

APPROPRIATIONS REQUEST FOR OPERATIONS

For the Year Ending
June 30, 2006



SMSU

**100
YEARS**

1905-2005™

Office of Financial Services

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Southwest Missouri State
U N I V E R S I T Y
Celebrating the Centennial
1905-2005

September 3, 2004

Southwest Missouri State University is pleased to submit our Appropriations Request for Operations for Fiscal Year 2006. This request was developed in collaboration with the University community and has been approved by the Board of Governors. These funds will support the University's long-range plan, *Countdown to the SMSU Centennial, A Long-Range Vision and Six-Year Plan (2000-2006)*.

Our request for appropriation is provided in the form required by the Coordinating Board of Higher Education. To summarize our request, in addition to our FY 2005 core appropriation of \$80,295,971, we are requesting an appropriation of additional state revenues totaling \$12,556,557. A synopsis of the justification of our request is, as follows:

Decision Item 01: Equitable Per Student Funding **\$3,310,412**

We request equitable distribution of state support for higher education per full time equivalent (FTE) student funding among Missouri's comparable four-year higher education institutions.

SMSU is currently funded \$619 less per FTE student than the mean of comparable four-year higher education institutions in Missouri. Receiving \$619 more for each of our 16,044 FTE students would result in an increase of almost \$10 million for SMSU. We request you phase in this increase equally over a three year period.

Decision Item 02: Restoration of Excess Cuts to Higher Education – FY 2003 & 2004 **\$4,317,557**

Fewer resources resulted in reduced appropriations to State agencies and institutions of higher education in FY 2003 and 2004. Higher education institutions, which receive 14.74% of General Revenue and Lottery Funds, absorbed 68.2% of the funding reductions. Although FY2005's budget exceeds FY2002's, budget, Higher Education only received restoration of \$23 million of the \$140 million in cuts. We request restoration of higher education funding at the previous level before other allocations are made. We are requesting that you restore these funds over a three year period.

Decision Item 03: Cost to Continue **\$4,928,588**

For SMSU to continue to provide the same or improved quality of services to our students, we need funds to address increases in the costs of personnel, fringe benefits, supplies, services, equipment and so forth. Conservatively, we have estimated that costs will increase 2 percent for salaries and operating expense, and 5 percent for scholarships. Our equipment request is calculated as 2 percent of replacement value.

Each of our requests contains a basis of support, documentation and calculations. We believe our request is reasonable and reflects a commitment necessary to improve and advance the State of Missouri by developing educated persons.

Sincerely,

John H. Keiser
President

FORM 1: EXPENDITURES

Institution: Southwest Missouri State University-System
 Name: Dr. John Keiser
 Title: President
 Phone #: 417-836-8500

	Audited Unrestricted Expenditures FY 2003	Audited Restricted Expenditures FY 2003	FY 2004 Estimated Unrestricted Education and General Operating Funds		Estimated Unrestricted Expenditures FY 2004	Estimated Restricted Expenditures FY 2004	FY 2005 Projected Unrestricted Education and General Operating Funds		Projected Unrestricted Expenditures FY 2005	Projected Restricted Expenditures FY 2005
			Personal Service	Expense & Equip.			Personal Service	Expense & Equip.		
1 GENERAL INSTRUCTION										
1.1 On-campus instruction for credit			64,244,633	9,613,354	73,857,986		65,278,418	10,503,698	75,782,116	
1.3 Community Education			869,271	578,675	1,448,146		886,863	702,027	1,588,891	
1.4 Off-campus instruction for credit			137,300	336,951	474,251		171,954	242,049	414,003	
TOTAL INSTRUCTION	71,515,790	319,116	65,251,204	10,529,179	75,780,384	598,422	66,337,235	11,447,774	77,785,009	598,422
2 RESEARCH										
2.1 Institutes and Research Centers			1,944,943	486,629	2,431,572		1,976,098	426,318	2,402,416	
2.2 Individual or Project Research			178,530	279,702	458,231		41,036	301,088	342,124	
TOTAL RESEARCH	2,879,864	2,369,955	2,123,473	766,331	2,889,804	4,268,001	2,017,134	727,406	2,744,540	4,268,001
3 PUBLIC SERVICE										
3.2 Community Services			3,003,345	2,614,608	5,617,952		3,095,570	2,886,038	5,981,608	
3.3 Cooperative Extension Services										
TOTAL PUBLIC SERVICE	5,711,807	2,460,893	3,003,345	2,614,608	5,617,952	1,885,774	3,095,570	2,886,038	5,981,608	1,885,774
4 ACADEMIC SUPPORT										
4.1 Libraries			3,134,768	2,413,457	5,548,225		3,308,813	2,238,134	5,546,947	
4.2 Museums and Galleries					0				0	
4.3 Educational Media Services			311,042	66,724	377,766		325,455	38,466	363,921	
4.5 Ancillary Support			2,915,209	3,189,224	6,104,433		2,737,445	1,643,891	4,381,336	
4.6 Academic Admin. & Personnel Development			8,322,109	2,156,203	10,478,312		8,895,007	2,127,028	11,022,034	
TOTAL ACADEMIC SUPPORT	18,492,076	57,306	14,683,128	7,825,608	22,508,736	138,573	15,266,720	6,047,518	21,314,238	138,573
5 STUDENT SERVICE										
5.1 Student Service Administration			838,981	109,077	948,068		870,051	140,369	1,010,420	
5.2 Social and Cultural Development			277,407	541,673	819,079		264,600	856,818	1,121,418	
5.3 Counseling and Career Guidance			1,024,781	359,877	1,384,658		1,078,840	332,360	1,411,219	
5.4 Financial Aid Administration			1,191,912	428,240	1,620,152		1,221,859	253,849	1,475,708	
5.5 Student Health Services			1,895,954	1,703,440	3,599,394		2,089,913	454,271	2,544,184	
5.6 Intercollegiate Athletics			363,580	326,160	689,740		347,928	327,454	675,382	
5.7 Student Admissions and Records			2,025,042	1,394,524	3,419,565		2,151,813	738,094	2,889,906	
TOTAL STUDENT SERVICE	12,606,169	225,105	7,617,666	4,862,990	12,480,657	280,338	8,025,003	3,103,235	11,128,238	280,338
6 INSTITUTIONAL SUPPORT										
6.1 Executive Management			1,529,769	772,699	2,302,468		1,515,311	928,182	2,443,493	
6.2 Fiscal Operations			2,001,674	1,181,538	3,183,212		2,101,616	713,084	2,814,700	
6.3 General Admin. & Logistical Services			7,620,082	-451,777	7,168,276		7,910,981	3,173,800	11,084,781	
6.5 Public Relations and Development			2,291,171	971,566	3,262,737		2,374,707	646,870	3,021,576	
TOTAL INSTITUTIONAL SUPPORT	15,288,415	515,640	13,442,667	2,474,026	15,916,693	299,886	13,902,614	5,461,935	19,364,550	299,886
7 OPERATION AND MAINTENANCE OF PLANT										
7.1 General Physical Plant			5,460,406	3,264,150	8,724,556		6,241,156	4,401,574	10,642,730	
7.2 Fuel and Utilities			230,985	3,155,756	3,386,741		39,451	3,721,867	3,761,318	
7.3 Maintenance and Repair			86,543	5,918,848	6,005,391		508,641	5,940,977	6,449,618	
TOTAL OPERATION AND MAINTENANCE OF PLANT	23,722,420	37,789	5,777,933	12,338,754	18,116,687	55,167	6,789,248	14,084,417	20,853,666	55,167
8 SCHOLARSHIPS AND FELLOWSHIPS										
8.1 Scholarships			0	12,078,704	12,078,704		167,841	12,991,876	13,159,717	
8.2 Fellowships			0	0	0		0	0	0	
TOTAL SCHOLARSHIPS/FELLOWSHIPS	11,235,681	18,515,055	0	12,078,704	12,078,704	19,078,412	167,841	12,991,876	13,159,717	19,078,412
9 TRANSFERS										
9.1 Mandatory Transfers (decrease)/increase			0	1,033,057	1,033,057		0	996,317	996,317	
9.2 Nonmandatory Transfers (decrease)/increase			0	3,086,208	3,086,208		0	3,289,083	3,289,083	
TOTAL TRANSFERS	5,000,000	0	0	4,119,265	4,119,265	0	0	4,285,400	4,285,400	0
TOTAL E&G EXPENDITURES AND TRANSFERS	166,542,312	24,500,859	111,899,415	57,609,466	169,508,881	26,604,574	115,601,366	61,015,601	176,616,967	26,604,574

FORM 1: EXPENDITURES

Institution: Southwest Missouri State University-West Plains
 Name: Dr. John Keiser
 Title: President
 Phone #: 417-836-8500

EDUCATION AND GENERAL EXPENDITURES (EXCLUDE EXPENDITURES ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	Audited Restricted Expenditures FY 2003	FY 2004 Estimated Unrestricted Education and General Operating Funds		Estimated Unrestricted Expenditures FY 2004	Estimated Restricted Expenditures FY 2004	FY 2005 Projected Unrestricted Education and General Operating Funds		Projected Unrestricted Expenditures FY 2005	Projected Restricted Expenditures FY 2005
			Personal Service	Expense & Equip.			Personal Service	Expense & Equip.		
1 GENERAL INSTRUCTION			2,263,359	366,742	2,630,101		2,541,060	308,521	2,849,581	0
1.1 On-campus instruction for credit					0			0	0	0
1.3 Community Education					0				0	0
1.4 Off-campus instruction for credit					0				0	0
TOTAL INSTRUCTION	2,443,731	0	2,263,359	366,742	2,630,101	0	2,541,060	308,521	2,849,581	0
2 RESEARCH										
2.1 Institutes and Research Centers										
2.2 Individual or Project Research										
TOTAL RESEARCH	0	0	0	0	0	0	0	0	0	0
3 PUBLIC SERVICE			277,048	91,227	368,274		289,872	103,098	392,970	0
3.2 Community Services										
3.3 Cooperative Extension Services										
TOTAL PUBLIC SERVICE	361,395	0	277,048	91,227	368,274	0	289,872	103,098	392,970	0
4 ACADEMIC SUPPORT			185,110	71,222	256,333		193,375	74,369	267,744	0
4.1 Libraries										
4.2 Museums and Galleries										
4.3 Educational Media Services										
4.5 Ancillary Support										
4.6 Academic Admin. & Personnel Development			358,695	71,768	430,463		386,180	102,010	488,190	0
TOTAL ACADEMIC SUPPORT	708,281	0	543,806	142,990	686,796	0	579,555	176,379	755,933	0
5 STUDENT SERVICE			103,884	8,120	112,005		107,508	8,173	115,681	0
5.1 Student Service Administration										
5.2 Social and Cultural Development										
5.3 Counseling and Career Guidance			25,856	42,070	67,927		26,762	42,066	68,828	0
5.4 Financial Aid Administration										
5.5 Student Health Services			116,010	12,486	128,496		133,688	17,133	150,821	0
5.6 Intercollegiate Athletics			275,266	267,329	542,595		259,614	268,622	528,237	0
5.7 Student Admissions and Records			246,879	45,667	292,547		268,171	46,535	314,706	0
TOTAL STUDENT SERVICE	1,120,359	0	767,896	379,864	1,147,760	0	795,742	386,721	1,182,463	0
6 INSTITUTIONAL SUPPORT			228,965	43,683	272,649		233,014	29,175	262,189	0
6.1 Executive Management										
6.2 Fiscal Operations										
6.3 General Admin. & Logistical Services			598,553	427,521	1,026,074		636,457	389,280	1,025,737	0
6.5 Public Relations and Development			259,658	79,901	339,559		269,935	75,497	344,432	0
TOTAL INSTITUTIONAL SUPPORT	1,332,834	515,640	1,087,176	551,105	1,638,281	183,787	1,138,406	493,952	1,632,358	183,787
7 OPERATION AND MAINTENANCE OF PLANT			315,804	143,802	459,607		323,395	146,870	470,265	0
7.1 General Physical Plant										
7.2 Fuel and Utilities			183,777	183,777	367,554		170,000	170,000	340,000	0
7.3 Maintenance and Repair			227,060	227,060	454,120		351,317	351,317	702,634	0
TOTAL OPERATION AND MAINTENANCE OF PLANT	924,365	0	315,804	554,640	870,444	0	323,395	668,187	991,582	0
8 SCHOLARSHIPS AND FELLOWSHIPS			406,393	406,393	812,786		484,760	484,760	969,520	0
8.1 Scholarships										
8.2 Fellowships										
TOTAL SCHOLARSHIPS/FELLOWSHIPS	437,654	2,336,914	406,393	406,393	812,786	2,410,690	484,760	484,760	969,520	2,410,690
9 TRANSFERS										
9.1 Mandatory Transfers (decrease/increase)										
9.2 Nonmandatory Transfers (decrease/increase)										
TOTAL TRANSFERS	0	0	0	0	0	0	0	0	-49,620	0
TOTAL E&G EXPENDITURES AND TRANSFERS	7,328,621	2,852,554	5,255,088	2,492,961	7,748,049	2,594,477	5,668,030	2,571,998	8,240,027	2,594,477

