

# FY18 INTERNAL OPERATING BUDGET



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#### MISSOURI STATE UNIVERSITY

## FINANCE NO. Request for FY18 Internal Operating Budget

The following resolution	n was moved b	у											
and seconded by					_•								
BE IT RESOLVED by a for the year ending June budgeted non-operating \$1,773,360 in budgeted	e 30, 2018, co revenues, \$26	nsist 57,71	ting of \$1 0,392 in	197 bu	7,797,440 ir idgeted exp	n b en	oudgeted op ses, \$(18,8	ei 49	rating revo 9,788) in b	eni oud	ues, \$90,0 Igeted tra	049 ınsf	,117 in ers and
	Budgeted Operating Revenues*	. (	ndgeted Non- Operating Revenues	В	udgeted Expenses	Bu	idgeted Transfers	Pos	Increase ecrease) in Net sition (including non-recurring allocations)	N	Non-recurring Allocations	Posi	Increase crease) in Ne tion (excludin on-recurring allocations)
Springfield Campus									,				,
Operating Fund	\$ 115,982,488	\$	77,060,123	\$	188,692,337	\$	(6,123,463)	\$	(1,773,189)	\$	1,773,360	\$	17
Total Designated Funds	18,965,475		2,685,653		20,780,575		(517,030)	\$	353,523		-	\$	353,52
Total Auxiliary System Fund	57,094,685		4,396,984	_	46,785,690	_	(12,097,590)	\$	2,608,389	_		\$	2,608,38
<b>Total Springfield Campus</b>	192,042,648		84,142,760	_	256,258,602	_	(18,738,083)	_	1,188,723	_	1,773,360	_	2,962,08
West Plains Campus													
Operating Fund	4,348,330		5,416,207		9,800,762		98,562		62,337		-		62,33
Total Designated Funds	-		485,000		485,000		-		-		-		-
Total Auxiliary System Fund	1,406,462		5,150	_	1,166,028	_	(210,267)	_	35,317	_			35,31
<b>Total West Plains Campus</b>	5,754,792		5,906,357	_	11,451,790	_	(111,705)	_	97,654	_		_	97,65
Total Budget	\$ 197,797,440	\$	90,049,117	\$	267,710,392	\$	(18,849,788)	\$	1,286,377	\$	1,773,360	\$	3,059,73
*Budgeted Operating Revenues are	net of \$24,670,451 of	Schol	larships.										
Virginia Fry		_											
Chair of the Board													
chair of the Board													
Passed at Meeting of June 23, 2017													
Kristan E. Gochenauer Secretary													

Comments: The FY18 Internal Operating Budget does not include the following: operating fund carryforward balances, other enrollment fees and supplemental course fee revenues and associated dedicated expenses; all grant related revenues and associated dedicated expenses including Pell Grants; and any other similar dedicated revenues and expenses for self-supporting ventures.





## INTERNAL OPERATING BUDGET

	Operating Funds	Designated Funds	Auxiliary Funds	Total Springfield
Operating Revenue				
Tuition and fees	\$ 138,758,719.50	\$7,426,493.00	\$ 13,296,300.00	\$ 159,481,512.50
Scholarships and fellowships	(24,670,450.89)	(212,500.00)	(5,255,078.00)	(30,138,028.89)
Grants and contracts	150,000.00	1,207,261.00	-	1,357,261.00
Sales and services of educational services	152,767.00	10,388,621.00	-	10,541,388.00
Sales and services - auxiliaries	-	5,000.00	48,435,234.00	48,440,234.00
Other revenues	1,591,452.00	150,600.00	618,229.00	2,360,281.00
Total Operating Revenue	115,982,487.61	18,965,475.00	57,094,685.00	192,042,647.61
Operating Expenses				
Faculty and Staff Salaries	102,350,990.93	7,469,016.63	14,403,978.90	124,223,986.46
Part-time help	956,022.35	586,244.00	858,246.00	2,400,512.35
Student help	1,742,551.35	729,831.00	2,573,138.00	5,045,520.35
Overtime	136,842.00	18,350.00	127,911.00	283,103.00
Graduate Assistants	4,042,880.00	209,606.00	533,558.00	4,786,044.00
Other personnel	6,878,295.70	1,544,031.00	4,092,853.00	12,515,179.70
Benefits	42,430,661.38	2,784,180.93	5,310,070.65	50,524,912.96
Utilities	5,430,227.00	380,639.00	2,267,831.00	8,078,697.00
Capital outlay	2,704,549.37	394,030.00	634,066.00	3,732,645.37
Travel	1,549,501.89	167,455.00	1,867,601.00	3,584,557.89
Supplies and services	16,761,060.39	3,893,905.00	15,182,480.32	35,837,445.71
Other	9,299,549.89	4,147,317.64	2,646,809.00	16,093,676.53
Bad debt expense	1,287,500.00		380,000.00	1,667,500.00
Supplies and services	31,602,161.54	8,602,707.64	20,710,956.32	60,915,825.50
Total Operating Expenses	188,692,336.55	20,780,575.20	46,785,689.87	256,258,601.62
Operating Income (Loss)	(72,709,848.94)	(1,815,100.20)	10,308,995.13	(64,215,954.01)
Other Non-operating Revenues (Expenses)				
State appropriations (less 3%)	74,230,543.00	891,276.00	-	75,121,819.00
Gifts	828,000.00	1,788,693.00	4,388,484.00	7,005,177.00
Investment income	1,971,580.00	5,684.00	8,500.00	1,985,764.00
Other non-operating revenue (expense)	30,000.00	-	-	30,000.00
Debt Service Transfers	(1,498,030.00)	(2,105,900.72)	(12,730,947.46)	(16,334,878.18)
Operating Transfers, net	(4,625,433.00)	1,588,871.20	633,357.00	(2,403,204.80)
Net Non-operating Revenues	70,936,660.00	2,168,623.48	(7,700,606.46)	65,404,677.02
Increase (Decrease) in Net Position including non-recurring	(1,773,188.94)	353,523.28	2,608,388.67	1,188,723.01
Non-Recurring Allocations included in FY18 Budget	1,773,360.00			1,773,360.00
Increase (Decrease) in Net Position excluding non-recurring	\$ 171.06	\$ 353,523.28	\$ 2,608,388.67	\$ 2,962,083.01

 West Plains	FY18	FY17		Change	
				_	Operating Revenue
\$ 4,696,939.00	\$ 164,178,451.50	\$154,162,890.50	\$	10,015,561.00	Tuition and fees
(489,100.00)	(30,627,128.89)	(29,111,789.89)		(1,515,339.00)	Scholarships and fellowships
-	1,357,261.00	1,234,000.00		123,261.00	Grants and contracts
141,000.00	10,682,388.00	10,296,092.60		386,295.40	Sales and services of educational services
1,326,374.00	49,766,608.00	48,130,374.00		1,636,234.00	Sales and services - auxiliaries
 79,579.00	2,439,860.00	2,453,523.00		(13,663.00)	Other revenues
 5,754,792.00	197,797,439.61	187,165,090.21		10,632,349.40	Total Operating Revenue
					Operating Expenses
6,317,739.75	130,541,726.21	133,182,181.82		(2,640,455.61)	Faculty and Staff Salaries
336,890.00	2,737,402.35	2,669,525.27		67,877.08	Part-time help
175,286.00	5,220,806.35	5,195,778.35		25,028.00	Student help
4,541.00	287,644.00	289,073.80		(1,429.80)	Overtime
=	4,786,044.00	4,533,214.00		252,830.00	Graduate Assistants
516,717.00	13,031,896.70	12,687,591.42		344,305.28	Other personnel
2,180,586.43	52,705,499.39	49,314,594.99		3,390,904.40	Benefits
308,984.00	8,387,681.00	8,297,002.00		90,679.00	Utilities
66,915.00	3,799,560.37	4,314,351.37		(514,791.00)	Capital outlay
81,904.00	3,666,461.89	3,800,955.89		(134,494.00)	Travel
830,429.30	36,667,875.01	36,235,128.86		432,746.15	Supplies and services
1,118,514.00	17,212,190.53	16,302,978.63		909,211.90	Other
 30,000.00	1,697,500.00	1,697,500.00		-	Bad debt expense
 2,127,762.30	63,043,587.80	62,350,914.75		692,673.05	Supplies and services
 11,451,789.48	267,710,391.10	265,832,284.98		1,878,106.12	Total Operating Expenses
 (5,696,997.48)	(69,912,951.49)	(78,667,194.77)		8,754,243.28	Operating Income (Loss)
					Other Non-operating Revenues (Expenses)
5,826,207.00	80,948,026.00	88,902,873.00		(7,954,847.00)	State appropriations (less 3%)
45,000.00	7,050,177.00	7,255,738.83		(205,561.83)	Gifts
35,150.00	2,020,914.00	1,250,134.00		770,780.00	Investment income
-	30,000.00	30,000.00		-	Other non-operating revenue (expense)
(111,704.29)	(16,446,582.47)	(15,638,241.89)		(808,340.58)	Debt Service Transfers
	(2,403,204.80)	(2,467,090.33)	_	63,885.53	Operating Transfers, net
 5,794,652.71	71,199,329.73	79,333,413.61		(8,134,083.88)	Net Non-operating Revenues
97,655.23	1,286,378.24	666,218.84		620,159.40	Increase (Decrease) in Net Position including non-recurring
 	1,773,360.00	960,753.00		812,607.00	Non-Recurring Allocations included in FY18 Budget
\$ 97,655.23	\$ 3,059,738.24	\$ 1,626,971.84	\$	1,432,766.40	Increase (Decrease) in Net Position excluding non-recurring





### **OPERATING FUND**



	FY18	FY17	Change
Operating Revenue			
Tuition and fees	\$ 138,758,719.50	\$ 130,219,286.50	\$ 8,539,433.00
Scholarships and fellowships	(24,670,450.89)	(23,372,440.89)	(1,298,010.00)
Grants and contracts Sales and services of educational services	150,000.00	150,000.00	-
Sales and services of educational services Sales and services - auxiliaries	152,767.00	152,767.00	-
Other revenues	1,591,452.00	1,591,452.00	-
Total Operating Revenue	115,982,487.61	108,741,064.61	7,241,423.00
Operating Expenses	113,302,407.01	100,741,004.01	7,241,423.00
Faculty and Staff Salaries	102,350,990.93	104 902 429 96	(2 451 427 02)
•		104,802,428.86	(2,451,437.93)
Part-time help	956,022.35	949,310.27 1,786,543.35	6,712.08 (43,992.00)
Student help Overtime	1,742,551.35 136,842.00	137,041.80	(199.80)
Graduate Assistants	4,042,880.00	3,868,471.00	174,409.00
Other personnel	6,878,295.70	6,741,366.42	136,929.28
Benefits	42,430,661.38	39,711,563.72	2,719,097.66
Utilities	5,430,227.00	4,943,100.00	487,127.00
Capital outlay Travel	2,704,549.37 1,549,501.89	3,235,850.37 1,664,951.89	(531,301.00) (115,450.00)
Supplies and services	16,761,060.39	16,545,123.19	215,937.20
Other	9,299,549.89	9,605,153.23	(305,603.34)
Bad debt expense	1,287,500.00	1,287,500.00	-
Supplies and services	31,602,161.54	32,338,578.68	(736,417.14)
Total Operating Expenses	188,692,336.55	188,537,037.68	155,298.87
Operating Income (Loss)	(72,709,848.94)	(79,795,973.07)	7,086,124.13
Other Non-operating Revenues (Expenses)	(72,703,010.31)	(13,133,313.01)	7,000,121.13
State appropriations	74,230,543.00	81,717,393.00	(7,486,850.00)
Gifts	828,000.00	580,000.00	248,000.00
Investment income	1,971,580.00	1,200,800.00	770,780.00
Other non-operating revenue (expense)	30,000.00	30,000.00	-
Other Non-operating Revenues (Expenses)	77,060,123.00	83,528,193.00	(6,468,070.00)
Debt Service Transfers	, ,		, , , ,
Capital Lease - Utility Improvements	(644,390.00)	(644,911.76)	521.76
2010 Issue - Academic buildings	(853,640.00)	(854,016.00)	376.00
Debt Service Transfers	(1,498,030.00)	(1,498,927.76)	897.76
Operating Transfers			
Operating - Hammons Student Center/Plaster Sports Complex	(218,782.00)	(218,782.00)	-
Operating - Intercollegiate Athletics	(7,873,338.00)	(6,261,171.00)	(1,612,167.00)
Operating - Broadcast Services	(486,595.00)	(486,595.00)	-
Operating - JK Hammons Hall for the Performing Arts	(355,000.00)	(400,000.00)	45,000.00
Operating - Printing Services	(10,700.00)	(10,700.00)	-
Bookstore - Operating Budget Supplies	300,000.00	300,000.00	-
Bookstore - Operating Indirect Cost	1,305,380.00	1,305,380.00	-
Residence Life - Operating Indirect Cost Plaster Student Union - Operating Indirect Cost	1,894,487.00	1,894,487.00	-
Plaster Student Union - Operating Indirect Cost  Plaster Student Union - Operating Volunteer Programs	220,779.00 66,677.00	220,779.00 66,677.00	-
Taylor Health - Operating Indirect Cost	442,545.00	307,606.00	134,939.00
Transit - Operating Indirect Cost	69,114.00	69,114.00	-
Transfer from Auxiliarys - Recharge	20,000.00	20,000.00	-
Operating Transfers	(4,625,433.00)	(3,193,205.00)	(1,432,228.00)
Net Non-operating Revenues	70,936,660.00	78,836,060.24	(7,899,400.24)
Increase (Decrease) in Net Position	(1,773,188.94)	(959,912.83)	(813,276.11)
Non-Recurring Allocations included in FY18 Budget	1,773,360.00	960,753.00	812,607.00
Increase (Decrease) in Net Position excluding non-recurring	\$ 171.06	\$ 840.17	\$ (669.11)

