



**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**OPERATING  
BUDGET**

*YEAR ENDING JUNE 30,  
2010*



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# MISSOURI STATE UNIVERSITY

## FINANCE NO. Request for 2010 Internal Operating Budget

The following resolution was moved by \_\_\_\_\_  
and seconded by \_\_\_\_\_.

BE IT RESOLVED by the Board of Governors for Missouri State University that the Internal Operating Budget For the Year Ending June 30, 2010 and the 2010 Faculty-Staff Salaries Budget, consisting of \$160,666,135 in estimated operating revenues, \$238,129,921 in estimated operating expenditures, \$104,891,242 in estimated non-operating revenues, \$22,195,596 in estimated non-operating expenses, and \$2,912,974 in estimated non-recurring budget allocations be adopted and administered through the following funds:

	Estimated Operating Revenue	Estimated Operating Expenses	Estimated Non- Operating Revenue	Estimated Non- Operating Expenses	Increase (Decrease) in Net Assets
<b>Springfield Campus</b>					
Operating Fund	\$ 76,556,451	\$ (153,465,411)	\$ 84,629,733	\$ (6,817,293)	\$ 903,480
Designated Funds					
Income and F & A Accounts	8,911,819	(9,418,729)			(506,910)
Dedicated Student Fees	3,139,607	(3,113,942)	-	-	25,665
Hutchens/SGA Centennial Leaders Scholarship	29,600	(10,000)	53,000	-	72,600
Broadcast Services	1,760,330	(3,352,665)	1,592,335	-	-
Continuing Education	1,394,228	(1,369,629)	192,587	-	217,186
Defense and Strategic Studies	531,000	(782,920)	321,623	-	69,703
CASE Affiliation Fund	320,000	(167,742)	-	(152,258)	-
Roy Blunt Jordan Valley Innovation Center Rental Fund	250,000	(402,258)	152,258	-	-
Juanita K Hammons Hall for the Performing Arts	645,415	(1,115,512)	581,000	-	110,903
<b>Total Designated</b>	<u>16,981,999</u>	<u>(19,733,397)</u>	<u>2,892,803</u>	<u>(152,258)</u>	<u>(10,853)</u>
<b>Auxiliary System Fund</b>					
Bookstore	2,815,000	(1,733,214)		(929,431)	152,355
Residence Life	24,615,164	(15,672,030)	47,500	(6,366,764)	2,623,870
Plaster Student Union	2,500,107	(1,750,114)	86,656	(661,948)	174,701
Taylor Health Center	3,624,000	(3,389,914)		(207,606)	26,480
University Recreation Center Fund	1,567,910			(1,567,910)	-
Intercollegiate Athletics	1,464,187	(8,074,667)	10,649,092	(4,030,378)	8,234
JQH Arena	1,905,369	(1,418,573)	273,354	(755,606)	4,544
Hammons Student Center/Plaster Sports Complex	215,000	(620,076)	275,340		(129,736)
Transit System	2,970,000	(2,427,319)	32,386	(536,222)	38,845
<b>Total Auxiliary System Fund</b>	<u>41,676,737</u>	<u>(35,085,907)</u>	<u>11,364,328</u>	<u>(15,055,865)</u>	<u>2,899,293</u>
Restricted Funds	18,491,113	(18,089,633)	-	-	401,480
<b>Total Springfield Campus</b>	<u>153,706,300</u>	<u>(226,374,348)</u>	<u>98,886,864</u>	<u>(22,025,416)</u>	<u>4,193,400</u>
<b>West Plains Campus</b>	<u>3,504,304</u>	<u>(9,033,222)</u>	<u>6,004,378</u>	<u>(170,180)</u>	<u>305,280</u>
<b>Branch Campus-Dalian China</b>	<u>3,455,531</u>	<u>(2,722,351)</u>	<u>-</u>	<u>-</u>	<u>733,180</u>
<b>Total Operating Budget</b>	<u>\$ 160,666,135</u>	<u>\$ (238,129,921)</u>	<u>\$ 104,891,242</u>	<u>\$ (22,195,596)</u>	<u>\$ 5,231,860</u>
<b>Non-Recurring Budget Allocations</b>				<u>\$ 2,912,974</u>	<u>\$ 2,912,974</u>

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Michael Duggan  
President of the Board

Passed at Meeting of  
June 19, 2009

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John W. McAlear  
Secretary



**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**INTERNAL  
OPERATING  
BUDGET**

*YEAR ENDING JUNE 30,  
2010*

**MISSOURI STATE UNIVERSITY  
BUDGET SUMMARY  
ALL FUNDS  
YEAR ENDING JUNE 30, 2010**

	<u>Operating Fund</u>	<u>Designated Funds</u>	<u>Auxiliary System Fund</u>	<u>Restricted Funds</u>
<b>Operating Revenue</b>				
Tuition and Fees	\$ 95,198,630	\$ 4,840,400	\$ 7,942,103	\$ -
Scholarships and Fellowships	(19,668,628)	(279,202)	(4,044,637)	(21,596,947)
Grants and Contracts	150,000	2,237,690	-	40,088,060
Sales and Services of Educational Services	72,600	8,039,125	-	-
Sales and Services - Auxiliaries	-	-	37,565,245	-
Other Revenue	803,849	2,143,986	214,026	-
<b>Total Operating Revenue</b>	<u>76,556,451</u>	<u>16,981,999</u>	<u>41,676,737</u>	<u>18,491,113</u>
<b>Operating Expenses</b>				
Faculty and Staff Salaries	88,363,534	5,339,274	11,399,034	3,463,633
Other Personnel	5,613,834	1,844,358	2,483,941	1,232,920
Benefits	26,477,514	1,755,584	3,475,164	1,032,340
Utilities	3,704,955	369,585	2,511,789	-
Bad Debt Expense	100,000	-	89,484	-
Supplies and services	29,205,574	10,424,596	15,126,495	12,360,740
<b>Total Operating Expenses</b>	<u>153,465,411</u>	<u>19,733,397</u>	<u>35,085,907</u>	<u>18,089,633</u>
<b>Operating Income (Loss)</b>	<u>(76,908,960)</u>	<u>(2,751,398)</u>	<u>6,590,830</u>	<u>401,480</u>
<b>Other Non-Operating Revenues (Expenses)</b>				
State appropriations	81,508,774	96,623	-	-
Caring for Missourians-Federal	2,028,427	-	-	-
Gifts	482,532	1,485,740	5,985,102	-
Investment income	610,000	23,000	71,500	-
Caring for Missourians-Federal	(2,028,427)	-	-	-
Debt Service Transfers	(1,154,809)	-	(8,628,611)	-
Plant Fund Transfers	-	-	(3,618,403)	-
Operating Transfers	(3,634,057)	1,135,182	2,498,875	-
<b>Net Non-operating Revenues (Expenses)</b>	<u>77,812,440</u>	<u>2,740,545</u>	<u>(3,691,537)</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	903,480	(10,853)	2,899,293	401,480
<b>Net Assets - Beginning of Year</b>	54,451,112	6,837,950	14,788,507	247,797
<b>Estimated Add'l FY09 Excess Revenues over Expens</b>	7,785,543	-	-	-
<b>Non-Recurring Budget Allocations</b>	(2,912,974)	-	-	-
<b>Net Assets - End of Period</b>	<u>\$ 60,227,161</u>	<u>\$ 6,827,097</u>	<u>\$ 17,687,800</u>	<u>\$ 649,277</u>

Branch Campus -					
Total Springfield	West Plains	Dalian China	FY 2010	FY 2009	Change
\$ 107,981,133	\$ 3,374,717	\$ 3,455,531	\$ 114,811,381	\$ 112,013,002	\$ 2,798,379
(45,589,414)	(653,536)	-	(46,242,950)	(40,809,101)	(5,433,849)
42,475,750	-	-	42,475,750	31,501,520	10,974,230
8,111,725	141,000	-	8,252,725	8,008,445	244,280
37,565,245	621,173	-	38,186,418	37,051,858	1,134,560
3,161,861	20,950	-	3,182,811	2,558,774	624,037
<u>153,706,300</u>	<u>3,504,304</u>	<u>3,455,531</u>	<u>160,666,135</u>	<u>150,324,498</u>	<u>10,341,637</u>
108,565,475	5,183,760	1,128,443	114,877,678	116,139,231	(1,261,553)
11,175,053	365,879	98,244	11,639,176	10,241,105	1,398,071
32,740,602	1,487,963	75,018	34,303,583	34,022,930	280,653
6,586,329	239,141	40,541	6,866,011	6,653,923	212,088
189,484	-	-	189,484	169,484	20,000
67,117,405	1,756,479	1,380,105	70,253,989	61,255,176	8,998,813
<u>226,374,348</u>	<u>9,033,222</u>	<u>2,722,351</u>	<u>238,129,921</u>	<u>228,481,849</u>	<u>9,648,072</u>
<u>(72,668,048)</u>	<u>(5,528,918)</u>	<u>733,180</u>	<u>(77,463,786)</u>	<u>(78,157,351)</u>	<u>693,564</u>
81,605,397	5,659,698	-	87,265,095	87,265,095	-
2,028,427	170,180	-	2,198,607	-	2,198,607
7,953,374	120,000	-	8,073,374	9,857,095	(1,783,721)
704,500	54,500	-	759,000	953,400	(194,400)
(2,028,427)	(170,180)	-	(2,198,607)	-	(2,198,607)
(9,783,420)	-	-	(9,783,420)	(10,738,189)	954,769
(3,618,403)	-	-	(3,618,403)	(4,981,740)	1,363,337
-	-	-	-	-	-
<u>76,861,448</u>	<u>5,834,198</u>	<u>-</u>	<u>82,695,646</u>	<u>82,355,661</u>	<u>339,985</u>
4,193,400	305,280	733,180	5,231,860	4,198,310	1,033,549
76,325,366	2,753,511	449,741	79,528,618	70,892,485	8,636,133
7,785,543	-	-	7,785,543	8,928,821	(1,143,278)
(2,912,974)	-	-	(2,912,974)	(4,490,998)	1,578,024
<u>\$ 85,391,335</u>	<u>\$ 3,058,791</u>	<u>\$ 1,182,921</u>	<u>\$ 89,633,047</u>	<u>\$ 79,528,618</u>	<u>\$ 10,104,429</u>







**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**OPERATING  
FUND**

***YEAR ENDING JUNE 30,  
2010***

**MISSOURI STATE UNIVERSITY  
OPERATING FUND  
BY COST CENTER  
YEAR ENDING JUNE 30, 2010**

	Revenue	President	Internal Audit	Chief Financial Officer	Provost	Vice President for Administrative and Information Services
<b>Operating Revenue</b>						
Tuition and Fees	\$ 95,198,630	\$ -	\$ -	\$ -	\$ -	\$ -
Scholarships and Fellowships	-	-	-	-	-	-
Grants and Contracts	150,000	-	-	-	-	-
Sales and Services of Educational Services	72,600	-	-	-	-	-
Sales and Services - Auxiliaries	-	-	-	-	-	-
Other Revenue	803,849	-	-	-	-	-
<b>Total Operating Revenue</b>	<u>96,225,079</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Operating Expenses</b>						
Faculty and Staff Salaries	-	1,697,190	202,732	2,490,207	68,733,238	9,610,276
Other Personnel	-	129,386	-	119,488	3,971,666	513,537
Benefits	-	541,506	61,428	761,738	20,440,171	2,894,019
Utilities	-	-	-	-	-	-
Bad Debt Expense	-	-	-	-	-	-
Supplies and services	-	4,230,931	4,280	422,471	12,882,661	3,413,875
<b>Total Operating Expenses</b>	<u>-</u>	<u>6,599,013</u>	<u>268,440</u>	<u>3,793,904</u>	<u>106,027,736</u>	<u>16,431,707</u>
<b>Operating Income (Loss)</b>	<u>96,225,079</u>	<u>(6,599,013)</u>	<u>(268,440)</u>	<u>(3,793,904)</u>	<u>(106,027,736)</u>	<u>(16,431,707)</u>
<b>Other Non-Operating Revenues (Expenses)</b>						
State appropriations	81,508,774	-	-	-	-	-
Caring for Missourians-Federal	2,028,427	-	-	-	-	-
Gifts	482,532	-	-	-	-	-
Investment income	610,000	-	-	-	-	-
Caring for Missourians-Federal	-	(2,028,427)	-	-	-	-
Debt Service Transfers	-	-	-	-	-	-
Plant Fund Transfers	-	-	-	-	-	-
Operating Transfers	-	-	-	-	-	-
<b>Net Non-operating Revenues (Expenses)</b>	<u>84,629,733</u>	<u>(2,028,427)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	<u>180,854,812</u>	<u>(8,627,440)</u>	<u>(268,440)</u>	<u>(3,793,904)</u>	<u>(106,027,736)</u>	<u>(16,431,707)</u>
Net Assets - Beginning of Year						
Estimated Add'l FY09 Excess Revenues over Expenses						
Non-Recurring Budget Allocations						
Net Assets - End of Period						

Vice President for Research and Economic Development	Vice President for Student Affairs	Vice President for University Advancement	University Wide	Scholarships	Debt Service	Operating Transfers	FY 2010	FY 2009	CHANGE
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 95,198,630	\$ 94,266,755	\$ 931,875
-	-	-	-	(19,668,628)	-	-	(19,668,628)	(18,736,753)	(931,875)
-	-	-	-	-	-	-	150,000	150,000	-
-	-	-	-	-	-	-	72,600	72,600	-
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	803,849	803,849	-
-	-	-	-	(19,668,628)	-	-	76,556,451	76,556,451	(0)
757,540	3,827,223	1,045,128	-	-	-	-	88,363,534	89,135,329	(771,795)
21,000	716,182	142,575	-	-	-	-	5,613,834	5,321,733	292,101
232,195	1,202,344	344,113	-	-	-	-	26,477,514	26,129,266	348,248
-	-	-	3,704,955	-	-	-	3,704,955	3,617,955	87,000
-	-	-	100,000	-	-	-	100,000	100,000	-
339,760	1,102,765	359,878	6,448,953	-	-	-	29,205,574	28,913,081	292,493
1,350,495	6,848,514	1,891,694	10,253,908	-	-	-	153,465,411	153,217,364	248,047
(1,350,495)	(6,848,514)	(1,891,694)	(10,253,908)	(19,668,628)	-	-	(76,908,960)	(76,660,913)	(248,047)
-	-	-	-	-	-	-	81,508,774	81,508,774	-
-	-	-	-	-	-	-	2,028,427	-	2,028,427
-	-	-	-	-	-	-	482,532	482,532	-
-	-	-	-	-	-	-	610,000	610,000	-
-	-	-	-	-	-	-	(2,028,427)	-	(2,028,427)
-	-	-	-	-	(1,154,809)	-	(1,154,809)	(1,350,207)	195,398
-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	(3,634,057)	(3,634,057)	(3,529,057)	(105,000)
-	-	-	-	-	(1,154,809)	(3,634,057)	77,812,440	77,722,042	90,398
(1,350,495)	(6,848,514)	(1,891,694)	(10,253,908)	(19,668,628)	(1,154,809)	(3,634,057)	903,480	1,061,129	(157,649)
-	-	-	-	-	-	-	54,451,112	48,952,160	5,498,952
-	-	-	-	-	-	-	7,785,543	8,928,821	(1,143,278)
-	-	-	-	-	-	-	(2,912,974)	(4,490,998)	1,578,024
-	-	-	-	-	-	-	<u>\$ 60,227,161</u>	<u>\$ 54,451,112</u>	<u>\$ 5,776,049</u>

**MISSOURI STATE UNIVERSITY  
OPERATING FUND  
REVENUE, SCHOLARSHIPS AND WAIVERS  
YEAR ENDING JUNE 30, 2010**

	<u>Revenue</u>	<u>Scholarships</u>	<u>FY 2010</u>	<u>FY 2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>					
Tuition and Fees					
Basic Fees - Resident	\$ 87,039,893	\$ -	\$ 87,039,893	\$ 86,108,018	\$ 931,875
Basic Fees - Non Resident	5,940,860	-	5,940,860	5,940,860	-
Laboratory School Fees	1,543,227	-	1,543,227	1,543,227	-
Admission Application Fee	341,800	-	341,800	341,800	-
Late Admin	26,800	-	26,800	26,800	-
Music Lessons	23,400	-	23,400	23,400	-
Orientation	203,400	-	203,400	203,400	-
Student Teaching Fees	44,000	-	44,000	44,000	-
Out of District Teachers Fees	35,250	-	35,250	35,250	-
Tuition and Fees	<u>95,198,630</u>	<u>-</u>	<u>95,198,630</u>	<u>94,266,755</u>	<u>931,875</u>
Scholarships and Fellowships					
Work Study Wages	-	(161,642)	(161,642)	(166,000)	4,358
Work Study Benefits	-	-	-	(1,843)	1,843
Scholarships and Allowances	-	(15,362,200)	(15,362,200)	(14,251,497)	(1,110,703)
Graduate Fee Waivers	-	(3,219,786)	(3,219,786)	(3,316,366)	96,580
Faculty and Staff Fee Waivers	-	(925,000)	(925,000)	(1,001,047)	76,047
Scholarships and Fellowships	<u>-</u>	<u>(19,668,628)</u>	<u>(19,668,628)</u>	<u>(18,736,753)</u>	<u>(931,875)</u>
Grants and Contracts					
Overhead Reimbursement-Fin Aid Grants	150,000	-	150,000	150,000	-
Grants and Contracts	<u>150,000</u>	<u>-</u>	<u>150,000</u>	<u>150,000</u>	<u>-</u>
Sales and Services of Educational Services					
Contractual Salary Reimbursement	-	-	-	-	-
Dramatics Programs	16,000	-	16,000	16,000	-
Rent-music lockers	-	-	-	-	-
Rent-musical instruments	-	-	-	-	-
Rent-PE lockers	-	-	-	-	-
Summer Theatre	56,600	-	56,600	56,600	-
Sales and Services of Educational Services	<u>72,600</u>	<u>-</u>	<u>72,600</u>	<u>72,600</u>	<u>-</u>
Other Revenues					
Cohort EDD-U of MO	138,744	-	138,744	138,744	-
Rent-University Facilities	65,405	-	65,405	65,405	-
Returned Check Charge	3,000	-	3,000	3,000	-
Sale of Obsolete Assets	30,000	-	30,000	30,000	-
Finance Charge Income	540,000	-	540,000	540,000	-
Miscellaneous	26,700	-	26,700	26,700	-
Other Revenue	<u>803,849</u>	<u>-</u>	<u>803,849</u>	<u>803,849</u>	<u>-</u>
<b>Total Operating Revenue</b>	<u>\$ 96,225,079</u>	<u>\$ (19,668,628)</u>	<u>\$ 76,556,451</u>	<u>\$ 76,556,451</u>	<u>\$ (0)</u>

MISSOURI STATE UNIVERSITY  
 OPERATING FUND  
 DEBT SERVICE, PLANT AND OPERATING TRANSFERS  
 YEAR ENDING JUNE 30, 2010

	Debt Service	Operating Transfers	FY 2010	FY 2009	CHANGE
<b>Transfers</b>					
<b>Debt Service Transfers</b>					
Capital Lease - Utility Improvements	\$ (599,565)	\$ -	\$ (599,565)	\$ (599,565)	\$ -
Capital Lease - Conn Selmer	(43,244)	-	(43,244)	(43,244)	-
Internal Loan - Darr Agriculture	-	-	-	(204,398)	204,398
2002 Issue - Strong Hall	(512,000)	-	(512,000)	(503,000)	(9,000)
<b>Debt Service Transfers</b>	<u>(1,154,809)</u>	<u>-</u>	<u>(1,154,809)</u>	<u>(1,350,207)</u>	<u>195,398</u>
<b>Operating Transfers</b>					
Operating - Hammons Student Center/Plaster Sports Complex	-	(218,782)	(218,782)	(218,782)	-
Operating - Intercollegiate Athletics	-	(5,112,402)	(5,112,402)	(5,112,402)	-
Operating - Broadcast Services	-	(486,595)	(486,595)	(486,595)	-
Operating - Non Credit Continuing Education	-	(192,587)	(192,587)	(192,587)	-
Operating - JK Hammons Hall for the Performing Arts	-	(400,000)	(400,000)	(400,000)	-
Bookstore - Operating Indirect Cost	-	916,304	916,304	916,304	-
Residence Life - Operating Vending	-	10,000	10,000	10,000	-
Residence Life - Operating Indirect Cost	-	1,397,506	1,397,506	1,397,506	-
Plaster Student Union - Operating Indirect Cost	-	170,779	170,779	170,779	-
Taylor Health - Operating Indirect Cost	-	207,606	207,606	207,606	-
Intercollegiate Athletics - Operating Forsythe	-	-	-	100,000	(100,000)
Intercollegiate Athletics - Operating Vending	-	5,000	5,000	10,000	(5,000)
Transit - Operating Indirect Cost	-	69,114	69,114	69,114	-
<b>Operating Transfers</b>	<u>-</u>	<u>(3,634,057)</u>	<u>(3,634,057)</u>	<u>(3,529,057)</u>	<u>(105,000)</u>
<b>Net Transfers</b>	<u>\$ (1,154,809)</u>	<u>\$ (3,634,057)</u>	<u>\$ (4,788,866)</u>	<u>\$ (4,879,264)</u>	<u>\$ 90,398</u>

MISSOURI STATE UNIVERSITY  
 OPERATING FUND  
 PROVOST  
 YEAR ENDING JUNE 30, 2010

	Provost Office	College of Arts & Letters	College of Business Administration	College of Education
<b>Operating Expenses</b>				
Faculty and Staff Salaries	\$ 5,588,000	\$ 11,885,139	\$ 11,647,868	\$ 6,593,439
Other Personnel	607,169	679,565	440,535	227,950
Benefits	1,517,058	3,610,750	3,480,944	2,064,274
Supplies and services	5,044,443	1,365,420	565,423	789,332
<b>Total Operating Expenses</b>	<u>\$ 12,756,670</u>	<u>\$ 17,540,874</u>	<u>\$ 16,134,770</u>	<u>\$ 9,674,995</u>