FORM 1-A: EXPENDITURES ON INSTRUCTION BY INSTRUCTIONAL COST CENTER

Institution: Southwest Missouri State University Name: Dr. John Keiser Title: President Phone #: 417-836-8500				
No.	INSTRUCTIONAL COST CENTER ¹ (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	Estimated Unrestricted Expenditures FY 2004	Projected Unrestricted Expenditures FY 2005
1 COLLEGE OF ARTS & LETTERS:				
	ART & DESIGN	2,171,811	2,275,208	2,051,198
	ELECTRONIC ARTS	83,585	125,924	150,000
	COMMUNICATIONS	1,553,864	1,605,506	1,431,438
	MEDIA, JOURNALISM AND FILM	1,111,053	1,178,001	1,095,698
	ENGLISH	3,048,098	2,954,593	2,750,245
	ENGLISH COMPUTER LABORATORY	22,632	19,233	9,173
	MODERN AND CLASSICAL LANGUAG	1,290,205	1,324,096	1,284,793
	MUSIC	2,216,612	2,246,403	0
	MUSICAL THEATRE	40,322	31,981	2,014,845
	MUSIC PERFORMANCE GRANTS	7,466	50,134	31,125
	THEATRE & DANCE	1,459,014	1,423,725	42,063
	COM - MSAS GRADUATE FUND	9,256	3,598	1,297,984
	ARTS & LETTERS-COMPUTER USAG	28,821	122,097	6,500
	ARTS & LTRS - DEPARTMENTAL T		-5,000	54,100
	ARTS & LTRS-EQUIP MAINT & RE	14,041	89,571	3,970
	ARTS & LETTERS - PER COURSE			227,743
	ARTS & LTRS - START UP FUNDS			0
	ARTS & LTRS - SUMMER SESSION	10,257		401,017
	PERFORMING ARTS INSTITUTE	7,562	8,416	8,416
	ART - CERAMICS SALES	3,593		
	ART - GRAPHIC DESIGN SALES	1,753	678	678
	ART - JEWELRY SALES	11,037	2,030	2,030
	ART - PHOTOGRAPHY SALES	42,457	9,276	9,276
	ART - PRINTMAKING SALES	4,789		
	ART - SCULPTURE SALES	4,350		
	ART - WEAVING SALES	866		
	COM - COMMUNICATION AREA	193	5,706	5,706
	MUSICAL THEATRE-NYC TRIP		5	5
	COLLEGE OF ARTS & LETTERS TOTAL	13,143,636	13,471,181	12,878,004
2 COLLEGE OF BUSINESS ADMINISTRATION:				
	ACCOUNTING	2,017,276	1,980,135	2,006,087
	COMPUTER INFORMATION SYSTEMS	2,498,541	2,496,791	2,401,858
	CIS - EXECUTIVE MASTERS	14		0
	FINANCE & GENERAL BUSINESS	1,718,146	1,716,230	1,640,296
	MANAGEMENT	2,114,559	2,182,479	2,191,692
	COBA-ENTERTAINMENT MANAGEMENT			0
	COBA-HEALTH CARE ADMIN		-2,400	0
	MARKETING	1,950,132	2,071,970	2,098,498
	AMER ADVERTISING FEDERATION			0
	INDUSTRIAL MANAGEMENT	914,678	903,866	845,429
	AACSB ACCREDITATION	108,754	70,896	2,775
	BUS ADM - DEPARTMENTAL TRAVE		-1,592	52,610
	BUS ADM-EQUIP MAINT & REPAIR	3,101	6,446	0
	BUS ADM - PER COURSE	331		54,695
	BUS ADM - START UP FUNDS			0
	BUS ADM - SUMMER SESSION	-10,086		303,604
	ACCT-EUROPEAN STUDY TOUR	-5		
	COBA-ST JOHNS EXECUTIVE MBA	63,106	51,041	51,041
	CIS - EXECUTIVE MASTERS	261,098	284,637	284,637
	FGB - NEW YORK STUDY TRIP	148	1,522	1,522
	FGB - SIFE	48		
	COLLEGE OF BUSINESS ADMINISTRATION TOTAL	11,639,843	11,762,020	11,934,744
3 COLLEGE OF EDUCATION:				

FORM 1-A: EXPENDITURES ON INSTRUCTION BY INSTRUCTIONAL COST CENTER

Institution: Southwest Missouri State University Name: Dr. John Keiser Title: President Phone #: 417-836-8500				
No.	INSTRUCTIONAL COST CENTER ¹ (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	Estimated Unrestricted Expenditures FY 2004	Projected Unrestricted Expenditures FY 2005
	EDUCATIONAL ADMINISTRATION	917,188	888,954	757,892
	EARLY CHILDHOOD, ELEM & MID SC			0
	COUNSELING	726,556	688,874	583,090
	SCHOOL OF TEACHER EDUCATION	2,550,336	2,438,430	2,099,186
	TECHNOLOGY CERTIFICATE	3,341	547	
	ED ADVISEMENT	114,347	95,340	94,554
	EDUCATION FIELD EXPERIENCES	843,336	843,171	722,357
	EDUCATION CERTIFICATION	7,994	5,312	1,700
	EARLY CHILDHOOD & FAM DEV PR		205,884	483,663
	SEC ED, FOUNDATIONS & ED TECH			0
	EDUCATION PROGRAM-WEST PLAIN	146,702	200,953	187,691
	EDUCATION - COMPUTER USAGE F	75,958	61,234	0
	EDUCATION-DEPARTMENTAL TRAVE		10,758	28,141
	EDUC-EQUIP MAINT & REPAIR	11,951	45,868	0
	EDUCATION - PER COURSE			199,375
	EDUCATION - START UP FUNDS	25,091	59,119	3,998
	EDUCATION - SUMMER SESSION	-11,866	13,597	432,753
	NCATE & DESE ACCREDITATION			0
	ACCESS WORKSHOP & TRAINING	37,342	4,898	4,898
	PROJECT ACCESS ACADEMIC CRED		9,750	9,750
	COE - BLINDNESS SKILLS WKSHO		4,015	4,015
	COE - PARENTS AS TEACHERS	12	2	2
	COLLEGE OF EDUCATION TOTAL	5,448,289	5,576,707	5,613,066
	4 COLLEGE OF HEALTH & HUMAN SERVICES:			
	BIOMEDICAL SCIENCES	1,195,026	1,250,371	1,197,421
	COMMUNICATION SCI & DISORDER	1,589,082	1,895,761	1,756,687
	CONSUMER & FAMILY STUDIES	1,277,528	1,140,611	
	GERONTOLOGY	158,453	176,327	139,083
	HEALTH, PHYS EDUC & RECREATI	1,940,834	1,908,015	1,858,685
	HOSPITALITY & RESTAURANT ADM	32,626	37,086	38,901
	PHYSICAL THERAPY	903,254	916,136	904,287
	PHYSICIAN ASSISTANT STUDIES	545,605	466,325	584,742
	NURSING	581,944	756,968	879,477
	PSYCHOLOGY	2,391,840	2,469,010	2,328,480
	RECREATION & LEISURE STUDIES	13,602	14,499	13,230
	SOCIAL WORK	1,167,979	1,205,769	1,124,132
	SPRTS MED/ATHL TRAIN CURRICU	327,400	252,674	294,508
	HLTH & HUM SVCS-COMPUTER USA	50,824	65,658	0
	HLTH & HUM SERV-DEPART TRAVEL			42,300
	HHS-EQUIPMENT MAINT & REPAIR	-419	119,868	0
	HLTH & HUM SVCS - PER COURSE			152,697
	HLTH & HUM SERV-START UP FUND			21,500
	HLTH & HUM SERV-SUMMER SESSI	4,436		287,900
	HOSP & REST FIELD TRIPS/SP P	1,021	1,724	1,724
	HOSP & REST-CARRIES RESTAURA	9,233	4,793	4,793
	HPER-FIELD TRIPS/SPEC PROJ	1,784		
	SAILING	1,983	1,900	1,900
	SWK - PRACTICUM INSURANCE	3,931	3,558	3,558
	COLLEGE OF HEALTH & HUMAN SERVICES TOTAL	12,197,963	12,687,052	11,636,007

FORM 1-A: EXPENDITURES ON INSTRUCTION BY INSTRUCTIONAL COST CENTER

		Institution:	Southwest Missouri State University		
		Name:	Dr. John Keiser		
		Title:	President		
		Phone #:	417-836-8500		
No.	INSTRUCTIONAL COST CENTER ¹ (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	Estimated Unrestricted Expenditures FY 2004	Projected Unrestricted Expenditures FY 2005	
5 COLLEGE OF HUMANITIES & PUBLIC AFFAIRS:					
	AFRICAN AMERICAN STUDIES	27,939	29,265	1,000	
	DEFENSE AND STRATEGIC STUDIE	342,521	301,508	310,122	
	ECONOMICS	951,024	894,727	940,866	
	GENDER STUDIES	154	24	1,000	
	HISTORY	1,668,118	1,714,430	1,576,956	
	MILITARY SCIENCE	77,162	72,331	62,418	
	PHILOSOPHY	608,835	614,590	615,909	
	POLITICAL SCIENCE	1,443,296	1,530,793	1,374,477	
	RELIGIOUS STUDIES	949,226	943,953	896,330	
	SOCIOLOGY & ANTHROPOLOGY	1,491,511	1,577,546	1,529,881	
	HUM & PUB AFF-COMPUTER USAGE	13,203	9,896		
	HUM & PUB AFF-DEPARTMENTAL TVL			34,206	
	HUM & PUB AFF-EQUIP MAIN & R	542	30,609	0	
	HUM & PUB AFF - PER COURSE		-7,177	126,740	
	HUM & PUB AFF - SUMMER SESSI	-706		121,784	
	HUM & PUB AFF - START UP FUN		2,453	4,250	
	MILITARY SCIENCE POSTAGE	2,200	1,428	1,428	
	COLLEGE OF HUMANITIES & PUBLIC AFFAIRS TOTAL	7,575,025	7,716,377	7,597,367	
6 COLLEGE OF NATURAL & APPLIED SCIENCES:					
	AGRICULTURE	1,384,961	1,379,165	1,290,371	
	BIOLOGY	1,909,843	1,954,596	1,766,211	
	CHEMISTRY	1,707,254	1,738,749	1,469,426	
	COMPUTER SCIENCE	855,314	873,565	797,941	
	CONSUMER & FAMILY STUDIES			975,044	
	EQUINE SCIENCE	12,798	35,581	25,719	
	GEOGRAPHY, GEOLOGY & PLANNIN	1,923,853	1,973,243	1,779,737	
	MATH DEVELOPMENT CENTER			0	
	MATHEMATICS	2,670,073	2,621,008	2,469,387	
	PHYSICS ASTRONOMY & MAT SCI	1,458,950	1,543,197	1,399,485	
	VOCATIONAL PROGRAM - CNAS	1,511	1,541	1,736	
	NATL & APP SCI-DEPARTMTL TRAV			68,500	
	NATL & APP SCI-EQP MAINT & R	10,578	94,140	56,000	
	NAT & APPL SCI - PER COURSE			57,813	
	NATL & APP SCI-START UP FUNDS			0	
	NATL & APP SCI-SUMMER SESSIO	-3,339	9,587	355,581	
	BIO - LEOPOLD PROJECT	1,895	3,932	3,932	
	GEO - SPRING FIELD TRIP	2,737	3,007	3,007	
	GLG - FIELD CAMP		9	9	
	MTH - LEARNING SOFTWARE		500	500	
	MTH - DUAL CREDIT PROGRAM	1,002	3,923	3,923	
	AGRI - HORSE & EQUITATION FE	3,406	2,206	2,206	
	COLLEGE OF NATURAL & APPLIED SCIENCES TOTAL	11,940,836	12,237,949	12,526,529	
7 LIBRARY SCIENCE:					
	LIBRARY SCIENCE	51,663	34,895		
	LIBRARY SCIENCE TOTAL	51,663	34,895	0	