Missouri State University Operating Budget Operating Funds by Cost Center For the Year Ending June 30, 2018

		Revenue		President	Provost		ernal		Chief Financial Officer		Vice President Administrative Services		Vice President Research and Jomic Development		ice President
Operating Revenue			_					_		_					
Tuition and fees	Ś	138,758,719.50	Ś	- 5	÷ - :	Ś	-	Ś	_	Ś	_	\$	-	Ś	-
Scholarships and fellowships	-	(886,612.00)	-	(622,212.89)	(458,052.00)		-	*	-	*	-	*	-	-	-
Grants and contracts		150,000.00					-		-		-		-		-
Sales and services of educational services		82,600.00		-	-		-		-		-		-		-
Sales and services - auxiliaries		-		-	-		-		-		-		-		-
Other revenues		1,591,452.00					-						-		
Total Operating Revenue		139,696,159.50	Т	(622,212.89)	(458,052.00)		-		-		-		-		-
Operating Expenses															
Faculty and Staff Salaries		-		1,910,601.32	77,222,668.96	2	45,657.00		2,288,857.70		7,638,303.83		1,529,834.89		4,691,057.73
Part-time help		-		6,363.00	502,413.00		28,500.00		50,242.00		136,270.27		11,030.00		166,645.00
Student help		-		3,500.00	870,761.00		-		17,352.00		159,791.00		49,321.00		395,950.35
Overtime		-		-	9,231.00		-		-		104,957.00		-		9,315.00
Graduate Assistants		-		71,585.00	3,592,247.00		-	_	41,014.00	_	-		77,335.00		229,444.00
Other personnel		<u> </u>		81,448.00	4,974,652.00		28,500.00		108,608.00		401,018.27		137,686.00		801,354.35
Benefits		-		697,860.19	27,153,991.45		94,481.11		831,200.58		2,736,832.45		553,820.17		1,703,086.09
Utilities		-		-	19,771.00		-		-		2,200.00		-		-
Capital outlay		-		12,898.00	2,439,655.90		-		-		26,000.00		123,059.47		10,000.00
Travel		-		126,480.00	1,053,582.30		1,325.00		21,170.00		53,046.00		77,042.25		75,864.65
Supplies and services		-		1,975,410.00	5,336,343.81		6,455.00		184,559.00		2,289,832.00		122,253.94		1,081,586.00
Other		-		1,069,286.00	2,516,234.29		765.00		30,681.00		512,682.00		51,285.51		171,105.00
Bad debt expense							-	_		_			-		
Supplies and services		-		3,184,074.00	11,345,816.30		8,545.00		236,410.00		2,881,560.00		373,641.17		1,338,555.65
Total Operating Expenses		-		5,873,983.51	120,716,899.71	3	77,183.11		3,465,076.28		13,659,914.55		2,594,982.23		8,534,053.82
Operating Income (Loss)		139,696,159.50		(6,496,196.40)	(121,174,951.71)	(3	77,183.11)		(3,465,076.28)		(13,659,914.55)		(2,594,982.23	)	(8,534,053.82)
Other Non-operating Revenues (Expenses)															
State appropriations		74,230,543.00		-	-		-		-		-		-		-
Gifts		828,000.00		-	-		-		-		-		-		-
Investment income		1,971,580.00		-	-		-		-		-		-		-
Other non-operating revenue (expense)		30,000.00		-	-		-		-		-		-		-
Debt Service Transfers		-		-	-		-		-		-		-		-
Operating Transfers, net		-	_	<u> </u>	<u> </u>		-	_	-	_	20,000.00		=	_	=
Net Non-operating Revenues		77,060,123.00	_	<u> </u>	<u> </u>		-	_	-	_	20,000.00		=	_	-
Increase (Decrease) in Net Position	\$	216,756,282.50	\$	(6,496,196.40)	(121,174,951.71)	5 (3	77,183.11)	\$	(3,465,076.28)	\$	(13,639,914.55)	\$	(2,594,982.23	) \$	(8,534,053.82)

Non-Recurring Allocations included in FY18 Budget

Increase (Decrease) in Net Position excluding non-recurring

Vice President University	Vice President Marketing and	CIO Information	University		Non-Recurring				
Advancement	Communications	Services	Wide	Scholarships	Funds	FY18	FY17	Change	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 138,758,719.50			Operating Revenue Tuition and fees
-	-	-	-	(22,703,574.00)	-	(24,670,450.89)	(23,372,440.89)	(1,298,010.00)	Scholarships and fellowships
44.000.00	-	-	-	-	-	150,000.00	150,000.00 152,767.00	-	Grants and contracts Sales and services of educational services
11,000.00	-	59,167.00	-	-	-	152,767.00	152,767.00	-	Sales and services of educational services Sales and services - auxiliaries
_	_	_	_	_	_	1,591,452.00	1,591,452.00	_	Other revenues
11,000.00		59,167.00		(22,703,574.00)		115,982,487.61	108,741,064.61	7,241,423.00	Total Operating Revenue
11,000.00		33,107.00		(22,705,574.00)		113,302,107.01	100,711,001.01	7,2-12,425.00	Operating Expenses
2,029,893.50	1,204,684.00	3,491,597.00	97,835.00	_	_	102,350,990.93	104,802,428.86	(2,451,437.93)	Faculty and Staff Salaries
10.621.00	155.08	43.783.00				956,022.35	949.310.27	6,712.08	Part-time help
112,371.00	20,165.00	113,340.00	-	-	-	1,742,551.35	1,786,543.35	(43,992.00)	
5,705.00	-	7,634.00	-	-	-	136,842.00	137,041.80	(199.80)	Overtime
20,592.00	10,663.00					4,042,880.00	3,868,471.00	174,409.00	Graduate Assistants
149,289.00	30,983.08	164,757.00				6,878,295.70	6,741,366.42	136,929.28	Other personnel
727,642.02	435,625.59	1,263,466.73	340,155.00	5,892,500.00	-	42,430,661.38	39,711,563.72	2,719,097.66	Benefits
-	-	-	5,408,256.00	-	-	5,430,227.00	4,943,100.00	487,127.00	Utilities
8,400.00	30.00	84,506.00	-	-	-	2,704,549.37	3,235,850.37	(531,301.00)	Capital outlay
39,330.00	16,893.69	32,350.00	52,418.00	-	-	1,549,501.89	1,664,951.89	(115,450.00)	Travel
237,698.00	106,943.71	426,600.00	4,993,378.93	-	-	16,761,060.39	16,545,123.19	215,937.20	Supplies and services
253,906.25	53,868.00	40,056.00	3,911,920.84	-	687,760.00	9,299,549.89	9,605,153.23	(305,603.34)	Other
-			1,287,500.00	-		1,287,500.00	1,287,500.00		Bad debt expense
539,334.25	177,735.40	583,512.00	10,245,217.77		687,760.00	31,602,161.54	32,338,578.68	(736,417.14)	Supplies and services
3,446,158.77	1,849,028.07	5,503,332.73	16,091,463.77	5,892,500.00	687,760.00	188,692,336.55	188,537,037.68	155,298.87	Total Operating Expenses
(3,435,158.77)	(1,849,028.07)	(5,444,165.73)	(16,091,463.77)	(28,596,074.00)	(687,760.00)	(72,709,848.94)	(79,795,973.07)	7,086,124.13	Operating Income (Loss)
									Other Non-operating Revenues (Expenses)
-	-	-	-	-	-	74,230,543.00	81,717,393.00	(7,486,850.00)	State appropriations
-	-	-	-	-	-	828,000.00	580,000.00	248,000.00	Gifts
-	-	-	-	-	-	1,971,580.00	1,200,800.00	770,780.00	Investment income
-	-	-		-	-	30,000.00	30,000.00	-	Other non-operating revenue (expense)
-	-	-	(1,498,030.00)	-	-	(1,498,030.00)	(1,498,927.76)		Debt Service Transfers
			(3,859,833.00)		(785,600.00)	(4,625,433.00)	(3,193,205.00)	(1,432,228.00)	Operating Transfers, net
			(5,357,863.00)		(785,600.00)	70,936,660.00	78,836,060.24	(7,899,400.24)	Net Non-operating Revenues
\$ (3,435,158.77)	\$ (1,849,028.07)	\$ (5,444,165.73)	\$ (21,449,326.77)	\$ (28,596,074.00)	\$ (1,473,360.00)	(1,773,188.94)	(959,912.83)	(813,276.11)	Increase (Decrease) in Net Position
						1,773,360.00	960,753.00	812,607.00	Non-Recurring Allocations included in FY18 Budget
						\$ 171.06	\$ 840.17	\$ (669.11)	Increase (Decrease) in Net Position excluding non-recurring

	Provost Office	College of Arts and Letters	College of Business Administration	College of Education	College of Health and Human Services	College of Humanities and Public Affairs	College of Natural and Applied Sciences	
Operating Revenue								
Tuition and fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Scholarships and fellowships	(68,152.00)	(389,900.00)	-	-	-	-	-	
Grants and contracts	-	-	-	-	-	-	-	
Sales and services of educational services	-	-	-	-	-	-	-	
Sales and services - auxiliaries	-	-	-	-	-	-	-	
Other revenues								
Total Operating Revenue	(68,152.00)	(389,900.00)						
Operating Expenses								
Faculty and Staff Salaries	5,478,303.48	13,383,841.73	13,837,163.59	6,726,114.45	12,717,216.69	8,076,231.59	11,020,093.52	
Part-time help	161,437.00	69,153.00	13,994.00	45,340.00	82,282.00	29,882.00	-	
Student help	259,321.00	99,346.00	53,012.00	22,500.00	46,525.00	38,300.00	91,500.00	
Overtime	731.00	-	5,000.00	-	-	1,500.00	-	
Graduate Assistants	328,091.00	693,067.00	412,284.00	151,958.00	448,733.00	292,695.00	958,765.00	
Other personnel	749,580.00	861,566.00	484,290.00	219,798.00	577,540.00	362,377.00	1,050,265.00	
Benefits	1,863,074.21	4,644,968.64	4,868,136.55	2,331,012.43	4,496,360.32	2,856,255.04	3,934,325.37	
Utilities	5,000.00			-			1,745.00	
Capital outlay	536,922.90	91,244.00	34,216.00	-	61,228.00	-	10,000.00	
Travel	286,348.00	150,743.70	-	122,782.50	77,935.00	142,115.00	153,266.00	
Supplies and services	1,588,616.81	552,717.00	330,856.00	330,332.00	408,943.00	250,561.00	644,996.00	
Other	1,719,791.74	176,753.95	137,984.00	112,844.60	100,960.00	54,233.00	30,327.00	
Bad debt expense								
Supplies and services	4,131,679.45	971,458.65	503,056.00	565,959.10	649,066.00	446,909.00	838,589.00	
Total Operating Expenses	12,227,637.14	19,861,835.02	19,692,646.14	9,842,883.98	18,440,183.01	11,741,772.63	16,845,017.89	
Operating Income (Loss)	(12,295,789.14)	(20,251,735.02)	(19,692,646.14)	(9,842,883.98)	(18,440,183.01)	(11,741,772.63)	(16,845,017.89)	
Other Non-operating Revenues (Expenses)								
State appropriations	-	-	-	-	-	-	-	
Gifts	-	-	-	-	-	-	-	
Investment income	-	-	-	-	-	-	-	
Other non-operating revenue (expense)	-	-	-	-	-	-	-	
Debt Service Transfers	-	-	-	-	-	-	-	
Operating Transfers, net								
Net Non-operating Revenues								
Increase (Decrease) in Net Position	\$ (12,295,789.14)	\$ (20,251,735.02)	\$ (19,692,646.14)	\$ (9,842,883.98)	\$ (18,440,183.01)	\$ (11,741,772.63)	\$ (16,845,017.89)	

