	-
Grants and contracts	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-
Sales and services - auxiliaries	-	-	-	-	-	-
Other revenues	-	-	-	-	-	-
<b>Total Operating Revenue</b>	<u>2,103,000.00</u>	<u>184,000.00</u>	<u>840,000.00</u>	<u>33,000.00</u>	<u>110,000.00</u>	<u>99,000.00</u>
<b>Operating Expenses</b>						
Faculty and Staff Salaries	177,260.00	90,791.00	-	-	-	-
Part-time help	-	-	-	-	-	-
Student help	391,640.00	-	-	-	-	-
Overtime	-	-	-	-	-	-
Graduate Assistants	83,815.00	-	-	-	-	-
Other personnel	475,455.00	-	-	-	-	-
Benefits	106,831.96	30,590.21	-	-	-	-
Utilities	-	-	-	-	-	-
Capital outlay	-	-	-	-	110,000.00	-
Travel	-	-	-	-	-	-
Supplies and services	1,148,785.00	-	-	-	-	-
Other	194,668.00	62,618.27	797,343.00	33,000.00	-	99,000.00
Bad debt expense	-	-	-	-	-	-
Supplies and services	1,343,453.00	62,618.27	797,343.00	33,000.00	110,000.00	99,000.00
<b>Total Operating Expenses</b>	<u>2,102,999.96</u>	<u>183,999.48</u>	<u>797,343.00</u>	<u>33,000.00</u>	<u>110,000.00</u>	<u>99,000.00</u>
<b>Operating Income (Loss)</b>	<u>0.04</u>	<u>0.52</u>	<u>42,657.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Other Non-operating Revenues (Expenses)</b>						
State appropriations	-	-	-	-	-	-
Gifts	-	-	-	-	-	-
Investment income	-	-	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-
Operating Transfers, net	-	-	(42,657.00)	-	-	-
<b>Net Non-operating Revenues</b>	<u>-</u>	<u>-</u>	<u>(42,657.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 0.04</u>	<u>\$ 0.52</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



<b>Student Sustainability</b>	<b>Hutchens/SGA Centennial Leaders Scholarship</b>	<b>FY14</b>	<b>FY13</b>	<b>Change</b>	
\$ 130,000.00	\$ 110,000.00	\$ 3,609,000.00	\$ 3,529,000.00	\$ 80,000.00	<b>Operating Revenue</b>
-	(80,000.00)	(80,000.00)	(80,000.00)	-	Tuition and fees
-	-	-	-	-	Scholarships and fellowships
-	-	-	-	-	Grants and contracts
-	-	-	-	-	Sales and services of educational services
-	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	Other revenues
<u>130,000.00</u>	<u>30,000.00</u>	<u>3,529,000.00</u>	<u>3,449,000.00</u>	<u>80,000.00</u>	<b>Total Operating Revenue</b>
-	-	268,051.00	260,838.00	7,213.00	<b>Operating Expenses</b>
-	-	-	-	-	Faculty and Staff Salaries
-	-	-	-	-	Part-time help
-	-	391,640.00	396,755.00	(5,115.00)	Student help
-	-	-	-	-	Overtime
-	-	83,815.00	79,730.00	4,085.00	Graduate Assistants
-	-	475,455.00	476,485.00	(1,030.00)	Other personnel
-	-	137,422.17	132,863.25	4,558.92	Benefits
-	-	-	-	-	Utilities
130,000.00	-	240,000.00	176,000.00	64,000.00	Capital outlay
-	-	-	-	-	Travel
-	10,000.00	1,158,785.00	1,312,590.00	(153,805.00)	Supplies and services
-	-	1,186,629.27	1,028,650.00	157,979.27	Other
-	-	-	-	-	Bad debt expense
<u>130,000.00</u>	<u>10,000.00</u>	<u>2,585,414.27</u>	<u>2,517,240.00</u>	<u>68,174.27</u>	Supplies and services
<u>130,000.00</u>	<u>10,000.00</u>	<u>3,466,342.44</u>	<u>3,387,426.25</u>	<u>78,916.19</u>	<b>Total Operating Expenses</b>
-	20,000.00	62,657.56	61,573.75	1,083.81	<b>Operating Income (Loss)</b>
-	-	-	-	-	<b>Other Non-operating Revenues (Expenses)</b>
-	45,000.00	45,000.00	35,000.00	10,000.00	State appropriations
-	684.00	684.00	800.00	(116.00)	Gifts
-	-	-	-	-	Investment income
-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	Debt Service Transfers
-	-	(42,657.00)	(41,573.00)	(1,084.00)	Operating Transfers, net
-	45,684.00	3,027.00	(5,773.00)	8,800.00	<b>Net Non-operating Revenues</b>
<u>\$ -</u>	<u>\$ 65,684.00</u>	<u>\$ 65,684.56</u>	<u>\$ 55,800.75</u>	<u>\$ 9,883.81</u>	<b>Increase (Decrease) in Net Assets</b>

**Missouri State University**  
**Operating Budget**  
**Broadcast Services**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	870,000.00	915,000.00	(45,000.00)
Sales and services of educational services	768,905.00	758,905.00	10,000.00
Other revenues	65,000.00	-	65,000.00
<b>Total Operating Revenue</b>	<u>1,703,905.00</u>	<u>1,673,905.00</u>	<u>30,000.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>1,192,258.00</u>	<u>1,136,621.00</u>	<u>55,637.00</u>
Part-time help	56,750.00	56,540.00	210.00
Student help	42,500.00	41,800.00	700.00
Overtime	-	-	-
Graduate Assistants	<u>12,500.00</u>	<u>12,200.00</u>	<u>300.00</u>
Other personnel	<u>111,750.00</u>	<u>110,540.00</u>	<u>1,210.00</u>
Benefits	<u>400,068.18</u>	<u>382,588.24</u>	<u>17,479.94</u>
Utilities	<u>-</u>	<u>-</u>	<u>-</u>
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	-	-	-
Other	1,745,048.00	1,753,298.00	(8,250.00)
Bad debt expense	<u>-</u>	<u>-</u>	<u>-</u>
Supplies and services	<u>1,745,048.00</u>	<u>1,753,298.00</u>	<u>(8,250.00)</u>
<b>Total Operating Expenses</b>	<u>3,449,124.18</u>	<u>3,383,047.24</u>	<u>66,076.94</u>
<b>Operating Income (Loss)</b>	<u>(1,745,219.18)</u>	<u>(1,709,142.24)</u>	<u>(36,076.94)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	1,258,626.00	1,222,547.00	36,079.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	<u>486,595.00</u>	<u>486,595.00</u>	<u>-</u>
<b>Net Non-operating Revenues</b>	<u>1,745,221.00</u>	<u>1,709,142.00</u>	<u>36,079.00</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 1.82</u>	<u>\$ (0.24)</u>	<u>\$ 2.06</u>