FORM 1-A: EXPENDITURES ON INSTRUCTION BY INSTRUCTIONAL COST CENTER

Institution: Southwest Missouri State University Name: Dr. John Keiser Title: President Phone #: 417-836-8500				
No.	INSTRUCTIONAL COST CENTER ¹ (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	Estimated Unrestricted Expenditures FY 2004	Projected Unrestricted Expenditures FY 2005
8 PROFESSIONAL & CONTINUING EDUCATION:				
	FACULTY ROLES & REWARDS	162,418	184,828	195,391
	ACADEMIC EQUIPMENT	45,901	48,423	783,279
	ACADEMIC PER COURSE	8,090	10,676	36,951
	WRITING CENTER	59,436	62,965	40,099
	COMPUTER USAGE	314,983	350,859	1,620,009
	COMPUTER USAGE FEE - ITMS		60,881	0
	SERVICE LEARNING	197,474	152,368	202,940
	ACADEMIC RESERVE	17,454	-228,286	134,500
	SCUF - CLASSROOM TECHNOLOGIE		190,251	221,000
	LTU & SMSU BRANCH CAMPUS		86,092	91,226
	CE-ISI PARTNERSHIP		53,654	
	CE-ISI PARTNERS/TSF OTH UNIT		3,773	9,321
	CONT ED-EVENING COLL INSTR	991,202	1,313,074	1,266,404
	CONT ED - DLIT	181,900		
	CONT ED-MEDIA COURSES	81,100	185,603	66,526
	CE-MEDIA/TRSF TO OTHER UNITS		136,676	196,463
	CONT ED - ON CAMPUS COURSES	553,650	570,005	600,433
	CONT ED - INTERACTIVE VIDEO	205,772	187,845	116,644
	CONT ED-INTERNET BASED INSTR	121,241	192,222	132,507
	CONT ED -REGISTRATION SERVIC	104,338		
	CONT ED - RPDC PROGRAM	120,466		101,557
	CONT ED-CHINA OUTREACH PROG	137,830	-273,093	-273,093
	CE-IBI/TRSF TO OTHER UNITS		372,340	291,489
	CE - TRANSFERS TO OTHER UNITS			198,857
	DALIAN CAMPUS INSTRUCTION		88,632	
	PROFESSIONAL & CONTINUING EDUCATION TOTAL	3,303,257	3,749,787	6,032,504
9 OTHER INSTRUCTION RELATED EXPENDITURES:				
	CONTINUOUS ORIENTATION/STUDENT SUCCESS	188,971	122,662	143,811
	INTERNATIONAL STUDIES PROGRA	117,475	118,608	95,606
	PRECOLLEGE ACADEMY AWARD	193	28,140	29,743
	PRECOLLEGE ACADEMY	12,149	14,830	7,368
	OFF OF DEVL RDG & STUDY SKIL	163,058	174,337	167,416
	UNIV COLLEGE-SUMMER SESSION	936	941	0
	UNIV COLL-PER COURSE & GRANT	154,394	263,128	351,794
	FACULTY/STAFF DEV-INTL TRAVEL			25,000
	UC-FOREIGN STUDY	6,680	45,435	45,435
	BP-BLAISE/PASCAL (FRANCE)	761	14,208	14,208
	UC-MAGELLAN EXCHANGE	-9,410	27,240	27,240
	UC-MISSOURI LONDON PROGRAM	2,328		
	UC-ISIC (INTL STDT ID CARD)		7,079	7,079
	UC-MOCON	14,303	11,686	11,686
	UC - JAMAICA STUDY TOUR	5,400	36	36
	UC-INTERNATL STUDENT EXCHANG	9,508	73,805	73,805
	UC-NATIONAL STUDENT EXCHANGE	4,336	16,399	16,399
	UC - SPAIN TRIP	83,686	97,424	97,424
	UC - COSTA RICA TRIP	9,241		
	UC - QUEBEC LANGUAGE PROGRAM	9,670	23,203	23,203
	UC - CFS STUDY TOUR	27,841		
	UC-FRANCE CFS STUDY AWAY		21,927	21,927
	UC-DENMARK GRY STUDY AWAY		11,331	11,331
	UC-INDIA PRGM EXCHANGE		1,917	1,917
	GRADUATE ASST-FEE WAIVERS	-3,204	2,449,596	2,700,000
	LIB-LIBRARY TECH & NETWORKIN	16,168	69,869	
	COMPUTER SERV-LIB TECH & NET	1,082	19,063	

FORM 1-A: EXPENDITURES ON INSTRUCTION BY INSTRUCTIONAL COST CENTER

Institution: Southwest Missouri State University Name: Dr. John Keiser Title: President Phone #: 417-836-8500				
No.	INSTRUCTIONAL COST CENTER ¹ (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	Estimated Unrestricted Expenditures FY 2004	Projected Unrestricted Expenditures FY 2005
	COMP SVCS-CAMPUS USER SUPPOR	18,774	573	
	COMM SVCS-LIB TECH & NETWORK	116,313	68,875	
	LIBRARY TECH & COMP NETWORKI	120,019	98,274	541,888
	DISTANCE LEARNING	58,176	211,332	300,000
	WP INSTRUCT - ARTS & SCIENCE	922,094	947,928	957,986
	WEST PLAINS-INSTRUCTION/TECH	348,403	299,966	395,040
	W P ACADEMIC SUPPORT CTR/DEV	158,071	158,471	161,598
	WEST PLAIN ENHANCED TECHNOLOGY			0
	WP SUMMER SESSION-ARTS & SCI	83,670	87,925	91,911
	WEST PLAINS - SUMMER / TECH	31,247	37,747	39,272
	WP PER COURSE - ARTS & SCIEN	317,010	348,205	348,571
	WEST PLAINS-PER COURSE/TECH	151,528	139,371	137,631
	WEST PLAINS NURSING	290,550	304,637	343,868
	WEST PLAINS - CONT ED / TECH	22,537	30,334	36,333
	WP - ACAD EQUIP / ARTS & SCI	7,234	6,970	10,000
	WP - ACAD EQUIP / TECH	2,112	3,503	10,000
	WEST PLAINS - COMPUTER USAGE	40,707	85,515	137,843
	WP-LIBRARY TECHNOLOGY	18,307	37,341	37,341
	WP - GRIZZ NET	1,259	47,491	47,491
	WP - SUMMERFEST		-394	-394
	WP-MATERIAL USAGE	690	1,215	1,215
	WP-READING CLASS COURSE FEE		2,259	2,259
	WP-STUDENT ACTIVITIES FEES	3,756	3,386	3,386
	WP - STUDENT ACTIVITY TRIPS	3,469	47,425	47,425
	WP-NURSING LAB FEES	1,606	1,000	1,000
	WP - NURSING MALPRACTICE INS	854	909	909
	WP - HEALTH SERVICES FEE	37,592	38,205	38,205
	WP - PUBLIC AFFAIRS GRANT	51		
	WP-CRIMINAL BACKGROUND CHECK	922	690	690
	LTU & SMSU BRANCH CAMPUS	120,180		
	OTHER INSTRUCTION RELATED EXPENDITURES TOTAL	3,692,694	6,622,019	7,563,896
	SUBTOTAL ON-CAMPUS INSTRUCTION COSTS	68,993,206	73,857,986	75,782,116
	10 COMMUNITY EDUCATION:			
	MANAGEMENT DEVELOPMENT INST	919,475	679,183	679,183
	CONT EDUC-NON CREDIT PROGRAM	247,825		
	CONT ED-ENGLISH LANGUAGE INS	299,871	278,620	309,963
	CONT ED-COMPUTER INSTITUTE	201,070	231,803	245,547
	CONT ED-HEALTH & HUMAN SERVI	379,091	186,664	264,774
	CONT ED - SPECIAL PROJECTS	59,359	-13,848	
	CONT EDUC-SUMMER YOUTH PROGR	37,848	85,726	89,424
	WP - RCET	62	0	0
	COMMUNITY EDUCATION TOTAL	2,144,601	1,448,147	1,588,891
	11 OFF-CAMPUS EDUCATION FOR CREDIT:			
	CONT ED - OFF CAMPUS COURSES	226,986	217,614	199,078
	CONT ED-DUAL CREDIT PROG	150,997	256,637	214,925
	OFF-CAMPUS EDUCATION FOR CREDIT TOTAL	377,984	474,251	414,003
	TOTAL INSTRUCTION	71,515,790	75,780,384	77,785,009

¹ Please identify all instructional cost centers and indicate the amount of total expenditures for each. Exclude expenditures on Auxiliaries

FORM 2: REVENUES

Institution: Southwest Missouri State University

Name: Dr. John Keiser

Title: President

Phone #: 417-836-8500

EDUCATION AND GENERAL RESTRICTED AND UNRESTRICTED REVENUES (EXCLUDE EXPENDITURES ON AUXILIARIES)	Audited Unrestricted Revenue FY 2003	Audited Restricted Revenue FY 2003	Estimated Unrestricted Revenue FY 2004	Estimated Restricted Revenue FY 2004	Projected Unrestricted Revenue FY 2005	Projected Restricted Revenue FY 2005
Student Education Fees (Excluding Off-Campus Credit)	66,948,837	102,132	73,388,955	95,345	81,891,600	95,345
Student Education Fees (Off-Campus Credit)	670,906		775,473		804,052	
SUBTOTAL OF TUITION AND FEES	67,619,744	102,132	74,164,428	95,345	82,695,652	95,345
Federal Appropriations						
Federal Grants and Contracts	1,819,898	15,976,063	1,527,012	18,426,310	2,023,834	18,426,310
Federal Vocational Reimbursement						
SUBTOTAL OF FEDERAL SOURCES	1,819,898	15,976,063	1,527,012	18,426,310	2,023,834	18,426,310
State Grants and Contracts	104,923	2,793,169	95,075	2,746,261	41,016	2,746,261
State Vocational Reimbursement						
SUBTOTAL OF STATE GRANTS/REIMBURSEMENT	104,923	2,793,169	95,075	2,746,261	41,016	2,746,261
Local Tax Revenue						
Local Grants and Contracts						
Recovery of Indirect Costs						
Private Gifts, Grants and Contracts	2,624,208	6,753,442	2,365,688	6,735,071	1,721,337	6,735,071
Investment Income	574,859	0	242,623		324,751	
Endowment Income						
Sales & Services of Educational Activities	8,475,042		8,886,911		7,576,313	
Intercollegiate Athletic Income						
Other Sources	5,484,289	0	5,564,859	0	4,138,070	0
SUBTOTAL OF TOTAL LOCAL REVENUES/OTHER TRANSFERS FROM OTHER FUNDS	17,158,398	6,753,442	17,060,081	6,735,071	13,760,471	6,735,071
State Appropriations for RTEC Distributions						
State Appropriations (Education & General Operating)	75,228,005		75,441,324		77,887,092	
SUBTOTAL STATE APPROPRIATIONS	75,228,005	0	75,441,324	0	77,887,092	0
TOTAL EDUCATION & GENERAL REVENUE	\$161,930,967	\$25,624,806	\$168,287,920	\$28,002,987	\$176,408,065	\$28,002,987

FORM 3: PERSONAL SERVICE - TOTAL

Institution: Southwest Missouri State University

Name: Dr. John Keiser

Title: President

Phone #: 417-836-8500

PERSONAL SERVICE CATEGORIES (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	FTE	Estimated Unrestricted Expenditures FY 2004	FTE	Projected Unrestricted Expenditures FY 2005	FTE
Professors	15,771,133	280.78	15,940,799	282.78	20,140,237	296.33
Associate Professors	9,213,459	176.29	8,832,950	172.20	9,136,305	175.00
Assistant Professors	9,510,893	226.26	9,514,538	224.80	9,662,853	212.74
Instructors	1,321,846	31.10	1,377,847	34.00	1,456,422	34.00
Lecturers	3,532,381	61.00	3,614,025	51.67	2,970,848	95.18
Other Faculty	2,314,393	259.28	2,748,496	257.47	2,628,575	87.06
Executive/Administrative/Managerial	8,741,720	71.27	8,930,876	71.38	5,632,874	69.66
Other professional	12,442,578	405.30	12,750,292	426.20	14,772,593	383.45
Technical and paraprofessionals	2,412,359	84.10	2,463,009	83.10	2,930,245	85.75
Clerical and secretarial	7,602,176	352.22	7,709,159	355.25	9,074,066	405.86
Skilled Crafts	1,495,887	53.19	1,553,519	52.19	1,727,614	54.00
Service/Maintenance	3,207,530	126.56	2,861,257	123.56	3,106,009	124.50
Students	6,900,127	332.37	8,051,438	330.60	4,555,397	326.01
Summer Session	2,537,434	0.00	2,010,154	0.00	4,093,952	0.00
Staff Benefits	21,079,948	0.00	22,281,855	0.00	23,713,375	0.00
TOTAL PERSONAL SERVICES	108,083,866	2,459.72	110,640,213	2,465.20	115,601,366	2,349.54

FORM 3: PERSONAL SERVICE - INSTRUCTION

Institution: Southwest Missouri State University

Name: Dr. John Keiser

Title: President

Phone #: 417-836-8500

PERSONAL SERVICE CATEGORIES (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	FTE	Estimated Unrestricted Expenditures FY 2004	FTE	Projected Unrestricted Expenditures FY 2005	FTE
Professors	15,458,342	276.23	15,543,459	277.23	19,836,903	291.51
Associate Professors	8,808,254	168.09	8,423,975	165.00	8,623,256	164.00
Assistant Professors	8,198,892	193.46	8,075,532	192.00	8,448,985	183.74
Instructors	823,932	21.10	1,080,495	24.00	1,178,461	27.00
Lecturers	3,455,491	59.00	3,395,669	49.67	2,721,635	88.01
Other Faculty	2,203,658	172.68	2,670,765	163.88	2,628,575	87.06
Executive/Administrative/Managerial	3,763,314	4.00	3,781,835	4.00	263,582	3.74
Other professional	1,579,671	50.38	1,655,049	52.17	1,730,337	54.75
Technical and paraprofessionals	375,509	14.45	339,207	14.45	445,388	13.00
Clerical and secretarial	1,579,896	78.35	1,673,762	78.60	2,260,555	109.43
Skilled Crafts	0	0.00	0	0.00	0	0.00
Service/Maintenance	376,199	2.00	75,189	2.00	59,251	2.00
Students	2,897,472	93.30	3,614,529	83.20	1,983,851	143.92
Summer Session	1,950,992	0.00	1,585,622	0.00	3,180,205	0.00
Staff Benefits	11,686,927	0.00	12,313,753	0.00	12,976,251	0.00
TOTAL PERSONAL SERVICES	63,158,547	1,133.04	64,228,843	1,106.20	66,337,235	1,168.16

