

**EXECUTIVE BUDGET COMMITTEE  
MINUTES  
FEBRUARY 5, 2020**

Members in attendance:

Jim Baker, Melissa Bledsoe, Ryan DeBoef, Abdillahi Dirie, Frank Einhellig, Steve Foucart, Richard Gebken, Lyon Hough, Adja Jones, James Kaatz, Mitzi Kirkland-Ives, Josh Lambert, Shirley Lawler, Vic Matthews, Matt Morris, Cathy Pearman, Matthew Pierson, Suzanne Shaw, Dee Siscoe, Clif Smart

Members absent:

Saibal Mitra

**1. Welcome – Dr. Richard Gebken**

- Dr. Gebken called the meeting to order at 3:30 p.m.
- Introductions around the room

**2. Update on FY2020 Budget – Clif Smart with Steve Foucart**

The FY2020 budget includes:

- A modest tuition increase that was substantially less than the increases at most other public universities in Missouri
- \$9 million in new revenue due to a substantial increase in state appropriations (this is net of the state's standard three percent withhold and the West Plains campus's share of the increase)
- \$1.4 million in additional interest income
- \$6.9 million in payroll and benefit increases
- \$2.4 million in expense reductions and reallocations
- \$4.6 million in reduced revenue because of a decline in credit hour enrollment.

**3. FY2021 Budget Facts and Assumptions – Clif Smart with Steve Foucart**

FY2021 budget facts and assumptions include:

- Carry Forward of \$3.2 million in revenue from FY2020
- More than \$300,000 in faculty promotions
- Funding for enrollment strategies that were rolled out this year such as the application fee waiver, the transfer advisement center, the center for academic success and transition, and scholarship program changes.
- Increases in the cost of employment benefits such as a \$900,000 increase in the university's pension premiums, \$1 million in increased health care costs, and more than \$200,000 in increased usage of the credit course fee waiver program.
- A \$1.3 million reduction in the support the university's auxiliary system can contribute to the operating budget
- Another enrollment decline in fall 2020, which will impact the budget with:
  - Another \$5.2 million decrease in tuition revenue
  - A \$700,000 decrease in anticipated auxiliary student fee and parking revenue

Under these facts and assumptions, if Missouri State increases undergraduate in-state tuition by the maximum amount allowed by the law, we will still have an anticipated budget shortfall of nearly \$7 million that must be filled for the upcoming fiscal year.

**4. Overall FY2021 Budget Development – Clif Smart with Steve Foucart**

- \$2.9 million in cost reductions across campus.
- Implementing strategies to reduce the enrollment decline. Indicators predict that these have had some impact, but we won't know the extent of that impact for several months.
- Advocating for increase in operating appropriations from the state.

**5. Next Steps and Future Meetings – Dr. Richard Gebken and Clif Smart**

- Present to Board of Governors at Finance and Facilities Committee Meeting
- Next meeting Wednesday, March 25, 2020 at 3:45 p.m. in Glass 485

**6. Questions/Comments/Final Thoughts**

- Meeting adjourned at 4:50 p.m.