Graduate College	Library	College of Agriculture	FY18	FY17	Change	
		7.8				Operating Revenue
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Tuition and fees
-	-	-	(458,052.00)	(458,052.00)	-	Scholarships and fellowships
-	_	-	-	-	-	Grants and contracts
-	-	-	-	-	-	Sales and services of educational services
-	_	-	-	-	-	Sales and services - auxiliaries
-	-	-	-	-	-	Other revenues
-	-	-	(458,052.00)	(458,052.00)	-	Total Operating Revenue
						Operating Expenses
661,083.00	2,683,365.30	2,639,255.61	77,222,668.96	76,681,760.14	540,908.82	Faculty and Staff Salaries
13,500.00	36,325.00	50,500.00	502,413.00	567,768.00	(65,355.00)	Part-time help
19,492.00	199,000.00	41,765.00	870,761.00	915,584.00	(44,823.00)	Student help
-	2,000.00	-	9,231.00	9,231.00	- 1	Overtime
141,743.00	19,457.00	145,454.00	3,592,247.00	3,415,414.00	176,833.00	Graduate Assistants
174,735.00	256,782.00	237,719.00	4,974,652.00	4,907,997.00	66,655.00	Other personnel
234,845.92	981,128.98	943,883.99	27,153,991.45	25,559,185.90	1,594,805.55	Benefits
	-	13,026.00	19,771.00	19,771.00		Utilities
37,500.00	1,668,545.00	-	2,439,655.90	2,954,456.90	(514,801.00)	Capital outlay
67,699.00	18,113.10	34,580.00	1,053,582.30	1,099,276.30	(45,694.00)	Travel
133,969.00	888,203.00	207,150.00	5,336,343.81	4,866,321.05	470,022.76	Supplies and services
54,229.00	95,298.00	33,813.00	2,516,234.29	2,624,236.46	(108,002.17)	Other
						Bad debt expense
293,397.00	2,670,159.10	275,543.00	11,345,816.30	11,544,290.71	(198,474.41)	Supplies and services
1,364,060.92	6,591,435.38	4,109,427.60	120,716,899.71	118,713,004.75	2,003,894.96	<b>Total Operating Expenses</b>
(1,364,060.92)	(6,591,435.38)	(4,109,427.60)	(121,174,951.71)	(119,171,056.75)	(2,003,894.96)	Operating Income (Loss)
					_	Other Non-operating Revenues (Expenses)
-	-	-	-	-	-	State appropriations
-	-	-	-	-	-	Gifts
-	-	-	-	-	-	Investment income
-	-	-	-	-	-	Other non-operating revenue (expense)
-	-	-	-	-	-	Debt Service Transfers
						Operating Transfers, net
						Net Non-operating Revenues
\$ (1,364,060.92)	\$ (6,591,435.38)	\$ (4,109,427.60)	\$ (121,174,951.71)	\$ (119,171,056.75)	\$ (2,003,894.96)	Increase (Decrease) in Net Position



Missouri State University
Operating Budget
Non-Recurring Allocations
For the Year Ending June 30, 2018

		FY18	FY17	 Change
Non-Recurring Allocations				
Insurance Premiums - FY10 Retirees	\$	3,625.00	\$ 14,497.00	\$ (10,872.00)
COAL - Diversity Hire - 1st of 3		19,290.00	-	19,290.00
COE - Diversity Hire - 1st of 3		20,878.00	-	20,878.00
COAL - Diversity Hire - 1st of 3		28,594.00	-	28,594.00
VP SA - Illinois Recruiter - 3rd of 3		-	41,485.00	(41,485.00)
COE - Dual Career Hire - 3rd of 3		-	14,416.00	(14,416.00)
Glenstone Rental		468,318.00	468,318.00	-
COAL - Diversity Hire - 2nd of 3		23,148.00	22,882.00	266.00
COB - Diversity Hire - 2nd of 3		56,734.00	56,083.00	651.00
CNAS - Diversity Hire - 2nd of 3		25,417.00	25,125.00	292.00
COAL - Diversity Hire - 2nd of 3		18,155.00	17,947.00	208.00
COAL - Diversity Hire - 1st of 3		23,601.00	 	 23,601.00
Total Budgeted Non-Recurring Allocations		687,760.00	660,753.00	27,007.00
Cost Center Non-Recurring Budget Allocations				
Previous President/Provost Reclassifications		300,000.00	300,000.00	-
Athletics Transfer*		785,600.00	 	 785,600.00
<b>Total Cost Center Non-Recurring Budget Allocations</b>	-	1,085,600.00	300,000.00	785,600.00
Total Non-Recurring Allocations for FY18	<u>\$ 1</u>	1,773,360.00	\$ 960,753.00	\$ 812,607.00

<sup>\*</sup>In FY16 the President's Enhancement Fund transferred \$1,886,200 to Athletics.





### **DESIGNATED FUNDS**

Missouri State University Operating Budget Designated Funds For the Year Ending June 30, 2018

For the Year Ending June 30, 2018	Designated, Institutional	Income and	Self			Defense and	Greenwood
	Research,	Service Centers	Insurance	Dedicated	Broadcast	Strategic	Laboratory
	Match	Fund	Fund	Fees	Services	Studies	School
Operating Revenue							
Tuition and fees	\$ 468,855.00	\$ 2,350,815.00	\$ -	\$ 3,830,099.00	\$ -	\$ 741,374.00	•
Scholarships and fellowships Grants and contracts	-	-	-	(80,000.00)	1,019,261.00	(116,000.00)	(16,500.00)
Sales and services of educational services	1,422,800.00	4,091,180.00	-	-	641,000.00	-	2,410,960.00
Sales and services of educational services Sales and services - auxiliaries	1,422,600.00	4,091,160.00	-	-	641,000.00	-	5,000.00
Other revenues	_	5,600.00	30,000.00	_	115,000.00	_	-
Total Operating Revenue	1,891,655.00	6,447,595.00	30,000.00	3,750,099.00	1,775,261.00	625,374.00	2,399,460.00
Operating Expenses							
Faculty and Staff Salaries	1,211,451.88	2,115,385.00	55,000.00	172,044.00	1,211,825.64	502,747.00	1,234,568.00
Part-time help	35,400.00	128,000.00	3,000.00	-	53,362.00	86,602.00	251,000.00
Student help	46,500.00	115,000.00	5,000.00	403,770.00	22,500.00	3,061.00	39,000.00
Overtime	-	-	-	2,000.00	16,000.00	350.00	-
Graduate Assistants	50,439.00		10,012.00	76,765.00	10,000.00	54,575.00	
Other personnel	132,339.00	243,000.00	18,012.00	482,535.00	101,862.00	144,588.00	290,000.00
Benefits	409,408.10	778,978.17	26,617.50	101,211.11	442,278.36	121,553.22	552,621.30
Utilities							
Capital outlay	-	110,000.00	18,720.00	265,310.00	-	-	-
Travel	66,155.00	55,000.00	5,000.00	-	-	1,000.00	21,800.00
Supplies and services	164,272.00	1,832,019.00	45,000.00	1,019,365.00	-	35,525.00	105,919.00
Other	108,217.00	61,550.00	36,650.00	1,647,691.89	2,016,182.00	75,991.75	30,285.00
Bad debt expense							
Supplies and services	338,644.00	2,058,569.00	105,370.00	2,932,366.89	2,016,182.00	112,516.75	158,004.00
Total Operating Expenses	2,091,842.98	5,195,932.17	204,999.50	3,688,157.00	3,772,148.00	881,404.97	2,235,193.30
Operating Income (Loss)	(200,187.98)	1,251,662.83	(174,999.50)	61,942.00	(1,996,887.00)	(256,030.97)	164,266.70
Other Non-operating Revenues (Expenses)							
State appropriations	800,245.00	-	-	-	-	91,031.00	-
Gifts	-	-	-	45,000.00	1,510,293.00	165,000.00	8,400.00
Investment income	-	-	-	684.00	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	(1,110,860.72)	(995,040.00)	-	- (20.042.22)	-	-	-
Operating Transfers, net	516,518.20	10,700.00		(38,942.00)	486,595.00	-	
Net Non-operating Revenues	205,902.48	(984,340.00)	<del></del>	6,742.00	1,996,888.00	256,031.00	8,400.00
Increase (Decrease) in Net Position	\$ 5,714.50	\$ 267,322.83	\$ (174,999.50)	\$ 68,684.00	\$ 1.00	\$ 0.03	\$ 172,666.70

rdan Valley nnovation Center		Journagan Ranch	<b>H</b>	Juanita K. lammons Hall Performing Arts	_	FY18		FY17	_	Change	
											Operating Revenue
\$ -	\$	-	\$	35,350.00	\$	7,426,493.00	\$	7,325,621.00	\$	100,872.00	Tuition and fees
-		-		-		(212,500.00)		(247,053.00)		34,553.00	Scholarships and fellowships
183,000.00		-		5,000.00		1,207,261.00		1,084,000.00		123,261.00	Grants and contracts Sales and services of educational services
434,681.00		675,000.00		713,000.00		10,388,621.00 5,000.00		10,002,325.60		386,295.40 5,000.00	Sales and services of educational services Sales and services - auxiliaries
-		-		-		150,600.00		190,100.00		(39,500.00)	Other revenues
 C17 C01 00		675,000,00		752 250 00	_		_		_		
 617,681.00	_	675,000.00	_	753,350.00	-	18,965,475.00	_	18,354,993.60	-	610,481.40	Total Operating Revenue
										(00.000.00)	Operating Expenses
 309,551.11	_	120,870.00	_	535,574.00	_	7,469,016.63	_	7,499,891.99	_	(30,875.36)	Faculty and Staff Salaries
9,880.00		-		19,000.00		586,244.00		651,034.00		(64,790.00)	Part-time help
-		-		95,000.00		729,831.00		717,145.00		12,686.00	Student help
-		-				18,350.00		18,080.00		270.00	Overtime
 	_		_	7,815.00	_	209,606.00	_	193,229.00	_	16,377.00	Graduate Assistants
 9,880.00	_		_	121,815.00	_	1,544,031.00	_	1,579,488.00	_	(35,457.00)	Other personnel
 112,689.52	_	43,706.60	_	195,117.05	_	2,784,180.93	_	2,568,074.82	_	216,106.11	Benefits
 204,000.00		2,500.00		174,139.00	_	380,639.00		354,312.00		26,327.00	Utilities
-		-		-		394,030.00		401,520.00		(7,490.00)	Capital outlay
-		15,000.00		3,500.00		167,455.00		160,300.00		7,155.00	Travel
86,438.00		436,000.00		169,367.00		3,893,905.00		3,810,993.87		82,911.13	Supplies and services
99,122.00		43,000.00		28,628.00		4,147,317.64		3,834,279.40		313,038.24	Other
 		-	_	-		-		-	_	-	Bad debt expense
 185,560.00		494,000.00		201,495.00		8,602,707.64		8,207,093.27	_	395,614.37	Supplies and services
 821,680.63		661,076.60		1,228,140.05		20,780,575.20		20,208,860.08		571,715.12	Total Operating Expenses
(203,999.63)		13,923.40		(474,790.05)		(1,815,100.20)		(1,853,866.48)		38,766.28	Operating Income (Loss)
											Other Non-operating Revenues (Expenses)
-		-		-		891,276.00		891,281.00		(5.00)	State appropriations
-		-		60,000.00		1,788,693.00		1,603,603.83		185,089.17	Gifts
-		-		5,000.00		5,684.00		5,684.00		-	Investment income
-		-		-		-		-		=	Other non-operating revenue (expense)
-		-		-		(2,105,900.72)		(2,105,450.56)		(450.16)	Debt Service Transfers
 204,000.00				410,000.00	_	1,588,871.20		1,718,629.67		(129,758.47)	Operating Transfers, net
204,000.00		-		475,000.00		2,168,623.48		2,113,747.94		54,875.54	<b>Net Non-operating Revenues</b>
\$ 0.37	\$	13,923.40	\$	209.95	\$	353,523.28	\$	259,881.46	\$	93,641.82	Increase (Decrease) in Net Position