FORM 3: PERSONAL SERVICE - RESEARCH

Institution: Southwest Missouri State University

Name: Dr. John Keiser

Title: President

Phone #: 417-836-8500

PERSONAL SERVICE CATEGORIES (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	FTE	Estimated Unrestricted Expenditures FY 2004	FTE	Projected Unrestricted Expenditures FY 2005	FTE
Professors	112,318	2.25	117,345	2.25	84,290	1.25
Associate Professors	194,104	3.20	191,604	3.20	163,717	3.00
Assistant Professors	149,817	3.80	192,830	3.80	167,002	4.00
Instructors	41,942	0.00	42,702	0.00	45,079	1.00
Lecturers	2,500	0.00	4,796	0.00	0	0.00
Other Faculty	0	14.32	0	16.63	0	0.00
Executive/Administrative/Managerial	140,926	0.50	140,926	0.50	149,509	2.00
Other professional	457,998	13.09	260,855	12.95	402,154	11.86
Technical and paraprofessionals	0	2.64	0	1.64	63,502	2.00
Clerical and secretarial	236,661	5.41	260,726	5.44	178,412	8.12
Skilled Crafts	0	0.00	0	0.00	0	0.00
Service/Maintenance	102,001	5.00	119,124	5.00	126,363	6.00
Students	287,230	15.38	360,463	19.01	224,499	15.91
Summer Session	101,275	0.00	25,888	0.00	0	0.00
Staff Benefits	517,283	0.00	411,039	0.00	412,605	0.00
TOTAL PERSONAL SERVICES	2,344,055	65.59	2,128,298	70.42	2,017,134	55.14

FORM 3: PERSONAL SERVICE - PUBLIC SERVICE

Institution: Southwest Missouri State University

Name: Dr. John Keiser

Title: President

Phone #: 417-836-8500

PERSONAL SERVICE CATEGORIES (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	FTE	Estimated Unrestricted Expenditures FY 2004	FTE	Projected Unrestricted Expenditures FY 2005	FTE
Professors	49,015	0.30	38,790	0.00	10,956	0.16
Associate Professors	0	0.00	0	0.00	0	0.00
Assistant Professors	0	0.00	0	0.00	0	0.00
Instructors	0	0.00	200	0.00	0	0.00
Lecturers	-317	0.00	0	0.00	0	0.00
Other Faculty	5,549	6.17	17,547	8.77	0	0.00
Executive/Administrative/Managerial	147,861	3.00	260,753	4.00	263,814	5.00
Other professional	1,131,709	40.94	1,196,380	38.94	1,444,994	48.43
Technical and paraprofessionals	208,338	9.00	312,095	9.00	313,934	12.00
Clerical and secretarial	213,653	6.76	199,264	7.76	217,738	12.78
Skilled Crafts	0	0.00	0	0.00	0	0.00
Service/Maintenance	26,900	0.00	11,504	0.00	24,621	1.00
Students	268,736	21.71	203,885	21.92	104,720	8.71
Summer Session	47,964	0.00	41,057	0.00	10,475	0.00
Staff Benefits	823,893	0.00	761,146	0.00	704,317	0.00
TOTAL PERSONAL SERVICES	2,923,301	87.88	3,042,621	90.39	3,095,570	88.08

FORM 3: PERSONAL SERVICE - ACADEMIC SUPPORT

Institution: Southwest Missouri State University

Name: Dr. John Keiser

Title: President

Phone #: 417-836-8500

PERSONAL SERVICE CATEGORIES (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	FTE	Estimated Unrestricted Expenditures FY 2004	FTE	Projected Unrestricted Expenditures FY 2005	FTE
Professors	150,204	2.00	217,781	3.30	208,089	3.41
Associate Professors	211,101	5.00	205,231	4.00	349,332	8.00
Assistant Professors	1,162,184	29.00	1,246,176	29.00	1,046,865	25.00
Instructors	455,972	10.00	254,450	10.00	232,882	6.00
Lecturers	74,707	2.00	213,560	2.00	221,584	6.56
Other Faculty	12,321	31.17	60,184	19.57	0	0.00
Executive/Administrative/Managerial	2,399,694	28.89	2,370,999	28.00	2,451,307	26.95
Other professional	2,270,556	66.17	2,529,502	86.73	2,934,193	80.14
Technical and paraprofessionals	592,409	17.00	647,609	18.00	753,263	20.00
Clerical and secretarial	1,948,639	88.58	2,097,541	95.58	2,466,954	104.83
Skilled Crafts	45,984	1.00	45,984	1.00	47,646	1.00
Service/Maintenance	43,053	1.00	45,103	1.00	40,166	1.00
Students	1,472,947	70.84	1,670,948	70.97	863,145	65.27
Summer Session	154,726	0.00	125,990	0.00	421,355	0.00
Staff Benefits	2,694,359	0.00	3,015,389	0.00	3,229,940	0.00
TOTAL PERSONAL SERVICES	13,688,857	352.65	14,746,447	369.15	15,266,720	348.16

FORM 3: PERSONAL SERVICE - STUDENT SERVICES

Institution: Southwest Missouri State University

Name: Dr. John Keiser

Title: President

Phone #: 417-836-8500

PERSONAL SERVICE CATEGORIES (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	FTE	Estimated Unrestricted Expenditures FY 2004	FTE	Projected Unrestricted Expenditures FY 2005	FTE
Professors	0	0.00	35	0.00	0	0.00
Associate Professors	0	0.00	0	0.00	0	0.00
Assistant Professors	0	0.00	0	0.00	0	0.00
Instructors	0	0.00	0	0.00	0	0.00
Lecturers	0	0.00	0	0.00	27,630	0.61
Other Faculty	0	15.59	0	18.27	0	0.00
Executive/Administrative/Managerial	748,564	15.88	748,566	14.88	781,766	11.97
Other professional	2,288,785	119.70	2,376,242	119.39	2,853,231	69.67
Technical and paraprofessionals	290,180	11.75	291,254	11.75	304,830	10.75
Clerical and secretarial	1,601,875	80.00	1,466,966	78.75	1,645,479	73.46
Skilled Crafts	0	0.00	0	0.00	0	0.00
Service/Maintenance	32,730	2.00	23,421	2.00	22,562	0.00
Students	919,184	68.99	934,191	72.32	757,867	44.58
Summer Session	75,078	0.00	74,986	0.00	48,539	0.00
Staff Benefits	1,511,280	0.00	1,588,321	0.00	1,750,942	0.00
TOTAL PERSONAL SERVICES	7,467,676	313.91	7,503,983	317.36	8,192,844	211.04

FORM 3: PERSONAL SERVICE - INSTITUTIONAL SUPPORT

Institution: Southwest Missouri State University

Name: Dr. John Keiser

Title: President

Phone #: 417-836-8500

PERSONAL SERVICE CATEGORIES (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	FTE	Estimated Unrestricted Expenditures FY 2004	FTE	Projected Unrestricted Expenditures FY 2005	FTE
Professors	1,255	0.00	23,389	0.00	0	0.00
Associate Professors	0	0.00	12,140	0.00	0	0.00
Assistant Professors	0	0.00	0	0.00	0	0.00
Instructors	0	0.00	0	0.00	0	0.00
Lecturers	0	0.00	0	0.00	0	0.00
Other Faculty	92,864	19.35	0	30.35	0	0.00
Executive/Administrative/Managerial	1,423,927	18.00	1,548,911	19.00	1,642,431	19.00
Other professional	4,279,205	104.02	4,261,180	105.02	4,880,362	107.60
Technical and paraprofessionals	945,923	28.26	872,843	27.26	1,020,419	27.00
Clerical and secretarial	1,844,687	86.12	1,822,562	81.12	2,023,997	83.92
Skilled Crafts	242,327	8.19	248,913	8.19	289,452	10.00
Service/Maintenance	373,362	15.06	366,531	15.06	405,599	15.00
Students	978,294	51.12	1,128,742	47.02	533,643	40.60
Summer Session	203,455	0.00	152,743	0.00	84,500	0.00
Staff Benefits	2,563,314	0.00	2,787,055	0.00	3,022,211	0.00
TOTAL PERSONAL SERVICES	12,948,614	330.12	13,225,008	333.02	13,902,614	303.12

FORM 3: PERSONAL SERVICE - PHYSICAL PLANT

Institution: Southwest Missouri State University

Name: Dr. John Keiser

Title: President

Phone #: 417-836-8500

PERSONAL SERVICE CATEGORIES (EXCLUDE EXPEND. ON AUXILIARIES)	Audited Unrestricted Expenditures FY 2003	FTE	Estimated Unrestricted Expenditures FY 2004	FTE	Projected Unrestricted Expenditures FY 2005	FTE
Professors	0	0.00	0	0.00	0	0.00
Associate Professors	0	0.00	0	0.00	0	0.00
Assistant Professors	0	0.00	0	0.00	0	0.00
Instructors	0	0.00	0	0.00	0	0.00
Lecturers	0	0.00	0	0.00	0	0.00
Other Faculty	0	0.00	0	0.00	0	0.00
Executive/Administrative/Managerial	117,434	1.00	78,887	1.00	80,465	1.00
Other professional	434,655	11.00	471,083	11.00	527,323	11.00
Technical and paraprofessionals	0	1.00	0	1.00	28,908	1.00
Clerical and secretarial	176,766	7.00	188,336	8.00	280,931	13.32
Skilled Crafts	1,207,576	44.00	1,258,622	43.00	1,390,516	43.00
Service/Maintenance	2,253,285	101.50	2,220,383	98.50	2,427,446	99.50
Students	76,266	11.03	138,681	16.16	87,671	7.02
Summer Session	3,945	0.00	3,869	0.00	348,878	0.00
Staff Benefits	1,282,891	0.00	1,405,152	0.00	1,617,110	0.00
TOTAL PERSONAL SERVICES	5,552,818	176.53	5,765,015	178.66	6,789,248	175.84

**UNRESTRICTED EDUCATION AND GENERAL
CORE BUDGET REQUEST ANALYSIS
FORM 4**

Department: Higher Education
Level 2: Southwest Missouri State University System
Level 3: Springfield, West Plains and Mountain Grove Campuses

I. UNIVERSITY MISSION

Southwest Missouri State University is a multi-campus metropolitan university system with a statewide mission in public affairs whose purpose is to develop educated persons while focusing on five themes: professional education, health, business and economic development, creative arts, and science and the environment.

The university's identity is distinguished by its statewide mission in public affairs, a campus-wide commitment to foster competence and responsibility in the common vocation of citizenship.

Further, the academic experience is grounded in a focused general education curriculum which draws heavily from the liberal arts and sciences. This foundation provides the basis for successful mastery of focused disciplinary and professional studies, as well as enabling critical, independent intellectual judgment on the culture, values, and institutions of the larger society.

The university understands its task of developing educated persons to include adding to the store of human understanding through research, scholarship and creative endeavor, and drawing from that store of understanding to provide service to both the local and professional community that supports it. In all of its programs, both undergraduate and graduate, the university is committed to using the most effective and regularly evaluated methods of discovering and imparting knowledge and to the appropriate use of technology in support of these activities.

The university functions through a multi-campus system structured to complement one another and to address the needs of the metropolitan area they jointly serve.

II. DESCRIPTION

History

The University was founded in 1905 as the Fourth District Normal School and became Southwest Missouri State Teachers College in 1919. The University's primary role during the first 40 years of its history was the preparation of teachers for the public school systems in the southwest region of Missouri. By the mid-1940s, the University had expanded its instructional program beyond teacher education to include the liberal arts and sciences; and as a consequence, the Missouri legislature in 1945 authorized an official change in the institution's name to Southwest Missouri State College.

As additional programs were implemented at the undergraduate level and with the development of graduate education, the institution became educationally diverse. Recognition of this further growth and development again resulted in the official change in name to Southwest Missouri State University in 1972. Today, the institution is a multipurpose, three-campus university system providing instructional, research and service programs.

SMSU System

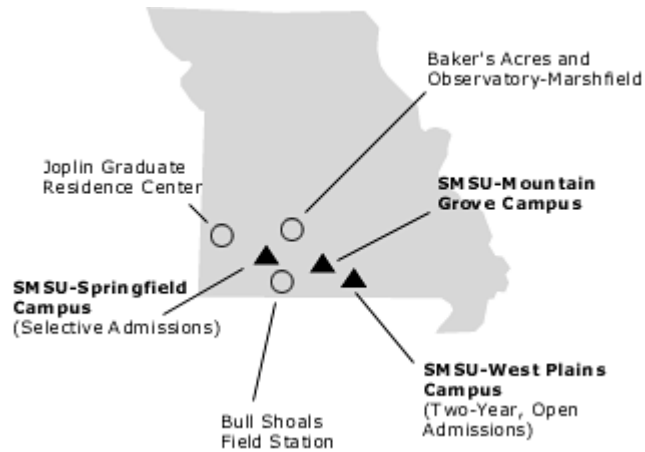
SMSU campuses are structured to address the special needs of the urban and rural populations they serve. SMSU-Springfield is a selective admissions, graduate-level teaching and research institution. SMSU-West Plains is an open admissions campus serving seven counties in south central Missouri. SMSU-Mountain Grove serves Missouri's fruit industry through operation of the State Fruit Experiment Station and the Mid-America Viticulture and Enology Center. The SMSU-Extended Campus provides any time, any place learning opportunities through telecourses, Internet-based instruction and through its interactive video network (BearNet) and subnetworks (GrizzNet and VineNet). In addition, the university operates several special campuses to meet the needs of Missourians and SMSU students. The university also operates the Bull Shoals Field Station near Forsyth, Baker's Acres and Observatory near Marshfield, the SMSU Graduate Center in Joplin, and a branch campus in Dalian, China.