**Missouri State University**  
**Operating Budget**  
**Defense & Strategic Studies**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 998,619.00	\$ 774,730.00	\$ 223,889.00
Scholarships and fellowships	(153,053.00)	(66,934.00)	(86,119.00)
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>845,566.00</u>	<u>707,796.00</u>	<u>137,770.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>430,204.67</u>	<u>421,405.00</u>	<u>8,799.67</u>
Part-time help	85,592.00	85,592.00	-
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	<u>36,720.00</u>	<u>36,000.00</u>	<u>720.00</u>
Other personnel	<u>122,312.00</u>	<u>121,592.00</u>	<u>720.00</u>
Benefits	<u>75,669.38</u>	<u>94,113.32</u>	<u>(18,443.94)</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	35,000.00	35,000.00	-
Other	173,240.00	173,240.00	-
Bad debt expense	-	-	-
Supplies and services	<u>208,240.00</u>	<u>208,240.00</u>	<u>-</u>
<b>Total Operating Expenses</b>	<u>836,426.05</u>	<u>845,350.32</u>	<u>(8,924.27)</u>
<b>Operating Income (Loss)</b>	<u>9,139.95</u>	<u>(137,554.32)</u>	<u>146,694.27</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	91,031.00	91,031.00	-
Gifts	92,306.00	92,306.00	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
<b>Net Non-operating Revenues</b>	<u>183,337.00</u>	<u>183,337.00</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 192,476.95</u>	<u>\$ 45,782.68</u>	<u>\$ 146,694.27</u>

**Missouri State University**  
**Operating Budget**  
**Jordan Valley Innovation Center**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	305,000.00	244,000.00	61,000.00
Sales and services of educational services	377,571.00	385,000.00	(7,429.00)
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>682,571.00</u>	<u>629,000.00</u>	<u>53,571.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>344,877.40</u>	<u>170,428.39</u>	<u>174,449.01</u>
Part-time help	15,000.00	15,000.00	-
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	<u>15,000.00</u>	<u>15,000.00</u>	<u>-</u>
Benefits	<u>117,632.35</u>	<u>58,752.29</u>	<u>58,880.06</u>
Utilities	<u>175,000.00</u>	<u>175,000.00</u>	<u>-</u>
Capital outlay	50,000.00	30,000.00	20,000.00
Travel	-	-	-
Supplies and services	112,468.00	143,301.00	(30,833.00)
Other	42,592.00	36,519.00	6,073.00
Bad debt expense	-	-	-
Supplies and services	<u>205,060.00</u>	<u>209,820.00</u>	<u>(4,760.00)</u>
<b>Total Operating Expenses</b>	<u>857,569.75</u>	<u>629,000.68</u>	<u>228,569.07</u>
<b>Operating Income (Loss)</b>	<u>(174,998.75)</u>	<u>(0.68)</u>	<u>(174,998.07)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	<u>175,000.00</u>	<u>-</u>	<u>175,000.00</u>
<b>Net Non-operating Revenues</b>	<u>175,000.00</u>	<u>-</u>	<u>175,000.00</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 1.25</u>	<u>\$ (0.68)</u>	<u>\$ 1.93</u>

**Missouri State University**  
**Operating Budget**  
**Juanita K Hammons Hall Performing Arts**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 40,000.00	\$ 34,000.00	\$ 6,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	27,000.00	27,000.00	-
Sales and services of educational services	622,497.00	618,497.00	4,000.00
Sales and services - auxiliaries	-	-	-
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>689,497.00</u>	<u>679,497.00</u>	<u>10,000.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	546,995.00	520,026.50	26,968.50
Part-time help	19,000.00	19,000.00	-
Student help	100,000.00	100,000.00	-
Overtime	-	-	-
Graduate Assistants	7,271.00	7,128.00	143.00
Other personnel	126,271.00	126,128.00	143.00
Benefits	185,701.96	177,222.46	8,479.50
Utilities	149,200.00	146,458.00	2,742.00
Capital outlay	-	-	-
Travel	5,000.00	7,000.00	(2,000.00)
Supplies and services	157,258.00	148,231.00	9,027.00
Other	31,128.00	51,128.00	(20,000.00)
Bad debt expense	-	-	-
Supplies and services	193,386.00	206,359.00	(12,973.00)
<b>Total Operating Expenses</b>	<u>1,201,553.96</u>	<u>1,176,193.96</u>	<u>25,360.00</u>
<b>Operating Income (Loss)</b>	<u>(512,056.96)</u>	<u>(496,696.96)</u>	<u>(15,360.00)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	60,000.00	60,000.00	-
Investment income	5,000.00	5,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	455,000.00	455,000.00	-
<b>Net Non-operating Revenues</b>	<u>520,000.00</u>	<u>520,000.00</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 7,943.04</u>	<u>\$ 23,303.04</u>	<u>\$ (15,360.00)</u>





**Missouri State**<sup>TM</sup>  
U N I V E R S I T Y

**AUXILIARY SYSTEM  
FUND**

***YEAR ENDING JUNE 30,  
2014***

Missouri State University  
Operating Budget  
Auxiliary Funds  
For the Year Ending June 30, 2014

	<u>Bookstore</u>	<u>Residence Life</u>	<u>Plaster Student Union</u>	<u>Taylor Health Center</u>	<u>Intercollegiate Athletics</u>	<u>Athletic Facilities</u>
<b>Operating Revenue</b>						
Tuition and fees	\$ -	\$ -	\$ 1,789,325.00	\$ 1,964,000.00	\$ 100,000.00	\$ 1,967,000.00
Scholarships and fellowships	-	(782,390.00)	-	-	(3,575,000.01)	-
Grants and contracts	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-
Sales and services - auxiliaries	4,017,500.00	29,508,510.00	852,850.00	2,010,000.00	4,226,910.00	571,305.00
Other revenues	-	342,284.00	-	-	-	-
<b>Total Operating Revenue</b>	<u>4,017,500.00</u>	<u>29,068,404.00</u>	<u>2,642,175.00</u>	<u>3,974,000.00</u>	<u>751,909.99</u>	<u>2,538,305.00</u>
<b>Operating Expenses</b>						
Faculty and Staff Salaries	633,624.00	3,577,332.30	835,391.40	2,141,204.00	3,833,213.25	595,332.00
Part-time help	60,000.00	88,093.00	18,000.00	250,000.00	162,115.00	32,000.00
Student help	575,000.00	513,722.00	150,770.00	82,000.00	123,500.00	211,175.00
Overtime	-	-	-	-	-	-
Graduate Assistants	-	200,823.00	62,557.00	12,118.00	48,640.00	28,497.00
Other personnel	635,000.00	802,638.00	231,327.00	344,118.00	334,255.00	271,672.00
Benefits	214,033.49	1,192,764.29	279,591.93	739,272.15	1,297,070.52	197,330.41
Utilities	32,691.00	1,524,317.00	235,589.00	-	-	372,202.00
Capital outlay	25,000.00	354,566.00	-	20,000.00	-	20,000.00
Travel	15,000.00	62,400.00	21,100.00	11,000.00	1,661,600.00	3,000.00
Supplies and services	454,811.00	9,009,732.00	293,809.00	304,000.00	1,328,600.00	337,202.00
Other	150,000.00	771,694.00	23,630.00	72,000.00	845,300.00	65,903.00
Bad debt expense	150,000.00	200,000.00	-	30,000.00	-	-
Supplies and services	794,811.00	10,398,392.00	338,539.00	437,000.00	3,835,500.00	426,105.00
<b>Total Operating Expenses</b>	<u>2,310,159.49</u>	<u>17,495,443.59</u>	<u>1,920,438.33</u>	<u>3,661,594.15</u>	<u>9,300,038.77</u>	<u>1,862,641.41</u>
<b>Operating Income (Loss)</b>	<u>1,707,340.51</u>	<u>11,572,960.41</u>	<u>721,736.67</u>	<u>312,405.85</u>	<u>(8,548,128.78)</u>	<u>675,663.59</u>
<b>Other Non-operating Revenues (Expenses)</b>						
State appropriations	-	-	-	-	-	-
Gifts	-	-	-	-	1,532,620.00	3,285,968.00
Investment income	-	6,000.00	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	(9,343.00)	(2,659,019.00)	(1,283,782.00)	-	-	(4,701,923.05)
Operating Transfers, net	(1,605,380.00)	(5,926,145.00)	579,313.00	(307,606.00)	5,016,525.00	263,354.00
<b>Net Non-operating Revenues</b>	<u>(1,614,723.00)</u>	<u>(8,579,164.00)</u>	<u>(704,469.00)</u>	<u>(307,606.00)</u>	<u>6,549,145.00</u>	<u>(1,152,601.05)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 92,617.51</u>	<u>\$ 2,993,796.41</u>	<u>\$ 17,267.67</u>	<u>\$ 4,799.85</u>	<u>\$ (1,998,983.78)</u>	<u>\$ (476,937.46)</u>