Missouri State University Operating Budget Dedicated Student Fees For the Year Ending June 30, 2018

	Student Computer User		Student Security		Student Involvement		Student vernment sociation	Wyrick Student Project			Student Initiative Fund
Operating Revenue											
Tuition and fees	\$ 2,232,999.0	) \$	192,000.00	\$	890,000.00	\$	35,600.00	\$	115,500.00	\$	106,800.00
Scholarships and fellowships	-		-		-		-		-		-
Grants and contracts	-		-		-		-		-		-
Sales and services of educational services	-		-		-		-		-		-
Sales and services - auxiliaries	-		-		-		-		-		-
Other revenues	-										
Total Operating Revenue	2,232,999.0	<u> </u>	192,000.00		890,000.00		35,600.00		115,500.00		106,800.00
Operating Expenses											
Faculty and Staff Salaries	83,143.0	)	88,901.00				-				-
Part-time help	-		-		-		-		-		-
Student help	403,770.0	0	-		-		-		-		-
Overtime	2,000.0		-		-		-		-		-
Graduate Assistants	76,765.0	2 _	-		-		-		-		-
Other personnel	482,535.0	0			-		-				-
Benefits	69,064.5	1	32,146.60		-		-		-		-
Utilities	-				-		-		-		-
Capital outlay	7,610.0	)	-		-		-		115,500.00		-
Travel	-		-		-		-		-		-
Supplies and services	1,007,365.0		-		-		-		-		-
Other	583,281.4	9	70,952.40		851,058.00		35,600.00		-		106,800.00
Bad debt expense	-		-								-
Supplies and services	1,598,256.4	9	70,952.40		851,058.00		35,600.00		115,500.00		106,800.00
Total Operating Expenses	2,232,999.0	0	192,000.00		851,058.00		35,600.00		115,500.00		106,800.00
Operating Income (Loss)			-		38,942.00		-				-
Other Non-operating Revenues (Expenses)											
State appropriations	-		-		-		-		-		-
Gifts	-		-		-		-		-		-
Investment income	-		-		-		-		-		-
Other non-operating revenue (expense)	-		-		-		-		-		-
Debt Service Transfers	-		-		-		-		-		-
Operating Transfers, net	-				(38,942.00)		-		-		
Net Non-operating Revenues			-		(38,942.00)		-		-		-
Increase (Decrease) in Net Position	\$ -	\$		\$		\$	-	\$	_	\$	-

Hutchens/SGA
Centennial
Loodore

ç.,	Student		Centennial Leaders Scholarship	FY18			FY17		Change	
_ Su	stainability		Scholarship	L110	-		F11/	-	Change	Operating Revenue
\$	142,200.00	Ś	115,000.00	\$ 3,830,099.00		\$	3,734,700.00	Ś	95,399.00	Tuition and fees
Ψ.	-	~	(80,000.00)	(80,000.00)		~	(80,000.00)	~	-	Scholarships and fellowships
	-		-	-			-		-	Grants and contracts
	-		-	-			-		-	Sales and services of educational services
	-		-	-			-		-	Sales and services - auxiliaries
			-		_		-		-	Other revenues
	142,200.00		35,000.00	3,750,099.00			3,654,700.00	_	95,399.00	<b>Total Operating Revenue</b>
										Operating Expenses
			-	172,044.00			171,821.00		223.00	Faculty and Staff Salaries
	-		-	-			-		-	Part-time help
	-		-	403,770.00			393,720.00		10,050.00	Student help
	-		-	2,000.00			2,000.00		-	Overtime
			-	76,765.00	_		75,250.00	_	1,515.00	Graduate Assistants
			-	482,535.00	_		470,970.00		11,565.00	Other personnel
			-	101,211.11			97,638.34		3,572.77	Benefits
	-		-	-			-		-	Utilities
	142,200.00		-	265,310.00			250,800.00		14,510.00	Capital outlay
	-		-	-			-		-	Travel
	-		12,000.00	1,019,365.00			948,905.00		70,460.00	Supplies and services
	-		-	1,647,691.89			1,654,267.65		(6,575.76)	Other
	-		-		_		-	_	-	Bad debt expense
	142,200.00		12,000.00	2,932,366.89	_		2,853,972.65		78,394.24	Supplies and services
	142,200.00		12,000.00	3,688,157.00			3,594,401.99		93,755.01	Total Operating Expenses
	-		23,000.00	61,942.00			60,298.01		1,643.99	Operating Income (Loss)
			_							Other Non-operating Revenues (Expenses)
	-		-	-			-		-	State appropriations
	-		45,000.00	45,000.00			45,000.00		-	Gifts
	-		684.00	684.00			684.00		-	Investment income
	-		-	-			-		-	Other non-operating revenue (expense)
	-		-	-			-		-	Debt Service Transfers
		_		(38,942.00)	١ _		(40,298.00)	_	1,356.00	Operating Transfers, net
		_	45,684.00	6,742.00	_		5,386.00	_	1,356.00	Net Non-operating Revenues
\$		\$	68,684.00	\$ 68,684.00	\$	\$	65,684.01	\$	2,999.99	Increase (Decrease) in Net Position

Missouri State University
Operating Budget
Broadcast Services
For the Year Ending June 30, 2018

	FY	<b>'18</b>	·	FY17	Change		
Operating Revenue							
Tuition and fees	\$	-	\$	-	\$	-	
Scholarships and fellowships		-		-		-	
Grants and contracts	1,01	9,261.00		874,000.00		145,261.00	
Sales and services of educational services	64	1,000.00		721,000.00		(80,000.00)	
Other revenues	11	5,000.00		154,500.00		(39,500.00)	
<b>Total Operating Revenue</b>	1,77	5,261.00		1,749,500.00		25,761.00	
Operating Expenses							
Faculty and Staff Salaries	1,21	1,825.64		1,369,659.83		(157,834.19)	
Part-time help	5	3,362.00		61,584.00		(8,222.00)	
Student help	2	2,500.00		27,880.00		(5,380.00)	
Overtime	1	6,000.00		16,000.00		-	
Graduate Assistants	1	0,000.00				10,000.00	
Other personnel	10	1,862.00		105,464.00		(3,602.00)	
Benefits	44	2,278.36		467,356.49		(25,078.13)	
Utilities				-	-		
Capital outlay		-		-		-	
Travel		-		-		-	
Supplies and services		-		-		-	
Other	2,01	6,182.00		1,698,528.00		317,654.00	
Bad debt expense							
Supplies and services	2,01	6,182.00		1,698,528.00		317,654.00	
<b>Total Operating Expenses</b>	3,77	2,148.00		3,641,008.32		131,139.68	
Operating Income (Loss)	(1,99	6,887.00)	(	1,891,508.32)		(105,378.68)	
Other Non-operating Revenues (Expenses)							
State appropriations		-		-		-	
Gifts	1,51	0,293.00		1,404,912.83		105,380.17	
Investment income		-		-		-	
Other non-operating revenue (expense)		-		-		-	
Debt Service Transfers		-		-		-	
Operating Transfers, net	48	6,595.00		486,595.00			
Net Non-operating Revenues	1,99	6,888.00		1,891,507.83		105,380.17	
Increase (Decrease) in Net Position	\$	1.00	\$	(0.49)	\$	1.49	

Missouri State University
Operating Budget
Defense & Strategic Studies
For the Year Ending June 30, 2018

	 FY18	FY17			Change		
Operating Revenue							
Tuition and fees	\$ 741,374.00	\$	997,388.00	\$	(256,014.00)		
Scholarships and fellowships	(116,000.00)		(153,053.00)		37,053.00		
Grants and contracts	-		-		-		
Sales and services of educational services	-		-		-		
Sales and services - auxiliaries	-		-		-		
Other revenues	 						
<b>Total Operating Revenue</b>	 625,374.00		844,335.00		(218,961.00)		
Operating Expenses							
Faculty and Staff Salaries	 502,747.00		503,917.00		(1,170.00)		
Part-time help	86,602.00		86,170.00		432.00		
Student help	3,061.00		3,045.00		16.00		
Overtime	350.00		80.00		270.00		
Graduate Assistants	 54,575.00		53,505.00		1,070.00		
Other personnel	 144,588.00		142,800.00		1,788.00		
Benefits	 121,553.22		92,479.64		29,073.58		
Utilities	 						
Capital outlay	-		-		-		
Travel	1,000.00		-		1,000.00		
Supplies and services	35,525.00		35,525.00		-		
Other	75,991.75		203,473.00		(127,481.25)		
Bad debt expense	 		<del>-</del>		-		
Supplies and services	 112,516.75		238,998.00		(126,481.25)		
<b>Total Operating Expenses</b>	 881,404.97		978,194.64		(96,789.67)		
Operating Income (Loss)	 (256,030.97)		(133,859.64)		(122,171.33)		
Other Non-operating Revenues (Expenses)							
State appropriations	91,031.00		91,031.00		-		
Gifts	165,000.00		93,691.00		71,309.00		
Investment income	-		-		-		
Other non-operating revenue (expense)	-		-		-		
Debt Service Transfers	-		-		-		
Operating Transfers, net	 						
Net Non-operating Revenues	 256,031.00		184,722.00		71,309.00		
Increase (Decrease) in Net Position	\$ 0.03	\$	50,862.36	\$	(50,862.33)		

Missouri State University
Operating Budget
Jordan Valley Innovation Center
For the Year Ending June 30, 2018

	FY18 FY17				Change		
Operating Revenue							
Tuition and fees	\$	-	\$	-	\$	-	
Scholarships and fellowships		-		-		-	
Grants and contracts		183,000.00		183,000.00		_	
Sales and services of educational services		434,681.00		344,616.00		90,065.00	
Sales and services - auxiliaries		-		-		-	
Other revenues							
<b>Total Operating Revenue</b>		617,681.00		527,616.00		90,065.00	
Operating Expenses							
Faculty and Staff Salaries		309,551.11		279,700.48		29,850.63	
Part-time help		9,880.00		9,880.00		-	
Student help		-		-		-	
Overtime		-		-		-	
Graduate Assistants		-					
Other personnel		9,880.00		9,880.00			
Benefits		112,689.52		94,610.02		18,079.50	
Utilities		204,000.00		204,000.00			
Capital outlay		-		-		-	
Travel		-		-		-	
Supplies and services		86,438.00		84,602.87		1,835.13	
Other		99,122.00		52,073.75		47,048.25	
Bad debt expense							
Supplies and services		185,560.00		136,676.62		48,883.38	
<b>Total Operating Expenses</b>		821,680.63		724,867.12		96,813.51	
Operating Income (Loss)		(203,999.63)		(197,251.12)		(6,748.51)	
Other Non-operating Revenues (Expenses)							
State appropriations		-		-		-	
Gifts		-		-		_	
Investment income		-		-		-	
Other non-operating revenue (expense)		-		-		-	
Debt Service Transfers		-		-		-	
Operating Transfers, net		204,000.00		204,000.00			
Net Non-operating Revenues		204,000.00		204,000.00			
Increase (Decrease) in Net Position	\$	0.37	\$	6,748.88	\$	(6,748.51)	

Missouri State University
Operating Budget
Juanita K Hammons Hall Performing Arts
For the Year Ending June 30, 2018