College of Health & Human Sciences	College of Humanities & Public Affairs	College of Natural & Applied Sciences	Graduate College	Library	FY 2010	FY 2009	CHANGE
\$ 10,484,944	\$ 6,823,589	\$ 12,542,851	\$ 601,264	\$ 2,566,144	\$ 68,733,238	\$ 68,544,162	\$ 189,076
458,036	278,636	862,068	172,247	245,460	3,971,666	3,760,371	211,295
3,040,819	2,056,779	3,751,127	180,477	737,943	20,440,171	20,045,968	394,203
779,410	384,564	1,222,420	458,359	2,273,290	12,882,661	13,312,117	(429,456)
<u>\$ 14,763,209</u>	<u>\$ 9,543,568</u>	<u>\$ 18,378,466</u>	<u>\$ 1,412,347</u>	<u>\$ 5,822,837</u>	<u>\$ 106,027,736</u>	<u>\$ 105,662,618</u>	<u>\$ 365,118</u>



**MISSOURI STATE UNIVERSITY  
OPERATING FUND  
NON-RECURRING ALLOCATIONS  
YEAR ENDING JUNE 30, 2010**

	FY 2010	FY 2009	CHANGE
<b>Non-Recurring Allocations</b>			
Start Up for Endowed Professor in Ozarks Studies	\$ -	\$ 2,500	\$ (2,500)
Diversity Outreach	20,000	30,000	(10,000)
Library Materials	100,000	100,000	-
International Initiatives	-	25,000	(25,000)
Purchase SEVIS Software	-	55,972	(55,972)
Study Away Program	-	75,000	(75,000)
Faculty Position - Hospitality & Restaurant Administration	48,439	121,097	(72,658)
Brick City Lease Maintenance	50,253	50,253	-
Brick City Lease	235,000	235,000	-
Media Support Supplies & Services	-	15,000	(15,000)
Increase M & R Budget - Generally	-	250,000	(250,000)
Intercollegiate Athletic Capital Improvements (Title IX)	125,000	115,000	10,000
Replant Trees	-	50,000	(50,000)
Background Check Expense	48,222	48,222	-
Radio Communication Center Expansion	-	100,000	(100,000)
New Locks - Campus Security	50,000	150,000	(100,000)
Lead Tracking System	-	100,000	(100,000)
Enrollment Management Support - Recruiting	150,000	150,000	-
Multicultural Student Services - Kauffman Program	30,000	30,000	-
Enterprise Resource Planning (ERP) System	831,866	1,968,963	(1,137,097)
1/2 of Proposal Development Specialist (three year commitment)	25,194	33,991	(8,797)
Missouri State Promise	-	100,000	(100,000)
Other Best Use Financial Aid	200,000	200,000	-
University Advancement Support	200,000	200,000	-
Marketing Initiatives	195,000	185,000	10,000
Funding Faculty, Staff and Student Discounts	75,000	75,000	-
Property Management Forklift	-	25,000	(25,000)
Custodial Expense	35,000	-	35,000
Growth in Tuition Revenue for Summer School to Provost (FY08)	284,000	-	284,000
Actual Over Budgeted Tuition One-Time Expense to Provost (FY08)	175,000	-	175,000
Cooperative Engineering Program Intern for Facilities Management	10,000	-	10,000
Storage Area Network for FCTL	25,000	-	25,000
<b>Non-Recurring Allocations</b>	<u>\$ 2,912,974</u>	<u>\$ 4,490,998</u>	<u>\$ (1,578,024)</u>



**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

# **DESIGNATED FUNDS**

***YEAR ENDING JUNE 30,  
2010***

**MISSOURI STATE UNIVERSITY  
DESIGNATED FUNDS  
BY COST CENTER  
YEAR ENDING JUNE 30, 2010**

	Income and F& A (indirect cost) Accounts (1017 & 3135)	Dedicated Student Fees	Hutchens/SGA	
	Funds		Centennial Leaders Scholarship Fund	Broadcast Services
<b>Operating Revenue</b>				
Tuition and Fees	\$ 926,928	\$ 3,139,607	\$ 109,600	\$ -
Scholarships and Fellowships	(99,202)	-	(80,000)	-
Grants and Contracts	807,690	-	-	1,095,000
Sales and Services of Educational Services	5,171,917	-	-	665,330
Other Revenue	2,104,486	-	-	-
<b>Total Operating Revenue</b>	<u>8,911,819</u>	<u>3,139,607</u>	<u>29,600</u>	<u>1,760,330</u>
<b>Operating Expenses</b>				
Faculty and Staff Salaries	2,048,349	407,292	-	1,277,400
Other Personnel	856,207	405,733	-	100,780
Benefits	735,761	124,642	-	389,996
Utilities	-	-	-	-
Bad Debt Expense	-	-	-	-
Supplies and services	5,778,412	2,176,275	10,000	1,584,489
<b>Total Operating Expenses</b>	<u>9,418,729</u>	<u>3,113,942</u>	<u>10,000</u>	<u>3,352,665</u>
<b>Operating Income (Loss)</b>	<u>(506,910)</u>	<u>25,665</u>	<u>19,600</u>	<u>(1,592,335)</u>
<b>Other Non-Operating Revenues (Expenses)</b>				
State appropriations	-	-	-	-
Gifts	-	-	45,000	1,105,740
Investment income	-	-	8,000	-
Operating Transfers	-	-	-	486,595
<b>Net Non-operating Revenues (Expenses)</b>	<u>-</u>	<u>-</u>	<u>53,000</u>	<u>1,592,335</u>
<b>Increase (Decrease) in Net Assets</b>	<u>(506,910)</u>	<u>25,665</u>	<u>72,600</u>	<u>-</u>
<b>Net Assets - Beginning of Year</b>	<u>4,979,829</u>	<u>1,059,211</u>	<u>467,691</u>	<u>82,398</u>
<b>Net Assets - End of Period</b>	<u>\$ 4,472,919</u>	<u>\$ 1,084,876</u>	<u>\$ 540,291</u>	<u>\$ 82,398</u>

Continuing Education	Defense and Strategic Studies	JVIC Affiliation Fund	Roy Blunt Jordan Valley Innovation Center Rental Fund	Juanita K. Hammons Hall for the Performing Arts	FY 2010	FY 2009	CHANGE
\$ -	\$ 631,000	\$ -	\$ -	\$ 33,265	\$ 4,840,400	\$ 3,972,065	\$ 868,335
-	(100,000)	-	-	-	(279,202)	(270,000)	(9,202)
-	-	320,000	-	15,000	2,237,690	2,891,889	(654,199)
1,394,228	-	-	250,000	557,650	8,039,125	7,794,845	244,280
-	-	-	-	39,500	2,143,986	1,510,949	633,037
<u>1,394,228</u>	<u>531,000</u>	<u>320,000</u>	<u>250,000</u>	<u>645,415</u>	<u>16,981,999</u>	<u>15,899,748</u>	<u>1,082,251</u>
561,782	386,303	51,989	106,548	499,611	5,339,274	5,926,222	(586,948)
307,493	61,480	-	13,000	99,665	1,844,358	1,809,825	34,533
189,625	113,616	15,753	33,279	152,912	1,755,584	1,928,821	(173,237)
-	-	-	214,430	155,155	369,585	308,189	61,396
-	-	-	-	-	-	-	-
<u>310,729</u>	<u>221,521</u>	<u>100,000</u>	<u>35,001</u>	<u>208,169</u>	<u>10,424,596</u>	<u>9,169,543</u>	<u>1,255,053</u>
<u>1,369,629</u>	<u>782,920</u>	<u>167,742</u>	<u>402,258</u>	<u>1,115,512</u>	<u>19,733,397</u>	<u>19,142,600</u>	<u>590,797</u>
<u>24,599</u>	<u>(251,920)</u>	<u>152,258</u>	<u>(152,258)</u>	<u>(470,097)</u>	<u>(2,751,398)</u>	<u>(3,242,852)</u>	<u>491,454</u>
-	96,623	-	-	-	96,623	96,623	-
-	225,000	-	-	110,000	1,485,740	2,299,777	(814,037)
-	-	-	-	15,000	23,000	35,000	(12,000)
<u>192,587</u>	<u>-</u>	<u>(152,258)</u>	<u>152,258</u>	<u>456,000</u>	<u>1,135,182</u>	<u>1,135,182</u>	<u>-</u>
<u>192,587</u>	<u>321,623</u>	<u>(152,258)</u>	<u>152,258</u>	<u>581,000</u>	<u>2,740,545</u>	<u>3,566,582</u>	<u>(826,037)</u>
217,186	69,703	-	-	110,903	(10,853)	323,730	(334,583)
<u>88,497</u>	<u>(138,427)</u>	<u>79,366</u>	<u>219,164</u>	<u>221</u>	<u>6,837,950</u>	<u>6,514,220</u>	<u>323,730</u>
<u>\$ 305,683</u>	<u>\$ (68,724)</u>	<u>\$ 79,366</u>	<u>\$ 219,164</u>	<u>\$ 111,124</u>	<u>\$ 6,827,097</u>	<u>\$ 6,837,950</u>	<u>\$ (10,853)</u>

**MISSOURI STATE UNIVERSITY  
DESIGNATED FUNDS  
DEDICATED STUDENT FEES  
YEAR ENDING JUNE 30, 2010**

	<u>CIS Executive Masters</u>	<u>Computer User Fee</u>	<u>Sustainability Fee</u>
<b>Operating Revenue</b>			
Tuition and Fees			
CIS Executive Masters	\$ 219,291	\$ -	\$ -
Student Security Fee	-	-	-
Wyrick Student Project Fund	-	-	-
Student Involvement Fee	-	-	-
SGA Fee	-	-	-
Computer User Fee	-	2,018,074	-
Sustainability Fee	-	-	51,742
	<u>219,291</u>	<u>2,018,074</u>	<u>51,742</u>
Tuition and Fees	219,291	2,018,074	51,742
<b>Total Operating Revenue</b>	<u>219,291</u>	<u>2,018,074</u>	<u>51,742</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	139,000	186,945	-
Other Personnel	-	405,733	-
Benefits	42,117	58,763	-
Utilities	-	-	-
Bad Debt Expense	-	-	-
Supplies and services	24,562	1,354,580	51,742
	<u>205,679</u>	<u>2,006,021</u>	<u>51,742</u>
<b>Total Operating Expenses</b>	<u>205,679</u>	<u>2,006,021</u>	<u>51,742</u>
<b>Operating Income (Loss)</b>	<u>13,612</u>	<u>12,053</u>	<u>-</u>
Increase (Decrease) in Net Assets	13,612	12,053	-
Net Assets - Beginning of Year	187,259	133,033	-
Net Assets - End of Period	<u>\$ 200,871</u>	<u>\$ 145,086</u>	<u>\$ -</u>

Student Involvement Fee	SGA Fee	Student Security Fee	Wyrick Student Project Fee	FY 2010	FY 2009	CHANGE
\$ -	\$ -	\$ -	\$ -	\$ 219,291	\$ 219,291	\$ -
-	-	182,500	-	182,500	182,500	-
-	-	-	109,900	109,900	109,900	-
525,800	-	-	-	525,800	525,800	-
-	32,300	-	-	32,300	32,300	-
-	-	-	-	2,018,074	2,018,074	-
-	-	-	-	51,742	-	51,742
<u>525,800</u>	<u>32,300</u>	<u>182,500</u>	<u>109,900</u>	<u>3,139,607</u>	<u>3,087,865</u>	<u>51,742</u>
<u>525,800</u>	<u>32,300</u>	<u>182,500</u>	<u>109,900</u>	<u>3,139,607</u>	<u>3,087,865</u>	<u>51,742</u>
-	-	81,347	-	407,292	407,292	-
-	-	-	-	405,733	405,733	-
-	-	23,762	-	124,642	123,127	1,515
-	-	-	-	-	-	-
-	-	-	-	-	-	-
<u>525,800</u>	<u>32,300</u>	<u>77,391</u>	<u>109,900</u>	<u>2,176,275</u>	<u>2,124,533</u>	<u>51,742</u>
<u>525,800</u>	<u>32,300</u>	<u>182,500</u>	<u>109,900</u>	<u>3,113,942</u>	<u>3,060,685</u>	<u>53,257</u>
-	-	-	-	25,665	27,180	(1,515)
-	-	-	-	25,665	27,180	(1,515)
<u>81,237</u>	<u>17,055</u>	<u>265,692</u>	<u>374,935</u>	<u>1,059,211</u>	<u>1,032,031</u>	<u>27,180</u>
<u>\$ 81,237</u>	<u>\$ 17,055</u>	<u>\$ 265,692</u>	<u>\$ 374,935</u>	<u>\$ 1,084,876</u>	<u>\$ 1,059,211</u>	<u>\$ 25,665</u>

MISSOURI STATE UNIVERSITY  
DESIGNATED FUNDS  
HUTCHENS/SGA CENTENNIAL LEADERS SCHOLARSHIP  
YEAR ENDING JUNE 30, 2010

	FY 2010	FY 2009	CHANGE
<b>Operating Revenue</b>			
Tuition and Fees			
Centennial Leaders Schol Fee	\$ 109,600	\$ 109,600	\$ -
Tuition and Fees	<u>109,600</u>	<u>109,600</u>	<u>-</u>
Scholarships and Fellowships			
Scholarships and Allowances	<u>(80,000)</u>	<u>(80,000)</u>	<u>-</u>
Scholarships and Fellowships	<u>(80,000)</u>	<u>(80,000)</u>	<u>-</u>
<b>Total Operating Revenue</b>	<u>29,600</u>	<u>29,600</u>	<u>-</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	-	-	-
Other Personnel	-	-	-
Benefits	-	-	-
Utilities	-	-	-
Bad Debt Expense	-	-	-
Supplies and services	<u>10,000</u>	<u>10,000</u>	<u>-</u>
<b>Total Operating Expenses</b>	<u>10,000</u>	<u>10,000</u>	<u>-</u>
<b>Operating Income (Loss)</b>	<u>19,600</u>	<u>19,600</u>	<u>-</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Gifts			
Centennial Leaders Schol -Hutchins Gift	<u>45,000</u>	<u>45,000</u>	<u>-</u>
Gifts	<u>45,000</u>	<u>45,000</u>	<u>-</u>
Investment income	<u>8,000</u>	<u>8,000</u>	<u>-</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>53,000</u>	<u>53,000</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	<u>72,600</u>	<u>72,600</u>	<u>-</u>
<b>Net Assets - Beginning of Year</b>	<u>467,691</u>	<u>395,091</u>	<u>72,600</u>
<b>Net Assets - End of Period</b>	<u>\$ 540,291</u>	<u>\$ 467,691</u>	<u>\$ 72,600</u>

**MISSOURI STATE UNIVERSITY  
DESIGNATED FUNDS  
BROADCAST SERVICES  
YEAR ENDING JUNE 30, 2010**

	<u>FY 2010</u>	<u>FY 2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>			
Grants and Contracts			
KSMU-CPB Income	\$ 180,000	\$ 177,214	\$ 2,786
OPT/CPB Income	680,000	698,992	(18,992)
KSMU Pass Through State Appropriation	35,000	10,500	24,500
OPT Pass Through State Appropriation	<u>200,000</u>	<u>83,000</u>	<u>117,000</u>
Grants and Contracts	<u>1,095,000</u>	<u>969,706</u>	<u>125,294</u>
Sales and Services of Educational Services			
KSMU - Underwriting	330,000	305,000	25,000
OPT-Underwriting	80,000	130,000	(50,000)
KSMU - Leases & Contracts	28,800	22,000	6,800
OPT-Instructional Services	114,530	118,024	(3,494)
KSMU-Misc Income	12,000	-	12,000
OPT-Misc Income	10,000	22,000	(12,000)
OPT-Auction	20,000	20,000	-
OPT-Wine Tasting	<u>70,000</u>	<u>80,000</u>	<u>(10,000)</u>
Sales and Services of Educational Services	<u>665,330</u>	<u>697,024</u>	<u>(31,694)</u>
<b>Total Operating Revenue</b>	<u>1,760,330</u>	<u>1,666,730</u>	<u>93,600</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	1,277,400	1,344,301	(66,901)
Other Personnel	100,780	83,902	16,878
Benefits	389,996	397,580	(7,584)
Supplies and services	<u>1,584,489</u>	<u>1,541,576</u>	<u>42,913</u>
<b>Total Operating Expenses</b>	<u>3,352,665</u>	<u>3,367,359</u>	<u>(14,694)</u>
<b>Operating Income (Loss)</b>	<u>(1,592,335)</u>	<u>(1,700,629)</u>	<u>108,294</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Gifts			
KSMU Memberships	238,967	332,662	(93,695)
OPT Memberships	<u>866,773</u>	<u>869,372</u>	<u>(2,599)</u>
Gifts	<u>1,105,740</u>	<u>1,202,034</u>	<u>(96,294)</u>
Investment income	<u>-</u>	<u>12,000</u>	<u>(12,000)</u>
Operating Transfers			
Operating - Broadcast Services	<u>486,595</u>	<u>486,595</u>	<u>-</u>
Operating Transfers	<u>486,595</u>	<u>486,595</u>	<u>-</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>1,592,335</u>	<u>1,700,629</u>	<u>(108,294)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Net Assets - Beginning of Year</b>	<u>82,398</u>	<u>82,398</u>	<u>-</u>
<b>Net Assets - End of Period</b>	<u>\$ 82,398</u>	<u>\$ 82,398</u>	<u>\$ -</u>



**MISSOURI STATE UNIVERSITY  
DESIGNATED FUNDS  
NON-CREDIT CONTINUING EDUCATION  
YEAR ENDING JUNE 30, 2010**

	<u>FY 2010</u>	<u>FY 2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>			
Sales and Services of Educational Services			
CE-Special Projects	\$ 78,752	\$ 78,752	\$ -
CE-English Language Institute	734,476	734,476	-
CE-Computer Institute	296,000	296,000	-
CE-Health & Human Services	120,000	120,000	-
CE-Summer Youth Program	<u>165,000</u>	<u>165,000</u>	<u>-</u>
Sales and Services of Educational Services	<u>1,394,228</u>	<u>1,394,228</u>	<u>-</u>
<b>Total Operating Revenue</b>	<u>1,394,228</u>	<u>1,394,228</u>	<u>-</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	561,782	624,034	(62,252)
Other Personnel	307,493	320,416	(12,923)
Benefits	189,625	202,733	(13,108)
Supplies and services	<u>310,729</u>	<u>317,669</u>	<u>(6,940)</u>
<b>Total Operating Expenses</b>	<u>1,369,629</u>	<u>1,464,852</u>	<u>(95,223)</u>
<b>Operating Income (Loss)</b>	<u>24,599</u>	<u>(70,624)</u>	<u>95,223</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Operating Transfers			
Operating - Non Credit Continuing Education	<u>192,587</u>	<u>192,587</u>	<u>-</u>
Operating Transfers	<u>192,587</u>	<u>192,587</u>	<u>-</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>192,587</u>	<u>192,587</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	217,186	121,963	95,223
<b>Net Assets - Beginning of Year</b>	<u>88,497</u>	<u>(33,466)</u>	<u>121,963</u>
<b>Net Assets - End of Period</b>	<u>\$ 305,683</u>	<u>\$ 88,497</u>	<u>\$ 217,186</u>

**MISSOURI STATE UNIVERSITY  
DESIGNATED FUNDS  
DEFENSE AND STRATEGIC STUDIES  
YEAR ENDING JUNE 30, 2010**

	<u>FY 2010</u>	<u>FY 2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>			
Tuition and Fees			
Defense & Strategic Studies	\$ 631,000	\$ 451,310	\$ 179,690
Tuition and Fees	<u>631,000</u>	<u>451,310</u>	<u>179,690</u>
Scholarships and Fellowships			
Scholarships and Allowances	(100,000)	(100,000)	-
Scholarships and Fellowships	<u>(100,000)</u>	<u>(100,000)</u>	<u>-</u>
<b>Total Operating Revenue</b>	<u>531,000</u>	<u>351,310</u>	<u>179,690</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	386,303	362,170	24,133
Other Personnel	61,480	30,900	30,580
Benefits	113,616	108,154	5,462
Supplies and services	221,521	280,083	(58,562)
<b>Total Operating Expenses</b>	<u>782,920</u>	<u>781,307</u>	<u>1,613</u>
<b>Operating Income (Loss)</b>	<u>(251,920)</u>	<u>(429,997)</u>	<u>178,077</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
State appropriations	96,623	96,623	-
Gifts			
Gifts-DSS	225,000	365,659	(140,659)
Gifts	<u>225,000</u>	<u>365,659</u>	<u>(140,659)</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>321,623</u>	<u>462,282</u>	<u>(140,659)</u>
<b>Increase (Decrease) in Net Assets</b>	69,703	32,285	37,418
<b>Net Assets - Beginning of Year</b>	<u>(138,427)</u>	<u>(170,712)</u>	<u>32,285</u>
<b>Net Assets - End of Period</b>	<u>\$ (68,724)</u>	<u>\$ (138,427)</u>	<u>\$ 69,703</u>

**MISSOURI STATE UNIVERSITY  
DESIGNATED FUNDS  
JVIC AFFILIATION FUND  
YEAR ENDING JUNE 30, 2010**

	<u>FY 2010</u>	<u>FY 2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>			
Grants and Contracts			
Grants Income	\$ -	\$ 145,500	\$ (145,500)
Affiliation Fees	320,000	381,000	(61,000)
Grants and Contracts	<u>320,000</u>	<u>526,500</u>	<u>(206,500)</u>
<b>Total Operating Revenue</b>	<u>320,000</u>	<u>526,500</u>	<u>(206,500)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	51,989	235,792	(183,803)
Benefits	15,753	68,874	(53,121)
Supplies and services	100,000	113,517	(13,517)
<b>Total Operating Expenses</b>	<u>167,742</u>	<u>418,183</u>	<u>(250,441)</u>
<b>Operating Income (Loss)</b>	<u>152,258</u>	<u>108,317</u>	<u>43,941</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Operating Transfers			
JVIC Affiliation - Roy Blunt JVIC	(152,258)	(108,317)	(43,941)
Operating Transfers	<u>(152,258)</u>	<u>(108,317)</u>	<u>(43,941)</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>(152,258)</u>	<u>(108,317)</u>	<u>(43,941)</u>
<b>Increase (Decrease) in Net Assets</b>	-	-	-
<b>Net Assets - Beginning of Year</b>	<u>79,366</u>	<u>79,366</u>	-
<b>Net Assets - End of Period</b>	<u>\$ 79,366</u>	<u>\$ 79,366</u>	<u>\$ -</u>