		<b>Bill R. Foster and Family Recreation Center</b>				
<b>Transit</b>		<b>FY14</b>	<b>FY13</b>	<b>Change</b>		
\$ 1,165,000.00	\$ 2,695,000.00	\$ 9,680,325.00	\$ 9,415,225.00	\$ 265,100.00	<b>Operating Revenue</b>	
-	-	(4,357,390.01)	(4,463,758.00)	106,367.99	Tuition and fees	
-	-	-	-	-	Scholarships and fellowships	
-	-	-	-	-	Grants and contracts	
1,986,000.00	133,415.00	43,306,490.00	43,262,689.00	43,801.00	Sales and services of educational services	
14,000.00	271,100.00	627,384.00	613,384.00	14,000.00	Sales and services - auxiliaries	
<u>3,165,000.00</u>	<u>3,099,515.00</u>	<u>49,256,808.99</u>	<u>48,827,540.00</u>	<u>429,268.99</u>	Other revenues	
					<b>Total Operating Revenue</b>	
935,959.00	459,144.30	13,011,200.25	12,300,611.73	710,588.52	<b>Operating Expenses</b>	
68,000.00	12,000.00	690,208.00	725,208.00	(35,000.00)	Faculty and Staff Salaries	
32,275.00	488,100.00	2,176,542.00	2,143,110.00	33,432.00	Part-time help	
-	-	-	-	-	Student help	
-	59,104.00	411,739.00	404,459.00	7,280.00	Overtime	
100,275.00	559,204.00	3,278,489.00	3,272,777.00	5,712.00	Graduate Assistants	
308,412.54	153,922.08	4,382,397.41	4,165,338.17	217,059.24	Other personnel	
133,893.00	258,381.00	2,557,073.00	2,790,333.00	(233,260.00)	Benefits	
6,500.00	100,000.00	526,066.00	501,066.00	25,000.00	Utilities	
5,200.00	37,350.00	1,816,650.00	1,791,550.00	25,100.00	Capital outlay	
1,246,236.00	231,829.00	13,206,219.00	13,545,946.00	(339,727.00)	Travel	
5,000.00	47,625.00	1,981,152.00	2,000,792.00	(19,640.00)	Supplies and services	
-	-	380,000.00	165,000.00	215,000.00	Other	
1,262,936.00	416,804.00	17,910,087.00	18,004,354.00	(94,267.00)	Bad debt expense	
2,741,475.54	1,847,455.38	41,139,246.66	40,533,413.90	605,832.76	Supplies and services	
423,524.46	1,252,059.62	8,117,562.33	8,294,126.10	(176,563.77)	<b>Total Operating Expenses</b>	
					<b>Operating Income (Loss)</b>	
-	-	-	-	-	<b>Other Non-operating Revenues (Expenses)</b>	
-	252,200.00	5,070,788.00	5,540,899.00	(470,111.00)	State appropriations	
4,500.00	-	10,500.00	27,000.00	(16,500.00)	Gifts	
-	-	-	-	-	Investment income	
(384,452.96)	(1,145,451.00)	(10,183,971.01)	(10,813,062.00)	629,090.99	Other non-operating revenue (expense)	
28,386.00	-	(1,951,553.00)	(1,893,561.00)	(57,992.00)	Debt Service Transfers	
(351,566.96)	(893,251.00)	(7,054,236.01)	(7,138,724.00)	84,487.99	Operating Transfers, net	
<u>\$ 71,957.50</u>	<u>\$ 358,808.62</u>	<u>\$ 1,063,326.32</u>	<u>\$ 1,155,402.10</u>	<u>\$ (92,075.78)</u>	<b>Net Non-operating Revenues</b>	
					<b>Increase (Decrease) in Net Assets</b>	

**Missouri State University**  
**Operating Budget**  
**Bookstore**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	4,017,500.00	3,375,000.00	642,500.00
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>4,017,500.00</u>	<u>3,375,000.00</u>	<u>642,500.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	633,624.00	617,622.15	16,001.85
Part-time help	60,000.00	125,000.00	(65,000.00)
Student help	575,000.00	510,000.00	65,000.00
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	635,000.00	635,000.00	-
Benefits	214,033.49	214,262.80	(229.31)
Utilities	32,691.00	29,418.00	3,273.00
Capital outlay	25,000.00	25,000.00	-
Travel	15,000.00	10,000.00	5,000.00
Supplies and services	454,811.00	330,137.00	124,674.00
Other	150,000.00	135,000.00	15,000.00
Bad debt expense	150,000.00	65,000.00	85,000.00
Supplies and services	794,811.00	565,137.00	229,674.00
<b>Total Operating Expenses</b>	<u>2,310,159.49</u>	<u>2,061,439.95</u>	<u>248,719.54</u>
<b>Operating Income (Loss)</b>	<u>1,707,340.51</u>	<u>1,313,560.05</u>	<u>393,780.46</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(9,343.00)	-	(9,343.00)
Operating Transfers, net	(1,605,380.00)	(1,225,765.00)	(379,615.00)
<b>Net Non-operating Revenues</b>	<u>(1,614,723.00)</u>	<u>(1,225,765.00)</u>	<u>(388,958.00)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 92,617.51</u>	<u>\$ 87,795.05</u>	<u>\$ 4,822.46</u>

**Missouri State University**  
**Operating Budget**  
**Residence Life**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(782,390.00)	(769,312.00)	(13,078.00)
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	29,508,510.00	29,427,391.00	81,119.00
Other revenues	342,284.00	342,284.00	-
<b>Total Operating Revenue</b>	<u>29,068,404.00</u>	<u>29,000,363.00</u>	<u>68,041.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	3,577,332.30	3,388,383.00	188,949.30
Part-time help	88,093.00	88,093.00	-
Student help	513,722.00	501,920.00	11,802.00
Overtime	-	-	-
Graduate Assistants	200,823.00	187,154.00	13,669.00
Other personnel	802,638.00	777,167.00	25,471.00
Benefits	1,192,764.29	1,131,749.13	61,015.16
Utilities	1,524,317.00	1,609,300.00	(84,983.00)
Capital outlay	354,566.00	304,566.00	50,000.00
Travel	62,400.00	62,400.00	-
Supplies and services	9,009,732.00	9,476,787.00	(467,055.00)
Other	771,694.00	748,719.00	22,975.00
Bad debt expense	200,000.00	100,000.00	100,000.00
Supplies and services	10,398,392.00	10,692,472.00	(294,080.00)
<b>Total Operating Expenses</b>	<u>17,495,443.59</u>	<u>17,599,071.13</u>	<u>(103,627.54)</u>
<b>Operating Income (Loss)</b>	<u>11,572,960.41</u>	<u>11,401,291.87</u>	<u>171,668.54</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	6,000.00	20,000.00	(14,000.00)
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(2,659,019.00)	(3,195,147.00)	536,128.00
Operating Transfers, net	(5,926,145.00)	(5,926,145.00)	-
<b>Net Non-operating Revenues</b>	<u>(8,579,164.00)</u>	<u>(9,101,292.00)</u>	<u>522,128.00</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 2,993,796.41</u>	<u>\$ 2,299,999.87</u>	<u>\$ 693,796.54</u>