	FY18	FY17	Change		
Operating Revenue					
Tuition and fees	\$ 35,350.00	\$	36,000.00	\$	(650.00)
Scholarships and fellowships	-		-		-
Grants and contracts	5,000.00		27,000.00		(22,000.00)
Sales and services of educational services	713,000.00		655,000.00		58,000.00
Sales and services - auxiliaries	-		-		-
Other revenues	 				
<b>Total Operating Revenue</b>	 753,350.00		718,000.00		35,350.00
Operating Expenses					
Faculty and Staff Salaries	 535,574.00		570,407.00		(34,833.00)
Part-time help	19,000.00		19,000.00		-
Student help	95,000.00		95,000.00		_
Overtime	-		-		-
Graduate Assistants	 7,815.00		7,662.00		153.00
Other personnel	 121,815.00		121,662.00		153.00
Benefits	 195,117.05		193,577.62		1,539.43
Utilities	 174,139.00		147,812.00		26,327.00
Capital outlay	-		-		-
Travel	3,500.00		3,500.00		-
Supplies and services	169,367.00		169,012.00		355.00
Other	28,628.00		28,628.00		-
Bad debt expense	 				
Supplies and services	 201,495.00		201,140.00		355.00
<b>Total Operating Expenses</b>	 1,228,140.05		1,234,598.62		(6,458.57)
Operating Income (Loss)	 (474,790.05)		(516,598.62)		41,808.57
Other Non-operating Revenues (Expenses)					
State appropriations	-		-		-
Gifts	60,000.00		60,000.00		-
Investment income	5,000.00		5,000.00		-
Other non-operating revenue (expense)	-		-		-
Debt Service Transfers	-		-		-
Operating Transfers, net	 410,000.00		455,000.00		(45,000.00)
Net Non-operating Revenues	 475,000.00		520,000.00		(45,000.00)
Increase (Decrease) in Net Position	\$ 209.95	\$	3,401.38	\$	(3,191.43)





### **AUXILIARY SYSTEM FUND**

	Bookstore	Residence Life	Plaster Student Union	Taylor Health Center	Intercollegiate Athletics	Athletic Facilities
Operating Revenue						
Tuition and fees	\$ -	\$ -	\$ 1,882,017.00	\$ 3,099,383.00	\$ 108,400.00	\$ 2,450,500.00
Scholarships and fellowships	· -	(816,162.00)	-	-	(4,438,916.00)	-
Grants and contracts	-	- 1	-	-	- '	-
Sales and services of educational services	-	-	-	-	-	-
Sales and services - auxiliaries	4,117,500.00	34,313,701.00	895,150.00	2,129,400.00	3,815,678.00	557,305.00
Other revenues		331,643.00	7,900.00			14,000.00
Total Operating Revenue	4,117,500.00	33,829,182.00	2,785,067.00	5,228,783.00	(514,838.00)	3,021,805.00
Operating Expenses						
Faculty and Staff Salaries	641,024.00	3,999,296.87	831,690.87	2,311,224.00	4,461,480.00	655,414.30
Part-time help	55,000.00	114,855.00	36,000.00	250,000.00	295,915.00	30,900.00
Student help	600,000.00	870,774.00	173,480.00	82,000.00	164,067.00	201,367.00
Overtime	12,000.00	45,911.00	3,000.00	10,000.00	12,000.00	17,000.00
Graduate Assistants		226,143.00	62,945.00	12,771.00	114,051.00	20,772.00
Other personnel	667,000.00	1,257,683.00	275,425.00	354,771.00	586,033.00	270,039.00
Benefits	236,001.81	1,456,355.30	303,493.44	854,863.54	1,635,908.68	239,361.65
Utilities	28,458.00	1,475,440.00	292,487.00			
Capital outlay	100,000.00	354,566.00	-	20,000.00	35,000.00	18,000.00
Travel	15,000.00	76,400.00	-	11,000.00	1,702,701.00	2,700.00
Supplies and services	484,032.00	10,445,214.00	324,590.00	304,000.00	1,689,623.32	303,309.00
Other	150,000.00	785,819.00	30,850.00	72,000.00	1,284,937.00	63,903.00
Bad debt expense	150,000.00	200,000.00		30,000.00		
Supplies and services	899,032.00	11,861,999.00	355,440.00	437,000.00	4,712,261.32	387,912.00
Total Operating Expenses	2,471,515.81	20,050,774.17	2,058,536.31	3,957,858.54	11,395,683.00	1,552,726.95
Operating Income (Loss)	1,645,984.19	13,778,407.83	726,530.69	1,270,924.46	(11,910,521.00)	1,469,078.05
Other Non-operating Revenues (Expenses)						
State appropriations	-	-	-	-	-	-
Gifts	-	-	-	-	1,179,683.00	2,811,301.00
Investment income	-	6,000.00	-	-	-	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	(9,343.00)	(3,237,883.00)	(1,188,127.00)	(821,767.00)	-	(4,436,504.26)
Operating Transfers, net	(1,605,380.00)	(8,583,045.00)	508,921.00	(605,145.00)	10,730,838.00	158,782.00
Net Non-operating Revenues	(1,614,723.00)	(11,814,928.00)	(679,206.00)	(1,426,912.00)	11,910,521.00	(1,466,421.26)
Increase (Decrease) in Net Position	\$ 31,261.19	\$ 1,963,479.83	\$ 47,324.69	\$ (155,987.54)	\$ -	\$ 2,656.79

Bill R. Foster
and Family
Recreation

			B.E.A.R.		Recreation					
	Transit		Fee		Center	FY18	FY17		Change	
	_			_						Operating Revenue
\$	1,205,000.00	\$	1,707,000.00	\$	2,844,000.00	\$ 13,296,300.00	\$ 11,909,544.00	\$	1,386,756.00	Tuition and fees
	-		-		-	(5,255,078.00)	(4,993,440.00)		(261,638.00)	Scholarships and fellowships
	-		-		-	-	-		-	Grants and contracts
	-		-		-	-	-		-	Sales and services of educational services
	2,367,000.00		-		239,500.00	48,435,234.00	47,420,533.00		1,014,701.00	Sales and services - auxiliaries
	16,000.00		-		248,686.00	618,229.00	622,392.00	_	(4,163.00)	Other revenues
	3,588,000.00	_	1,707,000.00	_	3,332,186.00	57,094,685.00	54,959,029.00	_	2,135,656.00	Total Operating Revenue
										Operating Expenses
	969,076.86	_		_	534,772.00	14,403,978.90	14,394,900.57		9,078.33	Faculty and Staff Salaries
	53,576.00		-		22,000.00	858,246.00	734,231.00		124,015.00	Part-time help
	19,250.00		-		462,200.00	2,573,138.00	2,530,529.00		42,609.00	Student help
	27,000.00		-		1,000.00	127,911.00	129,411.00		(1,500.00)	Overtime
	-	_		_	96,876.00	533,558.00	471,514.00	_	62,044.00	Graduate Assistants
	99,826.00		_		582,076.00	4,092,853.00	3,865,685.00	_	227,168.00	Other personnel
	350,644.03		-		233,442.20	5,310,070.65	4,936,520.21		373,550.44	Benefits
	177,168.00		121,273.00		173,005.00	2,267,831.00	2,660,606.00		(392,775.00)	Utilities
	6,500.00		-		100,000.00	634,066.00	601,066.00		33,000.00	Capital outlay
	33,200.00		-		26,600.00	1,867,601.00	1,837,410.00		30,191.00	Travel
	1,348,561.00		-		283,151.00	15,182,480.32	14,986,631.00		195,849.32	Supplies and services
	5,000.00		200,000.00		54,300.00	2,646,809.00	2,097,522.00		549,287.00	Other
	-		-		-	380,000.00	380,000.00	_	-	Bad debt expense
	1,393,261.00	_	200,000.00	_	464,051.00	20,710,956.32	19,902,629.00	_	808,327.32	Supplies and services
	2,989,975.89	_	321,273.00	_	1,987,346.20	46,785,689.87	45,760,340.78	_	1,025,349.09	Total Operating Expenses
	598,024.11	_	1,385,727.00		1,344,839.80	10,308,995.13	9,198,688.22	_	1,110,306.91	Operating Income (Loss)
										Other Non-operating Revenues (Expenses)
	-		-		-	-	-		-	State appropriations
	-		150,000.00		247,500.00	4,388,484.00	5,027,135.00		(638,651.00)	Gifts
	2,500.00		-		-	8,500.00	8,500.00		-	Investment income
	-		-		-	-	-		-	Other non-operating revenue (expense)
	(356,997.20)		(1,535,727.00)		(1,144,599.00)	(12,730,947.46)	(11,922,159.28)		(808,788.18)	Debt Service Transfers
_	28,386.00	_	-	_	-	633,357.00	(992,515.00)	_	1,625,872.00	Operating Transfers, net
_	(326,111.20)	_	(1,385,727.00)	_	(897,099.00)	(7,700,606.46)	(7,879,039.28)	_	178,432.82	Net Non-operating Revenues
\$	271,912.91	\$		\$	447,740.80	\$ 2,608,388.67	\$ 1,319,648.94	\$	1,288,739.73	Increase (Decrease) in Net Position

Missouri State University
Operating Budget
Bookstore
For the Year Ending June 30, 2018

		FY18		FY17	Change		
Operating Revenue							
Tuition and fees	\$	=	\$	-	\$	-	
Scholarships and fellowships		-		-		-	
Grants and contracts		-		-		-	
Sales and services of educational services		=		-		-	
Sales and services - auxiliaries	4,	117,500.00		4,117,500.00		-	
Other revenues		-	-	<del>-</del>		<del>-</del>	
Total Operating Revenue	4,	117,500.00		4,117,500.00			
Operating Expenses							
Faculty and Staff Salaries		641,024.00		636,570.00		4,454.00	
Part-time help		55,000.00		80,000.00		(25,000.00)	
Student help		600,000.00		600,000.00		-	
Overtime		12,000.00		12,000.00		-	
Graduate Assistants							
Other personnel		667,000.00		692,000.00		(25,000.00)	
Benefits	<u> </u>	236,001.81		220,973.99		15,027.82	
Utilities		28,458.00		31,028.00		(2,570.00)	
Capital outlay		100,000.00		100,000.00		-	
Travel		15,000.00		17,000.00		(2,000.00)	
Supplies and services		484,032.00		478,973.00		5,059.00	
Other		150,000.00		150,000.00		-	
Bad debt expense		150,000.00		150,000.00			
Supplies and services		899,032.00		895,973.00		3,059.00	
<b>Total Operating Expenses</b>	2,	471,515.81		2,476,544.99		(5,029.18)	
Operating Income (Loss)	1,	645,984.19		1,640,955.01		5,029.18	
Other Non-operating Revenues (Expenses)							
State appropriations		=		-		-	
Gifts		-		-		-	
Investment income		-		-		-	
Other non-operating revenue (expense)		=		-		-	
Debt Service Transfers		(9,343.00)		(9,343.00)		-	
Operating Transfers, net	(1,	605,380.00)	(	(1,605,380.00)		<del>-</del>	
Net Non-operating Revenues	(1,	614,723.00)	(	(1,614,723.00)			
Increase (Decrease) in Net Position	\$	31,261.19	\$	26,232.01	\$	5,029.18	

Missouri State University
Operating Budget
Residence Life
For the Year Ending June 30, 2018

	FY18	FY17	Change		
Operating Revenue					
Tuition and fees	\$ -	\$ -	\$ -		
Scholarships and fellowships	(816,162.00)	(792,390.00)	(23,772.00)		
Grants and contracts	-	-	-		
Sales and services of educational services	-	-	-		
Sales and services - auxiliaries	34,313,701.00	33,270,960.00	1,042,741.00		
Other revenues	331,643.00	332,980.00	(1,337.00)		
<b>Total Operating Revenue</b>	33,829,182.00	32,811,550.00	1,017,632.00		
Operating Expenses					
Faculty and Staff Salaries	3,999,296.87	3,941,582.78	57,714.09		
Part-time help	114,855.00	114,855.00	-		
Student help	870,774.00	870,774.00	-		
Overtime	45,911.00	45,911.00	-		
Graduate Assistants	226,143.00	221,711.00	4,432.00		
Other personnel	1,257,683.00	1,253,251.00	4,432.00		
Benefits	1,456,355.30	1,339,901.32	116,453.98		
Utilities	1,475,440.00	1,750,142.00	(274,702.00)		
Capital outlay	354,566.00	354,566.00	-		
Travel	76,400.00	76,400.00	-		
Supplies and services	10,445,214.00	10,225,614.00	219,600.00		
Other	785,819.00	785,819.00	-		
Bad debt expense	200,000.00	200,000.00			
Supplies and services	11,861,999.00	11,642,399.00	219,600.00		
Total Operating Expenses	20,050,774.17	19,927,276.10	123,498.07		
Operating Income (Loss)	13,778,407.83	12,884,273.90	894,133.93		
Other Non-operating Revenues (Expenses)					
State appropriations	-	-	-		
Gifts	-	-	-		
Investment income	6,000.00	6,000.00	-		
Other non-operating revenue (expense)	-	-	-		
Debt Service Transfers	(3,237,883.00)	(3,240,950.00)	3,067.00		
Operating Transfers, net	(8,583,045.00)	(7,765,545.00)	(817,500.00)		
Net Non-operating Revenues	(11,814,928.00)	(11,000,495.00)	(814,433.00)		
Increase (Decrease) in Net Position	\$ 1,963,479.83	\$ 1,883,778.90	\$ 79,700.93		