Springfield Campus

The SMSU-Springfield Campus is oriented toward and identifies with its region, proudly and by deliberate design. University programs respond to regional needs while striving for national and international excellence. SMSU is an intellectual and creative resource for the Springfield metropolitan area, contributing to its economic development, social health, and cultural vitality through education, research, and professional outreach. The university is committed to collaborate and cooperate with the many communities and clienteles in the metropolitan region and to help bridge the socio-economic, cultural, and political diversity that exist among them. SMSU continues to shape and adapt its structures, policies, and practices to enhance its effectiveness as a key institution in the lives of citizens in the Springfield region.

The central campus of SMSU in Springfield is a comprehensive, graduate-level, selective admissions campus with a statewide mission in public affairs. The campus offers baccalaureate, master's, specialist in education degrees and a doctorate in audiology. SMSU also hosts a cooperative doctorate degree in educational leadership with the University of Missouri-Columbia. As of the fall 2003, the Springfield Campus offered programs through 45 academic departments organized in nine colleges. More than 150 academic programs and options are offered at the undergraduate level, leading to eight undergraduate degrees.

SMSU System Chart A



In 1995, the Coordinating Board for Higher Education designated Southwest Missouri State University as a graduate-level, selective admissions institution with a statewide mission in public affairs providing programmatic access to southwest Missouri. Mission enhancement funds were provided to SMSU enabling the institution to begin serving the state's need for a high quality undergraduate/graduate institution. Subsequent actions by the Coordinating Board for Higher Education have positioned SMSU as the public higher education provider of graduate programs in southwest Missouri. As a result, the Springfield Campus has become the major graduate education provider, offering 43 graduate programs and working with the University of Missouri System to provide other cooperative master's and doctoral level programs as required and appropriate. Graduate students make up more than 19 percent of the campus's total student population by headcount, and 11 percent by student FTE.

Even with these changes, undergraduate education remains a priority, and implementation of selective admissions standards has been and will continue to be made, with sensitivity to the needs of the 24-county service area.

The Springfield Campus also supports a number of programs and facilities in downtown Springfield as well as the Agriculture Research and Demonstration Center in southwest Springfield.

SMSU Downtown

In 1996, Southwest Missouri State University and Springfield entered into an agreement to direct future university expansion away from neighborhoods, such as Phelps Grove to the south of campus, and toward the downtown area located northwest of campus. That agreement, reflected in both the *SMSU Master Plan Visioning Guide* and the *Vision 20/20 Springfield-Greene County Comprehensive Plan*, has led the university to assess the desirability/feasibility of acquiring and/or leasing properties in the downtown area for future growth.

The SMSU-Springfield *Master Plan Visioning Guide* has been formally adopted by the Springfield Planning and Zoning Commission and the Springfield City Council to ensure orderly development in the downtown area.

The university operates from a mix of owned and leased space in downtown Springfield. The SMSU Foundation owns the 81,000-square-foot Alumni Center and adjacent parking garage, and SMSU owns the 62,500-square-foot Jim D. Morris Center for Continuing Education and two nearby surface parking lots. The university and the SMSU Foundation have invested heavily in infrastructure to support these facilities and to link them to the central campus. In addition, SMSU is leasing approximately 60,000 square feet to support numerous university programs, including the Institute for School Improvement and the department of art and design.

Generally, SMSU downtown activities and facilities will be located along the Jefferson Avenue corridor. The university will continue to make strategic investments in new and leased facilities based on demonstrated need and as directed by the following objectives:

- ❑ to provide metropolitan education opportunities for SMSU students, specifically with regard to metropolitan issues, service learning, and public affairs
- ❑ to provide affordable, high-quality space for academic and auxiliary programs
- ❑ to ensure that SMSU is able to expand as required while, at the same time, fulfilling its obligations as outlined in the Phelps Grove agreement with the City of Springfield
- ❑ to serve as a stimulus for the revitalization of downtown Springfield
- ❑ to fulfill the university's metropolitan mission of contributing to the economic development, social health, and cultural vitality of the region

These objectives are based in large part on a workable, affordable, long-term partnership with the City of Springfield, the Springfield School District, Ozarks Technical Community College, and the many public and private entities that have an impact on the development of downtown Springfield.

In accord with the five objectives, the university will continue to assess the feasibility/desirability of locating other university programs in downtown Springfield, as well as the possibility of expanding programs already located downtown. SMSU is working with the City of Springfield to renovate and revitalize the former Missouri Farmers Association building with federal funds to provide research facilities in Springfield's Jordan Valley Park area. Further, the university shares the community's vision of downtown Springfield as an arts, entertainment and education center, and SMSU intends to be an active corporate partner in developing and revitalizing Springfield's center city area.

William H. Darr Agriculture Center

SMSU's School of Agricultural Sciences supports the university's statewide mission in public affairs, as well as three of the university's five themes: business and economic development, professional education, and science and the environment. The SMSU William H. Darr Agricultural Center, located on a 125-acre site in southwest Springfield, is a unique and valuable asset that supports the department of agriculture's many and diverse programs.

Agriculture is a key economic component of the SMSU 24-county service region. The food, fiber and renewable resources traditional agriculture provides are basics required for life. Springfield is home to significant agricultural businesses and government agencies that provide trade and service centers for producers, manufacturers, and consumers. These businesses and government agencies are valuable educational assets that allow SMSU students to participate in off-campus education activities such as field trips and internships. Together, the metropolitan location and the Darr Agricultural Center provide students with access to numerous off-campus learning experiences while encouraging participation of business, industry, government and the general public in the educational process.

The Darr Agricultural Center serves as a laboratory and field experience classroom for the study of livestock management, equine studies, horticulture, agronomy, animal science and wildlife conservation and management. An additional benefit of the center is that it provides agricultural/green space within the rapidly expanding Springfield metropolitan area. Coupled with nearby city and county parks, the center provides a valuable green space amenity.

Partners in the facility include Southwest Missouri State University, the Greene County University of Missouri Outreach and Extension, and various agencies of the United States Department of Agriculture.

SMSU-West Plains Campus

The West Plains Campus is a two-year open admissions campus with a mission to provide quality educational opportunities to south central Missouri.

Specifically, SMSU-West Plains is structured to meet the needs of a seven-county rural area of south central Missouri within the larger Springfield metropolitan region. SMSU-West Plains is mandated by state statute to offer one-year certificates, two-year associate degree programs, and credit and non-credit courses. SMSU-West Plains is a host site for bachelor's and graduate degree programs provided by the Springfield Campus through both on-site offerings and substantial use of distance learning technologies.

The West Plains Campus has separate accreditation through the Higher Learning Commission and is a member of the North Central Association and currently offers three associate degrees - Associate of Arts in General Studies, the Associate of Science in Nursing, and the Associate of Applied Science - with 29 emphases/areas of specialization. The campus plays an integral role in the successful implementation of the overall System mission, serves as one major feeder for the Springfield Campus, and provides a site for the Springfield Campus to offer upper level and

graduate programs.

Consistent with its mandated mission, SMSU-West Plains provides educational opportunities via the GrizzNet, a subnetwork of the BearNet interactive video network; a mobile computer laboratory; university/community programs; and certificate programs, customized training programs, and non-credit outreach programs based on community needs.

SMSU-Mountain Grove Campus

The major activities on the 190-acre SMSU-Mountain Grove Campus are the Missouri State Fruit Experiment Station, the Department of Fruit Science, and the Mid-America Viticulture and Enology Center.

The Fruit Experiment Station was established in 1899 by an act of the Missouri Legislature. The legislature mandated that the station have a statewide mission to: "...experiment with the different kinds of fruits, to wit: Apples, peaches, berries of all kinds, grapes and small fruits of all kinds, and to ascertain the varieties that are the best adapted to this state..." The Missouri State Fruit Experiment Station promotes growth of the Missouri fruit crop industry through a long-term program of basic and applied research and an industry advisory program. Research, both basic and applied, is focused on pomology, enology, viticulture, plant pathology, entomology, molecular genetics and plant physiology.

The Mid-America Viticulture and Enology Center is dedicated to improving product quality and profitability of the grape and wine industry through research, advisement, education and service. Goals of the Center include the development of an interstate research consortium and the coordination of cooperative advisory and educational programs to better serve the industry throughout the Midwest.

In addition to its research mission, SMSU-Mountain Grove supports a major fruit industry advisory program, including fruit crops, grapes and wine, and consumer education. The advisory program is accomplished through traditional on-site advisory classes and workshops coupled with interactive video and Internet based training. Interactive video training and education services are provided through VineNet, a subnetwork of the SMSU-Extended Campus's interactive video network BearNet. Additional training is provided through Internet-based online workshops.

In cooperation with the departments of agriculture, biology and chemistry, the department of fruit science at the SMSU-Mountain Grove Campus offers classes and research as part of a cooperative master's degree in plant science, as well as a variety of undergraduate internships and a limited number of undergraduate classes. In addition, SMSU-Mountain Grove serves as an extended campus for SMSU-West Plains to offer courses leading to the Associate of Arts in General Studies degree to residents of the Mountain Grove area. The Paul Evans Library of Fruit Science supports the State Fruit Experiment Station, as well as the plant science master's degree students and SMSU-West Plains students. Other educational opportunities available at the campus include a variety of undergraduate and graduate classes offered by SMSU-Springfield through BearNet.

SMSU-Extended Campus

The SMSU-Extended Campus is the term used to describe SMSU's commitment to provide any time, any place learning opportunities. The Extended Campus provides a logical extension of the university's existing academic programs through distance learning technologies. The academic programs offered using distance learning have undergone the same academic review and scrutiny as academic programs offered on the traditional campuses.

The mission of the Extended Campus is to deliver high-quality, affordable educational services to learners any time, any place. An array of distance learning technologies and delivery systems are available for use, including audio-conferencing, radio, television (interactive video, telecourses, microwave), satellite transmission, audiocassette and videocassette programs, and a variety of computer-based systems, including synchronous and computer conferencing.

The distance learning strategy of the Extended Campus centers about three major delivery systems: interactive video (BearNet and its subnets, GrizzNet and VineNet), Internet-based instruction (SMSU Online), and telecourses.

BearNet is an interactive video network. The primary audience for BearNet is the traditional 24-county service area of SMSU. However, BearNet is a robust and flexible network as demonstrated by its ability to support specialized subnetworks (such as GrizzNet) and to link with classroom sites from other states, as well as internationally.

The second major component of the Extended Campus is SMSU Online, which allows students to earn academic credit by taking courses entirely on the Internet. A major feature of Internet-based instruction is that it can be asynchronous, meaning that students can access their courses anytime and anyplace via the Internet. This student-centered approach enables students to study and participate in discussions, whenever and wherever they choose. In addition, SMSU is offering a "virtual high school" program, eHigh School, via SMSU Online. The high school program focuses on science, math, and foreign languages.

The third major delivery system, telecourses, provides learners with the opportunity to take classes within their own home according to their own schedule (for example, by tape delay using VCRs).

The SMSU-Extended Campus provides the same level of support services that faculty and students receive at the other System campuses. The Extended Campus has the administrative infrastructure (guidelines and policies for instruction), technology infrastructure (Internet access, computing/networking standards, help-desk services), faculty support (including access to and training in a variety of instructional media, library and other required resources), and student support services (advising, placement testing, library support, technical support, tutorial assistance in writing) necessary to meet the needs of distance learning students.

BearNet

SMSU has migrated BearNet and its subnets to an alternate delivery method. The associated ITV rooms will continue to be used on all three SMSU campuses for a variety of purposes. The need for “face-to-face” meetings involving small groups on one or both ends of the transmission will be an ongoing need. The quality of Internet-based delivery will continue to improve. Expanded bandwidth of the Internet and on-campus networks will allow significant growth to occur via streaming media to the “desktop.” These systems allow connections to other “desktop” units or ITV rooms at SMSU and beyond.

Centralized scheduling of facilities will be key to efficient operations, with sharing of ITV rooms allowing these resources to be maximized.

Bull Shoals Field Station

The primary purpose of the Bull Shoals Field Station is to address SMSU’s theme in science and the environment by providing a location for faculty, students, and visiting scientists to conduct research and educational programs that promote understanding of southwest Missouri ecosystems. The Station, which began operations in spring 1999, exists through a cooperative agreement between SMSU and the Missouri Department of Conservation and the U.S. Army Corps of Engineers. The Corps owns the five acres of land SMSU occupies and the Department of Conservation has provided the university access to 5,600 acres of land at the Drury-Mince Wildlife Area.