**MISSOURI STATE UNIVERSITY  
DESIGNATED FUNDS  
ROY BLUNT JORDAN VALLEY INNOVATION CENTER RENTAL FUND  
YEAR ENDING JUNE 30, 2010**

	<u>FY 2010</u>	<u>FY 2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>			
Sales and Services of Educational Services			
Rent-Roy Blunt Jordan Valley Innovation Center	\$ 250,000	\$ 213,500	\$ 36,500
Sales and Services of Educational Services	<u>250,000</u>	<u>213,500</u>	<u>36,500</u>
<b>Total Operating Revenue</b>	<u>250,000</u>	<u>213,500</u>	<u>36,500</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	106,548	77,933	28,615
Other Personnel	13,000	-	13,000
Benefits	33,279	22,764	10,515
Utilities	214,430	121,195	93,235
Supplies and services	<u>35,001</u>	<u>99,925</u>	<u>(64,924)</u>
<b>Total Operating Expenses</b>	<u>402,258</u>	<u>321,817</u>	<u>80,441</u>
<b>Operating Income (Loss)</b>	<u>(152,258)</u>	<u>(108,317)</u>	<u>(43,941)</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Operating Transfers			
JVIC Affiliation - Roy Blunt JVIC	152,258	108,317	43,941
Operating Transfers	<u>152,258</u>	<u>108,317</u>	<u>43,941</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>152,258</u>	<u>108,317</u>	<u>43,941</u>
<b>Increase (Decrease) in Net Assets</b>	-	-	-
<b>Net Assets - Beginning of Year</b>	<u>219,164</u>	<u>219,164</u>	<u>-</u>
<b>Net Assets - End of Period</b>	<u>\$ 219,164</u>	<u>\$ 219,164</u>	<u>\$ -</u>

**MISSOURI STATE UNIVERSITY  
DESIGNATED FUNDS  
JUANITA K HAMMONS HALL FOR THE PERFORMING ARTS  
YEAR ENDING JUNE 30, 2010**

	<u>FY 2010</u>	<u>FY 2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>			
Tuition and Fees			
JK Hammons Hall Equipment & Facilities Fee	\$ 33,265	\$ 33,265	\$ -
Tuition and Fees	<u>33,265</u>	<u>33,265</u>	<u>-</u>
Grants and Contracts			
Grants Income	15,000	15,000	-
Grants and Contracts	<u>15,000</u>	<u>15,000</u>	<u>-</u>
Sales and Services of Educational Services			
Advertising	52,100	52,100	-
Corporate Underwriters	145,950	145,950	-
Events	88,600	88,600	-
Hall Rental	125,100	125,100	-
Box Office Fees	<u>145,900</u>	<u>145,900</u>	<u>-</u>
Sales and Services of Educational Services	<u>557,650</u>	<u>557,650</u>	<u>-</u>
Other Revenues			
Miscellaneous	39,500	39,500	-
Other Revenue	<u>39,500</u>	<u>39,500</u>	<u>-</u>
<b>Total Operating Revenue</b>	<u>645,415</u>	<u>645,415</u>	<u>-</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	499,611	513,047	(13,436)
Other Personnel	99,665	99,665	-
Benefits	152,912	152,232	680
Utilities	155,155	186,994	(31,839)
Supplies and services	<u>208,169</u>	<u>208,912</u>	<u>(743)</u>
<b>Total Operating Expenses</b>	<u>1,115,512</u>	<u>1,160,850</u>	<u>(45,338)</u>
<b>Operating Income (Loss)</b>	<u>(470,097)</u>	<u>(515,435)</u>	<u>45,338</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Gifts			
Gifts-JKHHPA	110,000	110,000	-
Gifts	<u>110,000</u>	<u>110,000</u>	<u>-</u>
Investment income	<u>15,000</u>	<u>15,000</u>	<u>-</u>
Operating Transfers			
Operating - JK Hammons Hall for the Performing Arts	400,000	400,000	-
JK Hammons Hall - Transit System	(30,000)	(30,000)	-
Intercollegiate Athletics - JK Hammons Hall	16,000	16,000	-
Hammons Student Center - JK Hammons Hall	<u>70,000</u>	<u>70,000</u>	<u>-</u>
Operating Transfers	<u>456,000</u>	<u>456,000</u>	<u>-</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>581,000</u>	<u>581,000</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	110,903	65,565	45,338
<b>Net Assets - Beginning of Year</b>	<u>221</u>	<u>(65,344)</u>	<u>65,565</u>
<b>Net Assets - End of Period</b>	<u>\$ 111,124</u>	<u>\$ 221</u>	<u>\$ 110,903</u>



**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**AUXILIARY SYSTEM  
FUND**

*YEAR ENDING JUNE 30,  
2010*

MISSOURI STATE UNIVERSITY  
AUXILIARY SYSTEM FUND  
BY COST CENTER  
YEAR ENDING JUNE 30, 2010

	Bookstore	Residence Life	Plaster Student Union	Taylor Health & Wellness Center	University Recreation Center Fund
<b>Operating Revenue</b>					
Tuition and Fees	\$ -	\$ -	\$ 1,567,500	\$ 1,815,000	\$ 1,567,910
Scholarships and Fellowships	-	-	-	-	-
Sales and Services - Auxiliaries	2,815,000	24,401,138	932,607	1,809,000	-
Other Revenue	-	214,026	-	-	-
<b>Total Operating Revenue</b>	<u>2,815,000</u>	<u>24,615,164</u>	<u>2,500,107</u>	<u>3,624,000</u>	<u>1,567,910</u>
<b>Operating Expenses</b>					
Faculty and Staff Salaries	578,426	3,217,820	715,364	1,945,928	-
Other Personnel	417,000	823,078	228,500	263,880	-
Benefits	179,471	977,484	215,028	601,856	-
Utilities	30,317	1,686,548	229,060	-	-
Bad Debt Expense	20,000	69,484	-	-	-
Supplies and services	508,000	8,897,616	362,162	578,250	-
<b>Total Operating Expenses</b>	<u>1,733,214</u>	<u>15,672,030</u>	<u>1,750,114</u>	<u>3,389,914</u>	<u>-</u>
<b>Operating Income (Loss)</b>	<u>1,081,786</u>	<u>8,943,134</u>	<u>749,993</u>	<u>234,086</u>	<u>1,567,910</u>
<b>Other Non-Operating Revenues (Expenses)</b>					
Gifts	-	-	-	-	-
Investment income	-	47,500	-	-	-
Debt Service Transfers	(13,127)	(2,661,330)	(661,948)	-	-
Plant Fund Transfers	-	(2,020,493)	-	-	(1,567,910)
Operating Transfers	(916,304)	(1,684,941)	86,656	(207,606)	-
<b>Net Non-operating Revenues (Expenses)</b>	<u>(929,431)</u>	<u>(6,319,264)</u>	<u>(575,292)</u>	<u>(207,606)</u>	<u>(1,567,910)</u>
<b>Increase (Decrease) in Net Assets</b>	152,355	2,623,870	174,701	26,480	-
<b>Net Assets - Beginning of Year</b>	<u>5,473,863</u>	<u>4,094,573</u>	<u>2,575,793</u>	<u>970,228</u>	<u>-</u>
<b>Net Assets - End of Period</b>	<u>\$ 5,626,218</u>	<u>\$ 6,718,443</u>	<u>\$ 2,750,494</u>	<u>\$ 996,708</u>	<u>\$ -</u>

Hammons Student						
Intercollegiate Athletics	Center/Plaster Sports Complex	JQH Arena	Transit System	FY 2010	FY 2009	CHANGE
\$ 82,324	\$ 1,789,369	\$ -	\$ 1,120,000	\$ 7,942,103	\$ 7,804,989	\$ 137,114
(4,044,637)	-	-	-	(4,044,637)	(3,963,941)	(80,696)
5,426,500	116,000	215,000	1,850,000	37,565,245	36,522,798	1,042,447
-	-	-	-	214,026	214,026	-
<u>1,464,187</u>	<u>1,905,369</u>	<u>215,000</u>	<u>2,970,000</u>	<u>41,676,737</u>	<u>40,577,872</u>	<u>1,098,865</u>
3,520,705	354,815	199,075	866,901	11,399,034	11,455,565	(56,531)
241,508	320,525	62,175	127,275	2,483,941	1,949,531	534,410
1,049,156	121,457	67,167	263,545	3,475,164	3,402,698	72,466
-	281,941	179,920	104,003	2,511,789	2,467,238	44,551
-	-	-	-	89,484	69,484	20,000
<u>3,263,298</u>	<u>339,835</u>	<u>111,739</u>	<u>1,065,595</u>	<u>15,126,495</u>	<u>14,453,540</u>	<u>672,955</u>
<u>8,074,667</u>	<u>1,418,573</u>	<u>620,076</u>	<u>2,427,319</u>	<u>35,085,907</u>	<u>33,798,056</u>	<u>1,287,851</u>
<u>(6,610,480)</u>	<u>486,796</u>	<u>(405,076)</u>	<u>542,681</u>	<u>6,590,830</u>	<u>6,779,816</u>	<u>(188,986)</u>
5,985,102	-	-	-	5,985,102	7,019,786	(1,034,684)
10,000	5,000	-	9,000	71,500	256,900	(185,400)
(4,030,378)	(755,606)	-	(506,222)	(8,628,611)	(9,387,982)	759,371
-	-	-	(30,000)	(3,618,403)	(4,981,740)	1,363,337
<u>4,653,990</u>	<u>268,354</u>	<u>275,340</u>	<u>23,386</u>	<u>2,498,875</u>	<u>2,393,875</u>	<u>105,000</u>
<u>6,618,714</u>	<u>(482,252)</u>	<u>275,340</u>	<u>(503,836)</u>	<u>(3,691,537)</u>	<u>(4,699,161)</u>	<u>1,007,624</u>
8,234	4,544	(129,736)	38,845	2,899,293	2,080,655	818,638
(456,104)	752,681	133,272	1,244,201	14,788,507	12,707,852	2,080,655
<u>\$ (447,870)</u>	<u>\$ 757,225</u>	<u>\$ 3,536</u>	<u>\$ 1,283,046</u>	<u>\$ 17,687,800</u>	<u>\$ 14,788,507</u>	<u>\$ 2,899,293</u>



MISSOURI STATE UNIVERSITY  
AUXILIARY SYSTEM FUND  
BOOKSTORE  
YEAR ENDING JUNE 30, 2010

	FY 2010	FY 2009	CHANGE
<b>Operating Revenue</b>			
Sales and Services - Auxiliaries			
Sales-Bookstore	\$ 11,500,000	\$ 10,500,000	\$ 1,000,000
Cost of Sales-Bookstore	(8,685,000)	(7,875,000)	(810,000)
Sales and Services - Auxiliaries	<u>2,815,000</u>	<u>2,625,000</u>	190,000
<b>Total Operating Revenue</b>	<u>2,815,000</u>	<u>2,625,000</u>	190,000
<b>Operating Expenses</b>			
Faculty and Staff Salaries	578,426	558,075	20,351
Other Personnel	417,000	242,500	174,500
Benefits	179,471	171,825	7,646
Utilities	30,317	57,521	(27,204)
Bad Debt Expense	20,000	-	20,000
Supplies and services	<u>508,000</u>	<u>350,414</u>	157,586
<b>Total Operating Expenses</b>	<u>1,733,214</u>	<u>1,380,335</u>	352,879
<b>Operating Income (Loss)</b>	<u>1,081,786</u>	<u>1,244,665</u>	(162,879)
<b>Other Non-Operating Revenues (Expenses)</b>			
Debt Service Transfers			
Capital Lease - Utility Improvements	<u>(13,127)</u>	<u>(13,127)</u>	-
Debt Service Transfers	<u>(13,127)</u>	<u>(13,127)</u>	-
Operating Transfers			
Bookstore - Operating Indirect Cost	<u>(916,304)</u>	<u>(916,304)</u>	-
Operating Transfers	<u>(916,304)</u>	<u>(916,304)</u>	-
<b>Net Non-operating Revenues (Expenses)</b>	<u>(929,431)</u>	<u>(929,431)</u>	-
Increase (Decrease) in Net Assets	152,355	315,234	(162,879)
<b>Net Assets - Beginning of Year</b>	<u>5,473,863</u>	<u>5,158,629</u>	315,234
<b>Net Assets - End of Period</b>	<u>\$ 5,626,218</u>	<u>\$ 5,473,863</u>	<u>\$ 152,355</u>

**MISSOURI STATE UNIVERSITY  
AUXILIARY SYSTEM FUND  
RESIDENCE LIFE  
YEAR ENDING JUNE 30, 2010**

	<u>FY 2010</u>	<u>FY 2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>			
Sales and Services - Auxiliaries			
Board	\$ 5,334,366	\$ 5,434,717	\$ (100,351)
Casual Sales	245,652	245,652	-
Utilities Reimbursement	155,250	155,250	-
Trash Disposal Reimbursement	16,830	16,830	-
Bear Fare Revenue	375,000	372,854	2,146
Contract Vending Commission	106,000	106,000	-
Residence Hall Rent	17,624,382	17,060,688	563,694
RHA Activity Fees	80,000	150,080	(70,080)
Camps/Conferences (Nontaxable)	288,158	288,158	-
Camps/Conferences (Taxable)	175,500	175,500	-
Sales and Services - Auxiliaries	<u>24,401,138</u>	<u>24,005,729</u>	<u>395,409</u>
Other Revenues			
Finance Charge Income	214,026	214,026	-
Other Revenue	<u>214,026</u>	<u>214,026</u>	<u>-</u>
<b>Total Operating Revenue</b>	<u>24,615,164</u>	<u>24,219,755</u>	<u>395,409</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	3,217,820	3,152,241	65,579
Other Personnel	823,078	771,192	51,886
Benefits	977,484	944,828	32,656
Utilities	1,686,548	1,565,971	120,577
Bad Debt Expense	69,484	69,484	-
Supplies and services	8,897,616	8,731,049	166,567
<b>Total Operating Expenses</b>	<u>15,672,030</u>	<u>15,234,765</u>	<u>437,265</u>
<b>Operating Income (Loss)</b>	<u>8,943,134</u>	<u>8,984,990</u>	<u>(41,856)</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Investment income	47,500	200,000	(152,500)
Debt Service Transfers			
Capital Lease - Utility Improvements	(295,575)	(295,575)	-
1988 Issue	(185,594)	(189,668)	4,074
2002 Issue	(1,503,565)	(1,669,528)	165,963
2005A Issue	(676,596)	(723,071)	46,475
Debt Service Transfers	<u>(2,661,330)</u>	<u>(2,877,842)</u>	<u>216,512</u>
Plant Fund Transfers			
University Recreation Center	-	(1,500,000)	1,500,000
Residence Life R & R Reserve	(1,996,212)	(1,996,212)	-
Food Service R & R Reserve	(24,281)	(24,281)	-
Plant Fund Transfers	<u>(2,020,493)</u>	<u>(3,520,493)</u>	<u>1,500,000</u>
Operating Transfers			
Residence Life - Operating Vending	(10,000)	(10,000)	-
Residence Life - Operating Indirect Cost	(1,397,506)	(1,397,506)	-
Residence Life - Plaster Student Union Debt Service	(257,435)	(257,435)	-
Residence Life - Transit System	(20,000)	(20,000)	-
Operating Transfers	<u>(1,684,941)</u>	<u>(1,684,941)</u>	<u>-</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>(6,319,264)</u>	<u>(7,883,276)</u>	<u>1,564,012</u>
<b>Increase (Decrease) in Net Assets</b>	<u>2,623,870</u>	<u>1,101,714</u>	<u>1,522,156</u>
<b>Net Assets - Beginning of Year</b>	<u>4,094,573</u>	<u>2,992,859</u>	<u>1,101,714</u>
<b>Net Assets - End of Period</b>	<u>\$ 6,718,443</u>	<u>\$ 4,094,573</u>	<u>\$ 2,623,870</u>

**MISSOURI STATE UNIVERSITY  
AUXILIARY SYSTEM FUND  
PLASTER STUDENT UNION  
YEAR ENDING JUNE 30, 2010**

	<u>FY 2010</u>	<u>FY 2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>			
Tuition and Fees			
PSU-Incidental Fees (Oper)	\$ 816,000	\$ 823,023	\$ (7,023)
PSU-Capital Improve Fees	751,500	758,077	(6,577)
	<u>1,567,500</u>	<u>1,581,100</u>	<u>(13,600)</u>
Tuition and Fees			
Sales and Services - Auxiliaries			
PSU-Casual Sales	65,000	60,000	5,000
PSU-Food Court Revenue	230,000	230,000	-
PSU-Vendor Maint Revenue	30,000	30,000	-
PSU-Bowling Class Revenue	13,000	13,000	-
PSU-Retail Vendor Revenue	115,000	115,000	-
PSU-Utility/Salary Reimburse	59,357	59,357	-
PSU-Outdoor Adventures Revenue	34,000	3,000	31,000
PSU-Student Development Rev	18,000	-	18,000
PSU-Student Activities Adm Rev	46,000	46,000	-
PSU-Student Fees-Student Activities	88,250	-	88,250
PSU-Graphic Design Revenue	3,000	-	3,000
PSU-Games Ctr Party Rev	14,000	9,000	5,000
PSU-Joint Advertising Rev	21,000	-	21,000
PSU-Conference Services Rev	180,000	180,000	-
PSU-Game Room Revenue	16,000	15,000	1,000
	<u>932,607</u>	<u>760,357</u>	<u>172,250</u>
Sales and Services - Auxiliaries			
<b>Total Operating Revenue</b>	<u>2,500,107</u>	<u>2,341,457</u>	<u>158,650</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	715,364	721,194	(5,830)
Other Personnel	228,500	170,433	58,067
Benefits	215,028	200,452	14,576
Utilities	229,060	281,689	(52,629)
Supplies and services	362,162	207,859	154,303
	<u>1,750,114</u>	<u>1,581,627</u>	<u>168,487</u>
<b>Total Operating Expenses</b>	<u>1,750,114</u>	<u>1,581,627</u>	<u>168,487</u>
<b>Operating Income (Loss)</b>	<u>749,993</u>	<u>759,830</u>	<u>(9,837)</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Debt Service Transfers			
Capital Lease - Utility Improvements	(126,224)	(126,224)	-
2005A Issue	(535,724)	(609,287)	73,563
	<u>(661,948)</u>	<u>(735,511)</u>	<u>73,563</u>
Debt Service Transfers			
Operating Transfers			
Residence Life - Plaster Student Union Debt Service	257,435	257,435	-
Plaster Student Union - Operating Indirect Cost	(170,779)	(170,779)	-
	<u>86,656</u>	<u>86,656</u>	<u>-</u>
Operating Transfers			
<b>Net Non-operating Revenues (Expenses)</b>	<u>(575,292)</u>	<u>(648,855)</u>	<u>73,563</u>
<b>Increase (Decrease) in Net Assets</b>	174,701	110,975	63,726
<b>Net Assets - Beginning of Year</b>	2,575,793	2,464,818	110,975
<b>Net Assets - End of Period</b>	<u>\$ 2,750,494</u>	<u>\$ 2,575,793</u>	<u>\$ 174,701</u>

**MISSOURI STATE UNIVERSITY  
AUXILIARY SYSTEM FUND  
TAYLOR HEALTH & WELLNESS CENTER  
YEAR ENDING JUNE 30, 2010**

	<u>FY 2010</u>	<u>FY 2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>			
Tuition and Fees			
Taylor Hlth Ctr-Student Fees	\$ 1,815,000	\$ 1,830,703	\$ (15,703)
Tuition and Fees	<u>1,815,000</u>	<u>1,830,703</u>	<u>(15,703)</u>
Sales and Services - Auxiliaries			
Taylor Health Center - Clinic	650,000	690,000	(40,000)
Taylor Health Center - Lab	416,000	410,000	6,000
Taylor Health Center - Pharmacy	1,704,000	1,805,000	(101,000)
Taylor Health Center - Non Taxable	120,000	-	120,000
Taylor Health Center - Taxable	51,000	47,000	4,000
Taylor Health Center - Cost of Sales - Pharmacy	(1,245,000)	(1,540,000)	295,000
Taylor Health Center - X-Ray	<u>113,000</u>	<u>90,000</u>	<u>23,000</u>
Sales and Services - Auxiliaries	<u>1,809,000</u>	<u>1,502,000</u>	<u>307,000</u>
<b>Total Operating Revenue</b>	<u>3,624,000</u>	<u>3,332,703</u>	<u>291,297</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	1,945,928	1,952,546	(6,618)
Other Personnel	263,880	83,667	180,213
Benefits	601,856	572,145	29,711
Supplies and services	<u>578,250</u>	<u>322,475</u>	<u>255,775</u>
<b>Total Operating Expenses</b>	<u>3,389,914</u>	<u>2,930,833</u>	<u>459,081</u>
<b>Operating Income (Loss)</b>	<u>234,086</u>	<u>401,870</u>	<u>(167,784)</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Operating Transfers			
Taylor Health - Operating Indirect Cost	<u>(207,606)</u>	<u>(207,606)</u>	<u>-</u>
Operating Transfers	<u>(207,606)</u>	<u>(207,606)</u>	<u>-</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>(207,606)</u>	<u>(207,606)</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	26,480	194,264	(167,784)
<b>Net Assets - Beginning of Year</b>	<u>970,228</u>	<u>775,964</u>	<u>194,264</u>
<b>Net Assets - End of Period</b>	<u>\$ 996,708</u>	<u>\$ 970,228</u>	<u>\$ 26,480</u>