Missouri State University
Operating Budget
Plaster Student Union
For the Year Ending June 30, 2018

	 FY18		FY17		Change
Operating Revenue					
Tuition and fees	\$ 1,882,017.00	\$	1,848,695.00	\$	33,322.00
Scholarships and fellowships	-		-		-
Grants and contracts	-		-		-
Sales and services of educational services	-		-		-
Sales and services - auxiliaries	895,150.00		877,250.00		17,900.00
Other revenues	 7,900.00		7,900.00	_	<u>-</u>
Total Operating Revenue	 2,785,067.00		2,733,845.00	_	51,222.00
Operating Expenses					
Faculty and Staff Salaries	 831,690.87		805,175.78		26,515.09
Part-time help	36,000.00		25,500.00		10,500.00
Student help	173,480.00		153,480.00		20,000.00
Overtime	3,000.00		3,000.00		-
Graduate Assistants	 62,945.00		62,945.00		-
Other personnel	 275,425.00		244,925.00		30,500.00
Benefits	 303,493.44		272,831.94	_	30,661.50
Utilities	 292,487.00		304,692.00	_	(12,205.00)
Capital outlay	-		-		-
Travel	-		22,100.00		(22,100.00)
Supplies and services	324,590.00		290,735.00		33,855.00
Other	30,850.00		30,850.00		-
Bad debt expense	 		_	_	<del>-</del>
Supplies and services	 355,440.00		343,685.00	_	11,755.00
<b>Total Operating Expenses</b>	2,058,536.31	_	1,971,309.72	_	87,226.59
Operating Income (Loss)	 726,530.69		762,535.28		(36,004.59)
Other Non-operating Revenues (Expenses)					
State appropriations	-		-		-
Gifts	-		-		-
Investment income	-		-		-
Other non-operating revenue (expense)	-		-		-
Debt Service Transfers	(1,188,127.00)		(1,187,412.00)		(715.00)
Operating Transfers, net	 508,921.00		510,277.00	_	(1,356.00)
Net Non-operating Revenues	 (679,206.00)		(677,135.00)	_	(2,071.00)
Increase (Decrease) in Net Position	\$ 47,324.69	\$	85,400.28	\$	(38,075.59)

Missouri State University
Operating Budget
Taylor Health Center
For the Year Ending June 30, 2018

	FY18	FY17		Change
Operating Revenue				
Tuition and fees	\$ 3,099,383.00	\$	2,026,849.00	\$ 1,072,534.00
Scholarships and fellowships	-		-	-
Grants and contracts	_		-	-
Sales and services of educational services	-		-	-
Sales and services - auxiliaries	2,129,400.00		2,129,400.00	-
Other revenues	 -			
Total Operating Revenue	 5,228,783.00		4,156,249.00	 1,072,534.00
Operating Expenses				
Faculty and Staff Salaries	 2,311,224.00		2,292,104.00	 19,120.00
Part-time help	250,000.00		250,000.00	-
Student help	82,000.00		82,000.00	-
Overtime	10,000.00		10,000.00	-
Graduate Assistants	 12,771.00		12,771.00	<u>-</u>
Other personnel	 354,771.00		354,771.00	<del>-</del>
Benefits	 854,863.54		792,972.87	 61,890.67
Utilities	 			
Capital outlay	20,000.00		20,000.00	-
Travel	11,000.00		11,000.00	-
Supplies and services	304,000.00		304,000.00	-
Other	72,000.00		72,000.00	-
Bad debt expense	 30,000.00		30,000.00	
Supplies and services	 437,000.00		437,000.00	 
<b>Total Operating Expenses</b>	 3,957,858.54		3,876,847.87	 81,010.67
Operating Income (Loss)	 1,270,924.46		279,401.13	 991,523.33
Other Non-operating Revenues (Expenses)				
State appropriations	-		-	-
Gifts	-		-	-
Investment income	-		-	-
Other non-operating revenue (expense)	-		-	-
Debt Service Transfers	(821,767.00)		<del>-</del>	(821,767.00)
Operating Transfers, net	 (605,145.00)		(502,706.00)	 (102,439.00)
Net Non-operating Revenues	 (1,426,912.00)		(502,706.00)	 (924,206.00)
Increase (Decrease) in Net Position	\$ (155,987.54)	\$	(223,304.87)	\$ 67,317.33



Missouri State University
Operating Budget
Intercollegiate Athletics
For the Year Ending June 30, 2018

		FY18		FY17		Change
Operating Revenue						
Tuition and fees	\$	108,400.00	\$	107,000.00	\$	1,400.00
Scholarships and fellowships		(4,438,916.00)		(4,201,050.00)		(237,866.00)
Grants and contracts		-		-		-
Sales and services of educational services		-		-		-
Sales and services - auxiliaries		3,815,678.00		3,917,618.00		(101,940.00)
Other revenues						-
<b>Total Operating Revenue</b>		(514,838.00)		(176,432.00)		(338,406.00)
Operating Expenses						
Faculty and Staff Salaries		4,461,480.00		4,597,933.42		(136,453.42)
Part-time help		295,915.00		156,300.00		139,615.00
Student help		164,067.00		97,150.00		66,917.00
Overtime		12,000.00		12,000.00		-
Graduate Assistants		114,051.00		86,013.00		28,038.00
Other personnel		586,033.00		351,463.00	_	234,570.00
Benefits		1,635,908.68		1,564,411.00		71,497.68
Utilities	_			<del>-</del>		
Capital outlay		35,000.00		-		35,000.00
Travel		1,702,701.00		1,648,110.00		54,591.00
Supplies and services		1,689,623.32		1,700,625.00		(11,001.68)
Other		1,284,937.00		733,250.00		551,687.00
Bad debt expense			_	<u>-</u> _		
Supplies and services		4,712,261.32		4,081,985.00		630,276.32
<b>Total Operating Expenses</b>		11,395,683.00		10,595,792.42		799,890.58
Operating Income (Loss)	_(	11,910,521.00)		(10,772,224.42)		(1,138,296.58)
Other Non-operating Revenues (Expenses)						
State appropriations		-		-		-
Gifts		1,179,683.00		1,701,834.00		(522,151.00)
Investment income		-		-		-
Other non-operating revenue (expense)		-		-		-
Debt Service Transfers		-		-		-
Operating Transfers, net		10,730,838.00	_	8,079,099.00	_	2,651,739.00
Net Non-operating Revenues		11,910,521.00	_	9,780,933.00	_	2,129,588.00
Increase (Decrease) in Net Position	\$	-	\$	(991,291.42)	\$	991,291.42

Missouri State University
Operating Budget
Athletic Facilities
For the Year Ending June 30, 2018

	Plast Spor Comp		Hammons Student Center		 JQH Arena
Operating Revenue					
Tuition and fees	\$	335,000.00	\$	1,640,000.00	\$ 475,500.00
Scholarships and fellowships		-		-	-
Grants and contracts		-		-	-
Sales and services of educational services		-		-	-
Sales and services - auxiliaries		37,000.00		21,000.00	499,305.00
Other revenues					 14,000.00
Total Operating Revenue		372,000.00		1,661,000.00	 988,805.00
Operating Expenses					
Faculty and Staff Salaries		26,520.00		376,132.88	 252,761.42
Part-time help		1,900.00		19,000.00	10,000.00
Student help		53,367.00		133,000.00	15,000.00
Overtime		1,000.00		8,000.00	8,000.00
Graduate Assistants				10,258.00	 10,514.00
Other personnel		56,267.00		170,258.00	 43,514.00
Benefits		9,734.98		137,463.15	 92,163.52
Utilities				<del>-</del>	
Capital outlay		-		18,000.00	-
Travel		-		2,700.00	-
Supplies and services		60,356.00		145,702.00	97,251.00
Other		18,000.00		19,903.00	26,000.00
Bad debt expense		-			 -
Supplies and services		78,356.00		186,305.00	 123,251.00
Total Operating Expenses		170,877.98		870,159.03	 511,689.94
Operating Income (Loss)		201,122.02		790,840.97	 477,115.06
Other Non-operating Revenues (Expenses)					
State appropriations		-		-	-
Gifts		-		-	2,811,301.00
Investment income		-		-	-
Other non-operating revenue (expense)		-		-	-
Debt Service Transfers		(148,574.14)		(427,598.86)	(3,860,331.26)
Operating Transfers, net		(52,000.00)		(361,218.00)	 572,000.00
Net Non-operating Revenues		(200,574.14)		(788,816.86)	 (477,030.26)
Increase (Decrease) in Net Position	\$	547.88	\$	2,024.11	\$ 84.80

 FY18	 FY17		Change	
	_			Operating Revenue
\$ 2,450,500.00	\$ 2,378,000.00	\$	72,500.00	Tuition and fees
-	-		-	Scholarships and fellowships
-	-		-	Grants and contracts
-	-		-	Sales and services of educational services
557,305.00	557,305.00		-	Sales and services - auxiliaries
 14,000.00	 14,000.00			Other revenues
 3,021,805.00	 2,949,305.00		72,500.00	<b>Total Operating Revenue</b>
				Operating Expenses
 655,414.30	 614,356.20		41,058.10	Faculty and Staff Salaries
30,900.00	32,000.00		(1,100.00)	Part-time help
201,367.00	211,175.00		(9,808.00)	Student help
17,000.00	17,000.00		-	Overtime
 20,772.00	 30,034.00		(9,262.00)	Graduate Assistants
 270,039.00	 290,209.00		(20,170.00)	Other personnel
 239,361.65	 209,220.61		30,141.04	Benefits
 	 217,936.00		(217,936.00)	Utilities
18,000.00	20,000.00		(2,000.00)	Capital outlay
2,700.00	3,000.00		(300.00)	Travel
303,309.00	357,708.00		(54,399.00)	Supplies and services
63,903.00	65,903.00		(2,000.00)	Other
 	 -		-	Bad debt expense
 387,912.00	 446,611.00		(58,699.00)	Supplies and services
 1,552,726.95	 1,778,332.81		(225,605.86)	<b>Total Operating Expenses</b>
 1,469,078.05	 1,170,972.19		298,105.86	Operating Income (Loss)
				Other Non-operating Revenues (Expenses)
-	-		-	State appropriations
2,811,301.00	2,927,801.00		(116,500.00)	Gifts
-	-		-	Investment income
-	-		-	Other non-operating revenue (expense)
(4,436,504.26)	(4,441,204.76)		4,700.50	Debt Service Transfers
 158,782.00	 263,354.00	_	(104,572.00)	Operating Transfers, net
 (1,466,421.26)	 (1,250,049.76)		(216,371.50)	Net Non-operating Revenues
\$ 2,656.79	\$ (79,077.57)	\$	81,734.36	Increase (Decrease) in Net Position

Missouri State University
Operating Budget
Athletic Facilities-Plaster Sports Complex
For the Year Ending June 30, 2018

	 FY18	FY18 FY17		Change		
Operating Revenue						
Tuition and fees	\$ 335,000.00	\$	327,000.00	\$	8,000.00	
Scholarships and fellowships	-		-		-	
Grants and contracts	-		-		-	
Sales and services of educational services	-		_		-	
Sales and services - auxiliaries	37,000.00		37,000.00		-	
Other revenues	 		_			
<b>Total Operating Revenue</b>	 372,000.00		364,000.00	_	8,000.00	
Operating Expenses						
Faculty and Staff Salaries	26,520.00		25,132.00		1,388.00	
Part-time help	1,900.00		2,000.00		(100.00)	
Student help	53,367.00		56,175.00		(2,808.00)	
Overtime	1,000.00		1,000.00		-	
Graduate Assistants	-					
Other personnel	56,267.00		59,175.00		(2,908.00)	
Benefits	 9,734.98		8,619.11		1,115.87	
Utilities	-		_		<u>-</u>	
Capital outlay	-		-		-	
Travel	-		-		-	
Supplies and services	60,356.00		63,532.00		(3,176.00)	
Other	18,000.00		20,000.00		(2,000.00)	
Bad debt expense	 _					
Supplies and services	78,356.00		83,532.00		(5,176.00)	
<b>Total Operating Expenses</b>	 170,877.98		176,458.11		(5,580.13)	
Operating Income (Loss)	 201,122.02		187,541.89		13,580.13	
Other Non-operating Revenues (Expenses)						
State appropriations	-		-		-	
Gifts	-		_		_	
Investment income	-		-		-	
Other non-operating revenue (expense)	-		-		-	
Debt Service Transfers	(148,574.14)		(148,470.27)		(103.87)	
Operating Transfers, net	 (52,000.00)		(25,000.00)	_	(27,000.00)	
Net Non-operating Revenues	(200,574.14)		(173,470.27)		(27,103.87)	
Increase (Decrease) in Net Position	\$ 547.88	\$	14,071.62	\$	(13,523.74)	