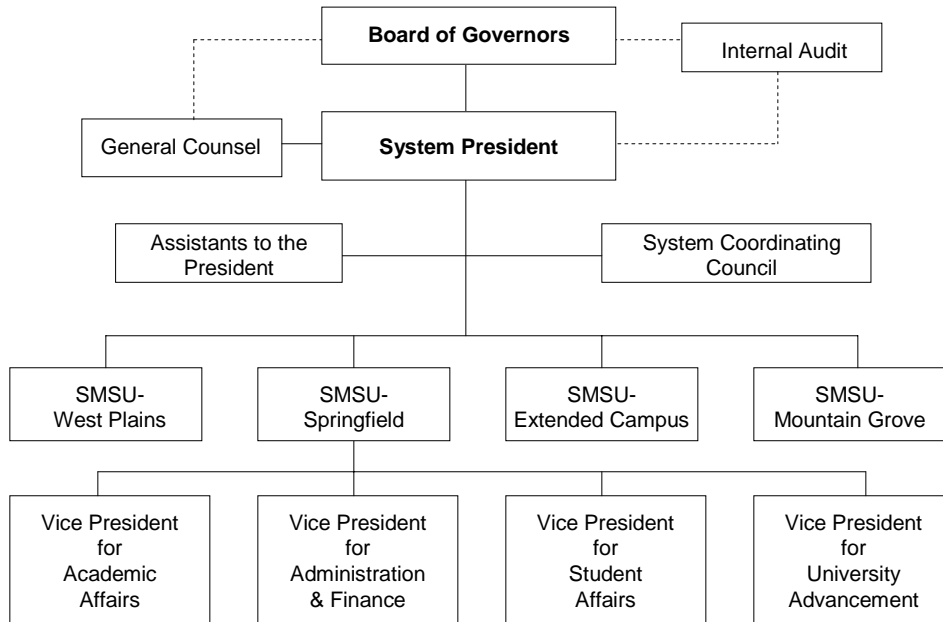
The Bull Shoals Field Station affords excellent opportunities for student and faculty research, field courses, and public service. Research at the Field Station will provide answers to questions about organisms in their native habitats and solutions to problems resulting from the rapidly changing environment of the Ozarks region.

System Operation

System administration and coordination is the responsibility of the SMSU System Coordinating Council which reports to the Board of Governors through the System president. The Council, composed of representatives from all campuses, is responsible for developing administrative and support systems necessary to ensure that the campuses operate cooperatively, efficiently, economically and without duplication.

The SMSU System Coordinating Council provides effective administration of the system while requiring minimal administrative overhead. No positions have been or will be added for System purposes. And the responsibility for academic programs remains with the faculty and accepted review and approval procedures.

**Southwest Missouri State University System
Chart B**



FORM 4: SUPPLEMENTAL DATA

Institution: Southwest Missouri State University-System Name: Dr. John Keiser Title: President Phone #: 417-836-8500

I. MISSION STATEMENT

See pages 18-26

II. DESCRIPTION

See pages 18-26

III. Performance & Activity Measures

Total On-Campus FTE Enrollment	FY 2004	FY 2005	FY 2006 PROJ.
a. Percentage Out-of-State Enrollment	9.40%	9.40%	9.87%
Numerical Out-of-State Enrollment	1483	1491	1491
b. Percentage Out-of-District Enrollment (Two-years only)	n/a	n/a	n/a
Numerical Out-of-District Enrollment (Two-years only)	n/a	n/a	n/a
NUMERICAL TOTAL	1483	1491	1491

Total Off-campus FTE Enrollment	FY 2004	FY 2005	FY 2006 PROJ.
Numerical Enrollment at Off-campus Sites	880	898	898

Number of Degrees/Certificates	FY 2004	FY 2005	FY 2006 PROJ.
One-year Certificates	5.025	5.050	5.050
Two-year Certificates	5.025	5.050	5.050
Associate	269	271	271
Bachelor	2,580	2,593	2,593
Graduate	754	758	758
TOTAL	3,613	3,631	3,632

Total Credit Hour Production	FY 2004	FY 2005	FY 2006 PROJ.
	479,383	481,780	481,780

Institutional Scholarships/Fellowships:	FY 2004	FY 2005	FY 2006 PROJ.
a. Number of Merit-based Scholarships awarded	3,671	3,690	3,690
Dollar amount awarded	11,939,123	12,598,760	13,228,698
b. Number of Need-based Scholarships awarded	9,513	9,513	9,513
Dollar amount awarded	18,832,431	18,832,431	19,774,053
c. Number of Athletic Scholarships awarded	360	360	360
Dollar amount awarded	3,541,297	3,718,362	3,904,280
Total Number of Scholarships Awarded	13,544	13,563	13,563
Total Dollar Amount of Scholarships Awarded	34,312,851	35,149,553	36,907,031

FORM 4: SUPPLEMENTAL DATA

Institution: Southwest Missouri State University-System Name: Dr. John Keiser Title: President Phone #: 417-836-8500

IV. GROSS SQUARE FOOTAGE (Physical Plant)

Indicate the total nonauxiliary gross square footage to be maintained by your institution during FY 2004.

Square feet

List all new construction or razing of buildings that is to be completed in FY 2005 that will change the gross square footage data provided above. Indicate whether the change is an increase or decrease in square footage, the type of space modifications, the resulting change in nonauxiliary gross square feet, and the number of months the square footage will be in effect during FY 2005. If no changes occur, indicate "No change."

	Gross Sq ft Increase or Decrease	Number of Months in Effect in FY 2005	Annualized Gross sq. ft. Increase or Decrease
1 Added Darr Ag Center Multipurpose Barn	15720	12	15720
2 Removal of WP Stores & Maint. Bldg	-1029	11	-943
3 Removal of WPMaint & Cust. Storage Bldg	-2864	11	-2625
4			
TOTAL	11827		12152

V. SALARY INCREASE COMPARISONS

List the approximate percentage salary increases provided or anticipated for staff as indicated below.

Occupational Category	FY 2004 over FY 2003 (%)	FY 2005 over FY 2004 (%)
Professors	0.0%	2.0%
Associate Professors	0.0%	2.0%
Assistant Professors	0.0%	2.0%
Instructors	0.0%	2.0%
Lecturers	0.0%	2.0%
Other Faculty	0.0%	2.0%
Executive/Administrative/Managerial	0.0%	2.0%
Other Professional	0.0%	2.0%
Technical and paraprofessionals	0.0%	2.0%
Clerical and secretarial	0.0%	2.0%
Skilled Crafts	0.0%	2.0%
Service/Maintenance	0.0%	2.0%
Students and all others	0.0%	2.0%

VI. DISTRICT PROPERTY TAX INFORMATION (Community Colleges Only)

	FY 2003	FY 2004	FY 2005
1 Total assessed valuation	n/a	n/a	n/a
2 Operating levee per \$100	n/a	n/a	n/a
3 Other levies/ \$100 (specify)	n/a	n/a	n/a
4	n/a	n/a	n/a
TOTAL	0	0	0

FORM 4: SUPPLEMENTAL DATA

Institution: Southwest Missouri State University-West Plains Campus Name: Dr. John Keiser Title: President Phone #: 417-836-8500

I. MISSION STATEMENT

See pages 18-26

II. DESCRIPTION

See pages 18-26

III. Performance & Activity Measures

Total On-Campus FTE Enrollment	FY 2004	FY 2005	FY 2006 PROJ.
a. Percentage Out-of-State Enrollment	5.10%	5.10%	5.10%
Numerical Out-of-State Enrollment	59	62	70
b. Percentage Out-of-District Enrollment (Two-years only)	n/a	n/a	n/a
Numerical Out-of-District Enrollment (Two-years only)	n/a	n/a	n/a
NUMERICAL TOTAL	59	62	70

Total Off-campus FTE Enrollment	FY 2004	FY 2005	FY 2006 PROJ.
Numerical Enrollment at Off-campus Sites	516	518	518

Number of Degrees/Certificates	FY 2004	FY 2005	FY 2006 PROJ.
One-year Certificates	n/a	n/a	n/a
Two-year Certificates	n/a	n/a	n/a
Associate	269	271	270
Bachelor	n/a	n/a	n/a
Graduate	n/a	n/a	n/a
TOTAL	269	271	270

Total Credit Hour Production	FY 2004	FY 2005	FY 2006 PROJ.
	33,499	33,666	34,000

Institutional Scholarships/Fellowships:	FY 2004	FY 2005	FY 2006 PROJ.
a. Number of Merit-based Scholarships awarded	252	254	256
Dollar amount awarded	243,287	255,451	267,615
b. Number of Need-based Scholarships awarded	933	933	905
Dollar amount awarded	2,654,110	2,654,110	2,361,388
c. Number of Athletic Scholarships awarded	30	30	28
Dollar amount awarded	241,730	253,817	265,101
Total Number of Scholarships Awarded	1,215	1,217	1,189
Total Dollar Amount of Scholarships Awarded	3,139,127	3,163,378	2,894,104

FORM 4: SUPPLEMENTAL DATA

Institution: Southwest Missouri State University-West Plains Campus Name: Dr. John Keiser Title: President Phone #: 417-836-8500

IV. GROSS SQUARE FOOTAGE (Physical Plant)

Indicate the total nonauxiliary gross square footage to be maintained by your institution during FY 2004.

Square feet 170,352

List all new construction or razing of buildings that is to be completed in FY 2005 that will change the gross square footage data provided above. Indicate whether the change is an increase or decrease in square footage, the type of space modifications, the resulting change in nonauxiliary gross square feet, and the number of months the square footage will be in effect during FY 2005. If no changes occur, indicate "No change."

	Gross Sq ft Increase or Decrease	Number of Months in Effect in FY 2005	Annualized Gross sq. ft. Increase or Decrease
1 Removal of WP Stores & Maint. Bldg	-1029	11	-943
2 Removal of WPMaint & Cust. Storage Bldg	-2864	11	-2625
3			
4			
TOTAL	-3893		-3568

V. SALARY INCREASE COMPARISONS

List the approximate percentage salary increases provided or anticipated for staff as indicated below.

Occupational Category	FY 2004 over FY 2003 (%)	FY 2005 over FY 2004 (%)
Professors	0.0%	2.0%
Associate Professors	0.0%	2.0%
Assistant Professors	0.0%	2.0%
Instructors	0.0%	2.0%
Lecturers	0.0%	2.0%
Other Faculty	0.0%	2.0%
Executive/Administrative/Managerial	0.0%	2.0%
Other Professional	0.0%	2.0%
Technical and paraprofessionals	0.0%	2.0%
Clerical and secretarial	0.0%	2.0%
Skilled Crafts	0.0%	2.0%
Service/Maintenance	0.0%	2.0%
Students and all others	0.0%	2.0%

VI. DISTRICT PROPERTY TAX INFORMATION (Community Colleges Only)

	FY 2003	FY 2004	FY 2005
1 Total assessed valuation	n/a	n/a	n/a
2 Operating levee per \$100	n/a	n/a	n/a
3 Other levies/ \$100 (specify)	n/a	n/a	n/a
4	n/a	n/a	n/a
TOTAL	0	0	0

UNRESTRICTED EDUCATION AND GENERAL NEW DECISION ITEM AND REQUEST FORM 5

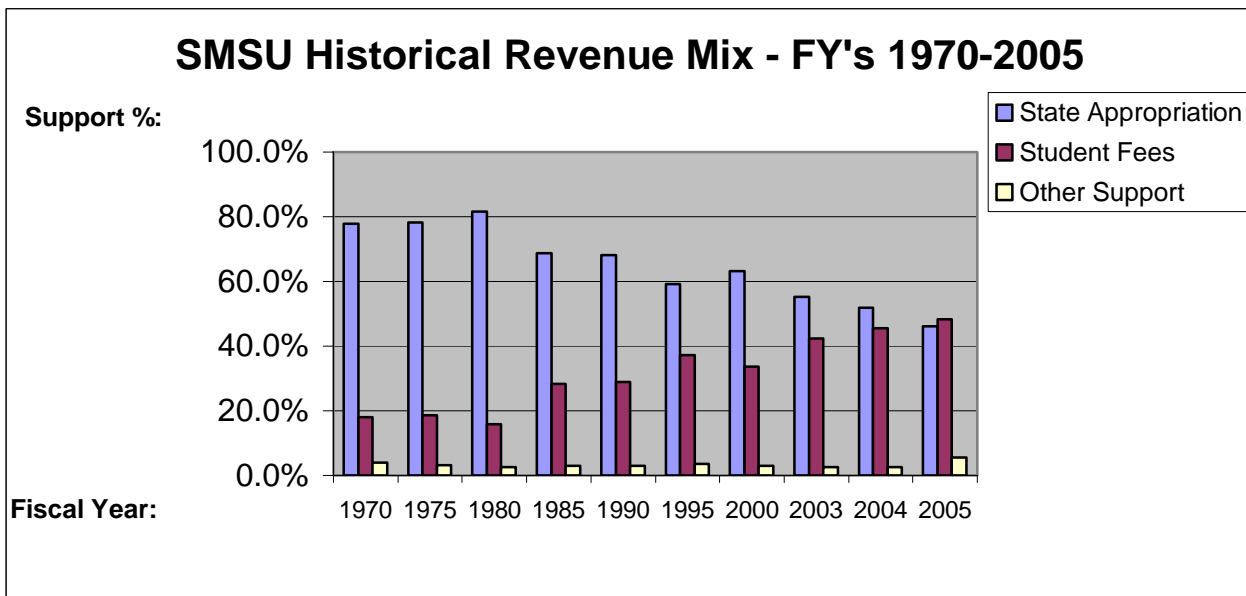
Department: Higher Education
 Level 2: Southwest Missouri State University
 Level 3: Springfield, West Plains, and Mountain Grove Campuses,
 Decision Item Name: **Equitable Per Student Funding**
 Decision Item Rank: 01