MISSOURI STATE UNIVERSITY  
AUXILIARY SYSTEM FUND  
UNIVERSITY RECREATION CENTER  
YEAR ENDING JUNE 30, 2010

	FY 2010	FY 2009	CHANGE
<b>Operating Revenue</b>			
Tuition and Fees			
University Rec Fees	\$ 1,567,910	\$ 1,403,969	\$ 163,941
Tuition and Fees	<u>1,567,910</u>	<u>1,403,969</u>	<u>163,941</u>
<b>Total Operating Revenue</b>	<u>1,567,910</u>	<u>1,403,969</u>	<u>163,941</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	-	-	-
Other Personnel	-	-	-
Benefits	-	-	-
Utilities	-	-	-
Bad Debt Expense	-	-	-
Supplies and services	-	-	-
<b>Total Operating Expenses</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Operating Income (Loss)</b>	<u>1,567,910</u>	<u>1,403,969</u>	<u>163,941</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Plant Fund Transfers			
University Recreation Center	(1,567,910)	(1,403,969)	(163,941)
Plant Fund Transfers	<u>(1,567,910)</u>	<u>(1,403,969)</u>	<u>(163,941)</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>(1,567,910)</u>	<u>(1,403,969)</u>	<u>(163,941)</u>
Increase (Decrease) in Net Assets	-	-	-
Net Assets - Beginning of Year	-	-	-
Net Assets - End of Period	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**MISSOURI STATE UNIVERSITY  
AUXILIARY SYSTEM FUND  
INTERCOLLEGIATE ATHLETICS  
YEAR ENDING JUNE 30, 2010**

	FY 2010	FY 2009	CHANGE
<b>Operating Revenue</b>			
Tuition and Fees			
JQH Arena Equipment & Facilities Fee	\$ 82,324	\$ 82,324	\$ -
Tuition and Fees	<u>82,324</u>	<u>82,324</u>	<u>-</u>
Scholarships and Fellowships			
Scholarships and Allowances	<u>(4,044,637)</u>	<u>(3,963,941)</u>	<u>(80,696)</u>
Scholarships and Fellowships	<u>(4,044,637)</u>	<u>(3,963,941)</u>	<u>(80,696)</u>
Sales and Services - Auxiliaries			
Sponsorship Guarantees	250,000	220,000	30,000
Basketball Tkt Sales - Men	1,275,000	1,180,800	94,200
Coach's TV Show - Men	10,000	10,000	-
Baseball-Gate Receipts	125,000	150,000	(25,000)
Football Guarantees	325,000	300,000	25,000
Football Ticket Sales	180,000	180,000	-
NCAA Revenue Distribution	1,035,000	1,100,000	(65,000)
Program Income/Ads - Men	60,000	60,000	-
Radio Income	324,000	263,000	61,000
Signage	220,000	180,000	40,000
Licensing & Royalties Revenue	95,000	95,000	-
MSU Athletics Web Site	15,000	25,000	(10,000)
Basketball Gurantees - Women	10,000	-	10,000
Basketball Tkt Sales - Women	650,000	740,092	(90,092)
TV Income	34,000	34,000	-
Volleyball Tickets - Women	15,000	17,000	(2,000)
Coach's TV Show - Women	6,000	6,000	-
Program & Promotion - Women	40,000	40,000	-
Vending-Pepsi Sales/Commission	500,000	399,000	101,000
Concessions Sales	220,000	220,000	-
Contract Vending Commission	<u>37,500</u>	<u>37,500</u>	<u>-</u>
Sales and Services - Auxiliaries	<u>5,426,500</u>	<u>5,257,392</u>	<u>169,108</u>
<b>Total Operating Revenue</b>	<u>1,464,187</u>	<u>1,375,775</u>	<u>88,412</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	3,520,705	3,670,705	(150,000)
Other Personnel	241,508	267,508	(26,000)
Benefits	1,049,156	1,082,697	(33,541)
Supplies and services	<u>3,263,298</u>	<u>3,262,298</u>	<u>1,000</u>
<b>Total Operating Expenses</b>	<u>8,074,667</u>	<u>8,283,208</u>	<u>(208,541)</u>
<b>Operating Income (Loss)</b>	<u>(6,610,480)</u>	<u>(6,907,433)</u>	<u>296,953</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Gifts			
J. Q. Hammons Trust	1,916,041	1,915,208	833
Suites, Seat Assessments & Primetime Overtime Club	3,250,000	3,948,550	(698,550)
All Sports Auction	60,000	60,000	-
Scholarship Funds from Foundation	150,000	245,000	(95,000)
Bears Fund and Additional for Football Prgm and Fieldturf	248,000	496,000	(248,000)
Salary Reimbursements	<u>361,061</u>	<u>355,028</u>	<u>6,033</u>
Gifts	<u>5,985,102</u>	<u>7,019,786</u>	<u>(1,034,684)</u>
Investment income	<u>10,000</u>	<u>20,000</u>	<u>(10,000)</u>
Debt Service Transfers			
2007 Issue	<u>(4,030,378)</u>	<u>(4,350,918)</u>	<u>320,540</u>
Debt Service Transfers	<u>(4,030,378)</u>	<u>(4,350,918)</u>	<u>320,540</u>
Operating Transfers			
Operating - Intercollegiate Athletics	5,112,402	5,112,402	-
Intercollegiate Athletics - Operating Forsythe	-	(100,000)	100,000
Intercollegiate Athletics - Operating Vending	(5,000)	(10,000)	5,000
Intercollegiate Athletics - JK Hammons Hall	(16,000)	(16,000)	-
Intercollegiate Athletics - Transit System	(42,500)	(75,000)	32,500
Intercollegiate Athletics - Hammons Student Center/Plaster Sports Debt	(119,572)	(189,144)	69,572
Intercollegiate Athletics - JQH Arena	<u>(275,340)</u>	<u>(500,680)</u>	<u>225,340</u>
Operating Transfers	<u>4,653,990</u>	<u>4,221,578</u>	<u>432,412</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>6,618,714</u>	<u>6,910,446</u>	<u>(291,732)</u>
<b>Increase (Decrease) in Net Assets</b>	8,234	3,013	5,221
<b>Net Assets - Beginning of Year</b>	<u>(456,104)</u>	<u>(459,117)</u>	<u>3,013</u>
<b>Net Assets - End of Period</b>	<u>\$ (447,870)</u>	<u>\$ (456,104)</u>	<u>\$ 8,234</u>

MISSOURI STATE UNIVERSITY  
AUXILIARY SYSTEM FUND  
HAMMONS STUDENT CENTER/PLASTER SPORTS COMPLEX  
YEAR ENDING JUNE 30, 2010

	FY 2010	FY 2009	CHANGE
<b>Operating Revenue</b>			
Tuition and Fees			
HSC Student Rec Fees	\$ 1,789,369	\$ 1,803,929	\$ (14,560)
Tuition and Fees	<u>1,789,369</u>	<u>1,803,929</u>	<u>(14,560)</u>
Sales and Services - Auxiliaries			
Arena Rental - Outside Groups	15,000	61,500	(46,500)
Memberships	1,000	1,500	(500)
Rent Income-Skyboxes	<u>100,000</u>	<u>100,000</u>	<u>-</u>
Sales and Services - Auxiliaries	<u>116,000</u>	<u>163,000</u>	<u>(47,000)</u>
<b>Total Operating Revenue</b>	<u>1,905,369</u>	<u>1,966,929</u>	<u>(61,560)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	354,815	333,611	21,204
Other Personnel	320,525	218,583	101,942
Benefits	121,457	107,807	13,650
Utilities	281,941	249,882	32,059
Supplies and services	<u>339,835</u>	<u>259,212</u>	<u>80,623</u>
<b>Total Operating Expenses</b>	<u>1,418,573</u>	<u>1,169,095</u>	<u>249,478</u>
<b>Operating Income (Loss)</b>	<u>486,796</u>	<u>797,834</u>	<u>(311,038)</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Investment income	<u>5,000</u>	<u>18,000</u>	<u>(13,000)</u>
Debt Service Transfers			
Capital Lease - Utility Improvements	(17,882)	(17,882)	-
2005A Issue	<u>(737,724)</u>	<u>(830,011)</u>	<u>92,287</u>
Debt Service Transfers	<u>(755,606)</u>	<u>(847,893)</u>	<u>92,287</u>
Operating Transfers			
Operating - Hammons Student Center/Plaster Sports Complex	218,782	218,782	-
Intercollegiate Athletics - Hammons Student Center/Plaster Sports Debt	119,572	189,144	(69,572)
Hammons Student Center - JK Hammons Hall	<u>(70,000)</u>	<u>(70,000)</u>	<u>-</u>
Operating Transfers	<u>268,354</u>	<u>337,926</u>	<u>(69,572)</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>(482,252)</u>	<u>(491,967)</u>	<u>9,715</u>
<b>Increase (Decrease) in Net Assets</b>	4,544	305,867	(301,323)
<b>Net Assets - Beginning of Year</b>	<u>752,681</u>	<u>446,814</u>	<u>305,867</u>
<b>Net Assets - End of Period</b>	<u>\$ 757,225</u>	<u>\$ 752,681</u>	<u>\$ 4,544</u>

MISSOURI STATE UNIVERSITY  
AUXILIARY SYSTEM FUND  
JQH ARENA  
YEAR ENDING JUNE 30, 2010

	FY 2010	FY 2009	CHANGE
<b>Operating Revenue</b>			
Sales and Services - Auxiliaries			
Signage	\$ 75,000	\$ 50,000	\$ 25,000
Concessions Sales	25,000	25,000	-
Arena Rental - Outside Groups	115,000	100,000	15,000
Park-n-Ride Special Events	-	24,320	(24,320)
Sales and Services - Auxiliaries	<u>215,000</u>	<u>199,320</u>	<u>15,680</u>
<b>Total Operating Revenue</b>	<u>215,000</u>	<u>199,320</u>	<u>15,680</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	199,075	184,500	14,575
Other Personnel	62,175	88,000	(25,825)
Benefits	67,167	58,523	8,644
Utilities	179,920	190,000	(10,080)
Supplies and services	111,739	129,389	(17,650)
<b>Total Operating Expenses</b>	<u>620,076</u>	<u>650,412</u>	<u>(30,336)</u>
<b>Operating Income (Loss)</b>	<u>(405,076)</u>	<u>(451,092)</u>	<u>46,016</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Operating Transfers			
Intercollegiate Athletics - JQH Arena	<u>275,340</u>	<u>500,680</u>	<u>(225,340)</u>
Operating Transfers	<u>275,340</u>	<u>500,680</u>	<u>(225,340)</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>275,340</u>	<u>500,680</u>	<u>(225,340)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>(129,736)</u>	<u>49,588</u>	<u>(179,324)</u>
<b>Net Assets - Beginning of Year</b>	<u>133,272</u>	<u>83,684</u>	<u>49,588</u>
<b>Net Assets - End of Period</b>	<u>\$ 3,536</u>	<u>\$ 133,272</u>	<u>\$ (129,736)</u>



**MISSOURI STATE UNIVERSITY  
AUXILIARY SYSTEM FUND  
TRANSIT SYSTEM  
YEAR ENDING JUNE 30, 2010**

	<u>FY 2010</u>	<u>FY 2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>			
Tuition and Fees			
Shuttle System	\$ 1,120,000	\$ 1,102,964	\$ 17,036
Tuition and Fees	<u>1,120,000</u>	<u>1,102,964</u>	<u>17,036</u>
Sales and Services - Auxiliaries			
Parking Fees	1,300,000	1,300,000	-
Parking Fines	400,000	500,000	(100,000)
Parking -Parking Meter Revenue	<u>150,000</u>	<u>210,000</u>	<u>(60,000)</u>
Sales and Services - Auxiliaries	<u>1,850,000</u>	<u>2,010,000</u>	<u>(160,000)</u>
<b>Total Operating Revenue</b>	<u>2,970,000</u>	<u>3,112,964</u>	<u>(142,964)</u>
<b>Operating Expenses</b>			
Faculty and Staff Salaries	866,901	882,693	(15,792)
Other Personnel	127,275	107,648	19,627
Benefits	263,545	264,421	(876)
Utilities	104,003	122,175	(18,172)
Supplies and services	<u>1,065,595</u>	<u>1,190,844</u>	<u>(125,249)</u>
<b>Total Operating Expenses</b>	<u>2,427,319</u>	<u>2,567,781</u>	<u>(140,462)</u>
<b>Operating Income (Loss)</b>	<u>542,681</u>	<u>545,183</u>	<u>(2,502)</u>
<b>Other Non-Operating Revenues (Expenses)</b>			
Investment income	<u>9,000</u>	<u>18,900</u>	<u>(9,900)</u>
Debt Service Transfers			
2005A Issue	<u>(506,222)</u>	<u>(562,691)</u>	<u>56,469</u>
Debt Service Transfers	<u>(506,222)</u>	<u>(562,691)</u>	<u>56,469</u>
Plant Fund Transfers			
Transit System R & R Reserve	<u>(30,000)</u>	<u>(57,278)</u>	<u>27,278</u>
Plant Fund Transfers	<u>(30,000)</u>	<u>(57,278)</u>	<u>27,278</u>
Operating Transfers			
JK Hammons Hall - Transit System	30,000	30,000	-
Residence Life - Transit System	20,000	20,000	-
Intercollegiate Athletics - Transit System	42,500	75,000	(32,500)
Transit - Operating Indirect Cost	<u>(69,114)</u>	<u>(69,114)</u>	<u>-</u>
Operating Transfers	<u>23,386</u>	<u>55,886</u>	<u>(32,500)</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>(503,836)</u>	<u>(545,183)</u>	<u>41,347</u>
<b>Increase (Decrease) in Net Assets</b>	38,845	-	38,845
<b>Net Assets - Beginning of Year</b>	<u>1,244,201</u>	<u>1,244,201</u>	<u>-</u>
<b>Net Assets - End of Period</b>	<u>\$ 1,283,046</u>	<u>\$ 1,244,201</u>	<u>\$ 38,845</u>



**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**WEST PLAINS –  
OPERATING AND  
AUXILIARY**

***YEAR ENDING JUNE 30,  
2010***



**MISSOURI STATE UNIVERSITY  
OPERATING AND AUXILIARY FUNDS  
WEST PLAINS  
YEAR ENDING JUNE 30, 2010**

	Missouri State West Plains <u>Operating Funds</u>	Missouri State West Plains <u>Auxiliary Funds</u>	<u>FY2010</u>	<u>FY2009</u>	<u>CHANGE</u>
<b>Operating Revenue</b>					
Tuition and Fees					
Basic Fees - Resident	\$ 3,348,237	\$ -	\$ 3,348,237	\$ 3,258,237	\$ 90,000
Basic Fees - Non Resident	5,500	-	5,500	5,500	-
Admissions Income	10,980	-	10,980	10,980	-
Graduation Fee	10,000	-	10,000	10,000	-
Computer User Fee	-	-	-	130,797	(130,797)
	<u>3,374,717</u>	<u>-</u>	<u>3,374,717</u>	<u>3,415,514</u>	<u>(40,797)</u>
Scholarships and Fellowships					
Scholarships and Allowances	(637,260)	(16,276)	(653,536)	(540,260)	(113,276)
	<u>(637,260)</u>	<u>(16,276)</u>	<u>(653,536)</u>	<u>(540,260)</u>	<u>(113,276)</u>
Sales and Services of Educational Services					
Basketball Ticket Sales	48,000	-	48,000	48,000	-
Civic Center Income	81,000	-	81,000	81,000	-
Volleyball Ticket Sales	12,000	-	12,000	12,000	-
	<u>141,000</u>	<u>-</u>	<u>141,000</u>	<u>141,000</u>	<u>-</u>
Sales and Services - Auxiliaries					
Sales-Bookstore	-	311,050	311,050	273,300	37,750
Vending-Pepsi Sales/Commission	-	6,500	6,500	-	6,500
Food Sales	-	126,414	126,414	82,336	44,078
West Plains Other Food	-	10,285	10,285	6,500	3,785
West Plains Residence Life	-	161,424	161,424	161,424	-
West Plains Other Residence	-	5,500	5,500	5,500	-
	<u>-</u>	<u>621,173</u>	<u>621,173</u>	<u>529,060</u>	<u>92,113</u>
Other Revenues					
Rent-University Facilities	13,950	-	13,950	22,950	(9,000)
Finance Charge Income	7,000	-	7,000	7,000	-
	<u>20,950</u>	<u>-</u>	<u>20,950</u>	<u>29,950</u>	<u>(9,000)</u>
<b>Total Operating Revenue</b>	<u>2,899,407</u>	<u>604,897</u>	<u>3,504,304</u>	<u>3,575,264</u>	<u>(70,960)</u>
<b>Operating Expenses</b>					
Faculty and Staff Salaries	5,013,778	169,982	5,183,760	5,207,937	(24,177)
Other Personnel	343,530	22,349	365,879	327,741	38,138
Benefits	1,435,659	52,304	1,487,963	1,484,196	3,767
Utilities	231,000	8,141	239,141	220,000	19,141
Supplies and services	1,496,941	259,538	1,756,479	1,707,456	49,023
	<u>8,520,908</u>	<u>512,314</u>	<u>9,033,222</u>	<u>8,947,330</u>	<u>85,892</u>
<b>Operating Income (Loss)</b>	<u>(5,621,501)</u>	<u>92,583</u>	<u>(5,528,918)</u>	<u>(5,372,066)</u>	<u>(156,852)</u>
<b>Other Non-Operating Revenues (Expenses)</b>					
State appropriations	5,659,698	-	5,659,698	5,659,698	-
Caring for Missourians-Federal	170,180	-	170,180	-	170,180
Gifts					
West Plains Gifts	120,000	-	120,000	55,000	65,000
Gifts	120,000	-	120,000	55,000	65,000
Investment income	50,000	4,500	54,500	51,500	3,000
Caring for Missourians-Federal	(170,180)	-	(170,180)	-	(170,180)
	<u>5,829,698</u>	<u>4,500</u>	<u>5,834,198</u>	<u>5,766,198</u>	<u>68,000</u>
<b>Net Non-operating Revenues (Expenses)</b>	<u>5,829,698</u>	<u>4,500</u>	<u>5,834,198</u>	<u>5,766,198</u>	<u>68,000</u>
<b>Increase (Decrease) in Net Assets</b>	208,197	97,083	305,280	394,132	(88,852)
<b>Net Assets - Beginning of Year</b>	1,993,317	760,194	2,753,511	2,359,379	394,132
<b>Net Assets - End of Period</b>	<u>\$ 2,201,514</u>	<u>\$ 857,277</u>	<u>\$ 3,058,791</u>	<u>\$ 2,753,511</u>	<u>\$ 305,280</u>





**Missouri State**<sup>TM</sup>

U N I V E R S I T Y

**FISCAL YEAR 2010  
FACULTY-STAFF  
SALARIES BUDGET**

**Missouri State University  
Fiscal Year 2010  
Faculty - Staff Salaries Budget**

<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Abbey	Michael	1.00	22,500
Abidogun	Jamaine	1.00	51,383
Abney	Julie	1.00	37,911
Ackermann	Bill	1.00	54,100
Ackerson	Amy	1.00	38,000
Acuna-Zumbado	Eduardo	1.00	46,000
Adams	Beverly	1.00	19,232
Adams	Carey	1.00	117,607
Adams	David	1.00	71,275
Adams	Larry	1.00	40,621
Adams	Leigh	1.00	38,906
Adamson	Benjamin	1.00	29,183
Adamson	Stanley	1.00	95,000
Adinegara	Veronica	1.00	34,989
Admire	Glena	1.00	23,077
Agee	William	1.00	56,033
Agnew	William	1.00	95,000
Aistrup	Vicki	1.00	24,000
Ajuwon	Paul	1.00	55,019
Alaimo	Ian	1.00	46,081
Albin	Craig	1.00	54,025
Ali	Mohammad	1.00	30,000
Allard	Ginger	1.00	32,130
Alldridge	Barbara	1.00	25,944
Alleger	Deborah	1.00	32,543
Allen	David	1.00	47,844
Allen	Jimmie	1.00	45,000
Allen	Linda	1.00	29,023
Allen	Nancy	1.00	33,169
Allen	Natalie	1.00	31,500
Allen	Terry	1.00	104,499
Allgood	Jane	1.00	54,000
Altena	Thomas	1.00	51,325
Altic	Bruce	1.00	18,875
Ament	Kenneth	1.00	28,731
Amira	Leslie	1.00	30,500
An	Tianying	1.00	45,000
Anderson	Angela	1.00	54,609
Anderson	Angela	1.00	28,864
Anderson	Katie	1.00	24,000
Anderson	Megan	1.00	24,958
Anderson	Rayanna	1.00	61,714
Anderson	Roberta	1.00	32,216
Anderson	Vicki	1.00	22,500
Anderson	Wayne	1.00	89,308
Anderson-Ituarte	Julie	1.00	39,253
Aram	Roberta	1.00	59,105
Arens	Joseph	1.00	52,689