## Missouri State University Operating Budget Athletic Facilities-Hammons Student Center For the Year Ending June 30, 2018

	FY18		FY17		Change
Operating Revenue					
Tuition and fees	\$	1,640,000.00	\$ 1,600,000.00	\$	40,000.00
Scholarships and fellowships		-	-		-
Grants and contracts		-	-		-
Sales and services of educational services		-	-		-
Sales and services - auxiliaries		21,000.00	21,000.00		-
Other revenues			 <del>-</del>		<del>-</del>
Total Operating Revenue		1,661,000.00	 1,621,000.00		40,000.00
Operating Expenses					
Faculty and Staff Salaries		376,132.88	 352,928.24		23,204.64
Part-time help		19,000.00	20,000.00		(1,000.00)
Student help		133,000.00	140,000.00		(7,000.00)
Overtime		8,000.00	8,000.00		-
Graduate Assistants		10,258.00	 19,726.00		(9,468.00)
Other personnel		170,258.00	 187,726.00		(17,468.00)
Benefits		137,463.15	 120,296.77		17,166.38
Utilities			 217,936.00		(217,936.00)
Capital outlay		18,000.00	20,000.00		(2,000.00)
Travel		2,700.00	3,000.00		(300.00)
Supplies and services		145,702.00	196,925.00		(51,223.00)
Other		19,903.00	19,903.00		-
Bad debt expense			 		
Supplies and services		186,305.00	 239,828.00		(53,523.00)
Total Operating Expenses		870,159.03	 1,118,715.01		(248,555.98)
Operating Income (Loss)		790,840.97	 502,284.99		288,555.98
Other Non-operating Revenues (Expenses)					
State appropriations		-	-		-
Gifts		-	-		-
Investment income		-	-		-
Other non-operating revenue (expense)		-	-		-
Debt Service Transfers		(427,598.86)	(427,303.23)		(295.63)
Operating Transfers, net		(361,218.00)	 125,354.00	_	(486,572.00)
Net Non-operating Revenues		(788,816.86)	 (301,949.23)	_	(486,867.63)
Increase (Decrease) in Net Position	\$	2,024.11	\$ 200,335.76	\$	(198,311.65)

Missouri State University
Operating Budget
Athletic Facilities-JQH Arena
For the Year Ending June 30, 2018

	FY18			FY17		Change	
Operating Revenue							
Tuition and fees	\$	475,500.00	\$	451,000.00	\$	24,500.00	
Scholarships and fellowships		-		-		-	
Grants and contracts		-		-		-	
Sales and services of educational services		-		-		-	
Sales and services - auxiliaries		499,305.00		499,305.00		-	
Other revenues		14,000.00		14,000.00			
Total Operating Revenue		988,805.00		964,305.00		24,500.00	
Operating Expenses							
Faculty and Staff Salaries		252,761.42		236,295.96		16,465.46	
Part-time help		10,000.00		10,000.00		-	
Student help		15,000.00		15,000.00		-	
Overtime		8,000.00		8,000.00		-	
Graduate Assistants		10,514.00		10,308.00		206.00	
Other personnel		43,514.00		43,308.00		206.00	
Benefits		92,163.52		80,304.73		11,858.79	
Utilities				<del>-</del>			
Capital outlay		-		-		-	
Travel		-		-		-	
Supplies and services		97,251.00		97,251.00		-	
Other		26,000.00		26,000.00		-	
Bad debt expense							
Supplies and services		123,251.00	_	123,251.00			
<b>Total Operating Expenses</b>		511,689.94		483,159.69		28,530.25	
Operating Income (Loss)		477,115.06		481,145.31		(4,030.25)	
Other Non-operating Revenues (Expenses)							
State appropriations		-		-		-	
Gifts		2,811,301.00		2,927,801.00		(116,500.00)	
Investment income		-		-		-	
Other non-operating revenue (expense)		-		-		-	
Debt Service Transfers		(3,860,331.26)		(3,865,431.26)		5,100.00	
Operating Transfers, net		572,000.00	_	163,000.00		409,000.00	
Net Non-operating Revenues		(477,030.26)		(774,630.26)		297,600.00	
Increase (Decrease) in Net Position	\$	84.80	\$	(293,484.95)	\$	293,569.75	

Missouri State University
Operating Budget
Transit
For the Year Ending June 30, 2018

	 FY18	 FY17	 Change
Operating Revenue			
Tuition and fees	\$ 1,205,000.00	\$ 1,176,000.00	\$ 29,000.00
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	2,367,000.00	2,317,000.00	50,000.00
Other revenues	 16,000.00	 16,000.00	 -
Total Operating Revenue	 3,588,000.00	 3,509,000.00	 79,000.00
Operating Expenses			
Faculty and Staff Salaries	 969,076.86	 977,810.39	 (8,733.53)
Part-time help	53,576.00	53,576.00	-
Student help	19,250.00	19,250.00	-
Overtime	27,000.00	27,000.00	-
Graduate Assistants	 	 	 
Other personnel	99,826.00	 99,826.00	-
Benefits	350,644.03	 329,911.34	20,732.69
Utilities	 177,168.00	 188,896.00	 (11,728.00)
Capital outlay	6,500.00	6,500.00	-
Travel	33,200.00	33,200.00	-
Supplies and services	1,348,561.00	1,348,561.00	-
Other	5,000.00	5,000.00	-
Bad debt expense	 	 	 
Supplies and services	 1,393,261.00	 1,393,261.00	 <del>-</del>
<b>Total Operating Expenses</b>	 2,989,975.89	 2,989,704.73	 271.16
Operating Income (Loss)	 598,024.11	 519,295.27	 78,728.84
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	2,500.00	2,500.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(356,997.20)	(356,792.02)	(205.18)
Operating Transfers, net	 28,386.00	 28,386.00	 
<b>Net Non-operating Revenues</b>		()	(205.40)
	 (326,111.20)	 (325,906.02)	 (205.18)



## Missouri State University Operating Budget Bill R Foster and Family Recreation Center For the Year Ending June 30, 2018

	 FY18	FY17			Change		
Operating Revenue							
Tuition and fees	\$ 2,844,000.00	\$	2,773,000.00	\$	71,000.00		
Scholarships and fellowships	-		-		-		
Grants and contracts	-		-		-		
Sales and services of educational services	_		-		-		
Sales and services - auxiliaries	239,500.00		233,500.00		6,000.00		
Other revenues	 248,686.00		251,512.00		(2,826.00)		
<b>Total Operating Revenue</b>	 3,332,186.00		3,258,012.00		74,174.00		
Operating Expenses							
Faculty and Staff Salaries	534,772.00		529,368.00		5,404.00		
Part-time help	22,000.00		22,000.00		-		
Student help	462,200.00		496,700.00		(34,500.00)		
Overtime	1,000.00		2,500.00		(1,500.00)		
Graduate Assistants	96,876.00		58,040.00		38,836.00		
Other personnel	 582,076.00		579,240.00		2,836.00		
Benefits	 233,442.20		206,297.14		27,145.06		
Utilities	 173,005.00		167,912.00		5,093.00		
Capital outlay	100,000.00		100,000.00		-		
Travel	26,600.00		26,600.00		-		
Supplies and services	283,151.00		280,415.00		2,736.00		
Other	54,300.00		54,700.00		(400.00)		
Bad debt expense	 						
Supplies and services	 464,051.00		461,715.00		2,336.00		
<b>Total Operating Expenses</b>	 1,987,346.20		1,944,532.14		42,814.06		
Operating Income (Loss)	 1,344,839.80		1,313,479.86		31,359.94		
Other Non-operating Revenues (Expenses)							
State appropriations	-		-		-		
Gifts	247,500.00		247,500.00		-		
Investment income	_		-		-		
Other non-operating revenue (expense)	-		-		-		
Debt Service Transfers	(1,144,599.00)		(1,151,170.00)		6,571.00		
Operating Transfers, net	 						
Net Non-operating Revenues	 (897,099.00)		(903,670.00)		6,571.00		
Increase (Decrease) in Net Position	\$ 447,740.80	\$	409,809.86	\$	37,930.94		





## WEST PLAINS CAMPUS OPERATING & AUXILIARY

YEAR ENDING JUNE 30, 2018

	West Plains Operating	West Plains Designated	West Plains Auxiliary	FY18	FY17	Change
Operating Revenue						
Tuition and fees	\$ 4,621,689.00	\$ -	\$ 75,250.00	\$ 4,696,939.00	\$ 4,708,439.00	\$ (11,500.00)
Scholarships and fellowships	(443,600.00)	-	(45,500.00)	(489,100.00)	(498,856.00)	9,756.00
Grants and contracts	-	-	-	-	-	-
Sales and services of educational services	141,000.00	-	-	141,000.00	141,000.00	-
Sales and services - auxiliaries	-	-	1,326,374.00	1,326,374.00	709,841.00	616,533.00
Other revenues	29,241.00		50,338.00	79,579.00	49,579.00	30,000.00
Total Operating Revenue	4,348,330.00		1,406,462.00	5,754,792.00	5,110,003.00	644,789.00
Operating Expenses						
Faculty and Staff Salaries	5,733,636.25	304,971.50	279,132.00	6,317,739.75	6,484,960.40	(167,220.65)
Part-time help	297,610.00	25,000.00	14,280.00	336,890.00	334,950.00	1,940.00
Student help	117,981.00	-	57,305.00	175,286.00	161,561.00	13,725.00
Overtime	4,541.00	-	-	4,541.00	4,541.00	-
Graduate Assistants						
Other personnel	420,132.00	25,000.00	71,585.00	516,717.00	501,052.00	15,665.00
Benefits	1,969,519.91	109,339.20	101,727.32	2,180,586.43	2,098,436.24	82,150.19
Utilities	261,704.00	-	47,280.00	308,984.00	338,984.00	(30,000.00)
Capital outlay	66,915.00	-	-	66,915.00	75,915.00	(9,000.00)
Travel	78,204.00	-	3,700.00	81,904.00	138,294.00	(56,390.00)
Supplies and services	602,737.00	33,599.00	194,093.30	830,429.30	892,380.80	(61,951.50)
Other	637,914.00	12,090.00	468,510.00	1,118,514.00	766,024.00	352,490.00
Bad debt expense	30,000.00			30,000.00	30,000.00	
Supplies and services	1,415,770.00	45,689.00	666,303.30	2,127,762.30	1,902,613.80	225,148.50
Total Operating Expenses	9,800,762.16	484,999.70	1,166,027.62	11,451,789.48	11,326,046.44	125,743.04
Operating Income (Loss)	(5,452,432.16)	(484,999.70)	240,434.38	(5,696,997.48)	(6,216,043.44)	519,045.96
Other Non-operating Revenues (Expenses)						
State appropriations	5,341,207.00	485,000.00	-	5,826,207.00	6,294,199.00	(467,992.00)
Gifts	45,000.00	-	-	45,000.00	45,000.00	-
Investment income	30,000.00	-	5,150.00	35,150.00	35,150.00	-
Other non-operating revenue (expense)	-	-	-	-	-	-
Debt Service Transfers	(39,043.75)	-	(72,660.54)	(111,704.29)	(111,704.29)	-
Operating Transfers, net	137,606.00		(137,606.00)			
Net Non-operating Revenues	5,514,769.25	485,000.00	(205,116.54)	5,794,652.71	6,262,644.71	(467,992.00)
Increase (Decrease) in Net Position	62,337.09	0.30	35,317.84	97,655.23	46,601.27	51,053.96
Non-Recurring Allocations included in FY18 Budget						
Increase (Decrease) in Net Position excluding non-recurring	\$ 62,337.09	\$ 0.30	\$ 35,317.84	\$ 97,655.23	\$ 46,601.27	\$ 51,053.96

Missouri State University
Operating Budget
West Plains Operating
For the Year Ending June 30, 2018