**Missouri State University**  
**Operating Budget**  
**Plaster Student Union**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 1,789,325.00	\$ 1,779,225.00	\$ 10,100.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	852,850.00	860,500.00	(7,650.00)
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>2,642,175.00</u>	<u>2,639,725.00</u>	<u>2,450.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>835,391.40</u>	<u>822,486.00</u>	<u>12,905.40</u>
Part-time help	18,000.00	-	18,000.00
Student help	150,770.00	150,500.00	270.00
Overtime	-	-	-
Graduate Assistants	<u>62,557.00</u>	<u>61,330.00</u>	<u>1,227.00</u>
Other personnel	<u>231,327.00</u>	<u>211,830.00</u>	<u>19,497.00</u>
Benefits	<u>279,591.93</u>	<u>274,721.69</u>	<u>4,870.24</u>
Utilities	<u>235,589.00</u>	<u>285,848.00</u>	<u>(50,259.00)</u>
Capital outlay	-	25,000.00	(25,000.00)
Travel	21,100.00	21,100.00	-
Supplies and services	293,809.00	294,236.00	(427.00)
Other	23,630.00	23,630.00	-
Bad debt expense	-	-	-
Supplies and services	<u>338,539.00</u>	<u>363,966.00</u>	<u>(25,427.00)</u>
<b>Total Operating Expenses</b>	<u>1,920,438.33</u>	<u>1,958,851.69</u>	<u>(38,413.36)</u>
<b>Operating Income (Loss)</b>	<u>721,736.67</u>	<u>680,873.31</u>	<u>40,863.36</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(1,283,782.00)	(1,243,870.00)	(39,912.00)
Operating Transfers, net	<u>579,313.00</u>	<u>578,229.00</u>	<u>1,084.00</u>
<b>Net Non-operating Revenues</b>	<u>(704,469.00)</u>	<u>(665,641.00)</u>	<u>(38,828.00)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 17,267.67</u>	<u>\$ 15,232.31</u>	<u>\$ 2,035.36</u>

**Missouri State University**  
**Operating Budget**  
**Taylor Health Center**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 1,964,000.00	\$ 1,897,000.00	\$ 67,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,010,000.00	1,905,000.00	105,000.00
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>3,974,000.00</u>	<u>3,802,000.00</u>	<u>172,000.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>2,141,204.00</u>	<u>2,023,674.00</u>	<u>117,530.00</u>
Part-time help	250,000.00	250,000.00	-
Student help	82,000.00	82,000.00	-
Overtime	-	-	-
Graduate Assistants	<u>12,118.00</u>	<u>11,880.00</u>	<u>238.00</u>
Other personnel	<u>344,118.00</u>	<u>343,880.00</u>	<u>238.00</u>
Benefits	<u>739,272.15</u>	<u>699,746.80</u>	<u>39,525.35</u>
Utilities	-	-	-
Capital outlay	20,000.00	20,000.00	-
Travel	11,000.00	11,000.00	-
Supplies and services	304,000.00	304,000.00	-
Other	72,000.00	72,000.00	-
Bad debt expense	<u>30,000.00</u>	-	<u>30,000.00</u>
Supplies and services	<u>437,000.00</u>	<u>407,000.00</u>	<u>30,000.00</u>
<b>Total Operating Expenses</b>	<u>3,661,594.15</u>	<u>3,474,300.80</u>	<u>187,293.35</u>
<b>Operating Income (Loss)</b>	<u>312,405.85</u>	<u>327,699.20</u>	<u>(15,293.35)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	<u>(307,606.00)</u>	<u>(307,606.00)</u>	<u>-</u>
<b>Net Non-operating Revenues</b>	<u>(307,606.00)</u>	<u>(307,606.00)</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 4,799.85</u>	<u>\$ 20,093.20</u>	<u>\$ (15,293.35)</u>



**Missouri State University**  
**Operating Budget**  
**Intercollegiate Athletics**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 100,000.00	\$ -	\$ 100,000.00
Scholarships and fellowships	(3,575,000.01)	(3,694,446.00)	119,445.99
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	4,226,910.00	5,086,998.00	(860,088.00)
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>751,909.99</u>	<u>1,392,552.00</u>	<u>(640,642.01)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>3,833,213.25</u>	<u>3,593,185.08</u>	<u>240,028.17</u>
Part-time help	162,115.00	162,115.00	-
Student help	123,500.00	123,500.00	-
Overtime	-	-	-
Graduate Assistants	<u>48,640.00</u>	<u>32,000.00</u>	<u>16,640.00</u>
Other personnel	<u>334,255.00</u>	<u>317,615.00</u>	<u>16,640.00</u>
Benefits	<u>1,297,070.52</u>	<u>1,213,040.35</u>	<u>84,030.17</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	1,661,600.00	1,642,600.00	19,000.00
Supplies and services	1,328,600.00	1,338,600.00	(10,000.00)
Other	845,300.00	920,300.00	(75,000.00)
Bad debt expense	-	-	-
Supplies and services	<u>3,835,500.00</u>	<u>3,901,500.00</u>	<u>(66,000.00)</u>
<b>Total Operating Expenses</b>	<u>9,300,038.77</u>	<u>9,025,340.43</u>	<u>274,698.34</u>
<b>Operating Income (Loss)</b>	<u>(8,548,128.78)</u>	<u>(7,632,788.43)</u>	<u>(915,340.35)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	1,532,620.00	1,521,970.00	10,650.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	<u>5,016,525.00</u>	<u>4,725,986.00</u>	<u>290,539.00</u>
<b>Net Non-operating Revenues</b>	<u>6,549,145.00</u>	<u>6,247,956.00</u>	<u>301,189.00</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ (1,998,983.78)</u>	<u>\$ (1,384,832.43)</u>	<u>\$ (614,151.35)</u>