**Missouri State University  
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Faculty - Staff Salaries Budget**

<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Aripoli	Don	1.00	83,000
Armstrong	Elizabeth	1.00	31,468
Armstrong	Etta	1.00	22,500
Armstrong	Stephanie	1.00	20,016
Arnette	Teressa	1.00	23,970
Arnold	Albert	1.00	41,000
Arnold	Danny	1.00	191,872
Arnold	Mark	1.00	54,153
Arnsmeier	David	1.00	45,226
Arthaud	Tamara	1.00	56,070
Arthur	Sandra	1.00	23,393
Asay	Nancy	1.00	38,852
Ashcroft	Paul	1.00	110,000
Ashley	David	1.00	54,464
Ashlock	Karan	1.00	25,473
Atchison	Jack	1.00	24,814
Aton-Jackson	Katie	1.00	36,000
Atwell	Jan	1.00	46,500
Aufdembrink	Amymarie	1.00	34,420
Avery	Calvin	1.00	33,878
Avery	John	1.00	50,855
Babington	April	1.00	20,989
Bachelet	Kathie	1.00	37,388
Baer	Erin	1.00	36,000
Baggett	Holly	1.00	50,391
Bailey	John	1.00	38,509
Bailey	Sandra	1.00	53,000
Bailey	Sherry	1.00	27,533
Baker	Anne	1.00	43,310
Baker	James	1.00	143,778
Baker	Rebecca	1.00	49,680
Bakker	Klaas	1.00	63,125
Balasundaram	Clement	1.00	38,300
Balasundaram	Gautam	1.00	33,280
Baldwin	Jennifer	1.00	22,500
Baldwin	Michael	1.00	57,609
Baldwin	Susan	1.00	39,418
Banaei	Ali	1.00	30,000
Barakat	Terry	1.00	31,589
Barb	Mary	1.00	45,716
Barboa	Linda	1.00	55,000
Bare	Sarah	1.00	47,365
Barker	Angela	1.00	50,043
Barlowe	Jason	0.92	29,973
Barnes	Ruth	1.00	45,419
Barnett	Cynthia	1.00	51,102
Barnett	Helen	1.00	35,158
Barnhart	Mary	1.00	18,000



**Missouri State University  
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Faculty - Staff Salaries Budget**

<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Barnhart	Miles	1.00	70,480
Barnts	Kelly	1.00	24,156
Barnwell	Melinda	1.00	22,500
Barrier	Tonya	1.00	91,500
Barrowclough	Gail	1.00	24,000
Basom	Diane	1.00	36,058
Bass	Randy	1.00	92,423
Bassen	Krista	1.00	38,268
Bassett	Damon	1.00	38,000
Bassham	Donna	1.00	39,849
Bassham	Melissa	1.00	21,124
Bataineh	Khalid	1.00	39,520
Bauman	Isabelle	1.00	49,170
Baumann	Denise	1.00	58,313
Baumgartner	Vernon	1.00	28,732
Baumlin	James	1.00	72,180
Baumlin	Mary	1.00	65,045
Baynes	Leslie	1.00	46,459
Beach	Jeremy	1.00	22,500
Beardsley	Donna	1.00	65,054
Beck	Adam	1.00	30,787
Beck	Catherine	1.00	26,000
Becker	Brett	1.00	53,405
Becker	Kelly	1.00	42,907
Beckman	Daniel	1.00	68,553
Behling	Pamela	1.00	27,919
Beisswenger	Donald	1.00	47,337
Bell	Elisabeth	1.00	44,172
Bell	Kimberly	1.00	63,715
Bellamy	Bobbi	1.00	37,856
Belote	Missy	1.00	47,725
Belshoff	Richard	1.00	69,777
Bench	Karen	1.00	31,101
Bender	Timothy	1.00	74,833
Benford	Marilyn	1.00	18,705
Bennett	Drew	1.00	131,022
Bennett	Yancy	1.00	39,279
Benson	Tara	1.00	35,147
Benton	Alan	1.00	50,722
Benton	Kimberly	1.00	30,686
Berg	Susan	1.00	63,000
Berkwitz	Stephen	1.00	55,811
Bernet	Kathy	1.00	41,327
Berquist	Charlene	1.00	76,054
Berry	Charles	1.00	27,182
Berry	Roberta	1.00	34,870
Bess	Mitchell	1.00	24,000
Betz	Nathan	1.00	64,096

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Biagioni	Richard	1.00	69,755
Biava	Christina	1.00	62,228
Bick	Deborah	0.75	39,000
Biggs	Mark	1.00	83,740
Bihlmeyer	James	1.00	51,650
Bingham	Bill	1.00	30,375
Bingham	Brent	1.00	20,411
Bird	Biff	1.00	40,000
Bird	Donna	1.00	29,430
Birkes	Sheryl	1.00	29,310
Bishop	Patti	1.00	38,800
Black	Alice	1.00	51,365
Black	James	1.00	22,500
Black	Troy	1.00	37,592
Blackmon	W	1.00	92,008
Blacksher	Julie	1.00	23,025
Blackwood	Randall	1.00	90,977
Blades	Heather	1.00	35,473
Blades	Jeremy	1.00	44,000
Blake	Michael	1.00	25,798
Blevins	Brian	1.00	27,780
Blevins	Brooks	1.00	65,000
Blisard	Paul	1.00	57,110
Bloodworth	Julie	1.00	54,360
Blunt	Sherry	0.83	21,683
Boatright	Kenneth	1.00	65,379
Boaz	Ronald	1.00	50,611
Boaz	Ronald	1.00	38,002
Bodo	Bela	1.00	45,000
Boff	Rebecca	1.00	28,731
Bogart	Michele	1.00	30,820
Bohn	Timothy	1.00	36,747
Bolin	Raymond	1.00	40,223
Bolks	Robert	1.00	62,964
Bollinger	Janet	1.00	28,009
Bonds	Jim	1.00	30,549
Borich	Lynn	1.00	33,091
Borneman	Dea	1.00	37,476
Bosch	Eric	1.00	69,706
Boslaugh	Benjamin	1.00	45,244
Botsford	Diana	1.00	33,182
Bourhis	John	1.00	80,422
Bowdidge	John	1.00	86,527
Bowen	Sheila	1.00	61,925
Bowen	Tamra	1.00	29,500
Bowman	Janet	1.00	29,774
Box	Jason	1.00	60,763
Boyce	Ronald	1.00	66,560

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Boyd	Carmen	1.00	42,272
Boys	Cathy	1.00	43,455
Braden	Steven	1.00	41,435
Brahnam	S	1.00	104,358
Brand	Anita	1.00	38,184
Branson	Debra	1.00	36,640
Branstetter	Ann	1.00	52,030
Brashers	Anna	1.00	30,542
Brewer	Robert	1.00	46,748
Breyfogle	Bryan	1.00	54,914
Bridges	Cindy	1.00	28,000
Brinkerhoff	Kris	1.00	37,329
Brinklow	Elaine	1.00	30,238
Brinkman	Jeffrey	1.00	45,572
Brinson	Sabrina	1.00	60,000
Britton	Richard	1.00	18,043
Brixey	Dawn	1.00	45,076
Brixey	Mark	1.00	57,648
Brooks	Richard	1.00	24,036
Brown	Billie	1.00	25,613
Brown	Candice	1.00	30,371
Brown	David	1.00	103,000
Brown	Jeffrey	1.00	28,000
Brown	Karen	1.00	81,502
Brown	Kelly	1.00	28,841
Brown	Orville	1.00	61,686
Brown	Trudy	1.00	25,284
Brown	William	1.00	41,383
Bruce	Richard	1.00	67,500
Brummel	Sara	1.00	45,264
Bruner	Elizabeth	1.00	23,677
Bryson	Laurie	1.00	31,970
Bucher	Darrell	1.00	32,312
Buckner	Margaret	1.00	60,617
Bunn	Radie	1.00	98,863
Burch	Abby	1.00	36,263
Burlison	Miriam	1.00	30,617
Burnett	Cheryl	1.00	58,627
Burnett	Melissa	1.00	98,895
Burnett	Thomas	1.00	81,611
Burney	Larry	1.00	28,731
Burns	Russel	1.00	18,084
Burt	Larry	1.00	53,146
Burton	Charlene	1.00	22,500
Burton	Elizabeth	1.00	44,425
Burton	Michael	1.00	60,000
Burton	Richard	1.00	35,744
Busby	Charles	1.00	42,514

**Missouri State University  
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Faculty - Staff Salaries Budget**

<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Busby	Cindy	1.00	46,811
Busch	Kathleen	0.83	14,792
Bushman	Barbara	1.00	81,073
Butts	Allyson	1.00	37,390
Buzzard	Karen	1.00	89,205
Byers	David	1.00	49,000
Byrd	David	1.00	98,963
Byrd	Sandra	1.00	104,595
Caddy	Cynthia	1.00	29,852
Cadle	Lanette	1.00	45,162
Cady	Ryan	1.00	32,000
Cafagna	Marcus	1.00	47,071
Cahoj	Patricia	1.00	83,685
Cain	David	1.00	22,500
Cain	Mary	1.00	29,682
Caldwell	Cheryl	1.00	52,116
Caldwell	Sarah	1.00	36,000
Calfano	Brian	1.00	47,000
Calico	Dean	1.00	23,695
Calihman	Matthew	1.00	44,500
Callahan	Dawn	1.00	36,956
Callahan	Kimberly	1.00	20,737
Callahan	Richard	1.00	71,232
Cameron	James	1.00	51,907
Camp	Deanne	1.00	67,028
Camp	Susan	1.00	26,000
Campbell	Corbin	1.00	36,679
Campbell	Jane	1.00	44,220
Campbell	Judith	1.00	29,935
Campbell	Larry	1.00	69,658
Campbell	Pamela	1.00	27,182
Canales	Roberto	1.00	83,964
Canella	John	1.00	25,268
Capeci	Dominic	1.00	88,642
Capon	Anthony	1.00	29,972
Capps	Steven	1.00	62,820
Caravella	David	1.00	41,786
Carawan	Edwin	1.00	65,468
Cardwell	Lisa	1.00	28,000
Cardwell	Thomas	1.00	33,302
Carl	Teresa	1.00	32,419
Carlie	Michael	1.00	73,596
Carmack	Heather	1.00	48,000
Carney	Russell	1.00	68,108
Carr	Judy	1.00	40,500
Carr	Sylvia	1.00	39,679
Carroll	Dana	1.00	46,545
Carson	Edward	1.00	36,949

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Carson	Gay	1.00	24,731
Carter	John	1.00	30,852
Carter	Jonathan	1.00	36,000
Carter	Thomas	1.00	62,668
Casada	Debra	1.00	24,386
Case	William	1.00	48,586
Casertano	Mark	1.00	48,520
Casey	Lisa	1.00	46,802
Casey	Michael	1.00	63,574
Castle	Nancy	0.83	32,563
Cataldo	Monica	1.00	30,857
Catau	John	1.00	114,825
Catlin	Wilma	1.00	31,608
Caton	Barbara	1.00	45,562
Cemore	Joanna	1.00	54,235
Chambers	Jeffery	1.00	26,395
Champagne	Leslie	1.00	22,797
Chana	Marilyn	1.00	43,302
Chandler-Clayton	Cynthia	1.00	28,511
Chang	Chih-Cheng	1.00	102,611
Chang	Ching-Wen	1.00	47,748
Chapin	Catherine	1.00	24,000
Chapman	Carol	1.00	32,631
Chapman	David	1.00	28,530
Chastain	William	1.00	27,012
Chaston	Joel	1.00	65,926
Cheek	Julie	1.00	32,592
Cheng	Yungchen	1.00	94,930
Chesman	Jeremy	1.00	59,222
Childs	Elaina	1.00	24,000
Chin	Jerry	1.00	121,156
Chin	Mary	1.00	39,724
Choate	Twyla	1.00	42,329
Chrisman	Danny	1.00	36,575
Christophel	Robert	1.00	75,804
Christy	Rachael	1.00	46,000
Chuchiak	John	1.00	55,818
Claborn	David	1.00	65,000
Clark	Chelsey	1.00	54,751
Clark	Donald	1.00	26,131
Clark	James	1.00	30,238
Clark	John	1.00	45,000
Clark	Sara	1.00	68,514
Claussen	Patty	1.00	35,250
Claybough	Connie	1.00	55,022
Clements	Melinda	1.00	19,411
Cleveland	Tracy	1.00	71,636
Climer	Ronnie	1.00	59,502

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Cline	Andrew	1.00	52,534
Cline	Cindy	1.00	37,200
Cline	Lynn	1.00	86,172
Clos	Charlotte	1.00	22,500
Closser	John	1.00	59,558
Cochrane	Mary	1.00	22,500
Cockrum	Angela	1.00	40,592
Coffman	Sharrol	1.00	18,000
Cohen	Susan	1.00	62,000
Cohen-Ioannides	Mara	1.00	34,156
Cole	Linda	1.00	26,233
Cole	Patricia	1.00	20,600
Collier	Ellen	1.00	18,000
Collins	CJ	1.00	40,000
Collins	David	1.00	32,273
Collins	Jeffrey	1.00	18,214
Collins	Peter	1.00	64,549
Coltharp	Allison	1.00	32,181
Combs	Christine	1.00	36,000
Combs	Hannah	1.00	30,000
Combs	Larry	1.00	33,180
Comoroski	Chastity	1.00	78,924
Conley	Otie	1.00	37,770
Conlon	Shannon	1.00	31,852
Connor	George	1.00	85,000
Cook	Harry	1.00	39,831
Cook	Jeanne	1.00	83,265
Cook	Sherry	1.00	40,012
Cooksey	Floyd	1.00	23,295
Coombs	James	1.00	53,306
Cooper	Lisa	1.00	18,000
Cooper	Marc	1.00	80,213
Coorts	Carla	1.00	44,055
Copeland	Judith	0.83	18,161
Copeland	Karen	1.00	31,020
Copeland	Nancy	1.00	39,276
Corcoran	Deborah	1.00	43,232
Corcoran	William	1.00	71,898
Corn	Sarah	1.00	18,000
Cornelius-White	Jeffrey	1.00	55,203
Cortez	Eugenia	1.00	18,746
Cortez	Willie	1.00	23,000
Coughlin	Sean	1.00	42,456
Coulter	Mary	1.00	78,149
Coulter	Ronald	1.00	91,378
Coverston	Alicia	1.00	22,500
Cowden	Dennis	1.00	32,427
Cox	Deborah	1.00	55,724

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Cox	Erica	1.00	40,000
Cox	Jennifer	1.00	49,430
Cox	Ronda	1.00	21,081
Coy	Katherine	1.00	72,975
Craig	Deborah	1.00	34,293
Craig	Michael	1.00	75,825
Craig	Rebecca	1.00	24,000
Crain	Colleen	1.00	24,575
Crain	Patricia	1.00	18,019
Crain	Susan	1.00	104,381
Crane	Adam	0.75	28,121
Creed	Bethany	1.00	27,116
Crenshaw	Jacquelyn	1.00	33,744
Cressman	Karmen	1.00	22,500
Crews	Carrie	1.00	19,718
Crews	Jennifer	1.00	47,659
Crigger	Dwaine	1.00	75,580
Crocker	Amanda	1.00	24,000
Crockett	Jeffrey	1.00	22,500
Cromley	Heejung	1.00	32,000
Cron	Deborah	1.00	52,782
Crouch	Rebecca	1.00	18,714
Crouse	Mathew	1.00	30,000
Crowder	Rebecca	1.00	36,000
Crowe	Harlan	1.00	28,479
Cuebas	Dean	1.00	51,945
Culver	Sandra	1.00	49,592
Cummings	Valerie	1.00	39,574
Cunningham	Denise	1.00	50,941
Curry	Matthew	1.00	78,243
Dalal	Ardeshir	1.00	125,000
Dale	Michal	1.00	32,023
Dallas	Melissa	1.00	125,000
Dalton	Tracy	1.00	36,179
Dane	Saundra	1.00	24,000
Daniels	Kathy	1.00	23,550
Daniels	Thomas	1.00	25,613
Daoust	Mario	1.00	49,296
Darabi	Rachelle	1.00	116,128
Darst	Sandra	1.00	29,988
Dasal	Ashley	1.00	22,500
Datta	Bhaskar	1.00	48,000
Dattero	Ronald	1.00	105,266
Davidson	Christi	1.00	32,000
Davies	Telory	1.00	43,000
Davis	Anita	1.00	42,945
Davis	Belinda	1.00	35,084
Davis	Kathy	1.00	64,267

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Davis	Ronald	1.00	28,800
Davis	Ruth	1.00	22,500
Davis	Stewart	1.00	31,812
Davison	David	1.00	41,209
Day	Lori	1.00	19,500
Day	Michele	1.00	52,000
Day	Patrick	1.00	68,322
De Long	Edward	1.00	46,842
Deal	William	1.00	55,747
Deatherage	Daniel	1.00	45,942
Deboef	Amanda	1.00	29,851
Deckard	Shelly	1.00	27,690
Degeere	Connie	1.00	32,272
DeLong	Robert	1.00	51,000
Dennis	Marilyn	1.00	49,111
Denny	Robert	1.00	29,266
Denton	D	1.00	91,699
Depaepe	Paris	1.00	67,070
Depriest	Christopher	1.00	35,601
Derrick	Noel	1.00	26,531
Derricks	Shannon	1.00	36,378
Devault	Guy	1.00	31,887
Dewberry	Jane	1.00	55,302
DeWitt	Joyce	1.00	45,404
Diamond	Arlen	1.00	109,417
Dicke	Thomas	1.00	61,427
Dickey	Kathleen	1.00	63,972
Dickison	Lynn	1.00	67,205
Dickson	Thomas	1.00	66,545
Dillon	Randy	1.00	65,453
Dimond	Jack	1.00	37,103
Dion	Nancy	1.00	72,494
Dionne	Dawn	0.83	19,995
Disarno	Neil	1.00	97,683
Dixon	David	1.00	81,357
Dixon	Richard	1.00	19,980
Dixon	Sean	1.00	21,563
Dobson	Teresa	1.00	31,500
Dodge	Steven	1.00	89,338
Doelling	Jane	1.00	68,150
Doennig	Eric	1.00	30,191
Dollar	Susan	1.00	89,000
Dollard	Heather	1.00	20,363
Doman	Earle	1.00	117,440
Dominique	Bryan	1.00	29,270
Donelson	Randy	1.00	32,225
Dong	Lifeng	1.00	48,998
Donnellan	Debra	1.00	45,956



**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Donnelson	Nicki	1.00	32,000
Donoher	William	1.00	88,358
Douglas	Addie	1.00	28,009
Dover	Susan	1.00	30,207
Dowdy	David	1.00	70,012
Downing	John	1.00	51,758
Dreckman	Dale	1.00	33,330
Dressler	Howard	1.00	29,536
Driskell	Vickie	1.00	29,833
Driver	Brenda	1.00	36,000
Dubinsky	Julie	1.00	58,760
Dubon	Melody	1.00	24,000
Duckett	Melissa	1.00	24,000
Dudash	Elizabeth	1.00	46,038
Dudley	Larry	1.00	46,384
Dudley	Paul	1.00	36,611
Dugan	Charlotte	1.00	44,268
Duitsman	Dalen	1.00	86,960
Duncan	Janice	1.00	88,400
Duncan	Jill	1.00	55,815
Dunlop	Vicki	1.00	47,559
Dunn	William	1.00	119,003
Durden	Joni	1.00	26,682
Durden	Karen	1.00	29,226
Durham	Paul	1.00	102,281
Durnell	Gordon	1.00	46,000
Dutton	Denise	1.00	47,977
Duzan	Jennifer	1.00	28,000
Dyer	Samuel	1.00	49,119
Eagleman	Laketa	1.00	24,655
Eagleman	Roger	1.00	24,796
Earl	Melanie	1.00	52,391
Easley	Robert	1.00	18,917
Ebersold	Julie	1.00	69,479
Eckels	Robert	1.00	93,980
Eckert	Eric	1.00	38,000
Eckhardt	Thomas	1.00	24,000
Eddy	Glenda	1.00	24,370
Edgar	William	1.00	72,000
Edmond	Brian	1.00	55,368
Edmondson	Elizabeth	1.00	23,077
Edwards	Christine	1.00	25,478
Edwards	Sally	1.00	26,155
Egan	Michael	1.00	36,238
Egbers	Clydette	1.00	64,850
Egbert	Robert	1.00	92,000
Ehlers	Abigale	1.00	41,802
Einhellig	Frank	1.00	127,013

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Eisenhauer	Isabel	1.00	51,800
Ekhause	Mary	1.00	18,000
Ekstam	Keith	1.00	65,687
Elder	Paul	1.00	43,000
Elders	Vicki	0.83	21,804
Eller	James	1.00	29,647
Ellickson	Mark	1.00	63,063
Elliott	Cindy	1.00	22,500
Elliott	Joshua	1.00	24,314
Elliott	Robert	1.00	20,016
Elliott	W	1.00	111,215
Ellis	Carol	1.00	28,865
Ellis	Christopher	1.00	35,552
Ellis	Deborah	1.00	30,442
Ellis	Gay	1.00	36,993
Ellis	Karen	1.00	22,500
Ellis	Michael	1.00	58,261
Ellison	Margaret	1.00	21,223
Ellison	Tyrone	1.00	20,296
Elrod	Keri	1.00	37,154
Embretson	Scott	1.00	33,662
Emeric	Bruce	1.00	58,625
Emery	Jeremy	1.00	22,445
Engler	Karen	1.00	50,390
Englis	Christie	1.00	30,844
Englis	Keith	1.00	36,027
Erfling	Dennis	1.00	29,500
Erickson	Janet	1.00	31,702
Ernce	Keith	1.00	79,465
Espy	Brenda	1.00	34,496
Esser	Stacie	1.00	29,215
Estes	Rebecca	1.00	23,113
Eth	Joe	1.00	53,348
Ettinger	Lawrence	1.00	25,104
Evans	Betty	1.00	40,976
Evans	Danielle	1.00	32,000
Evans	Douglas	1.00	40,786
Evans	Kelly	1.00	29,000
Evans	Kevin	1.00	55,228
Evans	Paul	1.00	44,153
Evans	Sarah	1.00	34,000
Evans	Vicki	1.00	31,610
Ewer	Judith	0.75	22,518
Ewer	Sidney	1.00	98,620
Fahey	Elizabeth	1.00	48,696
Fairbairn	Candace	1.00	38,056
Fallone	Melissa	1.00	47,500
Falls	Berlin	1.00	28,009