	FY18	FY17	Change
Operating Revenue			
Tuition and fees	\$ 4,621,689.00	\$4,620,189.00	\$ 1,500.00
Scholarships and fellowships	(443,600.00)	(475,600.00)	32,000.00
Grants and contracts	-	-	-
Sales and services of educational services	141,000.00	141,000.00	-
Sales and services - auxiliaries	-	-	-
Other revenues	29,241.00	29,241.00	
<b>Total Operating Revenue</b>	4,348,330.00	4,314,830.00	33,500.00
Operating Expenses			
Faculty and Staff Salaries	5,733,636.25	6,034,134.34	(300,498.09)
Part-time help	297,610.00	314,220.00	(16,610.00)
Student help	117,981.00	101,981.00	16,000.00
Overtime	4,541.00	4,541.00	-
Graduate Assistants			
Other personnel	420,132.00	420,742.00	(610.00)
Benefits	1,969,519.91	1,947,708.62	21,811.29
Utilities	261,704.00	291,704.00	(30,000.00)
Capital outlay	66,915.00	75,915.00	(9,000.00)
Travel	78,204.00	135,394.00	(57,190.00)
Supplies and services	602,737.00	673,893.00	(71,156.00)
Other	637,914.00	685,814.00	(47,900.00)
Bad debt expense	30,000.00	30,000.00	
Supplies and services	1,415,770.00	1,601,016.00	(185,246.00)
Total Operating Expenses	9,800,762.16	10,295,304.96	(494,542.80)
Operating Income (Loss)	(5,452,432.16)	(5,980,474.96)	528,042.80
Other Non-operating Revenues (Expenses)			
State appropriations	5,341,207.00	5,809,199.00	(467,992.00)
Gifts	45,000.00	45,000.00	-
Investment income	30,000.00	30,000.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	(39,043.75)	(39,043.75)	-
Operating Transfers, net	137,606.00	137,606.00	
Net Non-operating Revenues	5,514,769.25	5,982,761.25	(467,992.00)
Increase (Decrease) in Net Position	62,337.09	2,286.29	60,050.80
Non-Recurring Allocations included in FY18 Budget			
Increase (Decrease) in Net Position excluding non-recurring	\$ 62,337.09	\$ 2,286.29	\$ 60,050.80



	Bookstore	Food Service	Residence Life	Recreation Center	FY18	FY17	Change
Operating Revenue							
Tuition and fees	\$ -	\$ -	\$ -	\$ 75,250.00	\$ 75,250.00	\$ 88,250.00	\$ (13,000.00)
Scholarships and fellowships	-	-	(45,500.00)	-	(45,500.00)	(23,256.00)	(22,244.00)
Grants and contracts	-	-	-	-	-	-	-
Sales and services of educational services	-	-	-	-	-	-	-
Sales and services - auxiliaries	292,901.00	189,840.00	841,633.00	2,000.00	1,326,374.00	709,841.00	616,533.00
Other revenues	900.00	200.00	35,000.00	14,238.00	50,338.00	20,338.00	30,000.00
Total Operating Revenue	293,801.00	190,040.00	831,133.00	91,488.00	1,406,462.00	795,173.00	611,289.00
Operating Expenses							
Faculty and Staff Salaries	108,462.25	60,573.25	110,096.50		279,132.00	198,684.84	80,447.16
Part-time help	-	4,000.00	10,280.00	-	14,280.00	15,730.00	(1,450.00)
Student help	14,000.00	16,055.00	-	27,250.00	57,305.00	59,580.00	(2,275.00)
Overtime	-	-	-	-	-	-	-
Graduate Assistants							
Other personnel	14,000.00	20,055.00	10,280.00	27,250.00	71,585.00	75,310.00	(3,725.00)
Benefits	39,219.94	22,696.49	39,810.89		101,727.32	67,516.05	34,211.27
Utilities	4,100.00	5,740.00	31,200.00	6,240.00	47,280.00	47,280.00	-
Capital outlay	-	-	-	-	-	-	-
Travel	3,100.00	600.00	-	-	3,700.00	2,900.00	800.00
Supplies and services	21,260.00	74,518.30	96,315.00	2,000.00	194,093.30	140,579.30	53,514.00
Other	7,600.00	2,000.00	458,660.00	250.00	468,510.00	13,510.00	455,000.00
Bad debt expense							
Supplies and services	31,960.00	77,118.30	554,975.00	2,250.00	666,303.30	156,989.30	509,314.00
Total Operating Expenses	197,742.19	186,183.04	746,362.39	35,740.00	1,166,027.62	545,780.19	620,247.43
Operating Income (Loss)	96,058.81	3,856.96	84,770.61	55,748.00	240,434.38	249,392.81	(8,958.43)
Other Non-operating Revenues (Expenses)							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	-	-	-
Investment income	4,100.00	550.00	500.00	-	5,150.00	5,150.00	-
Other non-operating revenue (expense)	-	-	-	-	-	-	-
Debt Service Transfers	-	-	-	(72,660.54)	(72,660.54)	(72,660.54)	-
Operating Transfers, net	(78,320.00		(59,286.00)		(137,606.00)	(137,606.00)	
Net Non-operating Revenues	(74,220.00	550.00	(58,786.00)	(72,660.54)	(205,116.54)	(205,116.54)	
Increase (Decrease) in Net Position	\$ 21,838.81	\$ 4,406.96	\$ 25,984.61	\$ (16,912.54)	\$ 35,317.84	\$ 44,276.27	\$ (8,958.43)

Missouri State University
Operating Budget
West Plains Bookstore
For the Year Ending June 30, 2018

	 FY18	 FY17	 Change
Operating Revenue			
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	292,901.00	292,901.00	-
Other revenues	 900.00	 900.00	 
<b>Total Operating Revenue</b>	 293,801.00	 293,801.00	 _
Operating Expenses			
Faculty and Staff Salaries	 108,462.25	 109,198.19	 (735.94)
Part-time help	-	1,700.00	(1,700.00)
Student help	14,000.00	12,275.00	1,725.00
Overtime	-	-	-
Graduate Assistants	 	 	 
Other personnel	 14,000.00	13,975.00	 25.00
Benefits	39,219.94	36,921.04	2,298.90
Utilities	4,100.00	4,100.00	-
Capital outlay	-	-	-
Travel	3,100.00	2,300.00	800.00
Supplies and services	21,260.00	19,496.00	1,764.00
Other	7,600.00	7,600.00	-
Bad debt expense	 	 	 
Supplies and services	 31,960.00	 29,396.00	 2,564.00
<b>Total Operating Expenses</b>	 197,742.19	 193,590.23	 4,151.96
Operating Income (Loss)	 96,058.81	 100,210.77	 (4,151.96)
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	4,100.00	4,100.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	 (78,320.00)	 (78,320.00)	 
<b>Net Non-operating Revenues</b>	 (74,220.00)	 (74,220.00)	 
Increase (Decrease) in Net Position	\$ 21,838.81	\$ 25,990.77	\$ (4,151.96)

Missouri State University
Operating Budget
West Plains Food Service
For the Year Ending June 30, 2018

	 FY18	FY17	 Change
Operating Revenue	 _	_	 _
Tuition and fees	\$ -	\$ -	\$ -
Scholarships and fellowships	-	-	-
Grants and contracts	-	-	-
Sales and services of educational services	-	-	-
Sales and services - auxiliaries	189,840.00	189,840.00	-
Other revenues	 200.00	 200.00	 -
<b>Total Operating Revenue</b>	 190,040.00	 190,040.00	 -
Operating Expenses			
Faculty and Staff Salaries	60,573.25	 59,958.38	 614.87
Part-time help	4,000.00	-	4,000.00
Student help	16,055.00	20,055.00	(4,000.00)
Overtime	-	-	-
Graduate Assistants	 _	 	 
Other personnel	 20,055.00	 20,055.00	 
Benefits	 22,696.49	 20,201.65	 2,494.84
Utilities	 5,740.00	 5,740.00	 
Capital outlay	-	-	-
Travel	600.00	600.00	-
Supplies and services	74,518.30	74,518.30	-
Other	2,000.00	2,000.00	-
Bad debt expense	 	 	 
Supplies and services	 77,118.30	 77,118.30	 -
Total Operating Expenses	 186,183.04	 183,073.33	 3,109.71
Operating Income (Loss)	 3,856.96	 6,966.67	 (3,109.71)
Other Non-operating Revenues (Expenses)			
State appropriations	-	-	-
Gifts	-	-	-
Investment income	550.00	550.00	-
Other non-operating revenue (expense)	-	-	-
Debt Service Transfers	-	-	-
Operating Transfers, net	 	 	 
Net Non-operating Revenues	 550.00	 550.00	 
Increase (Decrease) in Net Position	\$ 4,406.96	\$ 7,516.67	\$ (3,109.71)

Missouri State University
Operating Budget
West Plains Residence Life
For the Year Ending June 30, 2018

	FY18	FY17		Change
Operating Revenue				
Tuition and fees	\$ -	\$ -	\$	-
Scholarships and fellowships	(45,500.00)	(23,256.00)		(22,244.00)
Grants and contracts	-	-		-
Sales and services of educational services	_	-		-
Sales and services - auxiliaries	841,633.00	224,600.00		617,033.00
Other revenues	 35,000.00	 5,000.00		30,000.00
<b>Total Operating Revenue</b>	 831,133.00	 206,344.00		624,789.00
Operating Expenses				
Faculty and Staff Salaries	 110,096.50	 29,528.27		80,568.23
Part-time help	10,280.00	10,280.00		-
Student help	-	-		-
Overtime	-	-		-
Graduate Assistants	 	 		
Other personnel	 10,280.00	 10,280.00		
Benefits	 39,810.89	 10,108.73		29,702.16
Utilities	 31,200.00	31,200.00		
Capital outlay	-	-		-
Travel	-	-		-
Supplies and services	96,315.00	46,315.00		50,000.00
Other	458,660.00	3,660.00		455,000.00
Bad debt expense	 	 		
Supplies and services	 554,975.00	 49,975.00		505,000.00
Total Operating Expenses	 746,362.39	 131,092.00		615,270.39
Operating Income (Loss)	 84,770.61	 75,252.00		9,518.61
Other Non-operating Revenues (Expenses)				
State appropriations	-	-		-
Gifts	-	-		-
Investment income	500.00	500.00		-
Other non-operating revenue (expense)	-	-		-
Debt Service Transfers	-	-		-
Operating Transfers, net	 (59,286.00)	 (59,286.00)		
Net Non-operating Revenues	 (58,786.00)	 (58,786.00)	_	
Increase (Decrease) in Net Position	\$ 25,984.61	\$ 16,466.00	\$	9,518.61

Missouri State University
Operating Budget
West Plains Recreation Center
For the Year Ending June 30, 2018

	FY18		FY17		Change	
Operating Revenue						
Tuition and fees	\$	75,250.00	\$	88,250.00	\$	(13,000.00)
Scholarships and fellowships		-		-		-
Grants and contracts		-		-		-
Sales and services of educational services		-		-		-
Sales and services - auxiliaries		2,000.00		2,500.00		(500.00)
Other revenues		14,238.00		14,238.00		
Total Operating Revenue	-	91,488.00		104,988.00		(13,500.00)
Operating Expenses						
Faculty and Staff Salaries						
Part-time help		-		3,750.00		(3,750.00)
Student help		27,250.00		27,250.00		-
Overtime		-		-		-
Graduate Assistants						
Other personnel		27,250.00		31,000.00		(3,750.00)
Benefits				284.63		(284.63)
Utilities		6,240.00		6,240.00		
Capital outlay		-		-		-
Travel		-		-		-
Supplies and services		2,000.00		250.00		1,750.00
Other		250.00		250.00		-
Bad debt expense						
Supplies and services		2,250.00		500.00		1,750.00
<b>Total Operating Expenses</b>		35,740.00		38,024.63		(2,284.63)
Operating Income (Loss)		55,748.00		66,963.37		(11,215.37)
Other Non-operating Revenues (Expenses)						
State appropriations		-		-		-
Gifts		-		-		-
Investment income		-		-		-
Other non-operating revenue (expense)		-		-		-
Debt Service Transfers		(72,660.54)		(72,660.54)		-
Operating Transfers, net						
Net Non-operating Revenues		(72,660.54)		(72,660.54)		
Increase (Decrease) in Net Position	\$	(16,912.54)	\$	(5,697.17)	\$	(11,215.37)