**Missouri State University**  
**Operating Budget**  
**Athletic Facilities**  
**For the Year Ending June 30, 2014**

	<b>Plaster Sports Complex</b>	<b>Hammons Student Center</b>	<b>JQH Arena</b>
<b>Operating Revenue</b>			
Tuition and fees	\$ 318,000.00	\$ 1,564,000.00	\$ 85,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	37,000.00	21,000.00	513,305.00
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>355,000.00</u>	<u>1,585,000.00</u>	<u>598,305.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	24,845.00	347,472.60	223,014.40
Part-time help	2,000.00	20,000.00	10,000.00
Student help	56,175.00	140,000.00	15,000.00
Overtime	-	-	-
Graduate Assistants	-	18,717.00	9,780.00
Other personnel	58,175.00	178,717.00	34,780.00
Benefits	8,187.12	115,782.17	73,361.12
Utilities	-	372,202.00	-
Capital outlay	-	20,000.00	-
Travel	-	3,000.00	-
Supplies and services	56,032.00	183,919.00	97,251.00
Other	20,000.00	19,903.00	26,000.00
Bad debt expense	-	-	-
Supplies and services	76,032.00	226,822.00	123,251.00
<b>Total Operating Expenses</b>	<u>167,239.12</u>	<u>1,240,995.77</u>	<u>454,406.52</u>
<b>Operating Income (Loss)</b>	<u>187,760.88</u>	<u>344,004.23</u>	<u>143,898.48</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	3,285,968.00
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(162,472.78)	(467,156.52)	(4,072,293.75)
Operating Transfers, net	(25,000.00)	125,354.00	163,000.00
<b>Net Non-operating Revenues</b>	<u>(187,472.78)</u>	<u>(341,802.52)</u>	<u>(623,325.75)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 288.10</u>	<u>\$ 2,201.71</u>	<u>\$ (479,427.27)</u>



<u>FY14</u>	<u>FY13</u>	<u>Change</u>	
\$ 1,967,000.00	\$ 1,957,000.00	\$ 10,000.00	<b>Operating Revenue</b>
-	-	-	Tuition and fees
-	-	-	Scholarships and fellowships
-	-	-	Grants and contracts
571,305.00	601,300.00	(29,995.00)	Sales and services of educational services
-	-	-	Sales and services - auxiliaries
-	-	-	Other revenues
<u>2,538,305.00</u>	<u>2,558,300.00</u>	<u>(19,995.00)</u>	<b>Total Operating Revenue</b>
			<b>Operating Expenses</b>
595,332.00	566,602.50	28,729.50	Faculty and Staff Salaries
32,000.00	37,000.00	(5,000.00)	Part-time help
211,175.00	241,175.00	(30,000.00)	Student help
-	-	-	Overtime
28,497.00	37,525.00	(9,028.00)	Graduate Assistants
271,672.00	315,700.00	(44,028.00)	Other personnel
197,330.41	205,796.14	(8,465.73)	Benefits
372,202.00	380,000.00	(7,798.00)	Utilities
20,000.00	20,000.00	-	Capital outlay
3,000.00	3,000.00	-	Travel
337,202.00	316,301.00	20,901.00	Supplies and services
65,903.00	65,903.00	-	Other
-	-	-	Bad debt expense
426,105.00	405,204.00	20,901.00	Supplies and services
<u>1,862,641.41</u>	<u>1,873,302.64</u>	<u>(10,661.23)</u>	<b>Total Operating Expenses</b>
<u>675,663.59</u>	<u>684,997.36</u>	<u>(9,333.77)</u>	<b>Operating Income (Loss)</b>
			<b>Other Non-operating Revenues (Expenses)</b>
-	-	-	State appropriations
3,285,968.00	3,766,729.00	(480,761.00)	Gifts
-	2,000.00	(2,000.00)	Investment income
-	-	-	Other non-operating revenue (expense)
(4,701,923.05)	(4,716,366.00)	14,442.95	Debt Service Transfers
263,354.00	263,354.00	-	Operating Transfers, net
<u>(1,152,601.05)</u>	<u>(684,283.00)</u>	<u>(468,318.05)</u>	<b>Net Non-operating Revenues</b>
<u>\$ (476,937.46)</u>	<u>\$ 714.36</u>	<u>\$ (477,651.82)</u>	<b>Increase (Decrease) in Net Assets</b>

**Missouri State University**  
**Operating Budget**  
**Athletic Facilities-Plaster Sports Complex**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 318,000.00	\$ 318,000.00	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	37,000.00	60,000.00	(23,000.00)
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>355,000.00</u>	<u>378,000.00</u>	<u>(23,000.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>24,845.00</u>	<u>54,067.00</u>	<u>(29,222.00)</u>
Part-time help	2,000.00	2,000.00	-
Student help	56,175.00	56,175.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	<u>58,175.00</u>	<u>58,175.00</u>	<u>-</u>
Benefits	<u>8,187.12</u>	<u>18,089.65</u>	<u>(9,902.53)</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	56,032.00	56,032.00	-
Other	20,000.00	20,000.00	-
Bad debt expense	-	-	-
Supplies and services	<u>76,032.00</u>	<u>76,032.00</u>	<u>-</u>
<b>Total Operating Expenses</b>	<u>167,239.12</u>	<u>206,363.65</u>	<u>(39,124.53)</u>
<b>Operating Income (Loss)</b>	<u>187,760.88</u>	<u>171,636.35</u>	<u>16,124.53</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(162,472.78)	(162,393.00)	(79.78)
Operating Transfers, net	<u>(25,000.00)</u>	<u>(9,000.00)</u>	<u>(16,000.00)</u>
<b>Net Non-operating Revenues</b>	<u>(187,472.78)</u>	<u>(171,393.00)</u>	<u>(16,079.78)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 288.10</u>	<u>\$ 243.35</u>	<u>\$ 44.75</u>

**Missouri State University**  
**Operating Budget**  
**Athletic Facilities-Hammons Student Center**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 1,564,000.00	\$ 1,554,000.00	\$ 10,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	21,000.00	27,000.00	(6,000.00)
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>1,585,000.00</u>	<u>1,581,000.00</u>	<u>4,000.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>347,472.60</u>	<u>300,362.80</u>	<u>47,109.80</u>
Part-time help	20,000.00	25,000.00	(5,000.00)
Student help	140,000.00	170,000.00	(30,000.00)
Overtime	-	-	-
Graduate Assistants	<u>18,717.00</u>	<u>18,350.00</u>	<u>367.00</u>
Other personnel	<u>178,717.00</u>	<u>213,350.00</u>	<u>(34,633.00)</u>
Benefits	<u>115,782.17</u>	<u>112,231.12</u>	<u>3,551.05</u>
Utilities	<u>372,202.00</u>	<u>380,000.00</u>	<u>(7,798.00)</u>
Capital outlay	20,000.00	20,000.00	-
Travel	3,000.00	3,000.00	-
Supplies and services	183,919.00	163,018.00	20,901.00
Other	19,903.00	19,903.00	-
Bad debt expense	-	-	-
Supplies and services	<u>226,822.00</u>	<u>205,921.00</u>	<u>20,901.00</u>
<b>Total Operating Expenses</b>	<u>1,240,995.77</u>	<u>1,211,864.92</u>	<u>29,130.85</u>
<b>Operating Income (Loss)</b>	<u>344,004.23</u>	<u>369,135.08</u>	<u>(25,130.85)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	2,000.00	(2,000.00)
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(467,156.52)	(480,079.00)	12,922.48
Operating Transfers, net	<u>125,354.00</u>	<u>109,354.00</u>	<u>16,000.00</u>
<b>Net Non-operating Revenues</b>	<u>(341,802.52)</u>	<u>(368,725.00)</u>	<u>26,922.48</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 2,201.71</u>	<u>\$ 410.08</u>	<u>\$ 1,791.63</u>