**Missouri State University  
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Faculty - Staff Salaries Budget**

<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Falls	Karen	1.00	28,524
Fanetti	Matthew	1.00	52,726
Farmer	Kelli	1.00	38,500
Farmer	Margery	1.00	22,500
Farris	Mary	1.00	18,486
Farris	Robin	1.00	39,000
Federman	Elizabeth	1.00	55,000
Ferber	Jason	1.00	30,499
Ferguson	John	1.00	28,000
Ferguson	Michael	1.00	42,637
Ferguson	Rachel	1.00	45,412
Ferguson	Suzann	1.00	38,044
Ferguson	Wendy	1.00	73,230
Feyh	Lori	1.00	31,712
Fiedler	Scott	1.00	60,000
Field	Christopher	1.00	77,824
Fielding	Kimberly	1.00	43,000
Finch	Ken	1.00	28,732
Finch	Martha	1.00	55,604
Fischer	Donald	1.00	64,408
Fischer	Vicki	1.00	22,500
Fisher	Bradley	1.00	74,179
Fisher	Marcus	1.00	27,116
Fisher	Michael	1.00	40,552
Fisk	Candace	1.00	56,089
Fisk	Steven	1.00	27,368
Flanders	Carol	1.00	31,173
Flanders	Janelle	1.00	35,602
Flanders	John	1.00	45,095
Fletcher	Glenn	1.00	33,777
Flores	Tamara	1.00	22,500
Flosi	Michael	1.00	48,821
Foell	Joel	1.00	28,525
Fohn	John	1.00	42,825
Follensbee	Billie	1.00	52,555
Ford	Aleigha	1.00	28,000
Ford	Luke	1.00	23,063
Forester	Carol	1.00	22,108
Foster	Karen	1.00	28,045
Foster	Micheal	1.00	42,559
Foster	Robert	1.00	29,000
Foucart	Stephen	1.00	96,000
Foust	Billy	1.00	20,228
Fowler	Judith	1.00	56,426
Fox	Guy	1.00	53,521
Fraczak	Jacek	1.00	47,500
Francka	Jacob	1.00	35,955
Franklin	Clifford	1.00	56,942

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Franklin	Jennifer	1.00	47,624
Franklin	Keri	1.00	46,598
Franklin	Ralph	1.00	33,600
Franklin	Rhonda	1.00	25,484
Franklin	Thomas	1.00	65,427
Frazo	L	1.00	35,906
Frederick	Susan	1.00	36,918
Frederick	Teresa	1.00	39,912
French	Loretta	1.00	24,000
Frizell	Michael	0.75	55,960
Fuhrman	Ann	1.00	39,543
Funderburk	Stacey	1.00	52,811
Fuqua	Ben	1.00	96,617
Furtak	Emily	1.00	28,152
Galanes	Gloria	1.00	79,637
Gale	Crystal	1.00	35,982
Galloway	Julie	1.00	43,000
Galloway	Terrel	1.00	63,404
Gallion	Deborah	1.00	54,931
Gann	Amy	1.00	31,000
Gann	Mark	1.00	35,107
Garbisch	Alisa	1.00	46,188
Garg	Vinay	1.00	83,885
Garland	Brett	1.00	52,586
Garland	Diana	1.00	49,223
Garrad	Richard	1.00	59,777
Garrett	Filip	1.00	127,827
Garrett	Filip G	1.00	34,000
Garrison	Linda	1.00	67,026
Gartin	Patrick	1.00	72,891
Gartland	Kimberly	1.00	27,092
Garton	Edwin	1.00	51,998
Gattis	Lyn	1.00	47,288
Gebken	Richard	1.00	70,405
George	Larry	1.00	73,118
George	Robert	1.00	32,670
George	Suzanne	1.00	73,361
Gerasimchuk	Nikolay	1.00	55,282
Gere	Debbie	1.00	57,131
Gere	Douglas	1.00	32,150
Gerken	Robert	1.00	41,837
Gholson	Martha	1.00	46,785
Ghosh	Kartik	1.00	57,388
Gibe	Sheri	1.00	27,350
Gibson	Deana	1.00	30,281
Gibson	Hugh	1.00	47,721
Gibson	Kathryn	1.00	43,161
Gibson	Lisa	1.00	41,544

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Giedd	Ryan	0.75	130,640
Gieselmann-Holthaus	Tracie	1.00	28,500
Gietzen	Sarah	1.00	24,000
Gilbert	Peggy	1.00	66,716
Gillam	Kenneth	1.00	50,000
Girdley	Robert	1.00	27,638
Given	Mark	1.00	54,507
Gladden	Monte	1.00	39,961
Glaessgen	Tracey	1.00	32,107
Gleghorn	Robert	1.00	28,118
Glenn	Sebrina	1.00	40,000
Glynn	Timothy	1.00	20,558
Gochenauer	Kristan	1.00	26,939
Goldade	Lois	1.00	28,990
Golden	Mary	1.00	33,933
Gomez	Vicki	0.83	33,659
Good	William	1.00	36,000
Goodale	Deborah	1.00	34,618
Goodman	Linda	1.00	31,630
Goodwin	Brenda	1.00	46,173
Goodwin	David	1.00	49,842
Goodwin-Santo	Debra	1.00	21,446
Gordon	Annette	1.00	75,904
Gordon	Doris	1.00	24,000
Gordon	Grayson	1.00	46,872
Gordon	Nancy	1.00	50,000
Goss	Benjamin	1.00	79,987
Gosselink	Carol	1.00	53,159
Gouzie	Douglas	1.00	54,431
Graham	Alexandra	1.00	33,990
Graham	Christy	1.00	37,890
Graham	Gary	1.00	30,116
Graham	Phillip	1.00	34,010
Grand	Melanie	1.00	46,629
Granger	Michele	1.00	76,013
Grant	Crystal	1.00	20,000
Grant	Rebecca	1.00	31,662
Gray	Jessica	1.00	19,500
Green	Latasha	1.00	30,500
Green	Marian	1.00	25,742
Green	Murray	1.00	29,000
Green	Nora	0.83	14,790
Greene	Brian	1.00	51,851
Greene	Cory	1.00	46,000
Greene	Janice	1.00	68,416
Greer	Olen	1.00	99,485
Gregg	Judith	1.00	41,024
Greiner	Douglas	1.00	63,852

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Gressel	Barbara	1.00	25,229
Grevillius	Jeffrey	1.00	36,915
Grevillius	Stephanie	1.00	42,772
Grider	Jimmie	1.00	39,085
Griffin	Margie	1.00	27,160
Griffith	Deborah	1.00	22,638
Griffith	Norman	1.00	46,952
Gripka	John	1.00	32,107
Grisham	Elizabeth	1.00	49,212
Groomer	S	1.00	120,000
Groves	Fred	1.00	92,353
Groves	Penni	0.75	66,620
Guo	Kanghui	1.00	69,824
Gutierrez	Melida	1.00	60,113
Guttin	Keith	1.00	82,513
Gutzke	David	1.00	67,881
Hackeson	Deborah	1.00	59,178
Hackeson	Michael	1.00	46,000
Hackney	James	1.00	79,942
Hackworth	Michel	1.00	36,000
Hadley	Timothy	1.00	47,211
Hagerman	Barron	1.00	46,000
Haggard	Dana	1.00	82,080
Haggard	Kelly	1.00	109,043
Haguewood	Teresa	1.00	37,521
Hail	Cynthia	1.00	68,199
Hail	John	1.00	63,335
Hains	Arthur	1.00	54,500
Hale	Arnold	1.00	37,163
Hale	Carole	1.00	30,564
Hall	Beverly	1.00	30,335
Hall	Catherine	1.00	31,247
Hall	Milly	1.00	20,016
Hall	Rowena	1.00	18,500
Halliday	Michael	1.00	78,764
Hamby	Donald	1.00	38,396
Hames	Jennifer	1.00	22,500
Hamm	Randall	1.00	52,112
Hamman	Bradley	1.00	54,636
Hammond	Michael	1.00	43,342
Hamon	Pascal	1.00	33,460
Haneghan	Lois	1.00	25,362
Haney	Lisa	1.00	34,008
Hankins	Amy	1.00	29,876
Hanley	Donna	1.00	29,634
Hanson	Jon	1.00	62,968
Hanson	Kent	1.00	29,500
Harders	Michael	1.00	94,413

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Hardin	Charlotte	1.00	69,814
Hardwick	Travis	1.00	30,500
Harges	Mary	1.00	58,667
Harms	John	1.00	70,214
Harper	Sharon	1.00	61,469
Harris	Abby	1.00	23,550
Harris	Donald	1.00	18,676
Harris	Enid	1.00	31,852
Harris	Jon	1.00	69,116
Harris	Marceda	1.00	25,334
Harris	Ted	1.00	32,631
Harrison	Rebecca	1.00	39,898
Harrison	Russell	1.00	18,875
Harsen	Mark	1.00	70,322
Harsha	Phillip	1.00	125,939
Hart	James	1.00	36,225
Hart	Sandra	1.00	32,958
Hartman	Bennie	1.00	27,875
Hartman	William	1.00	62,569
Harvey	Terrill	1.00	27,249
Haslam	Darryl	1.00	54,353
Hass	Aida	1.00	49,772
Hatch	Jerry	1.00	54,574
Hatz	Kirsten	1.00	33,198
Hauschildt	Mitchell	1.00	48,244
Havel	John	1.00	68,931
Hawkins	Rita	1.00	51,673
Hawkins	Ross	1.00	37,500
Hayes	Frances	1.00	27,244
Hayes	Nila	1.00	111,128
Haymans	Leonard	1.00	26,000
Haynes	Tabitha	1.00	40,725
Haynes	Vickie	1.00	36,000
Hays	Brian	1.00	45,273
Hays	David	1.00	51,545
Haytko	Diana	1.00	104,592
Heath	Robert	1.00	127,754
Heatherly	Janet	1.00	22,500
Heaton	Brian	1.00	57,719
Heavin	Melva	1.00	43,930
Hedgpeth	Kent	1.00	38,631
Heeszal	Marlys	1.00	34,513
Heggen	Nelia	1.00	22,500
Hein	Stephanie	1.00	37,200
Heinlein	Kurt	1.00	56,835
Heitger	Lester	1.00	120,000
Hellman	Daniel	1.00	45,255
Helton	Caroline	1.00	60,610

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Helvey	Barbara	1.00	47,224
Hembree	Martha	1.00	33,423
Hendershott	Dennis	1.00	23,121
Hendershott	S	1.00	37,412
Hendricks	Donovan	1.00	52,834
Hendrickson	Courtney	1.00	31,500
Hendrickson	Donald	1.00	37,309
Hendrickson	Virginia	1.00	34,666
Hendrix	Janice	1.00	44,398
Henry	Brian	1.00	32,255
Henry	Leslie	1.00	30,248
Hensley	Teresa	1.00	28,255
Henson	Pamela	1.00	34,468
Herman	Joseph	1.00	35,214
Herman	Louise	1.00	40,000
Hermans	Charles	1.00	92,374
Hernandez	Tamara	1.00	26,000
Herndon	Delta	1.00	41,008
Herr	Christopher	1.00	54,758
Herring	Ann	1.00	41,260
Herring	Tara	0.75	35,368
Hesse	Holly	1.00	64,567
Hetzler	Tona	1.00	94,686
Hewitt	Joseph	1.00	48,242
Hewitt	Susan	1.00	26,000
Heyboer	Jill	1.00	46,802
Heywood	John	1.00	68,346
Hickey	Dennis	1.00	80,000
High	Carrie	1.00	20,467
Hignite	Michael	1.00	89,304
Hill	Julie	1.00	36,723
Hill	Patrick	1.00	26,715
Hill	Sheryl	1.00	17,750
Hill	Susanna	1.00	45,500
Hinch	Steven	1.00	59,955
Hines	Sandra	1.00	45,500
Hinton	Carolyn	1.00	18,000
Hipp	Greg	1.00	32,240
Hobbs	Brent	1.00	28,176
Hobbs	Lora	1.00	41,904
Hoff	Nathan	1.00	52,000
Hoffmeyer	Joseph	1.00	37,795
Hoftyzer	John	1.00	87,110
Hoggard	Heather	1.00	36,421
Holcomb	Kazumi	1.00	30,000
Holdt	Betty	1.00	24,386
Holdt	Don	1.00	24,386
Holland	Sharon	1.00	24,000



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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Holley	Catherine	1.00	21,230
Holmer	Earl	1.00	30,952
Holmer	Nancy	1.00	32,037
Holmes	Barbara	1.00	45,291
Holmes	David	1.00	28,524
Holmes	Dorothy	1.00	27,996
Hong	Hye-Jung	1.00	40,000
Hood	Karen	1.00	38,000
Hoogestraat	Jane	1.00	65,041
Hoogeveen	Theresa	1.00	22,500
Hoover	Jerry	1.00	107,769
Hope	Galen	1.00	26,713
Hope	Kathryn	1.00	104,873
Hope	Marsha	1.00	30,878
Hopper	Tina-Maria	0.75	32,792
Horeis	Nancy	1.00	22,558
Hornberger	Robert	1.00	49,766
Horton	Frank	1.00	43,000
Horton	Janice	0.75	33,776
Horton	Tara	1.00	38,251
Hough	David	1.00	93,926
House	Sandra	1.00	31,600
Howard	Susanne	1.00	29,004
Howell	Marcus	1.00	43,357
Hu	Shouchuan	1.00	70,721
Huang	Shyang	1.00	65,701
Hubbard	Sally	1.00	126,926
Huck	Minnette	1.00	30,500
Hudson	Danae	1.00	55,000
Hudson	Michael	1.00	63,720
Hudson	Nancy	1.00	28,772
Huelskamp	James	1.00	29,396
Huey	Paula	1.00	32,096
Huff	Jeffrey	1.00	39,386
Huff	Kristina	1.00	20,784
Hughes	Joseph	1.00	65,464
Hughes	Kevin	1.00	47,651
Hulett	Michelle	1.00	37,286
Hulgus	Joseph	1.00	55,169
Humble	Erin	1.00	30,000
Hummasti	P	1.00	67,877
Hunt	Anna	1.00	37,250
Hunter	Jack	1.00	68,072
Hurst	Beth	1.00	67,321
Hurt	Timothy	1.00	26,569
Hutter	James	1.00	59,446
Hyde	William	1.00	30,921
Ibach	Michael	1.00	20,673

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Illum	Steve	1.00	72,587
Ingram	Suzanne	1.00	57,731
Ioannides	Dimitri	1.00	68,398
Ireland	Carrie	1.00	85,200
Irwin	Lyndon	1.00	82,674
Isackson	Abby	1.00	31,526
Jackson-Brown	Grace	1.00	45,000
Jacobs	Phillip	1.00	29,276
Jahnke	Tamera	1.00	131,657
James	Kathleen	1.00	31,605
Jankovic	Aleksandar	1.00	48,861
Jenkins	Jay	1.00	47,961
Jenkins	Stephanie	1.00	30,681
Jennings	Mary	1.00	61,208
Jennings-Pineda	Joyce	1.00	42,623
Jensen	Donald	1.00	31,461
Jensen	Jennifer	1.00	24,000
Jett	Melissa	1.00	33,650
Jett	Mozella	1.00	30,423
Johannsen	Caroline	0.75	14,858
John	Judith	1.00	62,809
Johns	Danny	1.00	18,084
Johnson	Andrew	1.00	46,260
Johnson	Chalanda	1.00	28,046
Johnson	Cheryl	1.00	58,170
Johnson	David	1.00	52,500
Johnson	David	1.00	28,725
Johnson	Glen	1.00	41,815
Johnson	Janice	1.00	39,253
Johnson	Jeffrey	1.00	34,734
Johnson	John	1.00	26,000
Johnson	Julie	1.00	59,293
Johnson	Laurie	1.00	28,524
Johnson	Leah	1.00	30,000
Johnson	Lynda	1.00	27,428
Johnson	Mark	1.00	28,525
Johnson	R	1.00	75,712
Johnson	Richard	1.00	92,994
Johnson	Richard	1.00	29,008
Johnson	Sandra	1.00	25,000
Johnson	Susan	1.00	28,194
Johnston	Jennifer	1.00	38,530
Joifrita	Crystal	1.00	32,000
Jolivette	Catherine	1.00	48,528
Jolley	Jason	1.00	48,638
Jolliff	Jim	1.00	38,419
Jones	Audrey	1.00	38,000
Jones	Barbara	1.00	41,948

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Jones	Brian	1.00	26,134
Jones	Cheryl	1.00	45,861
Jones	Donna	1.00	47,530
Jones	Gloria	1.00	36,569
Jones	Grant	1.00	24,000
Jones	Jacqueline	1.00	24,000
Jones	Jennifer	1.00	45,924
Jones	Lois	1.00	48,267
Jones	Martin	1.00	67,503
Jones	Matthew	1.00	31,901
Jones	Nadine	1.00	26,409
Jones	Peggy	1.00	33,500
Jones	Robert	1.00	92,240
Jones	Sandra	1.00	25,088
Jones	Shellie	1.00	33,623
Jones	Steven	1.00	69,644
Jordan	Robert	1.00	50,215
Joseph	Robert	1.00	104,000
Joswick	David	1.00	65,000
Joubert	Jessica	1.00	31,400
Joyce	Stacy	1.00	45,500
Julian	Ryann	1.00	24,000
Jungers	Michael	1.00	75,000
Jutla	Rajinder	1.00	57,010
Kaatz	James	1.00	52,649
Kachel	Thomas	1.00	47,541
Kaf	Wafaa	1.00	71,803
Kahol	Pawan	1.00	96,309
Kaiser	Donn	1.00	58,273
Kammerer	Joseph	1.00	41,712
Kane	Kevin	1.00	36,532
Kane	Thomas	1.00	69,021
Kaps	Martin	1.00	80,914
Karanikas	Marianthe	1.00	47,319
Karuppan	Corinne	1.00	95,827
Kathcart	Doris	1.00	28,706
Katona	Paul	1.00	51,063
Kauffman	Frank	1.00	51,099
Kaufman	Daniel	1.00	54,778
Kaula	Rajeev	1.00	95,816
Kautzman	Jenifer	1.00	29,943
Kear	Dennis	1.00	130,000
Keene	Amy	1.00	24,000
Keeth	Jonathan	1.00	49,558
Keever	Amanda	1.00	24,000
Keith	Nancy	1.00	95,485
Keller	Anthony	1.00	100,224
Keller	Carl	1.00	110,000

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Keller	Constance	1.00	26,175
Keller	Forrest	1.00	29,527
Kelley	Bruce	1.00	36,683
Kelly	George	1.00	30,016
Keltner	Michael	1.00	33,619
Kemp	Paula	1.00	88,317
Kennedy	Mary	1.00	29,544
Kennedy	Robin	1.00	42,566
Kenney	Phyllis	1.00	26,656
Kent	John	1.00	102,138
Kerley	Christina	1.00	43,778
Kernen	Beat	1.00	73,821
Kernen	Madeleine	1.00	90,015
Kerns	Julie	1.00	20,550
Kettering	Denise	1.00	75,418
Kettering	Lance	1.00	46,006
Keuneke	Mark	1.00	21,600
Kick	Elizabeth	1.00	24,000
Kielhofner	Robert	1.00	81,384
Kile	Carolyn	1.00	31,118
Kile	Thomas	1.00	46,804
Killingsworth	Chad	1.00	51,768
Killion	John	1.00	69,756
Kilmer	Shelby	1.00	69,460
Kilpatrick	Timothy	1.00	78,396
Kim	Kee	1.00	87,902
Kim	Kyoungtae	1.00	49,644
Kime	Karolyn	1.00	40,773
Kincaid	Paul	1.00	123,098
Kincaid	Robert	1.00	48,596
Kindhart	Richard	1.00	64,360
Kindle	Michael	1.00	64,208
King	Heather	1.00	45,400
King	Janis	1.00	63,293
Kinghorn	Brent	1.00	88,000
Kinser	Leslie	1.00	19,033
Kirker	Martha	1.00	74,772
Klarr	Charles	1.00	44,354
Kleeschulte	Melanie	1.00	33,136
Klein	Craig	1.00	75,000
Kliethermes	Sean	1.00	44,606
Klor	Aaron	1.00	37,128
Knackstedt	Konya	1.00	25,870
Knapp	Timothy	1.00	67,270
Knepper	Charna	1.00	39,828
Knight	Jack	1.00	73,103
Knotts	Tami	1.00	84,317
Koepke	Susan	1.00	49,974

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Koo	Pedro	1.00	52,637
Kostovic	Cedomir	1.00	71,201
Kovacs	Laszlo	1.00	70,527
Kuhlmeier	Sylvia	1.00	48,000
Kunkel	Allen	1.00	105,992
Kunkel	Karl	1.00	97,264
Kyle	Jerri	1.00	34,849
Kyle	Laura	1.00	32,336
Lair	Heath	1.00	36,711
Laird	Richard	1.00	59,997
Lambert	Joshua	1.00	52,144
Lambert	Patricia	1.00	32,744
Lammers	Matthew	1.00	36,000
Lampe	James	1.00	124,508
Lancaster	Dennis	1.00	40,027
Land	Andrea	1.00	36,000
Landers	Stuart	1.00	32,698
Landgraf	Tyler	1.00	35,000
Lane	Dinah	1.00	30,634
Lane	Thomas	1.00	72,000
Langan	Ervin	1.00	35,303
Langston	Lisa	1.00	33,600
Lanois	Jaime	1.00	53,986
Lanpher	Larry	1.00	30,652
Lanza	Bruce	1.00	31,457
Lapreze	Melody	1.00	73,240
Larson	Deborah	1.00	46,646
Lashley	Stephanie	1.00	46,000
Laswell	Kevin	1.00	22,273
Law	Dale	1.00	55,620
Lawless	Brenda	1.00	23,235
Lawrence	Idonna	1.00	26,030
Lawson	Jeffrey	1.00	24,675
Leamy	Diane	1.00	38,874
Leamy	Jonathan	1.00	50,124
Leasure	Stanley	1.00	71,046
Lee	Jason	1.00	46,699
Lehmann	Timothy	1.00	29,366
Leibert	Don	1.00	80,000
Leighton	Janet	1.00	29,563
Leis	Sherry	1.00	50,615
Lester	Sharon	1.00	26,827
Letterman	Debbie	1.00	33,895
Levesque	Chantal	1.00	56,447
Lewing	James	1.00	31,545
Lewis	Andrew	1.00	89,777
Lewis	Betty	1.00	38,126
Lewis	Elissa	1.00	59,461