I. Purpose and Criteria

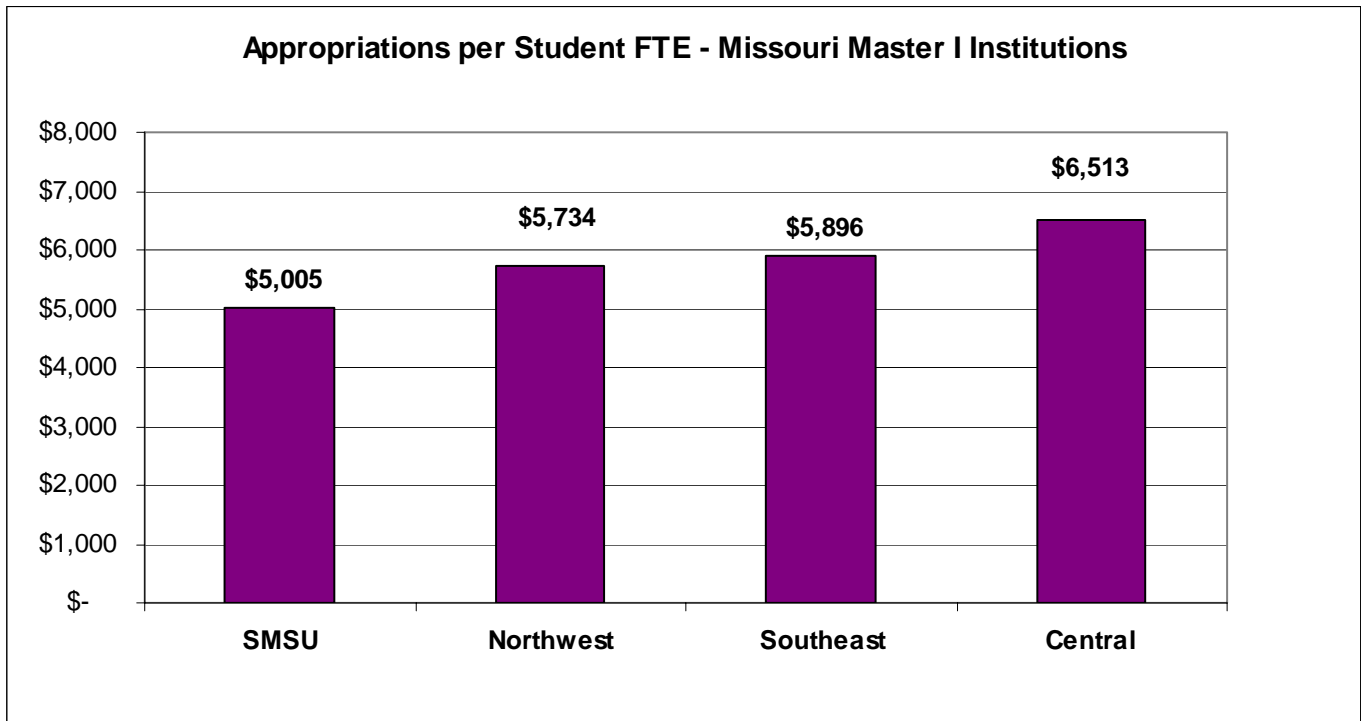
We request continued movement toward equal distribution of state support for higher education in the form of equitable per student (FTE) funding among comparable four-year higher education institutions.

State support for Southwest Missouri State University’s students’ education has consistently declined over the last three decades. In 1970, appropriations funded 78% of the cost of our students’ education; in 2005 that support has dropped to only 46%.

When costs such as health care and technology continue to rise while state funding drops, our students are forced to accept a significant portion of the growing burden. In budgeting for our Fiscal Year 2005, we worked through a budget philosophy that identified the unavoidable increases in our costs such as retirement contributions and healthcare fringe benefits, determined programmatic needs and funded a 2% across-the-board salary increase. The late passage of the state’s budget required an increase in student fees to address the needs and concerns of our stakeholders (students, faculty, staff, citizens, bondholders, vendors and so forth). As fees continue to rise to make up for losses in state support, some students will lose access to their education. The following graph illustrates the continued decline in State support and growing burden to our students.



SMSU’s students are not only picking up more of the cost of their education compared to their predecessors, they are also picking up more of that cost than their fellow Missouri students, as demonstrated in the following chart.



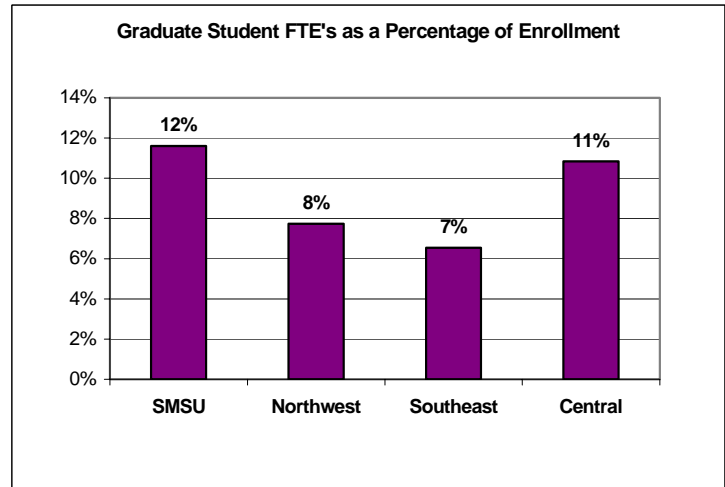
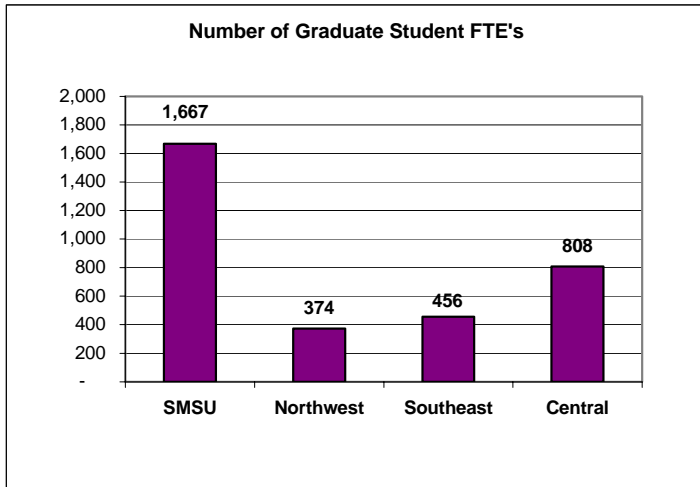
How did SMSU arrive at a funding level so much less than our Missouri peers? The *Report of the House Sub-Committee on Appropriations-Higher Education Equity Funding* of February, 2002 (Frazer Report) attributes the problem as follows: “Changes made in the early 1980’s to the formula used to distribute state funds to Missouri’s four-year colleges and universities have created funding inequities that deny students, current and potential, equal affordable access to quality higher education.” In short, SMSU’S record enrollment and the disconnection of funding to student population have come together to penalize our students.

SMSU set a new enrollment record in fall 2003 with a total of 20,645 students, up 1 percent (207 students) over fall 2002 total of 20,438. This was the seventh consecutive year the SMSU System has experienced growth in enrollment.

While our student population continues to grow, SMS continues to strive towards the performance measures and statewide mission approved by our governing Board and our State. We have moved toward selective admissions, resulting in the average ACT score for entering freshman increasing from 21.7 in fall 1995 to 23.1 in fall 2003. We have increased access via a multi-campus system whereby four-year completion programs are now offered at SMS West Plains, as well as through the use of distance learning technologies.

Our graduate program has added 19 new master’s degree programs, one stand-alone and one cooperative doctorate since 1995. FTE Graduate enrollment has increased from 529 in fall 1989 to 1,667 in fall 2003; this is a 215% increase in students whose programs are typically more expensive than undergraduate programs. Below is a comparison of SMSU’s graduate enrollment to this same set of Missouri institutions.

The two comparisons, appropriations per student FTE and graduate student percentages by institution, illustrate not only the inequity in funding but also SMSU's greater than average number of students enrolled in higher cost graduate programs.



II. Description

To fully describe the problem, we must evaluate the appropriation per student FTE at Missouri's comparable four-year higher education institutions, and compare SMSU to the average. The analysis is as follows:

Statistics:

Master's I:	Fall 2003 Undergrad Enrollment	Fall 2003 Grad Enrollment	Fall 2003 Grad Percent	Fall 2003 Total Enrollment	FY2005 Appropriation	Appropriation per FTE
SMSU	14,377	1,667	12%	16,044	80,295,971	\$ 5,005
Northwest	4,835	374	8%	5,209	29,866,436	\$ 5,734
Southeast	6,978	456	7%	7,434	43,832,008	\$ 5,896
Central	7,456	808	11%	8,264	53,827,478	\$ 6,513
Totals/Average	33,646	2,497	7%	36,951	207,821,893	\$ 5,624

Calculation:

Average appropriation per student FTE	\$ 5,624
Southwest Missouri State University appropriation per student FTE	<u>5,005</u>
Difference (shortage appropriation per student FTE)	619
Southwest Missouri State University Fall 2003 Enrollment	16,044
Total appropriation increase necessary to bring SMSU to average *	<u><u>\$ 9,931,236</u></u>

*Student FTE multiplied by shortage appropriation per student FTE

III. Cost Explanation

The previous information illustrates the existing funding inequity. In the cost explanation, we will explain use of the equity payments.

In SMSU’s *Countdown to the Centennial, A Long-Range Vision and Six-Year Plan*, we present a table (page 77) labeled Chart P. That table, reproduced below, delineates funding requirements for the institution as Institutional Performance by Building the Infrastructure.

<i>Institutional Performance by Building the Infrastructure (Chart P)</i>		
Implementing the Statewide Public Affairs Mission		\$ 550,000
Academic Development Center		500,000
Instructional and Research Equipment		3,300,000
Strengthening Graduate Education Infrastructure		2,850,000
Operating Budgets		2,900,000
Distance Learning		600,000
Business Process Redesign		500,000
Instructional Technology		800,000
SMSU - West Plains		500,000
Total		<u>\$ 12,500,000</u>
Less equity payments already received:		
Fiscal Year 2002 appropriation	\$ 1,944,835	
Fiscal Year 2004 appropriation	<u>1,944,835</u>	
		<u>\$ 3,889,670</u>
<u>Estimated equity needs still unfunded</u>		<u>\$ 8,610,330</u>

To date, we have received two equity payments, which are listed in the chart. The remaining unmet need is comparable with our calculation of equity funding shortage we outlined in section *II. Description*.

Our request, as it was last year, **\$3,310,412** (our calculated equity funding shortfall divided over three years.) We plan to request two additional payments of this same amount in our next two appropriations requests.

IV. Evaluation

We will continue to compare our per student FTE funding to comparable Missouri institutions and modify our future requests if necessary. Barring future cuts to appropriations, these requests will fund the numerous projects and needs encompassed in the chart above. Bringing funding to an equal level for the four comparable Master’s I institutions in Missouri will also serve to distribute citizens’ tax dollars to all Missouri students at these institutions more equitably.

UNRESTRICTED EDUCATION AND GENERAL NEW DECISION ITEM AND REQUEST FORM 5

Department: Higher Education
 Level 2: Southwest Missouri State University
 Level 3: Springfield, West Plains, and Mountain Grove Campuses,
 Decision Item Name: **Restoration of Excess Cuts to Higher Education - Fiscal Year 2003 & Fiscal Year 2004 Appropriations**
 Decision Item Rank: 02

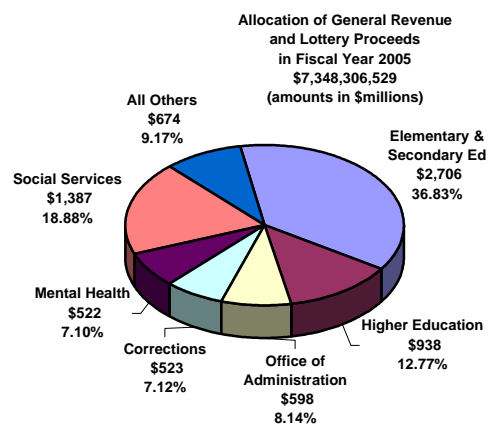
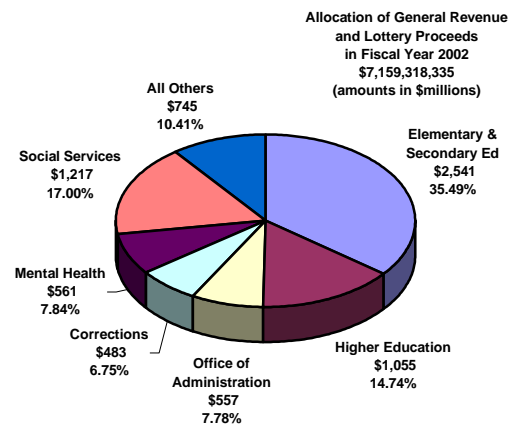
I. Purpose and Criteria

Anticipating a continued recovering economy, in Fiscal Year 2005, the Missouri General Assembly appropriated \$403 million more than was appropriated in Fiscal Year 2004. This amount exceeds the \$214 million of reductions in Missouri’s state budget in Fiscal Years 2003 and 2004. In fact, Missouri’s 2005 General Revenue and Lottery Proceeds exceed the 2002 total. **Unfortunately, the state’s Higher Education institutions only received 7.7% (\$23 million) of the restored funds, even though the two-year and four-year institutions absorbed 68.2% (\$140 million) of the reductions.**

When Missouri’s economy experienced declining revenues needed to fund various programs, the Missouri General Assembly took a disproportionate share of funding from public higher education to balance the Fiscal Year 2003 and Fiscal Year 2004 budgets. We understood the need to reduce spending as revenues decline. However, higher education is a recognized investment in our citizens and their well-being, and this investment must be restored.