**Missouri State University**  
**Operating Budget**  
**Athletic Facilities-JQH Arena**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 85,000.00	\$ 85,000.00	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	513,305.00	514,300.00	(995.00)
Other revenues	-	-	-
<b>Total Operating Revenue</b>	<u>598,305.00</u>	<u>599,300.00</u>	<u>(995.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>223,014.40</u>	<u>212,172.70</u>	<u>10,841.70</u>
Part-time help	10,000.00	10,000.00	-
Student help	15,000.00	15,000.00	-
Overtime	-	-	-
Graduate Assistants	<u>9,780.00</u>	<u>19,175.00</u>	<u>(9,395.00)</u>
Other personnel	<u>34,780.00</u>	<u>44,175.00</u>	<u>(9,395.00)</u>
Benefits	<u>73,361.12</u>	<u>75,475.37</u>	<u>(2,114.25)</u>
Utilities	-	-	-
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	97,251.00	97,251.00	-
Other	26,000.00	26,000.00	-
Bad debt expense	-	-	-
Supplies and services	<u>123,251.00</u>	<u>123,251.00</u>	<u>-</u>
<b>Total Operating Expenses</b>	<u>454,406.52</u>	<u>455,074.07</u>	<u>(667.55)</u>
<b>Operating Income (Loss)</b>	<u>143,898.48</u>	<u>144,225.93</u>	<u>(327.45)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	3,285,968.00	3,766,729.00	(480,761.00)
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(4,072,293.75)	(4,073,894.00)	1,600.25
Operating Transfers, net	<u>163,000.00</u>	<u>163,000.00</u>	<u>-</u>
<b>Net Non-operating Revenues</b>	<u>(623,325.75)</u>	<u>(144,165.00)</u>	<u>(479,160.75)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ (479,427.27)</u>	<u>\$ 60.93</u>	<u>\$ (479,488.20)</u>

**Missouri State University**  
**Operating Budget**  
**Transit**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 1,165,000.00	\$ 1,143,000.00	\$ 22,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	1,986,000.00	1,931,000.00	55,000.00
Other revenues	14,000.00	-	14,000.00
<b>Total Operating Revenue</b>	<u>3,165,000.00</u>	<u>3,074,000.00</u>	<u>91,000.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	935,959.00	892,102.00	43,857.00
Part-time help	68,000.00	53,000.00	15,000.00
Student help	32,275.00	47,275.00	(15,000.00)
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	100,275.00	100,275.00	-
Benefits	308,412.54	292,909.98	15,502.56
Utilities	133,893.00	141,975.00	(8,082.00)
Capital outlay	6,500.00	6,500.00	-
Travel	5,200.00	5,200.00	-
Supplies and services	1,246,236.00	1,248,600.00	(2,364.00)
Other	5,000.00	5,000.00	-
Bad debt expense	-	-	-
Supplies and services	1,262,936.00	1,265,300.00	(2,364.00)
<b>Total Operating Expenses</b>	<u>2,741,475.54</u>	<u>2,692,561.98</u>	<u>48,913.56</u>
<b>Operating Income (Loss)</b>	<u>423,524.46</u>	<u>381,438.02</u>	<u>42,086.44</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	4,500.00	5,000.00	(500.00)
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(384,452.96)	(384,295.00)	(157.96)
Operating Transfers, net	28,386.00	(1,614.00)	30,000.00
<b>Net Non-operating Revenues</b>	<u>(351,566.96)</u>	<u>(380,909.00)</u>	<u>29,342.04</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 71,957.50</u>	<u>\$ 529.02</u>	<u>\$ 71,428.48</u>

**Missouri State University**  
**Operating Budget**  
**Bill R Foster and Family Recreation Center**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 2,695,000.00	\$ 2,639,000.00	\$ 56,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	133,415.00	75,500.00	57,915.00
Other revenues	271,100.00	271,100.00	-
<b>Total Operating Revenue</b>	<u>3,099,515.00</u>	<u>2,985,600.00</u>	<u>113,915.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	459,144.30	396,557.00	62,587.30
Part-time help	12,000.00	10,000.00	2,000.00
Student help	488,100.00	486,740.00	1,360.00
Overtime	-	-	-
Graduate Assistants	59,104.00	74,570.00	(15,466.00)
Other personnel	559,204.00	571,310.00	(12,106.00)
Benefits	153,922.08	133,111.28	20,810.80
Utilities	258,381.00	343,792.00	(85,411.00)
Capital outlay	100,000.00	100,000.00	-
Travel	37,350.00	36,250.00	1,100.00
Supplies and services	231,829.00	237,285.00	(5,456.00)
Other	47,625.00	30,240.00	17,385.00
Bad debt expense	-	-	-
Supplies and services	416,804.00	403,775.00	13,029.00
<b>Total Operating Expenses</b>	<u>1,847,455.38</u>	<u>1,848,545.28</u>	<u>(1,089.90)</u>
<b>Operating Income (Loss)</b>	<u>1,252,059.62</u>	<u>1,137,054.72</u>	<u>115,004.90</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	252,200.00	252,200.00	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(1,145,451.00)	(1,273,384.00)	127,933.00
Operating Transfers, net	-	-	-
<b>Net Non-operating Revenues</b>	<u>(893,251.00)</u>	<u>(1,021,184.00)</u>	<u>127,933.00</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 358,808.62</u>	<u>\$ 115,870.72</u>	<u>\$ 242,937.90</u>



**Missouri State**<sup>TM</sup>  
U N I V E R S I T Y

**WEST PLAINS CAMPUS –  
OPERATING & AUXILIARY**

***YEAR ENDING JUNE 30,  
2014***

Missouri State University  
 Operating Budget  
 West Plains Funds  
 For the Year Ending June 30, 2014