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Lewis	Jacklynn	1.00	42,500
Li	Xiuqing	1.00	30,000
Liang	Yating	1.00	46,391
Libby	Cynthia	1.00	64,551
Liggett	Allan	1.00	46,557
Lightner	Thomas	1.00	43,500
Ligon	Day	1.00	42,000
Limp	Carol	1.00	24,000
Lin	Shawn	1.00	46,715
Linder	Robert	1.00	46,121
Lindsay	George	1.00	35,384
Lindsey	Donna	1.00	25,200
Lininger	M	0.83	22,310
Litchy	Kay	1.00	32,941
Little	Robert	1.00	51,984
Liu	Hui	1.00	64,329
Llewellyn	John	1.00	82,872
Lo	Tsee	1.00	19,776
Loch	Teri	1.00	35,037
Loge	Jana	1.00	61,200
Lokie	Andrew	1.00	73,752
Lombilla	Luis	1.00	31,974
Long	Paula	1.00	19,709
Long	Sharon	1.00	40,993
Lopez	Joyce	1.00	31,887
Lopinot	Sharon	1.00	33,843
Love	Patricia	1.00	22,500
Lovely	Rehana	1.00	52,000
Lowe	Roberta	1.00	35,019
Lowery	Steven	1.00	27,954
Lowrance	Christi	1.00	23,077
Lucas	Daniel	1.00	19,008
Lucas	Kimberly	1.00	24,213
Lucas	Patricia	1.00	38,732
Luedtke	Dean	1.00	33,000
Luellen	Heather	1.00	29,985
Lukas	Daniel	0.83	14,733
Luke	Amy	1.00	33,000
Luke	Robert	1.00	121,322
Lunday	Herbert	1.00	75,612
Lunn	Robert	1.00	87,769
Luo	Jun	1.00	50,273
Lutz	David	1.00	72,791
Lyman	Sean	1.00	43,516
Lynn	Christopher	1.00	32,044
Lyon	Marylou	1.00	19,486
Mace	Melissa	1.00	50,576
Macgregor	Cynthia	1.00	64,183

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Mackey	Neosha	1.00	101,631
Madden	Etta	1.00	69,120
Malarkey	Elizabeth	1.00	32,748
Malkowski	Brenda	1.00	50,353
Maloney	Daniel	1.00	25,851
Maloney	Mary	1.00	24,000
Manion	Chad	1.00	18,000
Manivannan	Kandiah	1.00	71,072
Mann	Mary	1.00	53,696
Mantei	Erwin	1.00	82,520
Maples	Carol	1.00	44,022
Maples	Michael	1.00	27,960
Marbut	Concha	1.00	36,535
Marcum	Andrew	1.00	36,000
Margavio	Geanie	1.00	88,818
Margavio	Thomas	1.00	90,181
Margiotta	William	1.00	24,430
Marinec	Stephanie	1.00	45,000
Mariott	David	1.00	30,500
Markin	Jayne	1.00	40,337
Marr	Dorothy	1.00	29,214
Marsh	Tricia	1.00	66,516
Marshall	Shonna	1.00	43,264
Martin	Cuonzo	1.00	237,380
Martin	Deborah	1.00	26,935
Martin	Derek	1.00	31,827
Martin	Jay	1.00	39,350
Martin	Jill	1.00	39,535
Martin	Judith	1.00	47,990
Martin	Richard	1.00	67,040
Martin	Robert	1.00	46,000
Martindale	Susan	1.00	36,393
Martire	Joseph	1.00	74,693
Massey	Michael	1.00	40,340
Masterson	Caleb	1.00	31,900
Masterson	Gerald	1.00	69,431
Masterson	Julie	1.00	92,869
Mathew	George	1.00	71,140
Mathis	S	1.00	86,710
Matthews	Edward	1.00	65,777
Matthews	James	1.00	38,000
Matthews	Michael	1.00	46,438
Matthews	Stephanie	1.00	32,500
Matthews	Victor	1.00	121,128
Mattocks	Vicki	1.00	70,024
Maxfield	Michael	1.00	36,463
Maxfield	Nancy	1.00	22,500
Maxfield	Tracey	1.00	22,500

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
May	Diane	1.00	51,480
Mayanovic	Robert	1.00	71,248
Mayer	Carolyn	1.00	25,017
Mayer	Pamela	1.00	32,786
Mayers	Debra	1.00	36,575
Mayes	Hillary	1.00	37,500
Mays	Larry	1.00	33,219
Mays	Veronica	1.00	38,994
McCallister	Sarah	1.00	92,382
McCart	Phillip	1.00	53,088
McCarthy	Belinda	1.00	213,611
McCarthy	Bernard	1.00	106,756
McCarty	Mark	1.00	50,673
McClellan	Norma	1.00	62,999
McClennen	Joan	1.00	62,350
McClure	Charles	1.00	120,000
McClure	Nancye	1.00	40,750
McConnell	Jackie	1.00	31,926
McCoy	Theresa	1.00	76,310
McCrory	Kenneth	1.00	56,351
McCrory	Sue	1.00	41,646
McCroskey	Marilyn	1.00	81,134
McDevitt	Kevin	1.00	33,000
McDuffie	Robert	1.00	99,859
McEowen	Lisa	1.00	34,000
McFadden	Robert	1.00	20,631
McFall	Catherine	1.00	30,326
McGarry	Kimberly	0.83	14,792
McGaughey	Kirsten	1.00	40,117
McGauley	Larry	1.00	39,661
Mcgee	Christina	1.00	46,800
McGee	Rayma	1.00	31,480
McGinnis	Rachel	1.00	53,765
McGownd	Lenord	1.00	52,844
McGownd	Suzanne	1.00	51,839
McHaney	June	1.00	92,000
McIntyre	Stephen	1.00	50,156
McKearney	Lana	1.00	23,999
McKenzie	Geralyn	1.00	56,598
McKinney	Edgar	1.00	49,730
McKnight	Mark	1.00	70,527
McLeane	James	1.00	37,665
McManus	Loren	1.00	50,953
McManus	Mary	1.00	96,000
McMeekin	Barbara	1.00	48,500
McMeel	Padraic	1.00	70,924
McMellen	John	1.00	48,428
McMurtrey	Shannon	1.00	38,052



**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
McNeal	Deanna	1.00	26,079
McSpadden	Branden	1.00	19,356
McSpadden	Matthew	1.00	19,000
Meadows	Brenda	1.00	18,000
Meadows	William	1.00	51,552
Medforth	Ellen	1.00	24,000
Medlock	Bradley	1.00	33,438
Meeks	Robin	1.00	51,303
Meinert	David	1.00	127,128
Meints	Gary	1.00	48,934
Mejia	Rosa	1.00	60,000
Melton	Janelle	1.00	23,860
Melton	Lori	1.00	23,688
Mendenhall	Kathy	1.00	38,684
Mendez	Samuel	1.00	22,259
Meraz	Juan	1.00	55,000
Merrell	Donna	1.00	59,511
Metzger	Benjamin	1.00	28,000
Meyer	Bradley	1.00	33,250
Meyer	James	1.00	52,507
Meyer	Judith	1.00	55,406
Miao	Xin	1.00	50,516
Michaelis	Danial	1.00	45,000
Michalczyk	Maria	1.00	59,047
Michels	Barbara	1.00	48,875
Mickus	Kevin	1.00	68,061
Milburn	Diana	1.00	36,000
Miles	Kyla	1.00	27,942
Miller	Arden	1.00	74,995
Miller	Carol	1.00	91,308
Miller	Clyde	1.00	41,128
Miller	F	1.00	60,741
Miller	Harriet	1.00	30,563
Miller	Jamie	1.00	24,000
Miller	Kandi	1.00	18,127
Miller	Kathy	1.00	28,017
Miller	Kathy	1.00	35,735
Miller	Sandra	1.00	32,000
Miller	Shirley	1.00	28,118
Miller	Worth	1.00	67,939
Miller Gartin	Annette	1.00	38,000
Milleson	Nyla	1.00	141,380
Mills	Nancy	1.00	31,711
Mills	Steve	1.00	53,193
Millsap	Tamara	1.00	55,430
Milton	Janet	1.00	29,040
Mincey	Martha	1.00	43,267
Mitchell	Brad	1.00	40,384

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Mitchell	D	1.00	59,568
Mitchell	David	1.00	66,646
Mitchell	Donald	1.00	18,000
Mitchell	Scott	1.00	46,188
Mitchell	Shirley	1.00	37,087
Mitra	Mahua	1.00	77,390
Mitra	Saibal	1.00	63,135
Moad	Diana	1.00	23,288
Moberg	Brandy	1.00	33,000
Moentnish	Shirley	1.00	35,173
Molavi	Jeffrey	1.00	90,000
Moll	Don	1.00	76,152
Moll	Janice	1.00	26,682
Moncrief	Keith	1.00	27,064
Monroe	Richard	1.00	24,000
Montgomery	Joellyn	1.00	23,213
Montgomery	Robert	1.00	33,304
Monzella	Harry	1.00	19,056
Moore	Charlton	1.00	28,196
Moore	Dale	1.00	61,828
Moore	David	1.00	63,458
Moore	Jennifer	1.00	34,500
Moore	Paula	1.00	31,257
Moore	Renee	1.00	45,126
Moore	Teresa	1.00	39,452
Moreno	Donald	1.00	26,592
Moreno	Ronald	1.00	28,941
Moreno	Sherry	1.00	24,740
Morgan	Connie	1.00	36,319
Morris	Eric	1.00	50,800
Morris	Joseph	1.00	36,588
Morris	Margaret	1.00	26,500
Morris	Matthew	1.00	68,274
Morris	Sheilla	1.00	32,481
Morriset	Marcia	1.00	33,432
Morrison	Kathleen	1.00	52,912
Morrissey	Jeff	1.00	105,121
Morrissey	Kathleen	1.00	33,907
Morrissey	Pamela	1.00	75,890
Morrissey	Sarah	1.00	31,533
Morton	Walter	1.00	27,651
Moseman	Gerald	1.00	70,677
Moser	Linda	1.00	51,330
Moses	Duane	1.00	65,202
Mosier	Robert	1.00	22,312
Mosley	Debra	1.00	22,500
Mostyn	Andrea	1.00	39,751
Mostyn	Kathryn	1.00	24,000

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Moyer	James	1.00	86,700
Mrad	David	1.00	35,000
Mroz	Daniel	1.00	26,753
Muchnick	Amy	1.00	57,818
Muegge	Frederick	1.00	130,666
Mueller	Lahna	1.00	27,993
Mullins	Johnnie	1.00	46,000
Mullins	Marchalain	1.00	49,110
Munnelly	Carolynne	1.00	28,000
Murphree	S	1.00	61,012
Murphy	Jill	1.00	40,259
Murphy	Michael	1.00	58,919
Murphy	Richard	1.00	30,678
Murphy	Valerie	1.00	31,767
Murray	Michael	1.00	62,582
Murray	Michael	1.00	56,948
Murrell	Frankie	1.00	22,500
Mustion	Barbara	1.00	31,329
Myers	Henry	1.00	34,025
Myers	Karyn	1.00	24,645
Myers	Nancy	1.00	54,932
Myhan	Kenneth	1.00	26,463
Nagle	John	1.00	29,274
Neal	Karen	1.00	48,680
Needham	Brad	1.00	21,478
Nelsen	Janice	1.00	51,861
Nelson	Vicki	1.00	32,758
Nelson	Walt	1.00	83,362
Netsell	Ronald	1.00	83,159
Netzer	Kelly	1.00	19,600
Netzer	Shelley	1.00	31,046
Neumann	Richard	1.00	36,211
Neuschwander	Nathan	1.00	30,284
Newman	Joan	1.00	29,652
Newman	Mary	1.00	55,790
Newson-Horst	Adele	1.00	91,907
Newton	Sean	1.00	85,237
Nichols	Linda	1.00	34,221
Nickols	Beverly	1.00	30,302
Nietzel	Michael	1.00	267,372
Nixon	Sarah	1.00	52,247
Nofsinger	Crystal	1.00	38,060
Norander	Per	1.00	40,000
Norander	Stephanie	1.00	49,500
Norberg	Steven	1.00	20,856
Norgren	Michelle	1.00	55,527
Northrip	Donald	1.00	55,355
Northrip-Rivera	Angelia	1.00	34,810

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Norton	Robert	1.00	79,695
Novik	Melinda	1.00	47,000
Nowell	Y	1.00	28,000
Nugent	Pauline	1.00	63,244
Nyden	Barbara	1.00	35,693
Oatman	David	1.00	69,752
Ochwada	Hannington	1.00	40,000
O'Connell	Brenda	1.00	29,892
Oconnor	Rhonda	1.00	29,367
Oden	Debra	1.00	102,523
Odneal	Clayton	1.00	29,582
Odneal	Marilyn	1.00	50,855
Oetting	Tara	1.00	47,010
Ogletree	Norma	1.00	41,916
Oladehin	Akinniran	1.00	103,646
Olsen	Reed	1.00	77,954
Olson	Deanna	0.75	20,665
Olson	Stevan	1.00	94,307
Ondetti	Gabriel	1.00	47,501
Oneill	Patricia	1.00	26,514
Onwueme	Innocent	1.00	102,968
Onyango	Benjamin	1.00	55,000
O'Quinn	Sarah	1.00	26,361
Ormsby	Stephanie	1.00	38,000
Orr	Richard	1.00	19,600
Ortiz	Frank	1.00	35,248
Orzek	Ann	1.00	56,588
Oswalt	Mary	1.00	71,837
Overmyer	Allison	1.00	34,000
Owen	Carla	1.00	45,500
Owen	Marc	1.00	38,115
Owens	Kermit	1.00	38,337
Owens	Robert	1.00	95,993
Owens	Rose	1.00	74,858
Owrey	Savonna	1.00	29,651
Pachlhofer	Kathy	1.00	24,058
Paddock	Joel	1.00	71,285
Palacios-Valladares	Indira	1.00	34,000
Pardue	Mary	1.00	51,841
Parker	Cynthia	1.00	23,810
Parker	Richard	1.00	102,203
Parker	Samuel	1.00	41,738
Parrish	Erin	1.00	56,128
Parrott	Neva	1.00	43,568
Parsons	James	1.00	64,548
Partenheimer	Geri	0.75	22,752
Patel	Kant	1.00	86,643
Patel	Rishi	1.00	62,510

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Patterson	Linnie	1.00	30,594
Patterson	Paula	1.00	39,505
Patterson	Robert	1.00	73,521
Pattison	Matthew	1.00	25,108
Patton	Marciann	1.00	37,200
Patton	Ricky	1.00	28,170
Patton	Tracy	1.00	32,176
Pavlick	Laura	1.00	50,792
Pavlowsky	Robert	1.00	67,407
Paxton	Mark	1.00	65,367
Paxton	Miroslaba	1.00	19,500
Payne	Keith	1.00	118,303
Payne	Richard	1.00	43,732
Pearce	Lori	1.00	25,722
Pearl	Marie	1.00	36,000
Pearman	Cathy	1.00	56,231
Pearson	Carol	1.00	32,000
Pearson	Rebecca	0.83	14,733
Peasley	Regina	1.00	60,588
Pecsok	Karen	1.00	22,500
Pedersen	Johnna	1.00	48,832
Penkalski	James	1.00	62,000
Penn	Barbara	1.00	27,975
Penn	Deborah	1.00	28,284
Percival	Michael	1.00	46,000
Percy	Jean	1.00	28,399
Perez	Carmen	1.00	55,000
Perine	Elizabeth	1.00	36,366
Perkins	Amy	1.00	33,252
Perkins	Gary	1.00	40,158
Perkins	Sarah	1.00	64,922
Perreault	Heidi	1.00	84,926
Perry	Dennis	1.00	29,326
Perryman	Kristi	1.00	48,432
Perryman	Michael	1.00	44,568
Persky	Joel	1.00	77,556
Pervukhin	Eric	1.00	68,223
Peters	Grant	1.00	57,818
Peters	Janet	1.00	26,000
Petersen	Vickie	1.00	25,786
Peterson	Dane	1.00	81,907
Peterson	John	1.00	29,899
Peterson	Rachel	1.00	31,505
Petr	Jeffrey	1.00	46,000
Pettijohn	Charles	1.00	104,542
Pettijohn	James	1.00	110,000
Pettijohn	Linda	1.00	94,743
Pettus	David	1.00	49,339

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Pfeifer	Dustin	1.00	31,500
Pham	Courtney	1.00	35,000
Phelps	Jeanne	1.00	88,067
Phillips	Gary	1.00	37,350
Phillips	Kandra	1.00	23,171
Phillips	Raymond	1.00	29,229
Philpot	James	1.00	107,503
Phipps	Steve	1.00	27,651
Piccolo	Diana	1.00	50,000
Pickering	Judith	1.00	32,567
Piekarski	Margaret	1.00	25,000
Piercy	Kevin	1.00	67,000
Pierpoint	Sophie	1.00	37,012
Pike	Patricia	1.00	53,213
Piland	Deborah	1.00	50,816
Pinegar	Angela	1.00	38,430
Piper	Richard	1.00	32,796
Pippenger	Ruby	1.00	29,500
Pires	Alessandra	1.00	44,532
Piston	William	1.00	66,149
Plank	Angela	1.00	43,939
Plank	Terry	1.00	23,350
Plaster	Daniel	1.00	25,661
Plymate	Lynda	1.00	69,692
Plymate	Thomas	1.00	87,403
Plymire	Carol	1.00	39,923
Poindexter	Justin	1.00	28,000
Poindexter	Teri	1.00	31,868
Ponder	Sheila	1.00	31,702
Popp	Dana	1.00	37,000
Porter	Joshua	0.75	18,000
Potochnik	Robert	1.00	43,389
Powell	Robin	1.00	31,570
Prather	Belva	1.00	83,089
Pratt	Harold	1.00	55,000
Prescott	John	1.00	70,676
Presley	Janice	1.00	30,352
Prewitt	Betty	1.00	16,250
Price	Carolyn	1.00	33,420
Priest	Frank	1.00	36,575
Pritt	Jody	1.00	46,000
Proctor	Edward	1.00	45,892
Proctor	Janene	1.00	33,000
Proctor	Lisa	1.00	69,460
Prosono	Marvin	1.00	61,352
Pruetting	Natalie	1.00	32,737
Prussia	Celeste	0.75	27,945
Pszczolkowski	Maciej	1.00	54,158

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Puhalla	Janet	1.00	39,751
Pulcini	Bryan	1.00	18,815
Pulley	Kathy	1.00	95,011
Pulleyking	Micki	1.00	42,824
Pulliam	Matthew	1.00	26,000
Putman	Mark	1.00	47,947
Pybas	Kevin	1.00	53,137
Pyle	Connie	1.00	54,931
Qiao	Yuhua	1.00	54,221
Qiu	Wenping	1.00	61,487
Qiu	Xiaomin	1.00	49,421
Quebbeman	Robert	1.00	69,527
Quick	Amy	1.00	41,740
Rabby	Faisal	1.00	41,000
Racer	Dana	1.00	24,000
Rader	John	1.00	75,000
Radier	George	1.00	30,031
Ragan	Gay	1.00	52,242
Ragan	Kent	1.00	130,200
Ragsdale	Chansouk	1.00	34,587
Rainwater	Douglas	1.00	50,745
Ramsey	Alan	1.00	21,500
Rand	Debra	1.00	22,500
Randolph	Paul	1.00	36,982
Range	Dale	1.00	75,821
Ratcliff	Marcia	1.00	30,010
Rawls	Michelle	1.00	22,500
Rawson	Jeffery	1.00	31,500
Ray	Donna	1.00	27,634
Rayman	David	1.00	35,537
Rebaza-Vasquez	Jorge	1.00	54,668
Redd	Emmett	1.00	70,607
Reed	Jerilyn	1.00	40,996
Reed	Jimmie	1.00	26,315
Reed	Michael	1.00	56,144
Reed	Ryan	1.00	30,500
Reed	Timothy	1.00	27,397
Reeder	Ottie	1.00	38,373
Rees	Christopher	1.00	58,449
Rees	Henry	1.00	36,000
Reichling	Susanna	1.00	26,590
Reid	Helen	1.00	120,000
Reid	Leslie	1.00	80,053
Reimer	Anthony	1.00	31,629
Reinis	Austra	1.00	51,121
Renner	Glenn	1.00	49,593
Rhea	Jason	1.00	29,971
Rhodes	Joy	1.00	21,080

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Rhodes	Norman	1.00	21,526
Ribas	Denise	1.00	35,884
Richards	Bruce	1.00	48,905
Richards	David	1.00	71,589
Richards	Sarah	1.00	30,500
Richardson	Peter	1.00	91,178
Richter	Mark	1.00	69,484
Ridinger	Rhonda	1.00	81,885
Riedel	Todd	1.00	32,500
Riegel	Carl	1.00	100,000
Rimal	Arbindra	1.00	60,061
Rios	Laura	1.00	23,299
Rippe	Kristi	1.00	27,502
Robbins	Lynn	1.00	72,434
Roberson	Bruce	1.00	22,204
Roberts	Galen	1.00	26,204
Roberts	Hillary	1.00	33,058
Roberts	Jana	1.00	77,027
Roberts	Jenifer	1.00	55,000
Robertson	Marilyn	1.00	31,610
Robinette	Stephen	1.00	82,861
Robinson	Barbara	1.00	88,733
Robison	Holly	1.00	26,682
Robison	Jane	1.00	46,242
Rockwell	Rae	1.00	20,606
Rodgers	David	1.00	26,000
Roessler	Lori	1.00	30,317
Rogers	Katy	1.00	20,363
Rogers	Mark	1.00	50,498
Rohlman	Joseph	1.00	37,036
Roland	Alan	1.00	49,094
Roling	Michael	1.00	74,295
Roller	Lynna	1.00	30,516
Rollinson	Paul	1.00	67,746
Rose	Michelle	1.00	32,000
Rosenkoetter	John	1.00	59,635
Rossics	Roger	1.00	30,000
Rothschild	Philip	1.00	80,699
Routh	Mary	1.00	84,000
Rovey	Charles	1.00	64,761
Rovig	Nicole	1.00	67,000
Rowe	Nydia	0.75	31,578
Rowe	Roberta	1.00	31,600
Rowland	Daniel	1.00	36,000
Rowland	Terry	1.00	61,700
Rowlett	Bonnie	1.00	18,882
Roworth	Wroy	0.75	36,203
Roy	Jessica	1.00	18,000