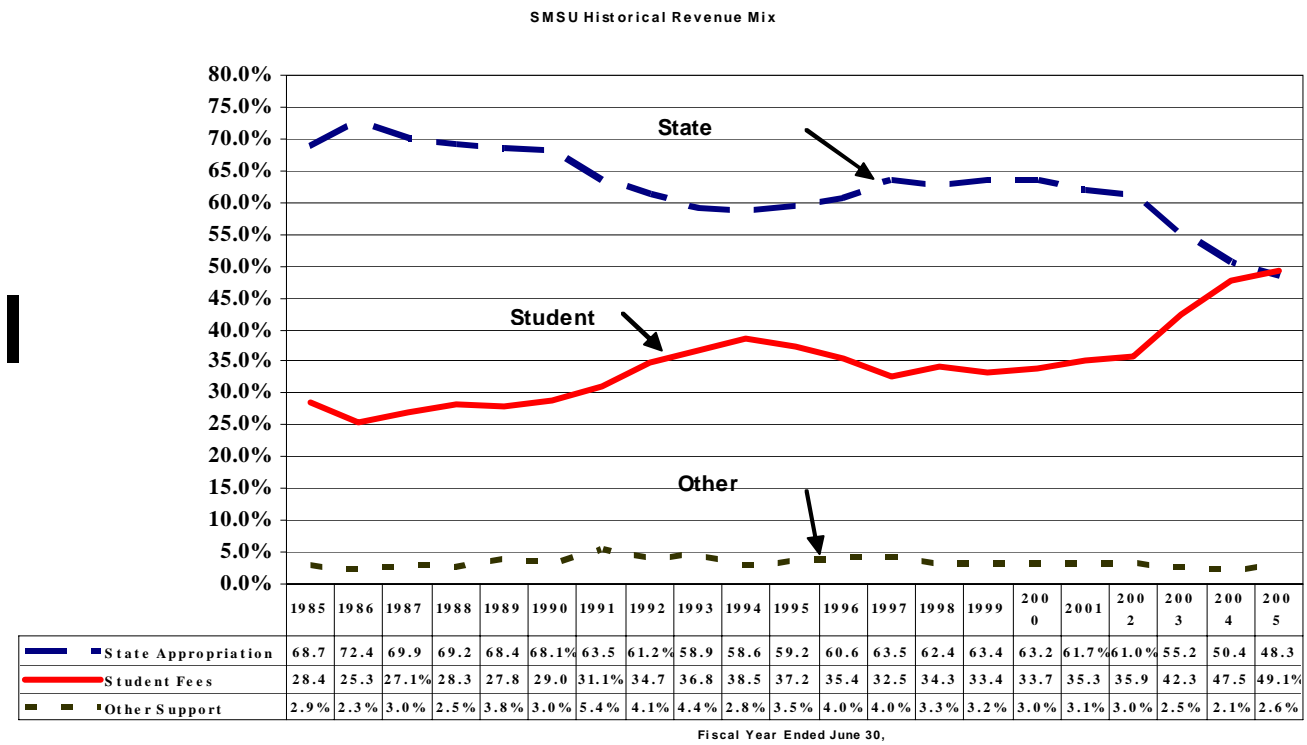
Even considering Southwest Missouri State University’s (SMSU’s) share of additional revenue for the current year, our revenue is still over \$700 thousand less than the amount appropriated in Fiscal Year 1999. SMSU has still not recovered its lost educational investments previous legislatures carefully considered and deliberately funded.

Missouri’s state support of public higher education *declined* as a percentage of the overall **general revenue and lottery proceeds** from **14.74%** in Fiscal Year 2002 to **12.77%** in Fiscal Year 2005. Consequently, SMSU’s



student fees now represent a greater share of its general operating budget at 49.1% compared to the state's contribution of 48.3% of the budget.

The following graph illustrates this decline, as well as the increasing burden of Missouri's students:



While history, and these figures, support the need to restore funding lost through excessive higher education cuts, there is also the argument that these dollars should be a priority to restore out of the following logic. The cuts sustained by higher education in Fiscal Year 2003 and Fiscal Year 2004 were not carefully evaluated and based on programmatic or even service evaluations. These were not the result of careful deliberation, but rather an act necessary to balance a state budget. While we understand that need, and accept our state's decision, we know it was a short-term solution. Short-term solutions, by definition, are not meant to be permanent. There is no question all of Missouri's citizens will suffer from excess appropriation cuts to higher education if it is not restored.

II. Description

Normally, within the description in a funding request we would describe the particular program and how it would provide for the need we have justified. But this request is to restore funding for years of programs and services already carefully evaluated and previously supported.

Once prior funding levels are attained, it will be used to restore maintenance and repair cuts which, without proper funding, will otherwise cause the slow but sure decline in our buildings and grounds. It will be used to fund equipment and operating expenses necessary to support the previously approved programs. Not only have we had to reduce such budgets, but paper and postage and other supply costs continue to increase. Equipment, from microscopes to adding machines, eventually wears out and/or becomes obsolete and must be replaced. Qualified faculty and staff need modest pay increases from year-to-year. These faculty and

staff are also handling an increasing enrollment, with fewer fellow employees to help. In Fiscal Year 2004 alone, as a result of state cuts, twenty-seven positions were frozen at SMSU. Fiscal Year 2005 retained 26 of those frozen positions.

III. Cost Explanation

Last year, we requested that Missouri's General Assembly restore one-third of SMSU's reduction of general revenue and lottery proceeds. In addition, we asked for restorations in the same proportion to the reductions. As previously noted, not only were enough new revenues available to restore the cuts, but more was found to allocate. However, higher education was not made whole.

In the Fiscal Year 2002 Missouri State Budget, SMSU was appropriated \$86,539,763. This was \$11,115,286 more than SMSU received in Fiscal Year 2004. We asked for a restoration of \$3,390,086 and received \$2,462,615 (for which we are grateful and recognize that some is supposed to be one-time money). Consistent with our Fiscal Year 2005 request, we are requesting the balance of last year's request (\$927,471) and the second third of the amount reduced (\$3,390,086) for a total of **\$4,317,557**.

We understand our economy is continuing to recover. To the extent possible in FY 2006, we ask that as the economy recovers and additional funds are available, that the restoration of cuts in the higher education appropriation be your priority.

IV. Evaluation

We will continue to evaluate programs and services to make the most effective use of our remaining funding as well as the funding we seek to be restored. We will continue to use funds prudently, as stewards of dollars meant to bring the highest quality education possible within our approved mission.

**UNRESTRICTED EDUCATION AND GENERAL
NEW DECISION ITEM REQUEST
FORM 5**

Department: Higher Education
 Level 2: Southwest Missouri State University System
 Level 3: Springfield, West Plains and Mountain Grove Campuses
Decision Item Name: Maintenance of Current Programs – Cost to Continue
 Decision Item Rank: 03

I. Purpose and Criteria for Inclusion in Request

This request is made to ensure the same level of service in FY06 that is being provided in FY05, and, during these periods of restricted State appropriations, an inflationary increase is more important than ever.

For FY06, we are requesting only a 2% increase to our budgets (with the single exception of scholarships, which we are requesting at 5%). While many costs have increased more than 2%, we recognize the limited amount of funding available. In order to continue to offer the same quality in our programs, as well as faculty and staff, the University must obtain additional funds to offset price increases of educational materials and services, and to provide a reasonable salary increase to these existing faculty and staff.

The following chart presents several significant cost increases associated with University essential expenditures, and the recent historical rates of increase for each:

Growth in Essential Expenditures						Total %	Average
Fiscal Year:	2000	2001	2002	2003	2004	Increase	Annual
							Increase
Health Care	3,633,179	4,789,905	5,284,227	5,422,633	5,869,226	61.55%	53.01%
Technology	8,846,001	8,635,706	7,408,374	8,129,557	6,588,683	-25.52%	-25.81%
Utilities	2,717,390	3,124,397	3,228,357	3,589,251	3,589,718	32.10%	29.50%

Each of these is an uncontrollable cost which is known to have increased at comparable rates during this time all across the country (although technology costs have increased primarily as a function of increased use.)

SMSU has not received an inflationary adjustment since Fiscal Year 2001. The Consumer Price Index, as published by the Bureau of Labor Statistics, reflects an increase in the education sector for the one year period ending June 2002 was 1.1%. For the one year periods ending June 2003 and 2004, respectively, the increase was 2.1% and 2.1% (www.bls.gov). Since this request pertains to Fiscal Year 2006, there will be another year of increase that this request should cover. If we assume a constant level of increase for FY05, this figure would also be 2.1%. Adding these figures together results in a 7.4% cost increase since our last

inflationary adjustment; as a result, we feel a 2% request is conservative.

II. Description

The increases requested for inflation are 2 percent for salaries and other expense, library materials, and equipment. A 5 percent increase is requested for scholarships.

Instruction

The FY06 request for instruction is derived from planned FY05 expenditures for on- and off-campus instruction. All of planned expenditures are increased by 2 percent.

Research & Public Service

The FY06 request for the Fruit Experiment Station at Mountain Grove is based on FY05 planned expenditures increased by 2 percent for all expenditures.

Library

The FY06 request for the library is based on FY05 planned expenditures increased by 2 percent for personnel, equipment, and operations.

Academic Support/Student Services

The FY06 request for academic support/student services is derived from planned FY05 expenditures in these areas. All planned expenditures are increased by 2 percent.

Institutional Support

The FY06 request for institutional support was calculated by increasing all expenditures by 2 percent.

Physical Plant

The FY06 request for physical plant is based on FY05 planned expenditures increased by 2 percent for personnel, equipment, and operations.

Fuel and Utilities

The FY06 request for fuel and utilities is based on FY05 planned expenditures increased by 2 percent for personnel, equipment, and operations.

Scholarships

The FY06 request for scholarships includes an adjustment for the FY05 planned tuition increase of 5 percent.

Equipment Replacement

For FY06, the University requests funds equal to 2 percent of our FY05 replacement value.

III. Cost Explanation

The increases in this decision item reflect prior year cost increases and the University's forecast of price increases in FY05. The increases requested will support a constant level of quality educational materials and services, as well as a reasonable salary increase for all existing personnel. See table for detail.

	FY05 Estimated	FY06 Increase Requested	FY06 Planned
Instruction			
Personnel	\$ 66,694,750	\$ 1,333,895	\$ 68,028,645
Expenses	11,582,038	231,641	11,813,679
Total	\$ 78,276,788	\$ 1,565,536	\$ 79,842,324
Research/Public Service			
Personnel			
Springfield	\$ 4,624,091	\$ -	4,624,091
Mtn: Grove	897,469	17,949	915,418
Expenses	3,540,054	70,801	3,610,855
Total	\$ 9,061,614	\$ 88,750	\$ 9,150,364
Library			
Personnel	\$ 3,440,893	\$ 68,818	\$ 3,509,711
Expenses	269,018	5,380	274,398
Acquisitions	1,820,132	36,403	1,856,535
Total	\$ 5,530,043	\$ 110,601	\$ 5,640,644
Academic Support/Student Services			
Personnel	\$ 19,625,986	\$ 392,520	\$ 20,018,506
Expenses	8,488,120	169,762	8,657,882
Total	\$ 28,114,106	\$ 562,282	\$ 28,676,388
Institutional Support			
Personnel	\$ 13,794,312	\$ 275,886	\$ 14,070,198
Expenses	6,049,376	120,988	6,170,364
Total	\$ 19,843,688	\$ 396,874	\$ 20,240,562
Physical Plant			
Personnel	\$ 6,241,156	\$ 124,823	\$ 6,365,979
Expenses	6,507,274	130,145	6,637,419
Total	\$ 12,748,430	\$ 254,968	\$ 13,003,398
Fuel & Utilities			
Personnel	\$ 39,451	\$ 789	\$ 40,240
Expenses	3,934,237	78,685	4,012,922
Total	\$ 3,973,688	\$ 79,474	\$ 4,053,162
Scholarships			
Expenses	\$ 19,541,704	977,085	\$ 20,518,789
Total	\$ 19,541,704	\$ 977,085	\$ 20,518,789
Equipment			
Replacement	\$ 44,650,886	893,018	\$ 45,543,904
Total Cum. Value	\$ -	\$ 893,018	\$ 893,018
GRAND TOTAL	\$ 177,090,061	\$ 4,928,588	\$ 182,018,649

IV. Evaluation of Outcomes

The desired outcome is to help to offset the inflation rate which all our University costs are subject to.