	West Plains Operating	West Plains Auxiliary	FY14	Revised FY13	Change
<b>Operating Revenue</b>					
Tuition and fees	\$ 4,614,717.00	\$ 88,250.00	\$ 4,702,967.00	\$ 4,367,967.00	\$ 335,000.00
Scholarships and fellowships	(475,600.00)	(17,595.00)	(493,195.00)	(492,874.00)	(321.00)
Grants and contracts	-	-	-	-	-
Sales and services of educational services	141,000.00	-	141,000.00	141,000.00	-
Sales and services - auxiliaries	-	748,318.00	748,318.00	742,782.00	5,536.00
Other revenues	29,241.00	21,837.00	51,078.00	51,578.00	(500.00)
<b>Total Operating Revenue</b>	<b>4,309,358.00</b>	<b>840,810.00</b>	<b>5,150,168.00</b>	<b>4,810,453.00</b>	<b>339,715.00</b>
<b>Operating Expenses</b>					
Faculty and Staff Salaries	5,766,677.80	195,375.69	5,962,053.49	5,699,705.05	262,348.44
Part-time help	332,486.00	7,250.00	339,736.00	372,572.00	(32,836.00)
Student help	90,781.00	62,780.00	153,561.00	111,206.00	42,355.00
Overtime	-	-	-	-	-
Graduate Assistants	-	-	-	-	-
Other personnel	423,267.00	70,030.00	493,297.00	483,778.00	9,519.00
Benefits	1,857,097.86	66,383.04	1,923,480.90	1,784,827.93	138,652.97
Utilities	277,477.00	47,680.00	325,157.00	312,805.00	12,352.00
Capital outlay	84,115.00	-	84,115.00	84,115.00	-
Travel	135,394.00	3,145.00	138,539.00	132,139.00	6,400.00
Supplies and services	482,834.00	134,025.00	616,859.00	612,023.70	4,835.30
Other	772,747.00	16,640.00	789,387.00	859,120.00	(69,733.00)
Bad debt expense	30,000.00	-	30,000.00	30,000.00	-
Supplies and services	1,505,090.00	153,810.00	1,658,900.00	1,717,397.70	(58,497.70)
<b>Total Operating Expenses</b>	<b>9,829,609.66</b>	<b>533,278.73</b>	<b>10,362,888.39</b>	<b>9,998,513.68</b>	<b>364,374.71</b>
<b>Operating Income (Loss)</b>	<b>(5,520,251.66)</b>	<b>307,531.27</b>	<b>(5,212,720.39)</b>	<b>(5,188,060.68)</b>	<b>(24,659.71)</b>
<b>Other Non-operating Revenues (Expenses)</b>					
State appropriations	5,444,683.00	-	5,444,683.00	5,325,593.00	119,090.00
Gifts	45,000.00	-	45,000.00	45,000.00	-
Investment income	30,000.00	5,050.00	35,050.00	55,050.00	(20,000.00)
Other non-operating revenue (expense)	-	-	-	-	-
Debt Service Transfers	(39,043.75)	(72,429.00)	(111,472.75)	(111,456.00)	(16.75)
Operating Transfers, net	137,606.00	(137,606.00)	-	-	-
<b>Net Non-operating Revenues</b>	<b>5,618,245.25</b>	<b>(204,985.00)</b>	<b>5,413,260.25</b>	<b>5,314,187.00</b>	<b>99,073.25</b>
<b>Increase (Decrease) in Net Assets</b>	<b>97,993.59</b>	<b>102,546.27</b>	<b>200,539.86</b>	<b>126,126.32</b>	<b>74,413.54</b>
<b>Non-Recurring Allocations included in FY14 Budget</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>103,353.00</b>	<b>(103,353.00)</b>
<b>Increase (Decrease) in Net Assets excluding non-recurring</b>	<b>\$ 97,993.59</b>	<b>\$ 102,546.27</b>	<b>\$ 200,539.86</b>	<b>\$ 229,479.32</b>	<b>\$ (28,939.46)</b>



**Missouri State University**  
**Operating Budget**  
**West Plains Operating**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>Revised FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 4,614,717.00	\$4,279,717.00	\$ 335,000.00
Scholarships and fellowships	(475,600.00)	(475,600.00)	-
Grants and contracts	-	-	-
Sales and services of educational services	141,000.00	141,000.00	-
Sales and services - auxiliaries	-	-	-
Other revenues	29,241.00	29,241.00	-
<b>Total Operating Revenue</b>	<u>4,309,358.00</u>	<u>3,974,358.00</u>	<u>335,000.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	5,766,677.80	5,521,828.05	244,849.75
Part-time help	332,486.00	344,822.00	(12,336.00)
Student help	90,781.00	73,231.00	17,550.00
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	423,267.00	418,053.00	5,214.00
Benefits	1,857,097.86	1,722,582.62	134,515.24
Utilities	277,477.00	266,805.00	10,672.00
Capital outlay	84,115.00	84,115.00	-
Travel	135,394.00	128,794.00	6,600.00
Supplies and services	482,834.00	480,134.00	2,700.00
Other	772,747.00	777,194.00	(4,447.00)
Bad debt expense	30,000.00	30,000.00	-
Supplies and services	1,505,090.00	1,500,237.00	4,853.00
<b>Total Operating Expenses</b>	<u>9,829,609.66</u>	<u>9,429,505.67</u>	<u>400,103.99</u>
<b>Operating Income (Loss)</b>	<u>(5,520,251.66)</u>	<u>(5,455,147.67)</u>	<u>(65,103.99)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	5,444,683.00	5,325,593.00	119,090.00
Gifts	45,000.00	45,000.00	-
Investment income	30,000.00	50,000.00	(20,000.00)
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(39,043.75)	(38,932.00)	(111.75)
Operating Transfers, net	137,606.00	78,320.00	59,286.00
<b>Net Non-operating Revenues</b>	<u>5,618,245.25</u>	<u>5,459,981.00</u>	<u>158,264.25</u>
<b>Increase (Decrease) in Net Assets</b>	97,993.59	4,833.33	93,160.26
<b>Non-Recurring Allocations included in FY14 Budget</b>	-	103,353.00	(103,353.00)
<b>Increase (Decrease) in Net Assets excluding non-recurring</b>	<u>\$ 97,993.59</u>	<u>\$ 108,186.33</u>	<u>\$ (10,192.74)</u>



Missouri State University  
 Operating Budget  
 West Plains Auxiliary Funds  
 For the Year Ending June 30, 2014

	Bookstore	Food Service	Residence Life	Recreation Center	FY14	FY13	Change
<b>Operating Revenue</b>							
Tuition and fees	\$ -	\$ -	\$ -	\$ 88,250.00	\$ 88,250.00	\$ 88,250.00	\$ -
Scholarships and fellowships	-	-	(17,595.00)	-	(17,595.00)	(17,274.00)	(321.00)
Grants and contracts	-	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-	-
Sales and services - auxiliaries	339,980.00	190,140.00	215,698.00	2,500.00	748,318.00	742,782.00	5,536.00
Other revenues	1,120.00	300.00	5,000.00	15,417.00	21,837.00	22,337.00	(500.00)
<b>Total Operating Revenue</b>	<b>341,100.00</b>	<b>190,440.00</b>	<b>203,103.00</b>	<b>106,167.00</b>	<b>840,810.00</b>	<b>836,095.00</b>	<b>4,715.00</b>
<b>Operating Expenses</b>							
Faculty and Staff Salaries	103,088.34	64,058.72	28,228.63	-	195,375.69	177,877.00	17,498.69
Part-time help	3,500.00	-	-	3,750.00	7,250.00	27,750.00	(20,500.00)
Student help	12,975.00	22,555.00	-	27,250.00	62,780.00	37,975.00	24,805.00
Overtime	-	-	-	-	-	-	-
Graduate Assistants	-	-	-	-	-	-	-
Other personnel	16,475.00	22,555.00	-	31,000.00	70,030.00	65,725.00	4,305.00
Benefits	35,001.74	21,583.22	9,511.20	286.88	66,383.04	62,245.31	4,137.73
Utilities	4,000.00	6,240.00	31,200.00	6,240.00	47,680.00	46,000.00	1,680.00
Capital outlay	-	-	-	-	-	-	-
Travel	2,745.00	400.00	-	-	3,145.00	3,345.00	(200.00)
Supplies and services	20,291.00	70,728.00	42,756.00	250.00	134,025.00	131,889.70	2,135.30
Other	10,730.00	2,000.00	3,660.00	250.00	16,640.00	81,926.00	(65,286.00)
Bad debt expense	-	-	-	-	-	-	-
Supplies and services	33,766.00	73,128.00	46,416.00	500.00	153,810.00	217,160.70	(63,350.70)
<b>Total Operating Expenses</b>	<b>192,331.08</b>	<b>187,564.94</b>	<b>115,355.83</b>	<b>38,026.88</b>	<b>533,278.73</b>	<b>569,008.01</b>	<b>(35,729.28)</b>
<b>Operating Income (Loss)</b>	<b>148,768.92</b>	<b>2,875.06</b>	<b>87,747.17</b>	<b>68,140.12</b>	<b>307,531.27</b>	<b>267,086.99</b>	<b>40,444.28</b>
<b>Other Non-operating Revenues (Expenses)</b>							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	-	-	-
Investment income	4,100.00	450.00	500.00	-	5,050.00	5,050.00	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	(72,429.00)	(72,429.00)	(72,524.00)	95.00
Operating Transfers, net	(78,320.00)	-	(59,286.00)	-	(137,606.00)	(78,320.00)	(59,286.00)
<b>Net Non-operating Revenues</b>	<b>(74,220.00)</b>	<b>450.00</b>	<b>(58,786.00)</b>	<b>(72,429.00)</b>	<b>(204,985.00)</b>	<b>(145,794.00)</b>	<b>(59,191.00)</b>
<b>Increase (Decrease) in Net Assets</b>	<b>\$ 74,548.92</b>	<b>\$ 3,325.06</b>	<b>\$ 28,961.17</b>	<b>\$ (4,288.88)</b>	<b>\$ 102,546.27</b>	<b>\$ 121,292.99</b>	<b>\$ (18,746.72)</b>