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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Rozell	Elizabeth	1.00	95,214
Rude	Brian	1.00	22,138
Ruff-Hensley	Sheryl	1.00	31,103
Ruhe	Richard	1.00	46,223
Rund	Janice	1.00	14,625
Runke	Gayle	1.00	49,841
Rushefsky	Mark	1.00	76,252
Russell	Kristy	1.00	26,134
Russell	Terry	1.00	25,985
Russell	Vickie	1.00	20,200
Rust	Heath	1.00	34,729
Rutherford	Ken	1.00	57,214
Ruzicka	Francis	1.00	43,542
Ryburn	Karen	1.00	35,445
Sahr	Kimberly	1.00	29,382
Sailors	Pamela	1.00	99,135
Sallee	Neal	1.00	28,841
Sampson	Douglas	1.00	84,000
Sampson	Loretta	1.00	59,996
Samuelson	Steven	1.00	36,000
Sandefur	Diane	1.00	20,250
Sanders	Allen	1.00	34,646
Sanders	Courtney	1.00	32,517
Sanders	Roddy	1.00	24,311
Sanders	Veronica	1.00	38,312
Saquer	Jamil	1.00	70,252
Sartin	Edie	1.00	35,544
Sartorius	Linda	1.00	26,428
Satzinger	John	1.00	97,801
Sauerbry	Terrence	1.00	43,347
Saunders	Georgianna	1.00	53,914
Saunders	Rachel	1.00	23,446
Savinske	Debra	1.00	49,834
Sawchak	Stephen	1.00	41,375
Sawyer	Emmett	1.00	62,222
Scales	Kathleen	1.00	38,000
Scarlet	Freda	1.00	37,374
Schaefer	Allen	1.00	96,049
Schenk	Jeremy	1.00	50,408
Schiller	Amy	1.00	36,000
Schloss	Kathy	1.00	33,753
Schmalzbauer	John	1.00	71,308
Schmelzle	George	1.00	109,366
Schmidt	Elizabeth	1.00	48,870
Schmitt	Dennis	1.00	184,137
Schoville	Teresa	1.00	27,873
Schroeder	William	1.00	29,050
Schroepfel	Ann	1.00	24,000

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Schuldt	Amy	1.00	39,650
Schuldt	Richard	1.00	44,725
Schull	Cynthia	1.00	54,000
Scott	Barbara	1.00	28,712
Scott	Eugene	1.00	18,000
Scott	James	1.00	76,490
Scott	John	1.00	32,517
Scott	Kenneth	1.00	28,371
Scott	Patrick	1.00	65,897
Scott	Robert	1.00	124,000
Scott	Susan	1.00	31,304
Scroggins	Michael	1.00	37,990
Scroggins	Wesley	1.00	88,042
Seal	Stephen	1.00	62,400
Seale	Joyce	1.00	32,092
Seaman	Robert	1.00	31,128
Searles	Lisa	1.00	31,229
Secca	Phillip	1.00	32,978
Seckman	Charlotte	1.00	55,000
Sedaghat-Herati	Reza	1.00	69,883
Seever	Natalie	1.00	49,882
Self	Sharmistha	1.00	69,180
Self	William	1.00	29,500
Sell	George	1.00	110,265
Sellers	Marie	1.00	24,000
Sells	Patrick	1.00	36,000
Sexton	Randall	1.00	106,056
Shade	Eric	1.00	75,635
Shah	Kishor	1.00	69,243
Shain	Ralph	1.00	47,000
Shand-Hawkins	Carolyn	1.00	31,594
Sharp	Keith	1.00	33,584
Sharum	Stephen	1.00	28,220
Shattuck	Pauline	1.00	22,500
Shawver	Brian	1.00	48,998
Shea	Harry	1.00	35,904
Sheffield	Eric	1.00	56,057
Sherman	Clayton	1.00	87,630
Sherrill	Donna	1.00	32,375
Shi	Yili	1.00	55,826
Shikles	Craig	1.00	33,483
Shiple	Teresa	1.00	33,261
Shirley	Angela	1.00	39,877
Shirley	Deborah	1.00	32,301
Shoptaugh	Carol	1.00	68,109
Sikes	Karen	1.00	22,922
Sikes	Scott	1.00	23,362
Sikonski	John	1.00	46,065

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Siler	Esther	1.00	39,479
Sillyman	Wanda	1.00	36,893
Simmerman	James	1.00	55,000
Simmers	Christina	1.00	100,397
Simons	Vicki	1.00	27,273
Simpson	Donald	1.00	104,390
Sims-Giddens	Susan	1.00	74,596
Singleton	Dorothy	1.00	29,104
Sissel	Justin	1.00	32,448
Siweck	Julieanne	1.00	22,500
Skalicky	Michele	1.00	32,759
Skeeters	Priscilla	1.00	28,865
Skibinski	Gregory	1.00	62,038
Skinner	Kevin	1.00	37,036
Skinner	Sophia	1.00	32,689
Slane	William	1.00	36,000
Slavens	Gloria	1.00	30,274
Slavens	William	1.00	30,519
Sloane	Rebecca	1.00	28,850
Slothower	Judith	1.00	28,000
Smart	Clifton	1.00	134,950
Smith	Anthony	1.00	21,563
Smith	Carlo	1.00	98,320
Smith	Danielle	1.00	30,572
Smith	Deanna	1.00	28,439
Smith	Donald	1.00	31,578
Smith	James	1.00	36,000
Smith	Joshua	1.00	50,000
Smith	Lloyd	1.00	99,882
Smith	Mark	1.00	62,330
Smith	Nathaniel	1.00	40,000
Smith	Rathel	1.00	56,741
Smith	Sarah	1.00	82,144
Smith	William	1.00	23,417
Snavely	J	1.00	77,047
Snider	Janet	1.00	32,285
Snider	Stephen	1.00	54,570
Snider	William	1.00	34,552
Snipes	Elizabeth	1.00	43,000
Snodgrass	Burnie	1.00	88,248
Sobel	Elizabeth	1.00	47,410
Soule	Beverly	1.00	25,299
Sowards	Rachel	1.00	18,019
Sowers	Jacob	1.00	48,000
Spalding	Roger	1.00	54,401
Speer	Robert	1.00	45,000
Spinabella	Julie	1.00	26,132
Spisak	Arthur	1.00	55,595

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Stacy	Peggy	1.00	24,000
Stadler	Craig	1.00	40,252
Stadler	Denise	1.00	25,881
Staeger	Roy	1.00	22,500
Staeger-Wilson	Katheryne	1.00	46,500
Stafford	Gary	1.00	32,506
Stafford	Neal	1.00	28,653
Stafford	Teresa	1.00	22,311
Stagner	Kimberly	1.00	32,962
Stanley	Marianne	1.00	50,489
Stanojevic	Vera	1.00	75,846
Stanton	Shannon	1.00	32,109
Starr	Cory	1.00	29,218
Stearman	Chad	1.00	48,288
Steck	Jack	1.00	61,509
Steele	Bret	1.00	50,000
Steele	Teresa	1.00	38,695
Steele	William	1.00	27,244
Stefka	Joyce	1.00	31,947
Steiert	John	1.00	65,199
Steinle	Erich	1.00	52,429
Steinshouer	Linda	1.00	20,137
Stephens	Linda	1.00	53,110
Stephens	Tony	1.00	19,776
Stephenson	Cullen	1.00	36,400
Stevens	Carol	1.00	24,000
Stevens	Darcy	1.00	38,964
Stewart	Brenda	1.00	23,757
Stewart	Byron	1.00	66,855
Stewart	Gary	1.00	71,263
Stewart	Joseph	1.00	33,742
Stewart	Marjorie	1.00	38,060
Stewart	Misty	1.00	22,500
Stewart	Tammy	1.00	36,313
Stipp	Timothy	1.00	38,073
Stock	Carla	1.00	24,000
Stokes	Melissa	1.00	85,924
Stone	Lorene	1.00	121,128
Stoner	James	1.00	95,605
Stopczynski	Stacey	1.00	30,406
Storochuk	Allison	1.00	46,526
Stout	Michael	1.00	48,001
Stout	Randy	1.00	24,450
Stout	Tracy	1.00	41,400
Stovall	Richard	1.00	36,000
Stowe	Michael	1.00	38,313
Stranghoener	Michael	1.00	24,521
Street	Lisa	1.00	49,000

**Missouri State University  
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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Street	Lori	1.00	36,543
Strickland	Dianne	1.00	94,000
Strider	Jeffrey	1.00	38,000
Stringam	Jean	1.00	50,198
Strong	Joe	1.00	44,765
Strong	John	1.00	59,835
Strong	Shawn	1.00	104,608
Stubblefield	Carly	1.00	59,616
Stublefield	Matthew	1.00	36,000
Stuppy	Joshua	1.00	61,950
Su	Shujun	1.00	60,404
Su	Wei-Han	1.00	51,942
Su	Yingcai	1.00	69,384
Sudholt	Janet	1.00	23,216
Sullam	Steven	1.00	40,548
Sullivan	John	1.00	23,288
Sullivan	Maxine	1.00	24,000
Summers	A	1.00	76,429
Summers	Anne	1.00	61,033
Sun	Linda	1.00	32,000
Sun	Xingping	1.00	69,750
Sunnenberg	Kathleen	1.00	41,166
Surface	Janet	1.00	28,726
Sutliff	Kristene	1.00	71,212
Sutton	Tami	1.00	47,939
Sutton	Victoria	1.00	37,922
Swearingen	Andrew	1.00	36,000
Swearingen	Rebecca	1.00	83,200
Swift	Kevin	1.00	49,000
Swigert	Dwayne	1.00	29,353
Swindell	Jami	1.00	18,019
Swingle	Altonia	1.00	47,719
Switzer	Jeffrey	1.00	37,144
Syler	Christopher	1.00	22,638
Tabyshalieva	Anara	1.00	40,000
Talley	Stephen	1.00	41,809
Taylor	Darren	1.00	38,302
Taylor	Gloria	1.00	32,000
Taylor	James	1.00	67,785
Taylor	Ramona	0.83	19,013
Taylor	Rogers	1.00	30,000
Templeman	Maureen	1.00	31,363
Templeton	Kelly	1.00	40,623
Templeton	Martha	0.75	16,071
Terry	Jane	1.00	20,724
Terry	Sharon	1.00	47,718
Test	Joan	1.00	56,953
Teye-Mensah	Randy	1.00	30,879

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Tharp	Billy	1.00	24,980
Thayer	Bradley	1.00	85,000
Thimesch	Dianna	1.00	26,360
Thomas	Ashley	1.00	35,500
Thomas	Brent	1.00	50,322
Thomas	Davey	1.00	28,631
Thomas	Diann	1.00	39,133
Thomas	Jean	0.75	19,736
Thomas	Joshua	1.00	22,500
Thomas	Kent	1.00	131,366
Thomas	Steven	1.00	88,399
Thomas	William	1.00	68,010
Thompson	Dian	1.00	33,479
Thompson	Dustin	1.00	29,486
Thompson	Jolene	1.00	37,991
Thompson	Mark	1.00	30,331
Thompson	Rebecca	1.00	31,000
Thompson	Wade	1.00	94,500
Thurman	Robert	1.00	20,179
Tibbs	Bart	1.00	45,638
Tilghman	Ross	1.00	28,000
Timson	Benjamin	1.00	69,276
Tindle	Tammy	1.00	44,302
Tinney	Robert	1.00	43,226
Tinsley	Joycelyn	1.00	62,136
Tinsley	Tonia	1.00	33,297
Titus	Christy	0.75	17,137
Tolleson	Melissa	1.00	16,875
Tomasi	Thomas	1.00	97,760
Toste	Anthony	1.00	67,429
Toth	Mary	1.00	37,593
Totten	Linda	1.00	31,354
Towell	Thomas	1.00	37,774
Townsend	Steven	1.00	28,170
Travis	Brooks	1.00	36,000
Trewatha	Pamela	1.00	64,603
Trewatha-Bach	Stacey	1.00	44,798
Trick	Abel	1.00	40,333
Trotter	Alisa	1.00	39,501
Trotter	Erin	1.00	18,626
Troyke	Bruce	0.83	30,218
Trussell	Jaimie	1.00	55,403
Tucker	Catherine	1.00	24,000
Turek	Stephanie	1.00	46,000
Turk	Scott	1.00	46,000
Turner	John	1.00	38,918
Turner	Pamela	1.00	33,326
Turner	Rita	0.83	17,750

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Turner	Steve	1.00	18,214
Turner	Steven	1.00	21,561
Turner	Valerie	1.00	38,044
Turpin	Barbara	1.00	49,977
Tuttle	Martha	1.00	40,342
Tuttle	Roger	1.00	51,391
Twigger	Dianne	1.00	32,000
Tyler	Kathy	1.00	18,000
Uffmann	Richard	1.00	44,771
Umfleet	Jacquelyn	1.00	30,000
Underhill	Nancy	1.00	24,935
Underlin	Nancy	1.00	28,032
Underwood	Stacey	1.00	22,475
Utke	Sondra	1.00	38,306
Utley	Rose	1.00	61,304
Van Eck	Cordell	1.00	46,523
Van Huis	Robin	0.83	14,788
Van Someren	Thomas	1.00	57,332
Vance	Helen	1.00	23,177
Vandergrift	Ralph	1.00	32,641
Vanderhoof	Glenna	1.00	34,294
Vangorden	Todd	1.00	38,122
Vanlanduyt	Cathryn	1.00	36,364
Varner	Jerry	1.00	47,107
Varney	June	1.00	30,888
Vasquez	Yeni	1.00	29,000
Vaughan	David	1.00	65,608
Vaught	Linda	1.00	40,331
Vause	Carrie	1.00	54,000
Vess	Lora	1.00	48,000
Viau	Robroy	1.00	36,530
Vick	Crystal	1.00	20,625
Viets	Paul	1.00	34,135
Visio	Michelle	1.00	52,979
Vokolek	Dennis	1.00	77,904
Vollmar	Kenneth	1.00	73,084
Vonderheide	Margaret	1.00	31,356
Vu	Duat	1.00	47,919
Wade	Lori	1.00	20,000
Wagner	William	1.00	56,664
Wait	D	1.00	58,751
Walcott	Leah	1.00	20,289
Walker	Bethany	1.00	58,000
Walker	Clara	1.00	25,747
Walker	Elizabeth	1.00	49,776
Walker	Grady	1.00	25,481
Walker	Jennifer	1.00	28,270
Walker	Myrna	1.00	37,118

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Walker	Tammy	1.00	23,025
Walker	Tom	1.00	23,472
Walker	William	1.00	42,724
Walker-Pacheco	Suzanne	1.00	54,749
Wall	Earl	1.00	29,500
Wall	John	1.00	50,280
Wallace	Darin	1.00	36,000
Wallace	Randall	1.00	54,392
Wallentine	Scott	1.00	87,338
Walstrand	Gwen	1.00	51,930
Walter	Sharon	1.00	29,271
Walters	Bradley	1.00	46,000
Walters	Heather	1.00	35,770
Walzer	Nina	1.00	33,744
Wanekaya	Adam	1.00	48,345
Wang	Weiyan	1.00	53,452
Wang	Yang	1.00	72,869
Wang	Ye	1.00	54,000
Ward	Dennis	1.00	28,908
Ward	Gary	1.00	70,727
Ward	Rebecca	1.00	35,111
Ward	Sandra	1.00	27,091
Ward	V	1.00	42,340
Wardell	Mary	1.00	124,374
Warnow	Cynthia	1.00	27,820
Washington	Johnny	1.00	78,623
Waterman	Bruce	1.00	24,110
Waters	Brenda	1.00	29,639
Waters	Susan	1.00	43,887
Watkins	Doris	1.00	30,582
Watson	Robert	1.00	60,863
Watts	Danial	1.00	32,960
Watts-Belser	Julia	1.00	45,000
Waugh	Douglas	1.00	52,125
Weathermon	Danny	1.00	24,623
Weatherwax	Beverly	1.00	43,360
Weaver	Brian	1.00	49,680
Weaver	Lance	1.00	22,500
Weaver	Margaret	1.00	61,547
Weaver	Marissa	1.00	42,905
Webb	Gary	1.00	56,550
Webb	Guy	1.00	75,733
Webb	Krista	1.00	36,000
Webb	Michael	1.00	37,744
Webb	Patricia	1.00	48,057
Webb	Susan	1.00	42,191
Weber	Andrea	1.00	33,744
Wedenoja	William	1.00	74,435



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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Wegner	Scott	1.00	72,492
Weir	Cathie	1.00	39,068
Welch	Granvill	1.00	18,742
Welch	James	1.00	34,507
West	Bruce	1.00	68,929
Weter	Jennifer	1.00	32,367
Wheeler	Jack	1.00	33,861
Whipple	Tanya	1.00	37,644
Whisenant	Brenda	1.00	41,396
Whisenhunt	Brooke	1.00	54,502
Whitaker	Camryn	1.00	50,127
Whitaker	Robert	1.00	75,084
White	David	1.00	40,683
White	Donald	1.00	49,054
White	Kevin	1.00	36,411
White	Letitia	1.00	60,716
White	Renee	1.00	62,000
White	Timothy	1.00	54,131
Whitesell	Cheryl	1.00	33,040
Whitson	Sherry	1.00	30,014
Whittington	Kirk	1.00	26,494
Wickham	Cameron	1.00	69,256
Wicks	Janet	1.00	28,658
Wiechert	Raegan	1.00	32,701
Wiedemann	Paula	1.00	42,724
Wienberg	Darren	1.00	50,000
Wiggin	Sarah	1.00	42,000
Wiggins	Jon	1.00	68,495
Wilcox	Joretta	1.00	37,481
Wiley	Tammy	1.00	83,394
Wilhelm	Paula	1.00	54,973
Wilken	Michelle	1.00	46,647
Wilker	Karl	1.00	71,015
Wilkins	Sandra	1.00	29,823
Willde	Karen	1.00	19,732
Williams	April	1.00	33,690
Williams	Deborah	1.00	24,000
Williams	Dixie	1.00	38,000
Williams	John	1.00	127,610
Williams	Julia	1.00	22,500
Williams	Kenneth	1.00	36,782
Williams	Kent	1.00	45,954
Williams	Sarah	1.00	38,000
Williamson	Elizabeth	1.00	84,000
Williamson	Monica	1.00	30,238
Willingham	Susan	1.00	23,812
Willis	Steven	1.00	52,130
Wills	C	1.00	70,506

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Willson	Douglas	1.00	63,594
Wilson	Brenda	1.00	18,626
Wilson	Crystal	1.00	23,550
Wilson	Daniel	1.00	61,141
Wilson	Kevin	1.00	29,808
Wilson	Linda	1.00	33,871
Wilson	Matthew	1.00	37,750
Winchester	Lindsay	1.00	35,000
Winkler	Danny	1.00	53,536
Winstead	Cynthia	1.00	57,736
Winstead	Shannon	1.00	33,000
Wisdom	Barry	1.00	120,000
Witkowski	Colette	1.00	59,348
Witte	Hugh	1.00	107,625
Wittorff-Sandgren	Dorothy	1.00	32,960
Wolf	Donald	1.00	26,493
Wolfe	Debra	1.00	20,296
Wollard	Richard	1.00	26,273
Wollard	Rick	1.00	22,638
Wood	Kelly	1.00	84,000
Wood	Mary	1.00	45,822
Wood	Michael	1.00	45,268
Woodall	Karen	1.00	61,828
Woodard	Rebecca	1.00	62,657
Woodberry	Steve	1.00	69,116
Woolsey	Ann	1.00	31,668
Wray	Melinda	1.00	31,821
Wright	Andrew	1.00	86,000
Wright	James	1.00	25,971
Wright	Joseph	1.00	29,468
Wright	Julie	1.00	31,006
Wright	Matthew	1.00	50,000
Wright	Thomas	1.00	27,549
Wrinkle	Cheryl	1.00	53,238
Wu	Shuo-Sheng	1.00	42,500
Wynn	Gerald	1.00	45,733
Wyrick	Russell	1.00	47,242
Wyrick	Thomas	1.00	79,841
Xu	Rebecca	1.00	50,710
Yang	Evan	1.00	18,000
Yarberry	Vonda	1.00	67,715
Yarckow	Patricia	1.00	22,500
Yarckow-Brown	Ivy	1.00	36,442
Yates	Kyle	1.00	45,852
Yin	Hongjun	1.00	26,916
Young	Adena	1.00	48,000
Young	Darren	1.00	38,158
Younger	Arthur	1.00	58,631

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<b>Last Name</b>	<b>First Name</b>	<b>FTE Pct</b>	<b>Salaries and Wages</b>
Younger	Vickie	1.00	66,824
Yurchak	David	1.00	52,348
Zacha	Patrick	1.00	59,431
Zalewska-Duszek	Iwona	1.00	40,500
Zhang	Liang-Cheng	1.00	67,594
Zhang	Ying	1.00	107,625
Zheng	Songfeng	1.00	50,000
Zimmerman	Scott	1.00	58,103
Zordell-Reed	Marina	1.00	45,128
Zydenbos	Karen	1.00	32,400
		2114.45	100,219,367