**Missouri State University**  
**Operating Budget**  
**West Plains Bookstore**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	339,980.00	365,501.00	(25,521.00)
Other revenues	1,120.00	1,620.00	(500.00)
<b>Total Operating Revenue</b>	<u>341,100.00</u>	<u>367,121.00</u>	<u>(26,021.00)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	103,088.34	93,884.50	9,203.84
Part-time help	3,500.00	5,000.00	(1,500.00)
Student help	12,975.00	12,975.00	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	16,475.00	17,975.00	(1,500.00)
Benefits	35,001.74	32,115.47	2,886.27
Utilities	4,000.00	4,000.00	-
Capital outlay	-	-	-
Travel	2,745.00	2,945.00	(200.00)
Supplies and services	20,291.00	19,464.00	827.00
Other	10,730.00	16,730.00	(6,000.00)
Bad debt expense	-	-	-
Supplies and services	33,766.00	39,139.00	(5,373.00)
<b>Total Operating Expenses</b>	<u>192,331.08</u>	<u>187,113.97</u>	<u>5,217.11</u>
<b>Operating Income (Loss)</b>	<u>148,768.92</u>	<u>180,007.03</u>	<u>(31,238.11)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	4,100.00	4,100.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	(78,320.00)	(78,320.00)	-
<b>Net Non-operating Revenues</b>	<u>(74,220.00)</u>	<u>(74,220.00)</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 74,548.92</u>	<u>\$ 105,787.03</u>	<u>\$ (31,238.11)</u>

**Missouri State University**  
**Operating Budget**  
**West Plains Food Service**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	190,140.00	184,611.00	5,529.00
Other revenues	300.00	300.00	-
<b>Total Operating Revenue</b>	<u>190,440.00</u>	<u>184,911.00</u>	<u>5,529.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	64,058.72	57,042.50	7,016.22
Part-time help	-	-	-
Student help	22,555.00	25,000.00	(2,445.00)
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	22,555.00	25,000.00	(2,445.00)
Benefits	21,583.22	19,280.36	2,302.86
Utilities	6,240.00	6,000.00	240.00
Capital outlay	-	-	-
Travel	400.00	400.00	-
Supplies and services	70,728.00	69,419.70	1,308.30
Other	2,000.00	2,000.00	-
Bad debt expense	-	-	-
Supplies and services	73,128.00	71,819.70	1,308.30
<b>Total Operating Expenses</b>	<u>187,564.94</u>	<u>179,142.56</u>	<u>8,422.38</u>
<b>Operating Income (Loss)</b>	<u>2,875.06</u>	<u>5,768.44</u>	<u>(2,893.38)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	450.00	450.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	-	-	-
<b>Net Non-operating Revenues</b>	<u>450.00</u>	<u>450.00</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 3,325.06</u>	<u>\$ 6,218.44</u>	<u>\$ (2,893.38)</u>

**Missouri State University**  
**Operating Budget**  
**West Plains Residence Life**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	(17,595.00)	(17,274.00)	(321.00)
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	215,698.00	192,670.00	23,028.00
Other revenues	5,000.00	5,000.00	-
<b>Total Operating Revenue</b>	<u>203,103.00</u>	<u>180,396.00</u>	<u>22,707.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	<u>28,228.63</u>	<u>26,950.00</u>	<u>1,278.63</u>
Part-time help	-	-	-
Student help	-	-	-
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	-	-	-
Benefits	<u>9,511.20</u>	<u>9,109.10</u>	<u>402.10</u>
Utilities	<u>31,200.00</u>	<u>30,000.00</u>	<u>1,200.00</u>
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	42,756.00	42,756.00	-
Other	3,660.00	62,946.00	(59,286.00)
Bad debt expense	-	-	-
Supplies and services	<u>46,416.00</u>	<u>105,702.00</u>	<u>(59,286.00)</u>
<b>Total Operating Expenses</b>	<u>115,355.83</u>	<u>171,761.10</u>	<u>(56,405.27)</u>
<b>Operating Income (Loss)</b>	<u>87,747.17</u>	<u>8,634.90</u>	<u>79,112.27</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	500.00	500.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	<u>(59,286.00)</u>	<u>-</u>	<u>(59,286.00)</u>
<b>Net Non-operating Revenues</b>	<u>(58,786.00)</u>	<u>500.00</u>	<u>(59,286.00)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 28,961.17</u>	<u>\$ 9,134.90</u>	<u>\$ 19,826.27</u>

**Missouri State University**  
**Operating Budget**  
**West Plains Recreation Center**  
**For the Year Ending June 30, 2014**

	<u>FY14</u>	<u>FY13</u>	<u>Change</u>
<b>Operating Revenue</b>			
Tuition and fees	\$ 88,250.00	\$ 88,250.00	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,500.00	-	2,500.00
Other revenues	15,417.00	15,417.00	-
<b>Total Operating Revenue</b>	<u>106,167.00</u>	<u>103,667.00</u>	<u>2,500.00</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	-	-	-
Part-time help	3,750.00	22,750.00	(19,000.00)
Student help	27,250.00	-	27,250.00
Overtime	-	-	-
Graduate Assistants	-	-	-
Other personnel	31,000.00	22,750.00	8,250.00
Benefits	286.88	1,740.38	(1,453.50)
Utilities	6,240.00	6,000.00	240.00
Capital outlay	-	-	-
Travel	-	-	-
Supplies and services	250.00	250.00	-
Other	250.00	250.00	-
Bad debt expense	-	-	-
Supplies and services	500.00	500.00	-
<b>Total Operating Expenses</b>	<u>38,026.88</u>	<u>30,990.38</u>	<u>7,036.50</u>
<b>Operating Income (Loss)</b>	<u>68,140.12</u>	<u>72,676.62</u>	<u>(4,536.50)</u>
<b>Other Non-operating Revenues (Expenses)</b>			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	-	-	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(72,429.00)	(72,524.00)	95.00
Operating Transfers, net	-	-	-
<b>Net Non-operating Revenues</b>	<u>(72,429.00)</u>	<u>(72,524.00)</u>	<u>95.00</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ (4,288.88)</u>	<u>\$ 152.62</u>	<u>\$ (4,441.50)</u>

